



Commission of Inquiry  
Respecting the  
Muskrat Falls  
Project

# Muskrat Falls: A Misguided Project



Volume 1: Executive Summary, Key Findings and  
Recommendations

Volume 2: Pre-Sanction Events

Volume 3: Post-Sanction Events

Volume 4: Looking Forward

Volume 5: Appendices

**Volume 6: Exhibit Listing**

The Honourable Richard D. LeBlanc  
Commissioner

March 5, 2020



**COMMISSION OF INQUIRY RESPECTING  
THE MUSKRAT FALLS PROJECT**

**MUSKRAT FALLS: A MISGUIDED PROJECT**

**VOLUME 6:  
EXHIBIT LISTING**

**The Honourable Richard D. LeBlanc, Commissioner**

**Submitted to:**

**The Honourable Siobhan Coady  
Minister of Natural Resources  
for the Province of Newfoundland and Labrador**

**March 5, 2020**

**[www.muskratfallsinquiry.ca](http://www.muskratfallsinquiry.ca)**

This Report is in six volumes.

© Queen's Printer for Newfoundland and Labrador, 2020

ISBN 978-1-55146-709-2



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00001	Commission of Inquiry Respecting the Muskrat Falls Project - Terms of Reference	9/17/2018	CIMFP
P-00002	Commission of Inquiry Respecting the Muskrat Falls Project - Rules of Procedure	9/17/2018	CIMFP
P-00003	CV - Dr. Bent Flyvbjerg, Expert	9/17/2018	Dr. Bent Flyvbjerg
P-00004	Report for the Commission of Inquiry Respecting the Muskrat Falls Project by Dr. Bent Flyvbjerg dated August 2018	9/17/2018	Dr. Bent Flyvbjerg
P-00005	Commission of Inquiry Respecting the Muskrat Falls Project - Muskrat Falls Project Timeline	9/17/2018	CIMFP
P-00006	Presentation for the Commission of Inquiry Respecting the Muskrat Falls Project by Professor Bent Flyvbjerg	9/17/2018	Dr. Bent Flyvbjerg
P-00007	CV - Dr. Jason Churchill, Expert	9/19/2018	Dr. Jason Churchill
P-00008	A History of the Negotiations to Develop the Hydroelectric Resources of the Churchill River from 1949 to 2007 dated August 16, 2018 by Jason L. Churchill	9/19/2018	Dr. Jason Churchill
P-00009	Agreement dated May 2, 2018, between Dr. Jason Churchill and the Commission of Inquiry Respecting the Muskrat Falls Project	9/19/2018	Dr. Jason Churchill
P-00010	Agreement dated May 10, 2018, between Dr. Bent Flyvbjerg and the Commission of Inquiry Respecting the Muskrat Falls Project	9/17/2018	Dr. Bent Flyvbjerg
P-00011	CV - David Malamed, Grant Thornton	9/21/2018	David Malamed/ Scott Shaffer
P-00012	CV - Scott Shaffer, Grant Thornton	9/21/2018	David Malamed/ Scott Shaffer
P-00013	Agreement dated February 3, 2018, between Grant Thornton and Commission of Inquiry Respecting the Muskrat Falls Project	9/21/2018	David Malamed/ Scott Shaffer
P-00014	Forensic Audit Report to the Commission of Inquiry Respecting the Muskrat Falls Project - Sanctioning Phase, dated July 16, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00015	Memorandum dated September 10, 2018, from Grant Thornton, LLP to Commission of Inquiry Respecting the Muskrat Falls Project re Sensitivity Analysis on the CPW Model	9/21/2018	David Malamed/ Scott Shaffer
P-00016	The Churchill Falls (Labrador) Corporation Limited (Lease) Act, 1961	9/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00017	NL Hydro "An Energy Giant: The Churchill Falls Power Development	9/18/2018	CIMFP
P-00018	Power Contract dated May 12, 1969	9/18/2018	CIMFP
P-00019	Presentation to the Shareholders: Lower Churchill Development Corporation dated June 1980	9/18/2018	CIMFP
P-00020	Lower Churchill Hydroelectric Project: Report of the Environmental Assessment Panel dated December 1980	9/18/2018	CIMFP
P-00021	GNL News Release dated March 9, 1998 re Framework in Place for Churchill River Hydro Developments	9/18/2018	CIMFP
P-00022	SNC-AGRA - Muskrat Falls Hydroelectric Development Final Feasibility Study dated January 1999	9/18/2018	CIMFP
P-00023	Labrador Hydro Project Exemption Order (2000)	9/18/2018	CIMFP
P-00024	GNL News Release dated August 1, 2001 re Premiers Grimes and Landry announce continuance of discussions on development of Gull Island hydro resource in Labrador	9/18/2018	CIMFP
P-00025	GNL News Release dated January 10, 2005 re Premier releases Request for Expressions of Interest and Proposals for development of Lower Churchill hydro resource	9/18/2018	CIMFP
P-00026	GNL News Release dated August 8, 2005 re Premier announces results of phase one of Expression of Interests process for Lower Churchill development	9/18/2018	CIMFP
P-00027	Nalcor Energy - Gateway Process - LCP-PT-MD-0000-PM-PR-0001-01_B1	9/18/2018	CIMFP
P-00028	GNL News Release dated May 8, 2006 re Newfoundland and Labrador will lead Lower Churchill development	9/18/2018	CIMFP
P-00029	Energy Plan: Focusing Our Energy (2007)	9/18/2018	CIMFP
P-00030	GNL News Release dated December 11, 2008 re Nalcor Energy - The Future of Energy Development in NL	9/18/2018	CIMFP
P-00031	GNL News Release dated September 26, 2008 re Innu Nation and Province Reach Historic Agreement	9/18/2018	CIMFP
P-00032	Letter dated November 10, 2009 from Geoffrey P. Young to Board of Commissioners of Public Utilities re Application for Establishment of a Water Management Application	9/18/2018	CIMFP
P-00033	Nalcor Energy - Summary of Arguments: Régie de l'énergie Ruling	9/18/2018	CIMFP
P-00034	NL Hydro - Generation Planning Issues dated July 2010	9/18/2018	CIMFP





