

From: pharrington@lowerchurchillproject.ca
To: gbennett@nalcoreenergy.com; emartin@nalcoreenergy.com
Subject: Fw: Astaldi
Date: Friday, April 18, 2014 1:00:40 PM

I thought you might be encouraged by this response.

The work put into getting Astaldi back on track is truly a unifying activity, it has drawn the MF Site team closer together with the St John's home office support team, it has resulted in a very strong Steering Committee relationship with Astaldi and Nalcor senior leadership and it has unified the functional support teams. So whilst we are encouraged by the progress we will be relentless in keeping that good work going and getting into top performance from all teams.

Regards Paul

Paul Harrington

Project Director

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----- Forwarded by Paul Harrington/NLHydro on 04/18/2014 12:55 PM -----

From: Scott O'Brien/NLHydro

To: Paul Harrington/NLHydro@nlhydro,

Cc: Ron Power/NLHydro@nlhydro, Lance Clarke/NLHydro@nlhydro, Jason Kean/NLHydro@nlhydro, Ed Over/LCP/NLHydro@nlhydro, Ed Bush/NLHydro@nlhydro

Date: 04/18/2014 12:31 PM

Subject: Re: Astaldi

Paul

We've discussed this quite a bit within the team over the last couple of weeks and I've shared the same sentiment with Ron as recently as yesterday.

The workshops in HVGB were definitely beneficial for us in understanding the substance

behind the message. There's a significant increase in the number of corporate personnel working on the implementation of their process. There's a task force type approach being undertaken on key issues. There's clear planning evident in the approaches to spillway execution and resource loading requirements as we've seen in our workshop yesterday. Our planning team is working with them to refine the schedule now. All demonstrative of significant improvement.

Concrete pour timelines are identified and we've been planning to establish countdown and readiness targets as goals. The latest spillway schedule iteration shows work through February which is quite late needs to be better understood from execution, productivity and manpower perspectives. There are also some opportunities for schedule reduction still under investigation.

Long answer to the question, but in summary the collective mood is consistent with Ted's commentary. There's a long way to go but we are all feeling better about where it's going and in Astaldi's commitment to deliver.

Scott

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On Apr 18, 2014, at 11:26 AM, "Paul Harrington" <PHarrington@lowerchurchillproject.ca> wrote:

Scott

I was advised by Ted at HVGB yesterday that he felt that Astaldi were making some headway now and the planning/engineering associated with the concrete pours was going much better. I would be interested in knowing from you if you share this sentiment and is there a feeling of greater confidence now?

Regards Paul

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