From: pharrington@lowerchurchillproject.ca

 ${\bf To:} \hspace{1.5cm} \underline{scottobrien@lowerchurchillproject.ca}; \underline{ronpower@lowerchurchillproject.ca}$

Subject: Fw: [External] URGENT

Date: Thursday, July 12, 2018 4:16:41 PM

FYI

Paul Harrington Project Director (Consultant to LCMC)

PROJECT DELIVERY TEAM

Lower Churchill Project

t. **709 737-1907** c. **709 682-1460** f. **709 737-1985**

e. PHarrington@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

---- Forwarded by Paul Harrington/NLHydro on 07/12/2018 04:16 PM -----

From: Stan Marshall/NLHydro

To: Gilbert Bennett/NLHydro@NLHydro, Lance Clarke/NLHydro@NLHydro, Paul Harrington/NLHydro@NLHydro

Date: 07/12/2018 11:30 AM

Subject: Fw: [External] URGENT

As expected!



Stan Marshall
President & CEO
Executive Leadership
Executive Leadership
Nalcor Energy

e.

smarshall@nalcorenergy.com w. nalcorenergy.com

---- Forwarded by Stan Marshall/NLHydro on 07/12/2018 11:29 AM -----

From: Stinellis Filippo <f.stinellis@astaldi.com>

To: "Mr. Stan MARSHALL" <smarshall@nalcorenergy.com>

Date: 07/12/2018 11:14 AM Subject: [External] URGENT Dear Stan,

Francesco informed me that the commercial discussions on the new agreement to solve the critical issues faced this year are at a deadlock.

In the last meeting Francesco faced strong resistance to find solutions on the extraordinary risk which gives us no choice but to abandon the recovery plan to make up the time lost due to other contractors' delay.

I take the responsibility of this action to try to avoid the failure of the good

conclusion of Muskrat Project.

I had to take said position because of the unbearable impact of extra cost Astaldi is facing in the performance of the completion contract, for reasons not attributable to it.

It is inconceivable that, notwithstanding Astaldi's progress in the last year, on top of what already paid (the shared pain), Astaldi is not reimbursed of the actual extra costs, due to events out of his responsibility.

I can understand the tensions and challenges deriving from the present ongoing inquiry, but I am not in the condition to proceed, unless I have solid ground of extra costs adjustment, to continue to invest in accelerating the works.

Violent actions showing muscles against us (Gilbert way of making negotiations) is leading to nowhere.

Beside this, that is the main issue, there is also crisis now because Gilbert's decision to order to send out of site three resources because of the accident of the crane, without talking to us or having any reason for this action. This is a big mistake strongly affecting our resources because of their capability and commitment to the project, that you personally had the occasion to evaluate. If we lose them now, it will be harder for us to complete the project.

Francesco is in St. John's today and tomorrow, if you believe you need more details, he

will be available to talk.

Due to the seriousness of the situation, I am available to talk to you together with Francesco and Lance in video call (since I am in Europe now).

We are, together with Nalcor, committed to the project completion and we need to find a solution to move forward together.

My best regards,

Filippo

Inviato da iPhone