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00035	Lower Churchill Construction Projects Benefits Strategy (2010)	9/18/2018	CIMFP
P-00036	GNL News Release dated November 18, 2010 re Lower Churchill Project to Become a Reality; Province Signs Partnership Agreement with Emera Inc. for Development of Muskrat Falls	9/18/2018	CIMFP
P-00037	Nalcor Energy News Release dated March 24, 2011 re Nalcor Energy awards EPCM contract to SNC-Lavalin for Phase One of the Lower Churchill Project	9/18/2018	CIMFP
P-00038	PUB - Terms of Reference (2011)	9/18/2018	CIMFP
P-00039	GNL News Release dated November 18, 2011 re A New Dawn for the Labrador Innu	9/18/2018	CIMFP
P-00040	FLG Memorandum of Agreement (2011)	9/18/2018	CIMFP
P-00041	Report of the Joint Review Panel dated August 2011	9/18/2018	CIMFP
P-00042	Navigant - Independent Supply Decision Review dated September 14, 2011	9/18/2018	CIMFP
P-00043	GNL Memorandum to Executive Council re Commitment Letter to Assist Financing of Phase One of the Lower Churchill Project dated August 31, 2011	9/18/2018	CIMFP
P-00044	GNL News Release dated November 28, 2011 re Provincial Government Finalizes Memorandum of Understanding for Business and Employment Benefits Associated with Development of Muskrat Falls	9/18/2018	CIMFP
P-00045	Letter dated December 12, 2011 from Jerome Kennedy to Andy Wells re deadline for its review of the Muskrat Falls Project	9/18/2018	CIMFP
P-00046	Letter dated December 16, 2011 from Andy Wells to Jerome Kennedy re Muskrat Falls Review - requesting further extension	9/18/2018	CIMFP
P-00047	Letter dated December 23, 2011 from Jerome Kennedy to Andy Wells re Muskrat Falls Review - refusing further extension	9/18/2018	CIMFP
P-00048	MHI - Report on Two Generation Expansion Alternatives for the Island Interconnected Electrical System (Volume 1: Summary of Reviews) dated January 2012	9/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00049	MHI - Report on Two Generation Expansion Alternatives for the Island Interconnected Electrical System (Volume 2: Studies) dated January 2012	9/18/2018	CIMFP
P-00050	Government of Canada Response to JRP Report (2012)	9/18/2018	CIMFP
P-00051	Government of Newfoundland and Labrador's Response to the Report of the Joint Review Panel for Nalcor Energy's Lower Churchill Hydroelectric Generation Project dated March 15, 2012	9/18/2018	CIMFP
P-00052	Public Utilities Board Final Report dated March 30, 2012	9/18/2018	CIMFP
P-00053	Nalcor - Plain Language Summary of the Labrador-Island Transmission Link Environmental Impact Statement	9/18/2018	CIMFP
P-00054	Natural Resources Canada - Economic Analysis Lower Churchill Hydroelectric Generation Project Report	9/18/2018	CIMFP
P-00055	Hansard Excerpt from House of Assembly Proceedings dated April 30, 2012	9/18/2018	CIMFP
P-00056	GNL News Release dated July 31, 2012 re Formal Agreements signed between Nalcor Energy and Emera Inc. for Muskrat Falls Development	9/18/2018	CIMFP
P-00057	Hatch Report for Wind Integration Study - Isolated Island dated August 7, 2012	9/18/2018	CIMFP
P-00058	MHI - Review of the Muskrat Falls and Labrador Island HVdc Link and the Isolated Island Options dated October 2012	9/18/2018	CIMFP
P-00059	MHI - Review of the Wind Study for the Isolated Island of Newfoundland dated October 2012	9/18/2018	CIMFP
P-00060	Ziff Energy - Natural Gas as an Island Power Generation Option dated October 30, 2012	9/18/2018	CIMFP
P-00061	Department of Natural Resources - Upper Churchill: Can We Wait Until 2041? dated November 2012	9/18/2018	CIMFP
P-00062	Department of Natural Resources - Gull Island: Why Not Develop Gull Island First? dated November 2012	9/18/2018	CIMFP
P-00063	Department of Natural Resources - Legal Options: S92A, Good Faith and Regulatory Proceedings in Quebec dated November 2012	9/18/2018	CIMFP
P-00064	Wood Mackenzie Review of Ziff Analysis of Grand Banks Natural Gas Option dated November 2012	9/18/2018	CIMFP





