CIMFP Exhibit P-04356

Date : 4/20/2016 6:26:56 PM From : "Murphy, Tim" To : "O'Connor, Nancy", "Ball, Dwight", "Coady, Siobhan", "Parsons, Kelvin", "Mullaley, Julia" Cc : "Foote, Carla", "Quinton, Diana" Subject : RE: For Review - April 21 Draft Comms Materials

Comments on Q/A:

- I'm guessing that most of the questions tomorrow will be for Stan Marshall including whether he has a view before he starts that the Muskrat Falls project should continue or be stopped, and if not, will he study all options including stopping the project.
- Another question to add will be whether Mr. Marshall's appointment could possibly lead to Fortis investment in the Muskrat Falls project (or other aspects of Nalcor's business).
- The Premier and Minister will likely get asked about Ken Marshall's future, along with the timing of appointing new Board members.
- Final point: suggest it's very important to be ready for the question on the timing and sequence of the Premier's/Minister's conversations with Ed Martin and Stan Marshall, and subsequent decisions. Let's develop a Q/A which presents the timing and sequence very clearly.

Thanks.

Tim

From: Murphy, Tim

Sent: Wednesday, April 20, 2016 5:59 PM

To: O'Connor, Nancy <NancyOConnor@gov.nl.ca>; Ball, Dwight <DwightBall@gov.nl.ca>; Coady, Siobhan <SiobhanCoady@gov.nl.ca>; Parsons, Kelvin <kparsons@gov.nl.ca>; Mullaley, Julia <JMullaley@gov.nl.ca>

Cc: Foote, Carla <CarlaFoote@gov.nl.ca>; Quinton, Diana <DianaQuinton@gov.nl.ca>

Subject: RE: For Review - April 21 Draft Comms Materials

Here are my comments, for consideration:

News Release:

- One substantive comment:
 - Consider adding a new sentence after Minister Coady's quote along the lines of: With specific reference to the Muskrat Falls Project, Mr. Marshall has a mandate from the Government of Newfoundland and Labrador to do whatever is required to get this project back on track.
- Two editorial comments:
 - Change "including Muskrat Falls" to "including the Muskrat Falls Project"
 - $\,\circ\,$ In Quick Facts, add his last name to H. Stanley

Speaking Notes:

- Suggest the following change: his experience is well-suited to our needs to this critically important position.
- Suggest the following change: We are fortunate he has chosen to lead the province's energy corporation and we look forward to working closely with him and the leadership team at Nalcor.
- Consider adding a sentence towards the end of the Premier's remarks along the lines of: As a next step following Mr. Marshall's appointment as Nalcor President and CEO, the Government of Newfoundland and Labrador will be announcing, in the very near future, changes to the Nalcor Board of Directors to strengthen Board governance.

Comments on Q/A to follow.

Tim

From: O'Connor, Nancy

Sent: Wednesday, April 20, 2016 5:14 PM
To: Ball, Dwight <<u>DwightBall@gov.nl.ca</u>>; Coady, Siobhan <<u>SiobhanCoady@gov.nl.ca</u>>; Parsons, Kelvin <<u>kparsons@gov.nl.ca</u>>; Murphy, Tim
<<u>TimMurphy@gov.nl.ca</u>>; Mullaley, Julia <<u>JMullaley@gov.nl.ca</u>>
Cc: Foote, Carla <<u>CarlaFoote@gov.nl.ca</u>>; Quinton, Diana <<u>DianaQuinton@gov.nl.ca</u>>
Subject: For Review - April 21 Draft Comms Materials

Please find attached the draft materials for tomorrow's media event.

If you could reply back with comments this evening so these can be finalized and printed for tomorrow morning.

Mr Marshall will also be reviewing materials and will provide remarks following Minister Coady at the press conference.

Thank you

Nancy