

From: pharrington@lowerchurchillproject.ca
To: briancrawley@lowerchurchillproject.ca; lanceclarke@lowerchurchillproject.ca
Cc: gbennett@nalcoreenergy.com
Subject: Fw: Clearance to start to populate Data room and share data/decks etc
Date: Monday, January 11, 2016 5:37:18 PM
Importance: High

Gents

We have a clear instruction not to provide access to data until this is cleared - so as agreed, if we have not heard back that we have a signed NDA/COI by 10.00 AM tomorrow then we proceed as follows:

1 inform Ed of our intentions as outlined in point 2 and get his OK

2 When EY arrive Lance and I take Mike Kennedy aside into my office and explain that we can proceed with the presentations planned for Tuesday and Wednesday however access to data cannot be given until we have a signed NDA/COI from EY covering their team and also inform Mike that we are aware of work that EY are performing with Astaldi and please check that does not present a COI before signing the NDA/COI forms

3 Await Mike's response and advise Ed/Gilbert of same

Regards Paul

Paul Harrington

Project Director

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709 737-1907 c. 709 682-1460 f. 709 737-1985

e. PHarrington@lowerchurchillproject.ca

w. musktratfalls.nalcoreenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

----- Forwarded by Paul Harrington/NLHydro on 01/11/2016 05:30 PM -----

From: Gilbert Bennett/NLHydro

To: Paul Harrington/NLHydro@nlhydro

Cc: "Charles Bown" <CBown@gov.nl.ca>, Steve Pellerin/NLHydro@nlhydro

Date: 01/11/2016 09:05 AM

Subject: Re: Clearance to start to populate Data room and share data/decks etc

This has to be cleared before we can proceed. We must have confirmation that none exist...

G

Sent from my iPhone

On Jan 11, 2016, at 8:28 AM, Paul Harrington <PHarrington@lowerchurchillproject.ca> wrote:

Gilbert

You indicated over the weekend that there was still an unresolved issue of Conflict of Interest, NDA with the EY team .

Has that been cleared and are we able to release data?

Pls advise

Paul

Paul Harrington

Project Director

PROJECT DELIVERY TEAM

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----- Forwarded by Paul Harrington/NLHydro on 01/11/2016 08:26 AM -----

From: Steve Pellerin/NLHydro

To: "Michael Kennedy" <Michael.Kennedy@ca.ey.com>

Cc: "David Steele" <david.steele@ca.ey.com>, "cbown@gov.nl.ca" <cbown@gov.nl.ca>, Paul Harrington/NLHydro@nlhydro

Date: 01/10/2016 09:25 PM

Subject: Re: Mobilisation of EY team

That should not be a problem - there have been a few ppt.'s prepared including one to the Oversight Committee roughly around the time of the AFE Rev 2 announcement that should serve the purpose well enough to start. We can expand on that on Tuesday or take on an undertaking to assemble further

specifics based on the conversation we have at that time. I will add that to my list and update you when I call before 9AM PT tomorrow.

Sent from my iPad

On Jan 10, 2016, at 7:31 PM, Michael Kennedy
<Michael.Kennedy@ca.ey.com> wrote:

Hi again Steve. David pointed out to me that there may be an implication below, that we need the information requested in the two bullet points before Tuesday. To be clear, we would like to discuss those items on Tuesday as part of the agenda and agree on the specifics of the request and how we can work together in the next days to answer. Just wanted to be clear on that. Mike

Michael Kennedy | Partner |
Canada Infrastructure
Advisory Leader

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<image001.gif>

From: Michael Kennedy
Sent: Sunday, January 10, 2016 2:17 PM
To: 'StevePellerin@lowerchurchillproject.ca'
Cc: David Steele; 'cdown@gov.nl.ca'
Subject: Mobilisation of EY team

Hi Steve. Charles provided your contact details. Very much looking forward to working with

you on this review.

Our team will arriving in St John's through the course of Monday 11th and will be meeting together on Tuesday 12th AM at EY's offices. We would like to suggest a general introduction session in your offices at 1pm until business close, on Tuesday 12th. We will bring our entire team over and thereafter we will be collocated in your offices. We would like to cover:

- 1) Introductions and roles.
- 2) Logistics / space / etc.
- 3) Briefing from you on the status / availability of the data request list (attached for reference). To the extent possible in this short time scale, it would be great to get a presentation / briefing on as much of the material as possible. Hopefully this would be a very interactive session, where we can have lots of informal questions and dialogue to make best use of the time.
- 4) Review our work plan – identify milestones / deliverables / update meetings etc
- 5) Separate meeting with you, to agree a meeting schedule with members of the project leadership team.

One area we would like to get information on asap, is an update from where EY completed its work last year. In particular,

- A summary of the overall process you've used for developing the latest revised costs estimates and schedules including any internal review work performed/rebaseline approvals etc
- The results of that revised estimating/planning (including what are the big changes and adjustments)

I am travelling most of the day Monday, but could be available before 9am PT to discuss any specifics. Thanks Steve, we very much appreciate your assistance with this. Mike

Michael Kennedy | Partner |
Canada Infrastructure
Advisory Leader

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