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00065	Agreement Providing Key Terms and Conditions for the Federal Loan Guarantee by Her Majesty the Queen in Right of Canada for the Debt Financing of the Lower Churchill River Projects dated November 2012	9/18/2018	CIMFP
P-00066	GNL News Release dated December 17, 2012 re Government of Newfoundland and Labrador Announces Sanction of the Muskrat Falls Development	9/18/2018	CIMFP
P-00067	Government of Newfoundland and Labrador Paper re Sanction Decision on the Muskrat Falls Project dated December 5, 2012	9/18/2018	CIMFP
P-00068	NL Hydro - An Assessment of Limitations for Non-Dispatchable Generation on the Newfoundland Island System dated October 2004	9/18/2018	CIMFP
P-00069	Dr. Wade Locke - Economic Impact Analysis of Iron Ore Mining Industry in Labrador 2011-31 dated September 24, 2012	9/18/2018	CIMFP
P-00070	Department of Natural Resources - Electricity Demand Forecast: Do We Need the Power? dated November 2012	9/18/2018	CIMFP
P-00071	Department of Natural Resources - Labrador mining and power: how much and where from? dated November 2012	9/18/2018	CIMFP
P-00072	Department of Natural Resources - Electricity Rates Forecasting: Muskrat Falls Will Stabilize Rates for Consumers dated November 2012	9/18/2018	CIMFP
P-00073	DNR Environmental Benefits of Closing the Holyrood Terminal Generating Station dated November 2012	9/18/2018	CIMFP
P-00074	Nalcor Monthly Construction Report for Muskrat Falls and Labrador Transmission dated January 20, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00075	Nalcor Monthly Construction Report for Labrador Island Link dated January 20, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00076	Transcript of Understanding Muskrat Falls Presentation by Stan Marshall dated February 15, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00077	Nalcor's Submission to the Board of Commissioners of Public Utilities with respect to the Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project dated November 10, 2011	9/21/2018	David Malamed/ Scott Shaffer
P-00078	Lower Churchill Project Gatekeeper's Decision Support Package: Request for Approval to Proceed to Gateway Phase 3 dated November 16, 2010	9/21/2018	David Malamed/ Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00079	Nalcor Energy - Lower Churchill Project - Decision Gate Process dated March 24, 2009	9/21/2018	David Malamed/ Scott Shaffer
P-00080	Independent Project Analysis - Pacesetter Evaluation of the Muskrat Falls Generation Project and Island Link Transmission Project dated September 2010	9/21/2018	David Malamed/ Scott Shaffer
P-00081	Nalcor Energy - Lower Churchill Project - Project Governance Plan dated January 6, 2009	9/21/2018	David Malamed/ Scott Shaffer
P-00082	Nalcor Energy - Lower Churchill Project - Gateway Process dated June 9, 2011	9/21/2018	David Malamed/ Scott Shaffer
P-00083	Lower Churchill Project - Decision Gate 3 - Independent Project Review Presentation dated August 31, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00084	Lower Churchill Project - Decision Gate 3 - Independent Project Review Presentation (Updated) dated August 31, 2013	9/21/2018	David Malamed/ Scott Shaffer
P-00085	Nalcor Response to Grant Thornton Question 8.4 IPR Versions dated July 6, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00086	Nalcor Response to Grant Thornton Question 8.6 Screening Principles dated June 17, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00087	Electrical Power Control Act, 1994	9/21/2018	David Malamed/ Scott Shaffer
P-00088	Pan Maritime Kenny Final Summary Report to Government of Newfoundland and Labrador re Technical Feasibility of Offshore Natural Gas Liquid Dev Based on a Submarine Pipeline Transportation System dated October 2001	9/21/2018	David Malamed/ Scott Shaffer
P-00089	Dr. Stephen E. Bruneau Submission to PUB re Discussion Points - Natural Gas for Island Electrical Generation dated February 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00090	Dr. Stephen E. Bruneau Presentation on Grand Banks Natural Gas for Island Electric Generation dated March 28, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00091	Wood Mackenzie Review of Ziff Report to GNL dated November 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00092	NL Hydro Report on An Assessment of Limitations for Non-Dispatchable Generation on the Newfoundland Island System dated October 2004	9/21/2018	David Malamed/ Scott Shaffer
P-00093	Nalcor Energy - Lower Churchill Project - Gate 2 Decision Support Package - Summary Recommendation to Nalcor's Board of Directors dated November 17, 2010	9/21/2018	David Malamed/ Scott Shaffer
P-00094	Nalcor Energy - Lower Churchill Project Decision Gate 3 Basis of Estimate dated May 22, 2013	9/21/2018	David Malamed/ Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00095	Nalcor Energy Response to Grant Thornton Question 8.10 re Imports from or via HQ dated July 10, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00096	Nalcor Energy Response to Grant Thornton Question 8.11 re Imports from NEISO dated July 10, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00097	Nalcor Energy - Lower Churchill Project Gate 2 Project Risk Analysis dated September 15, 2011	9/21/2018	David Malamed/ Scott Shaffer
P-00098	Nalcor Energy Response to CA/KPR-Nalcor-32	9/21/2018	David Malamed/ Scott Shaffer
P-00099	Nalcor Energy - Nalcor's Final Submission to the Board of Commissioners of Public Utilities with respect to the Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project dated March 2, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00100	Nalcor Response to Grant Thornton Question 5.3 External re Reviews of Load Forecast dated June 8, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00101	PUB-NLH-058 - Island Interconnected System Supply Issues and Power Outages	9/21/2018	David Malamed/ Scott Shaffer
P-00102	Nalcor Energy Response to Grant Thornton Question 8.2 re Strategic Risk Exposure dated July 3, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00103	S&P Global News Release dated September 15, 2016 re S&P Global Platts Finalizes Acquisition of PIRA Energy Group	9/21/2018	David Malamed/ Scott Shaffer
P-00104	Nalcor Energy Response to Grant Thornton Question 5.2 re Load Forecast Research Program dated June 8, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00105	AACE International Recommended Practice No. 17R-97 - Cost Estimate Classification System	9/21/2018	David Malamed/ Scott Shaffer
P-00106	The Public Utilities Board Report on the Needs for and Alternatives to (NFAT) - Review of Manitoba Hydro's Preferred Development Plan dated June 2014	9/21/2018	David Malamed/ Scott Shaffer
P-00107	Nalcor Energy Response to Grant Thornton Question 2.6 re Price Elasticity dated May 29, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00108	Ausgrid Appendix 5: Price Elasticity of Demand dated November 27, 2015	9/21/2018	David Malamed/ Scott Shaffer
P-00109	Nalcor Energy Response to Grant Thornton Question 1.3 re Steering Committee dated July 3, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00110	Power Advisory Report - Review of the Newfoundland and Labrador Electricity System dated October 26, 2015	9/21/2018	David Malamed/ Scott Shaffer
P-00111	Vale 2011 Annual Report	9/21/2018	David Malamed/ Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00112	Nalcor Energy Response to Grant Thornton Question 9.5 re Discount Rate Change dated July 4, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00113	Government of Newfoundland and Labrador Department of Finance Economic Forecast Table for NL April 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00114	Statistics Canada - Population Projections for Canada, Provinces and Territories - 2009 to 2036	9/21/2018	David Malamed/ Scott Shaffer
P-00115	National Energy Board - Energy Futures Background: Addendum to Canada's Energy Future: Energy Supply and Demand Projections to 2035 dated November 2011	9/21/2018	David Malamed/ Scott Shaffer
P-00116	Nalcor Table of Demand Actual and Forecasts 2001-2010	9/21/2018	David Malamed/ Scott Shaffer
P-00117	Nalcor Energy Response to Grant Thornton Question 3.2 re Internal Reviews of Load Forecast dated May 29, 2018	9/21/2018	David Malamed/ Scott Shaffer
P-00118	Price Responsiveness in the AEO2003 NEMS Residential and Commercial Buildings Sector Models by Steven H. Wade	9/21/2018	David Malamed/ Scott Shaffer
P-00119	ICF Report - NL Conservation and Demand Management Potential Study: 2015 - Residential Sector Final Report dated June 2015	9/21/2018	David Malamed/ Scott Shaffer
P-00120	ICF Report - NL Conservation and Demand Management Potential Study: 2015 - Commercial Sector Final Report dated August 2015	9/21/2018	David Malamed/ Scott Shaffer
P-00121	Nalcor Energy - Lower Churchill Project Phase 1 - Decision Gate 3 Support Package dated November 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00122	Prudence Review of NL Hydro Decisions and Actions - Final Report dated July 6, 2015	9/21/2018	David Malamed/ Scott Shaffer
P-00123	NL Hydro 2013 Amended General Rate Application dated November 2014	9/21/2018	David Malamed/ Scott Shaffer
P-00124	Nalcor Energy - Lower Churchill Project Decision Gate 3 Capital Cost Estimate dated December 11, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00125	Nalcor System Planning Outline Material for PUB review v3 undated	9/21/2018	David Malamed/ Scott Shaffer
P-00126	Stantec - Precipitator and Scrubber Installation Study for Holyrood Thermal Generating Station dated November 20, 2008	9/21/2018	David Malamed/ Scott Shaffer
P-00127	Nalcor Energy - Muskrat Falls Project Update Presentation dated June 23, 2017	9/21/2018	David Malamed/ Scott Shaffer
P-00128	Nalcor Energy Response to Grant Thornton Question 7.1 re O&M Cost Change dated June 5, 2018	9/21/2018	David Malamed/ Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00129	PIRA Price Forecast Methodology and Assessment of Future Oil Price Trends for GNL dated October 26, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00130	Nalcor Energy - Lower Churchill Project - Decision Gate 3 Project Cost and Schedule Risk Analysis Report dated October 1, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00131	Nalcor Work Task Order Lower Churchill Project hiring Westney Consulting Group to review PIRA numbers dated July 12, 2012	9/21/2018	David Malamed/ Scott Shaffer
P-00132	US Energy Information Administration - Annual Energy Outlook 2001 with Projections to 2035	9/21/2018	David Malamed/ Scott Shaffer
P-00133	Nalcor Energy - Lower Churchill Project - Decision Gate 3 Basis of Estimate dated May 22, 2013	9/21/2018	David Malamed/ Scott Shaffer
P-00134	What You Should Know About Megaprojects and Why: An Overview by Dr. Bent Flyvbjerg	9/17/2018	Dr. Bent Flyvbjerg
P-00135	Grant Thornton - Forensic Audit Presentation to the Commission of Inquiry Respecting the Muskrat Falls Project - Sanctioning Phase	9/21/2018	David Malamed/ Scott Shaffer
P-00136	Stan Marshall - Muskrat Falls Project Overview Presentation to the Muskrat Falls Public Inquiry dated September 19, 2018	9/19/2018	Stan Marshall
P-00137	Government of Newfoundland and Labrador Paper dated August 2, 1976 re Lease dated May 16, 1961	9/19/2018	Dr. Jason Churchill
P-00138	Letter dated June 25, 1980 from V.L. Young, A.D. Hunt and W.S. Read to Honourable Leo D. Barry, Q.C. and Honourable Marc Lalonde, re report outlining immediate opportunities for development of the substantial untapped hydro-electric potential of the Churchill River	9/19/2018	Dr. Jason Churchill
P-00139	Government of Newfoundland and Labrador paper dated August 7, 1980 re revenue and energy requirements of the Province	9/19/2018	Dr. Jason Churchill
P-00140	Government of Newfoundland and Labrador paper dated October 23, 1987 re attempt to resolve the Upper Churchill Power contract dispute	9/19/2018	Dr. Jason Churchill
P-00141	Stan Marshall - Presentation Video #1 - Muskrat Falls Site 2013	9/19/2018	Stan Marshall
P-00142	Stan Marshall - Presentation Video #2 - Muskrat Falls Full Site	9/19/2018	Stan Marshall
P-00143	Stan Marshall - Presentation Video #3 - North Dam Time Lapse	9/19/2018	Stan Marshall
P-00144	Stan Marshall - Presentation Video #4 - North Spur Video	9/19/2018	Stan Marshall



