

From: [Martin, Craig](#)
To: [Mullaley, Julia](#); [Bown, Charles W.](#); [Grandy, Cory](#)
Subject: Re: Oversight Steering Meeting next week
Date: Saturday, February 13, 2016 4:28:03 PM

Ok

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Mullaley, Julia
Sent: Saturday, February 13, 2016 4:04 PM
To: Martin, Craig; Bown, Charles W.; Grandy, Cory
Subject: Fw: Oversight Steering Meeting next week

Need to move to 2:30 on Tuesday. This ok with everyone?

Sent from my BlackBerry 10 smartphone on the Bell network.

From: EMartin@nalcoreenergy.com
Sent: Saturday, February 13, 2016 11:20 AM
To: PHarrington@lowerchurchillproject.ca; GBennett@nalcoreenergy.com; LanceClarke@lowerchurchillproject.ca
Cc: Mullaley, Julia
Subject: Re: Meeting next week

Let's reschedule to 2:30 pm on Tuesday. Lance can Westnay do that? Julia et al ok?
Ed

Sent from my iPhone

On Feb 13, 2016, at 10:52 AM, Paul Harrington <PHarrington@lowerchurchillproject.ca> wrote:

FYI email from Mike Kennedy

Sent from my iPad

Begin forwarded message:

From: "Michael Kennedy" <Michael.Kennedy@ca.ey.com>
Date: February 12, 2016 at 10:18:11 PM NST
To: "PHarrington@lowerchurchillproject.ca"
<PHarrington@lowerchurchillproject.ca>
Subject: RE: Meeting next week

No the flight lands at noon. 2pm would be the best I can do.

Michael Kennedy
EY
Partner, Infrastructure Advisory
Vancouver, BC, Canada
778 773 2560

From: PHarrington@lowerchurchillproject.ca
Sent: Saturday, February 13, 2016 2:46:24 AM
To: Michael Kennedy
Subject: Re: Meeting next week

Mike
The Tuesday meeting is being arranged for Tuesday morning ...11am
is the timing. So can you make that?

Sent from my iPad

On Feb 12, 2016, at 10:09 PM, Michael Kennedy
<Michael.Kennedy@ca.ey.com> wrote:

Paul. Let's talk about what was sent to Julia face to face
next week and have a proper understanding. I too greatly
value trust in these matters and let me explain in person
what seems to have happened with this.

Best i could do for Tuesday is take the red eye Monday
night and be available Tuesday pm after the morning
flight from TO. Could we make that work?

Michael Kennedy
EY
Partner, Infrastructure Advisory
Vancouver, BC, Canada
778 773 2560

From: PHarrington@lowerchurchillproject.ca
Sent: Saturday, February 13, 2016 2:05:51 AM
To: Michael Kennedy
Subject: Meeting next week

Mike
I could not phone you today, to be honest I was so
disappointed in the conversation with Tim on top of the
Emiliano affair that I needed to reflect a bit. I may be
old fashioned but I place a lot of importance on trust in
what people commit to me and hence my dismay on this
latest turn around. But never mind..live goes on . I want

to give you a heads up that we are trying to set up a meeting next week and Tuesday is the only time we can get most folks to attend in St. John's. I seem to recollect our chat that you plan to be here but Wednesday . That will not work and I really believe you should be here to attend a meeting with Nalcor and the OC to update on the ASTALDI situation and our rational, strategy and proposed way forward. I would greatly appreciate your presence, partly because of my somewhat reduced confidence in folks as a result of today's surprise but also because you need to be here and I value your input and experience in this important matter.

Julia will be in touch no doubt but wanted to give you the earliest heads up because I know you have family and other commitments to shuffle around

Regards Paul

Sent from my iPad

On Feb 12, 2016, at 2:15 PM, Paul Harrington
<PHarrington@lowerchurchillproject.ca> wrote:

Mike

just had a chat with Tim , who not more than 24 hrs ago assured me and others that we would get to see what he was going to send to the OC . I was shocked to hear from him just now that assurance has not been lived up to and a report has been sent without Nalcor having sight of it. he did say it was not the full report. Notwithstanding that point when we were in the 6th Floor of Hydro Place you made the statement we can do better when it comes to "no surprises" and working together etc. That comment was made with respect to the very same Report (executive Summary and Proposal) that was sent today without Nalcor seeing it first or even getting a copy as I send this note to you.

I am heading off to meetings- hence the need for email - Tim asked me to reach out to you

Regards Paul

Paul Harrington

Project Director

PROJECT DELIVERY TEAM

Lower Churchill Project

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e. PHarrington@lowerchurchillproject.ca

w. muskratfalls.nalcoreenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

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