

**From:** [dawndalley@nalcenergy.com](mailto:dawndalley@nalcenergy.com)  
**To:** [Khurana, Harman](#)  
**Cc:** [Steve Pellerin](#); [Martin, Craig](#)  
**Subject:** Re: Updated Draft Reports  
**Date:** Monday, November 9, 2015 3:58:57 PM

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Thanks Harman.

Dawn Dalley

VP Corporate Relations & Customer Service

On Nov 9, 2015, at 3:19 PM, Khurana, Harman  
<[HarmanKhurana@gov.nl.ca](mailto:HarmanKhurana@gov.nl.ca)> wrote:

Good afternoon Steve and Dawn,

Please find attached updated EY report which has been separated into two parts to address any commercial sensitivities:

- An executive summary (intended for public consumption and that omits details that might be commercially sensitive)
- A detailed supplement (that contains commercially sensitive material and will be retained by the Oversight Committee)

Please review the content and format from a public release prospective. In addition, it would be appreciated if you could revise/update the 'management responses' that Nalcor drafted back in September, and develop separate set of responses for each report (one for public release and the other for the OC). Julia and Charles will be contacting Nalcor officials in the near future to discuss next steps.

Please contact me if you have any questions.

Regards

Harman

Best Regards,

Harman Khurana

Cabinet Officer

(709) 729 3681

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<Muskrat Falls Project - OC Cost Schedule Review Detailed Report v4.pdf>

<Muskrat Falls Project - OC Cost Schedule Review Executive Summary v4.pdf>