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00145	Stan Marshall - Presentation Video #5 - Muskrat Falls Generation Facility	9/19/2018	Stan Marshall
P-00146	Stan Marshall - Presentation Video #6 - Powerhouse Time Lapse	9/19/2018	Stan Marshall
P-00147	Stan Marshall - Presentation Video #7 - Power Generation Animation	9/19/2018	Stan Marshall
P-00148	Stan Marshall - Presentation Video #8 - Transmission Line	9/19/2018	Stan Marshall
P-00149	Stan Marshall - Presentation Video #9 - Transmission Tower Installation	9/19/2018	Stan Marshall
P-00150	Stan Marshall - Presentation Video #10 - Transmission Line	9/19/2018	Stan Marshall
P-00151	Stan Marshall - Presentation Video #11 - Soldiers Pond Site	9/19/2018	Stan Marshall
P-00152	Jason Churchill - Presentation to Commission of Inquiry Respecting the Muskrat Falls Project - September 19, 2018	9/19/2018	Dr. Jason Churchill
P-00153	Jason Churchill Biography	9/19/2018	Dr. Jason Churchill
P-00154	Hansard Excerpt from House of Assembly Proceedings dated 2002 - 2010	10/1/2018	Danny Williams
P-00155	News Article dated November 22, 2002 re Newfoundland and Labradorians do not support Grimes' Lower Churchill Agreement	10/1/2018	Danny Williams
P-00156	Email dated December 8, 2004, 11:26 PM from Jeff Paddock to Elizabeth Matthews and Ken Morrissey re Q&A: Churchill	10/1/2018	Danny Williams
P-00157	Cabinet Directive dated December 10, 2004 re the Development of a Comprehensive Provincial Energy Plan	10/1/2018	Danny Williams
P-00158	Transcript of CBC-TV News media clip dated January 6, 2006, 6:09 PM Premier Receives Response to Letter	10/1/2018	Danny Williams
P-00159	Shawmont Newfoundland Ltd. report for Newfoundland and Labrador Hydro dated December 1986 re An Inventory of Small Hydro Sites for Energy Supply to the Island Grid - Volume I - Methodology and Findings	9/21/2018	David Malamed/ Scott Shaffer
P-00160	Comparison of CPW Estimates for the Two Supply Options	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren
P-00161	Project Time Line - Isolated Island Option	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00162	Project Time Line - Interconnected Island Option	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren
P-00163	Comparative Energy Forecasts - The 2012 Isolated Island option versus 2012 Interconnected Island option	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren
P-00164	NL Hydro Generation Planning Issues Report - 2006 Update dated December 2006	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren
P-00165	Exhibit from 2014 PUB Reliability Review - PUB-NLH-061	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren
P-00166	Email dated January 20, 2006, 8:39:56 AM from Elizabeth Matthews to Brian Crawley, Ken Morrissey and Stephen Dinn re Included	10/1/2018	Danny Williams
P-00167	GNL News Release dated January 20, 2006 re Province directs Newfoundland and Labrador Hydro to apply for transmission access with Hydro-Québec TransÉnergie	10/1/2018	Danny Williams
P-00168	Email dated January 21, 2006, 8:40:21 AM from 709News@BristolGroup.ca to Kwinsor@nlh.nf.ca and NLIS@gov.nl.ca re NL Hydro Applies for Transmission Rights: Another step today in the process to develop the Lower Churchill. 06:08PM Item #04	10/1/2018	Danny Williams
P-00169	Hydro Presentation dated April 29, 2006 re 2006 Project Strategy	10/1/2018	Danny Williams
P-00170	Email dated May 15, 2006, 9:15 AM from OnlineNews to Lower Churchill re National Post - Hydro projects empower premiers	10/1/2018	Danny Williams
P-00171	GNL News Release dated September 5, 2006 re Premier says great lessons to be learned from Iceland and Norway	10/1/2018	Danny Williams
P-00172	News Article dated September 27, 2006 re Quebec too politically 'volatile' to reply on the energy needs: N.L. premier	10/1/2018	Danny Williams
P-00173	Presentation dated August 2006 re Newfoundland and Labrador's Provincial Energy Plan - Working Session with Premier/Minister	10/1/2018	Danny Williams
P-00174	Email dated October 10, 2006, 10:15:35 PM from Elizabeth Matthews to Jeff Paddock re Quotes for Le Journal Interview	10/1/2018	Danny Williams
P-00175	NL Hydro Presentation dated November 2006 re Lower Churchill Project Update	10/1/2018	Danny Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00176	Transcript of VOCM Radio media clip dated December 1, 2006, 1:30 PM, Item #01 re Lower Churchill Project Registered	10/1/2018	Danny Williams
P-00177	News Release dated December 1, 2006 re Environmental Assessment Process Initiated for Lower Churchill Project	10/1/2018	Danny Williams
P-00178	Transcript of CBC Radio media clip dated February 6, 2007, 4:47 PM Item #05 re Route of the Lower Churchill Power	10/1/2018	Danny Williams
P-00179	Transcript of NTV Evening News media clip dated April 8, 2007, 12:18 PM Item #01 re Issues and Answers - Lynn Burry interviews Premier Danny Williams	10/1/2018	Danny Williams
P-00180	Memorandum to Executive Council dated April 11, 2007 re Creation of New Crown Corporation	10/1/2018	Danny Williams
P-00181	Transcript of CBC Labrador media clip dated April 17, 2007, 7:22 AM Item # 05 re Progress of Lower Churchill	10/1/2018	Danny Williams
P-00182	Transcript of VOCM Radio media clip dated April 18, 2007, 8:24 AM Item # 06 re Premier Williams on Equalization/Lower Churchill	10/1/2018	Danny Williams
P-00183	Memorandum to Executive Council dated May 24, 2007 re Proposed Energy Corporation (Holdco) Act and Proposed Hydro Act - Legislation	10/1/2018	Danny Williams
P-00184	Report of the Department of Natural Resources - The Lower Churchill Project dated July 11, 2007	10/1/2018	Danny Williams
P-00185	The Telegram news article dated August 10, 2007 re Keeping Churchill power home	10/1/2018	Danny Williams
P-00186	GNL News Release dated February 6, 2007 re Hydro Continues to Explore Market Access Options for Lower Churchill Power	10/1/2018	Danny Williams
P-00187	Department of Natural Resources Presentation to Cabinet dated September 2007 - Energy Plan - Focusing Our Energy	10/1/2018	Danny Williams
P-00188	GNL News Release dated September 11, 2007 re Economic Self-Reliance and Environmental Sustainability Cornerstones of the Province's Energy Plan	10/1/2018	Danny Williams
P-00189	Premier's Briefing Note - Cabinet Secretariat dated December 10, 2007 re Lower Churchill Environmental Assessment (EA)	10/1/2018	Danny Williams
P-00190	Email dated January 3, 2008, 10:05 AM from Carmel Turpin to Diane Hart, John Tompkins, Lesley Clarke, NLIS, cc Josephine Cheeseman re FW: Developing Lower Churchill: Premier "Danny Williams" says the odds of developing the Lower Churchill are 50/50 at best	10/1/2018	Danny Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00191	Email dated January 14, 2008, 2:20:56 PM from Gbennett@lh.l.ca to Brian Crawley and Elizabeth Matthews re News Release: Newfoundland and Labrador Hydro, Emera Inc. and Nova Scotia Power Inc. sign MOU to explore options for Lower Churchill power	10/1/2018	Danny Williams
P-00192	Email dated March 31, 2008, 8:43:45 AM from Corey Snook to Pierre F. Tobin re FW: LCP Article - Economy 2008	10/1/2018	Danny Williams
P-00193	Memorandum to Executive Council dated May 1, 2008 re Amendments to the Energy Corporation Act	10/1/2018	Danny Williams
P-00194	Memorandum to Executive Council dated May 2, 2008 re Proclamation of the Hydro Corporation Act, 2007	10/1/2018	Danny Williams
P-00195	Memorandum to Executive Council dated November 24, 2008 re Proclamation of Amendments to the Electrical Power Control Act 1994 and Promulgation of Regulations	10/1/2018	Danny Williams
P-00196	Email dated May 28, 2008, 12:39:26 PM from Elizabeth Matthews to Carmel Turpin and Andrea Nolan, cc Josephine Cheeseman and Tracey B Barron re RE: revised release	10/1/2018	Danny Williams
P-00197	Memorandum to Executive Council dated November 26, 2008 re Issuance of Water Rights for the Lower Churchill River to the Energy Corporation of Newfoundland and Labrador	10/1/2018	Danny Williams
P-00198	GNL News Release dated April 2, 2009 re Historic Arrangement Sees Newfoundland and Labrador Wheel Upper Churchill Power Through Quebec to North American Markets	10/1/2018	Danny Williams
P-00199	The Telegram news article dated October 21, 2009 re Premier vows to stop Hydro-Quebec's power grab	10/1/2018	Danny Williams
P-00200	GNL News Release dated October 28, 2009 re Premier Releases Response to Premier of New Brunswick	10/1/2018	Danny Williams
P-00201	The National Post article dated October 30, 2009 re N.S., NL wary of Quebec's Power - NB Power buy creates utility energy giant in Atlantic region	10/1/2018	Danny Williams
P-00202	Transcript of VOXM Radio media clip dated November 23, 2009, 9:41 AM Item # 10 re New Brunswick Power Issue: "Premier Danny Williams" calling to talk about the New Brunswick Power issue	10/1/2018	Danny Williams
P-00203	Letter dated November 25, 2009 from Danny Williams, Q.C., Premier to Honourable Jim Prentice, Minister of the Environment re Newfoundland and Labrador's climate change priorities and perspectives	10/1/2018	Danny Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00204	GNL and the Government of Nova Scotia News Release dated December 2, 2009 re Premier Williams and Premier Dexter Send Letter to the Premier of New Brunswick	10/1/2018	Danny Williams
P-00205	Email dated April 8, 2010, 3:42:44 PM from Gbennett@nalcenergy.com to Charles W. Bown re Fw: Presentation	10/1/2018	Danny Williams
P-00206	Nalcor Energy Presentation dated April 23, 2010 re Lower Churchill Update	10/1/2018	Danny Williams
P-00207	Email dated May 12, 2010, 11:24:33 AM from Elizabeth Matthews to Robert Thompson, Gary Norris, Brian Crawley, Emartin@nalcenergy.com, Gbennett@nalcenergy.com, LeonaBarrington@nalcenergy.com and Tracey B. Barron re Draft release	10/1/2018	Danny Williams
P-00208	GNL News Release dated May 12, 2010 re Quebec's Refusal of Transmission Access Once Again Demonstrates Its Arrogance and Discriminatory Business Practices	10/1/2018	Danny Williams
P-00209	The Telegram news article dated May 13, 2010 re Access denied - Quebec regulator rejects application; province to switch focus to maritime route	10/1/2018	Danny Williams
P-00210	Email dated May 17, 2010, 11:05:50 AM from Elizabeth Matthews to Tracy B. Barron re would you mind getting sign off from your minister for me to move the following Private Member's Resolution	10/1/2018	Danny Williams
P-00211	The Telegram news article dated May 29, 2010 re Provincial officials calculating costs	10/1/2018	Danny Williams
P-00212	Nalcor Energy News Release dated June 10, 2010 re Nalcor Energy Files Applications for Administrative Revision with Régie de l'énergie	10/1/2018	Danny Williams
P-00213	Nalcor Energy Presentation re Lower Churchill Project - Decision Review Criteria and Process	10/1/2018	Danny Williams
P-00214	CBC news article dated August 13, 2010, 7:33 AM NT re Williams attacks 'predatory' Quebec over hydro - N.S. minister says Charest should 'mind his own business'	10/1/2018	Danny Williams
P-00215	The Telegram news article dated September 9, 2010 re Williams talks tough	10/1/2018	Danny Williams
P-00216	Nalcor Energy Presentation dated September 23, 2010 re Island Energy Supply and Lower Churchill - Option Evaluation and Recommendation	10/1/2018	Danny Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00217	Email dated October 15, 2010, 3:38:47 PM from Paul O Parsons to Gerard Collins re presentation	10/1/2018	Danny Williams
P-00218	Email dated October 23, 2010, 8:22:44 PM from Elizabeth Matthews to Emartin@nalconenergy.com, Gbennett@nalconenergy.com, leonabarrington@nlh.nl.ca re Fw:	10/1/2018	Danny Williams
P-00219	The Telegram news article dated October 26, 2010 re A new deal	10/1/2018	Danny Williams
P-00220	Email dated October 30, 2010, 11:12:39 AM from Robert Thompson to Kathy Dunderdale re FW: Cost Risk Framework	10/1/2018	Danny Williams
P-00221	Email dated November 1, 2010, 11:39:50 AM from Elizabeth Matthews to Elizabeth Matthews re Fw: Cost Risk	10/1/2018	Danny Williams
P-00222	Transcript of Rogers Channel 9 media clip dated November 9, 2010, 7:36 PM Item # 01 re Conversation with the Premier: Danny Williams is never one to shy away from controversy or a public dispute	10/1/2018	Danny Williams
P-00223	Nalcor Energy Presentation to Cabinet - Update on Negotiations with Emera dated November 9, 2010	10/1/2018	Danny Williams
P-00224	Letter dated November 12, 2010 from Danny Williams, Q.C., Premier to Honourable Peter MacKay re final stages of negotiations to develop the Lower Churchill hydroelectric project	10/1/2018	Danny Williams
P-00225	Email dated November 16, 2010, 5:27:03 PM from Elizabeth Matthews to Elizabeth Matthews re Key Messages.doc; NR Emera.doc; SN DW.doc	10/1/2018	Danny Williams
P-00226	Email dated November 18, 2010, 8:18:09 AM from Elizabeth Matthews to leonabarrington@nlh.nl.ca re Fw: final for tomorrow	10/1/2018	Danny Williams
P-00227	Nalcor and Emera Inc. - Term Sheet dated November 18, 2010	10/1/2018	Danny Williams
P-00228	The Canadian Press news article dated November 19, 2010 re Deal frees N.L. from Quebec: Williams	10/1/2018	Danny Williams
P-00229	The Telegram news article dated November 25, 2010 re Williams's shaky legacy? Expert says Lower Churchill project could unravel	10/1/2018	Danny Williams
P-00230	Statement dated November 25, 2010 issued by The Honourable Danny Williams re stepping down as Premier	10/1/2018	Danny Williams
P-00231	CBC News article dated April 3, 2012, 1:31 PM NT re Danny Williams says PUB report 'baffling' shows bias	10/1/2018	Danny Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00232	GNL News Release dated April 3, 2012 re Williams disappointed by indecisive PUB report on Muskrat development	10/1/2018	Danny Williams
P-00233	CBC News article dated October 22, 2012, 4:20 PM NT re Williams reaffirms Muskrat Falls support	10/1/2018	Danny Williams
P-00234	CBC News article dated December 6, 2012, 1:47 PM NT re No pleasing Muskrat critics Danny Williams says	10/1/2018	Danny Williams
P-00235	Email dated June 24, 2014, 9:31:10 AM from Lesley Clarke to Milly Brown, Darrell Hynes, James Sheppard, Jeff Paddock, cc Jennifer Collinwood and Jacquelyn Howard re CBC - Danny Williams defend Nalcor Energy, attacks critics	10/1/2018	Danny Williams
P-00236	CBC News article dated April 28, 2016, 10:54 PM AT re Danny Williams 'unequivocally positive' about Muskrat Falls	10/1/2018	Danny Williams
P-00237	CBC News article dated July 3, 2016, 8:02 PM NT re Where have all the Muskrat Falls cheerleaders gone?	10/1/2018	Danny Williams
P-00238	GNL Energy Plan - Questions and Answers dated August 30, 2007	10/1/2018	Danny Williams
P-00239	CBC news article dated October 1, 2015 re "That's the cost of doing business": Danny Williams defends Muskrat Falls, Ed Martin	10/1/2018	Danny Williams
P-00240	CBC news article dated January 19, 2017 re Danny Williams says new head of Nalcor 'intent on tearing down Muskrat Falls with his words'	10/1/2018	Danny Williams
P-00241	CBC news article dated June 28, 2017 re Stan Marshall a 'boondoggled buffoon' who's no good for Muskrat Falls: Danny Williams	10/1/2018	Danny Williams
P-00242	The Telegram news article dated April 20, 2018 re Danny Williams condemns 'negativity' over Muskrat Falls project	10/1/2018	Danny Williams
P-00243	Royal Commission on Renewing and Strengthening Our Place in Canada: Report Excerpts	10/1/2018	Danny Williams
P-00244	Chartered Professional Accountants Canada - Standard Practices for Investigative and Forensic Accounting Engagements dated November 2006	9/21/2018	David Malamed/ Scott Shaffer
P-00245	Decision dated July 22, 2013 of the Nova Scotia Utility and Review Board in the Matter of the Maritime Link Act (2013 NSUARB 154)	9/24/2018	David Malamed/ Scott Shaffer





