From: scottobrien@lowerchurchillproject.ca

To: <u>Lance Clarke</u>
Subject: Fwd: C! schedule

Date: Wednesday, April 13, 2016 3:24:57 PM

Scott O'Brien

Project Manager - Muskrat Falls Generation

PROJECT DELIVERY TEAM

Lower Churchill Project

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Begin forwarded message:

From: "Paul Harrington" < PHarrington@lowerchurchillproject.ca>

Date: April 1, 2016 at 1:05:52 PM ADT

To: "Anthony Embury" <<u>AnthonyEmbury@lowerchurchillproject.ca</u>>,
"Tom Chudy" <<u>TomChudy@lowerchurchillproject.ca</u>>, "Jason Kean"
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Cc: "Gilbert Bennett" <GBennett@nalcorenergy.com>, "Ron Power"
<RonPower@lowerchurchillproject.ca>, "Scott O'Brien"
<ScottOBrien@lowerchurchillproject.ca>

Subject: C! schedule

Anthony/Tom

I have clarified with Gilbert the discussion regarding the C1 schedule. There are two requirements that are to be kept separate and distinct.

1 The Official IPS which is the official and external view of the Project schedule- we have not agreed the schedule with Astaldi and our CEO as recently as last week stated to the media that a schedule update would be provided when the Astaldi negotiations were settled and dates agreed. Consequently we shall continue to report that the IPS and Milestones dates are "Under Review" for C1.

2 Internal needs - whilst we have not concluded the Schedule and commercial discussions with Astaldi we need to have some working schedule and milestone dates for our internal planning which will include affected contractors such as Andritz and BoP Contractor, plus for commissioning and Operations planning and preparations such as RFO, RFI and BPTO. These internal schedules and milestones are exactly that and are not be taken as formal/official changes to the IPS

I realize that this may involve some additional work to maintain two versions, however we simply have no choice, the IPS will not be changed until I give that instruction.

Regards Paul

Paul Harrington

Project Director

PROJECT DELIVERY TEAM

Lower Churchill Project

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