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00246	Marbek Resource Consultants Ltd. Report dated January 31, 2008 re Conservation and Demand Management (CDM) Potential NL Residential, Commercial and Industrial Sectors - Summary Report	9/24/2018	David Malamed/ Scott Shaffer
P-00247	Amec Letter dated April 25, 2012 from Blair Seckington to Nelson Seymour, P. Eng re Nalcor Holyrood Generating Station (Holyrood) Life Extension Review with attached report	9/24/2018	David Malamed/ Scott Shaffer
P-00248	Statistics Canada - Annual Demographic Estimates: Canada, Provinces and Territories 2017 dated September 27, 2017	9/24/2018	David Malamed/ Scott Shaffer
P-00249	The Conference Board of Canada - Provincial Outlook 2012 - Long-Term Economic Forecast - Chapter 1	9/24/2018	David Malamed/ Scott Shaffer
P-00250	2013 Nova Scotia Utility and Review Board in the Matter of the Maritime Link Act and an Application by Nova Scotia Power Maritime Link Incorporated for approval of the Maritime Link Project dated April 17, 2013	9/24/2018	David Malamed/ Scott Shaffer
P-00251	Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to NSUARB Information Requests dated March 11, 2013	9/24/2018	David Malamed/ Scott Shaffer
P-00252	Excerpt from an American Association of Cost Engineers publication IOS-90: Cost Engineering Terminology dated June 20, 2018	9/24/2018	David Malamed/ Scott Shaffer
P-00253	Excerpt from Knight Piésold Consulting report to Manitoba Public Utilities Board - NFAT Review of Keeyask and Conawapa GS dated January 23, 2014	9/24/2018	David Malamed/ Scott Shaffer
P-00254	Excerpt from Nalcor Energy Presentation - Exhibit 5 - Net Benefits to NL at DG3	9/24/2018	David Malamed/ Scott Shaffer
P-00255	Hydro Québec Strategic Plan - 2009-2013	9/24/2018	David Malamed/ Scott Shaffer
P-00256	System Planning - DG# Information Requirements dated April 4, 2012	9/25/2018	Bob Moulton/ Paul Stratton/ Auburn Warren
P-00257	Email dated April 1, 2012, 4:43:46 PM from Gbennett@nalcenergy to Plwilson@mhi.ca re Contact with Charles Bown - Government of Newfoundland and Labrador	9/25/2018	David Malamed/ Scott Shaffer
P-00258	Email dated April 2, 2012, 4:06:09 PM from Paul Wilson to Charles W. Bown, cc Allen Snyder and Mack Kast re DG3 Items - M Greene - 21 February 2012.docx	9/25/2018	David Malamed/ Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00259	Email dated April 2, 2012, 10:44:41 AM from Don Burrage to Charles W. Bown re Work Scope	9/25/2018	David Malamed/ Scott Shaffer
P-00260	Email dated April 12, 2012, 10:35:05 AM from Charles W. Bown to Paul G. Scott and Walter Parsons re FW: Timing	9/25/2018	David Malamed/ Scott Shaffer
P-00261	Email dated April 16, 2012, 8:21:25 AM from Brian Crawley to Charles W. Bown re FW: MHI in St. John's	9/25/2018	David Malamed/ Scott Shaffer
P-00262	Email dated April 19, 2012, 3:19:31 PM from Charles W. Bown to Walter Parsons re FW NFL2 Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review	9/25/2018	David Malamed/ Scott Shaffer
P-00263	Email dated April 30, 2012, 4:42:14 PM from Charles W. Bown to Paul Wilson, cc Allen Snyder and Mack Kast re NFL2 Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review	9/25/2018	David Malamed/ Scott Shaffer
P-00264	Nalcor Energy Report - Muskrat Falls Project Summary of Pre-Sanction - Briefing Note as Requested by Nalcor Legal Counsel McInnes-Cooper	9/25/2018	David Malamed/ Scott Shaffer
P-00265	Handwritten Notes of Robert Thompson dated May 2, 2005 to September 30, 2010	10/1/2018	Danny Williams
P-00266	Innu Nation Submission on Consultation and Mitigation Measures in relation to the Muskrat Falls Project dated August 7, 2018	10/2/2018	Prote Poker
P-00267	Summary of NunatuKavut Community Council's Position concerning the Commission of Inquiry Respecting the Muskrat Falls Project	10/2/2018	Todd Russell
P-00268	Indigenous Consultation regarding the Lower Churchill Hydroelectric Generation (LCP), Labrador Island Transmission Link (LITL), and Maritime Link Projects prepared by the Government of Newfoundland and Labrador	10/2/2018	Aubrey Gover
P-00269	A Summary of Position of the Nunatsiavut Government of the Commission of Inquiry Concerning the Muskrat Falls Project dated June 2018	10/2/2018	Carl McLean/ Rodd Laing
P-00270	Submissions of the Conseil Des Innu de Ekuanitshit to Counsel for the Commission of Inquiry Respecting the Muskrat Falls Project regarding Consultation and Mitigation Measures dated June 29, 2018	10/2/2018	Jean-Charles Piétacho
P-00271	Nalcor Energy - Indigenous Consultation Report - Muskrat Falls Project dated August 21, 2018	10/2/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00272	Email dated November 30, 2012, 1:36:17 PM from Paul Carter to Christopher Appleby re FW: Nunatsiavut Government response to panel report	10/3/2018	Carl McLean/ Rodd Laing
P-00273	Using Energy to Build the Québec of Tomorrow - Québec Energy Strategy 2006-2015	10/1/2018	Danny Williams
P-00274	Hydro Québec - Québec Hydropower Exports: A Winning Solution	10/1/2018	Danny Williams
P-00275	Relations Internationales et Francophonie Québec news article dated August 13, 2010 re Québec and Vermont agree on new electricity supply contract	10/1/2018	Danny Williams
P-00276	Hydro Québec news release dated January 25, 2018 re Massachusetts request for proposals - Hydro Québec selected for the biggest contract of its history	10/1/2018	Danny Williams
P-00277	PC Party 2003 Platform	10/1/2018	Danny Williams
P-00278	The Telegram news article dated May 11, 2006 re We Want Respect	10/1/2018	Danny Williams
P-00279	Email dated November 18, 2009, 3:00:07 PM from Elizabeth Matthews to Andrea Nolan and Ronald Walsh re Copy of Premier's Speech	10/1/2018	Danny Williams
P-00280	Email dated December 1, 2009, 11:48:38 PM from Robert Thompson to Charles W. Bown re FW: Urgent	10/1/2018	Danny Williams
P-00281	GNL News Release dated May 26, 2010 re Unofficial English Translation of the Régie de l'énergie's Decision Available	10/1/2018	Danny Williams
P-00282	The Telegram news article dated August 13, 2010 re Williams slams Quebec letter	10/1/2018	Danny Williams
P-00283	Email dated September 8, 2010, 10:59:47 AM from Elizabeth Matthews to Brian Crawley	10/1/2018	Danny Williams
P-00284	GNL Briefing Note dated November 22, 2010 re CAP - Backgrounder - Reaction to Lower Churchill Announcement - Intergovernmental Affairs Secretariat	10/1/2018	Danny Williams
P-00285	CBC news article dated January 14, 2012 re Danny Williams slams Muskrat Falls critics	10/1/2018	Danny Williams
P-00286	CBC news article dated June 28, 2012 re John Crosbie endorses Muskrat Falls megaproject	10/1/2018	Danny Williams
P-00287	Map of Quebec borders	10/1/2018	Danny Williams
P-00288	Letter dated October 31, 2005 from Chris Montague to Hon. Danny Williams re Lower Churchill hydroelectric development	10/1/2018	Danny Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00289	Letter dated November 10, 2005 from Danny Williams, Q.C. to Chris Montague re Proposed Lower Churchill hydro development	10/1/2018	Danny Williams
P-00290	GNL Briefing Note re Lower Churchill Engagement Strategy with Aboriginal Groups	10/1/2018	Danny Williams
P-00291	Memorandum to Executive Council re Aboriginal consultation on the Provincial Environmental Assessment of the Lower Churchill Hydroelectric Generation Project	10/1/2018	Danny Williams
P-00292	Memorandum to Executive Council re Consultation with the Labrador Metis Nation and the Quebec Innu on the Environmental Assessment of the Lower Churchill Hydroelectric Generation Project	10/1/2018	Danny Williams
P-00293	Email dated April 24, 2007, 12:29:17 PM from David Hughes to Bas Cleary and Robert Coombs re EA & AbConsult BN.doc	10/1/2018	Danny Williams
P-00294	GNL Briefing Note dated July 11, 2007 re Current status of issues with the Labrador Metis Nation (LMN)	10/1/2018	Danny Williams
P-00295	GNL Briefing Note dated April 14, 2008 re Consultation with Aboriginal Stakeholders in the Lower Churchill Project (the "Project")	10/1/2018	Danny Williams
P-00296	GNL Briefing Note dated July 12, 2010 re Aboriginal Consultation and Issues related to the Lower Churchill Development	10/1/2018	Danny Williams
P-00297	The Tshash Petapen Agreement (jash pey-taah-ben) - New Dawn Agreement dated September 26, 2008	10/3/2018	Prote Poker
P-00298	Lower Churchill Impacts and Benefits Agreement Summary	10/3/2018	Prote Poker
P-00299	Ratification Vote for Agreement-in-Principle for Innu Land Rights - Lower Churchill Impacts and Benefits Agreement - Upper Churchill Redress Agreement held on June 23, 29 and 30 of 2011	10/3/2018	Prote Poker
P-00300	Lower Churchill Innu Impacts and Benefits Agreement dated November 18, 2011 among Nalcor Energy and Innu Nation and Sheshatshiu Innu First Nation and Mushuau Innu First Nation	10/3/2018	Prote Poker
P-00301	Review of Statements Made in 2002 about the Draft Gull Island Development Project dated 2010 (GNL)	10/2/2018	Danny Williams
P-00302	Memorial Presents - Natural Gas Better than Labrador Hydro for Island Energy Requirements by Dr. Stephen Bruneau	10/5/2018	Dr. Stephen Bruneau



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00303	The Telegram news article dated March 29, 2012 re Natural gas a viable option, says prof	10/5/2018	Dr. Stephen Bruneau
P-00304	Labrador Innu Land Claims Agreement-in-Principle	10/3/2018	Aubrey Gover
P-00305	Memo dated April 24, 2008 from Maeve Baird to Minister Pottle re Letter to Minister Strahl re Labrador Metis Nation Land Claim with GNL Briefing Note dated April 22, 2008 re Labrador Metis Nation	10/3/2018	Aubrey Gover
P-00306	Email dated May 11, 2010, 9:47:53 AM from Vaughn Hammond to Jamie Chippett re Meeting Note - Premier and Min Strahl - April 27 (GNL)	10/3/2018	Aubrey Gover
P-00307	Email dated June 23, 2010, 4:52:29 PM from Aubrey Gover to Bas Cleary, cc Sean Dutton, Robert Thompson, Don Burrage, Richard Wardle, Paul Carter and Justin S.C. Mellor re FW: NunatuKavut (LMN) Reply Letter to Chris Montague	10/3/2018	Aubrey Gover
P-00308	Government of Newfoundland and Labrador Policy regarding Aboriginal Lands Claims dated December 1987	10/3/2018	Aubrey Gover
P-00309	GNL Briefing Note dated July 28, 2006 re Analysis of Quebec Innu Interests in the Lower Churchill Area	10/3/2018	Aubrey Gover
P-00310	GNL Briefing Note dated December 10, 2007 re Lower Churchill Environmental Assessment (EA)	10/3/2018	Aubrey Gover
P-00311	Curriculum Vitae - Dr. Wade Locke dated October 2017	10/9/2018	Dr. Wade Locke
P-00312	ATIPPA Request NR-39-2016 - Wade Locke - 2003 - 2017	10/9/2018	Dr. Wade Locke
P-00313	Nalcor Energy Report - Economic Impact Analysis for Phase 1 and Phase 2 of Nalcor Energy's Lower Churchill Project dated January 23, 2011	10/9/2018	Dr. Wade Locke
P-00314	Transcript of NTV Evening News media clip dated September 4, 2011, 6:04 PM, Item # 06 re Muskrat Falls: A leading environmental group is weighing in	10/9/2018	Dr. Wade Locke
P-00315	Email dated December 1, 2011, 5:28:47 PM from Charles W. Bown to I.locke re Memorial Presents	10/9/2018	Dr. Wade Locke
P-00316	Handwritten Notes of Jerome Kennedy dated January 11, 2012 re Meeting of Wade Locke	10/9/2018	Dr. Wade Locke
P-00317	Memorial University Presentation - Muskrat Falls: The Best Option?: A Public Forum by Dr. Wade Locke dated January 17, 2012	10/9/2018	Dr. Wade Locke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00318	Summary of Lower Churchill/Nalcor work from Wade Locke's CV	10/9/2018	Dr. Wade Locke
P-00319	Comments of the Innu of Ekuanitshit on the Consultation Assessment Report Submitted as Supplemental Information to IR JRP.151 by David Schulze dated October 2010	10/4/2018	Jean-Charles Piétacho
P-00320	Submission from the Innu of Ekuanitshit to the Joint Review Panel Public Hearings - CEAR 07-05-26178 - Lower Churchill Hydroelectric Generation Project dated April 2011 (English and French versions)	10/4/2018	Jean-Charles Piétacho
P-00321	C.D. Howe Institute E-brief dated January 11, 2012 re Economic Growth and Innovation - Newfoundland's Electricity Options: Making the Right Choice Requires and Efficient Pricing Regime by James P. Feehan	10/9/2018	Dr. James Feehan
P-00322	The Telegram news article dated August 11, 2012 re Muskrat Falls and true alternatives	10/9/2018	Dr. James Feehan
P-00323	Aims Commentary - Electricity Market Integration - Newfoundland Chooses Monopoly and Protectionism dated November 2013 by James Feehan, PhD	10/9/2018	Dr. James Feehan
P-00324	Department of Economics, Memorial University of Newfoundland article dated December 2016 re Connecting to the North American Grid: Time for Newfoundland to Discontinue Inefficient Price Regulation 2016 by James P. Feehan	10/9/2018	Dr. James Feehan
P-00325	Jim Feehan Document "Nalcor Comments re Newfoundland and Labrador's Electricity Dilemma"	10/9/2018	Dr. James Feehan
P-00326	Report titled The Long-Run Price Elasticity of Demand for Electricity and the Feasibility of Raising Electricity Rates to Finance Muskrat Falls dated July 31, 2018 prepared for Dennis Browne, QC by James P. Feehan	10/9/2018	Dr. James Feehan
P-00327	Comments by the Ekuanitshit Innu on the Report of the Joint Review Panel - Lower Churchill River Hydroelectric Project - CEAR 07-05-26178 by Dionne Schulze, Lawyer dated November 14, 2011	10/4/2018	Jean-Charles Piétacho
P-00328	Letter dated May 2, 2012 from Dionne Schulze to Hon. Terry French and Hon. Jerome Kennedy, Q.C. re Muskrat Falls Project permit applications (Courtesy Translation)	10/4/2018	Jean-Charles Piétacho
P-00329	Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018	10/10/2018	Ron Penney/ David Vardy





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00330	Letter dated May 3, 2011 from Ronald Penney and David Vardy to Hon. Sean Skinner, MHA re Review of Muskrat Falls Project by Public Utilities Board (Appendix A for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00331	Letter dated June 22, 2011 from Shawn Skinner to Ronald Penney and David Vardy re Review of Muskrat Falls Project by Public Utilities Board (Appendix B for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00332	Essay prepared for Action Canada titled Making Best Use of the Lower Churchill: The Muskrat Falls Development dated August 31, 2011 by David A Vardy (Appendix C for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00333	The Telegram news article dated November 8, 2011 re Former PUB chair questions Muskrat Falls (Appendix D for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00334	The Telegram news article dated January 12, 2012 re Muskrat Falls must have full review (Appendix E for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00335	The Telegram news article dated January 12, 2012 re Calling Muskrat into question (Appendix F for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00336	The Telegram news article dated February 11, 2012 re Minister tackles Muskrat Falls critics (Appendix G for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00337	Email dated February 13, 2012, 1:27:46 PM from Gary Kean to David Vardy re Excerpt of Jerome Kennedy's speech (Appendix H for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00338	Transcontinental Media, Corner Brook, news article dated February 14, 2012, re Former PUB chairman takes exception to minister's comments (Appendix I for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00339	Presentation to the Public Utilities Board in the Matter of the Muskrat Falls Reference dated February 20, 2012 by Ron Penney and David Vardy (Appendix J for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00340	Letter dated February 29, 2012, from Cheryl Blundon to Ronald Penney, David Vardy, Thomas O'Reilly, Denis Fleming, Thomas Johnson re Reference from Lieutenant-Governor in Council on the Muskrat Falls Project (the "Muskrat Falls Review") Appendix K for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018	10/10/2018	Ron Penney/ David Vardy
P-00341	Supplementary Submission to the Public Utilities Board in the Matter of the Muskrat Falls Reference (Appendix L for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00342	Letter dated March 9, 2012 from Thomas J. O'Reilly, Q.C. to Cheryl Blundon re Reference from Lieutenant-Governor in Council on the Muskrat Falls Project (the "Muskrat Falls Review") Appendix M for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018	10/10/2018	Ron Penney/ David Vardy
P-00343	Letter dated March 14, 2012 from Ronald G. Penney and David Vardy to Cheryl Blundon re The Muskrat Falls Review (Appendix N for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00344	The Telegram news article dated March 28, 2012 re Reviewing all the alternatives (Appendix O for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00345	The Telegram news article dated October 11, 2012 re Nova Scotia is doing due diligence (Appendix P for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00346	Financial Post article dated October 12, 2012, re Needed: Muskrat review (Appendix Q for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00347	Letter dated November 20, 2012 from Craig Bellefontaine to Richard Cashin re receipt of correspondence of November 9, 2012 (Appendix R for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00348	The Telegram news article dated December 5, 2012 re Putting a term sheet in perspective (Appendix S for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00349	Article dated January 17, 2013 re Muskrat Falls: Why We Need a Regulatory Review - Part One (Appendix T for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00350	Letter dated July 28, 2016 from David Vardy and Ron Penney to Andy Wells re Speech by Jerome Kennedy to the Greater Corner Brook Board of Trade with respect to the Muskrat Falls Project (Appendix U for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00351	Access to Information Request Form 1 dated March 2, 2018 by David Vardy to the Public Utilities Board (Appendix V for Submission from Ronald Penney and David Vardy of the Muskrat Falls Concerned Citizens Coalition dated July 31, 2018)	10/10/2018	Ron Penney/ David Vardy
P-00352	Paper of Grand Riverkeeper Labrador, Inc. and Labrador Land Protectors for the Commission of Inquiry Respecting the Muskrat Falls Project dated October 1, 2018	10/11/2018	Roberta Benefiel
P-00353	Curriculum Vitae - Philip Raphals	10/11/2018	Philip Raphals



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00354	Comments on the Proposed Justification for the Lower Churchill Project dated February 28, 2011 by Philip Raphals on behalf of the Grand Riverkeeper Labrador Inc.	10/11/2018	Philip Raphals
P-00355	Nalcor letter dated November 12, 2010 from Todd Burlingame to Lower Churchill Hydroelectric Generation Project, attention Ms. Lesley Griffiths and Mr. Herb Clarke re Lower Churchill Hydroelectric Generation Project - Request for Additional Information	10/11/2018	Philip Raphals
P-00356	Transcript of the Lower Churchill Hydroelectric Generation Project - Joint Review Panel - Canadian Environmental Assessment Registry 07-05-26178 Hearing dated March 8, 2011	10/11/2018	Philip Raphals
P-00357	Letter dated March 14, 2011 from Philip Raphals to Leslie Griffiths and Herbert Clarke re Presentation to the Joint Review Panel at the Topical Session on Need, Justification and Rationale	10/11/2018	Philip Raphals
P-00358	Comments on Proponent's Response to the Panel's Information Request of March 21, 2011 by Philip Raphals dated April 13, 2011	10/11/2018	Philip Raphals
P-00359	Federal Court File No. T-2060-11 between Grand Riverkeeper, Labrador Inc., Sierra Club of Canada and Nunatukavut Community Council Inc. (Applicants) and Attorney General of Canada, Minister of Fisheries and Ocean, Minister of Transport, Minister of Natural Resources and Nalcor Energy (Respondents)	10/11/2018	Philip Raphals
P-00360	Comments on the Muskrat Falls Reference - Presentation to the Public Utilities Board of Newfoundland Labrador by Philip Raphals on behalf of Grand Riverkeeper Labrador Inc. dated February 23, 2012	10/11/2018	Philip Raphals
P-00361	Muskrat Falls Review - Exhibit GRK#3 filed February 23, 2012	10/11/2018	Philip Raphals
P-00362	Muskrat Falls Review - Exhibit GRK#6 filed February 23, 2013	10/11/2018	Philip Raphals
P-00363	Comments on the Justification for the Lower Churchill Transmission Project (Labrador-Island Transmission Link) by Philip Raphals on behalf of Grand Riverkeeper Labrador Inc. dated June 12, 2012	10/11/2018	Philip Raphals



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00364	Comments on the Proposed Maritime Link Project submitted to the Nova Scotia UARB in the Matter of the Maritime Link Act Matter #M05419 on behalf of CanWEA by Philip Raphals dated April 17, 2013	10/11/2018	Philip Raphals
P-00365	Conformity of the Maritime Line Compliance Filing with UARB Condition Concerning Market-Priced Energy submitted to the Nova Scotia UARB in the Matter of the Maritime Link Act Matter #M05419 on behalf of the Lower Power Rates Alliance by Philip Raphals dated rev. November 15, 2013	10/11/2018	Philip Raphals
P-00366	Supplemental Decision dated November 29, 2013 of the Nova Scotia Utility and Review Board in the Matter of the Maritime Link Act (2013 NSUARB 242)	10/11/2018	Philip Raphals
P-00367	Letter dated April 1, 2011 from Nalcor Energy to Lesley Griffiths and Herb Clarke re Response to Panel's Information of March 21, 2011	10/11/2018	Philip Raphals
P-00368	Hearing Transcript of the Lower Churchill Hydroelectric Generation Project Joint Review Panel - Canadian Environmental Assessment Registry 07-05-26178, Volume 32 dated April 13, 2011	10/11/2018	Philip Raphals
P-00369	Transcript re In the Matter of the Maritime Link Act and In the Matter of an Application by Nova Scotia Power Maritime Link Incorporated for Approval of the Maritime Link Project dated May 8, 2013	10/11/2018	Philip Raphals
P-00370	Hearing Transcript of the Lower Churchill Hydroelectric Generation Project Joint Review Panel - Canadian Environmental Assessment Registry 07-05-26178, Volume 33 dated April 14, 2011	10/11/2018	Philip Raphals
P-00371	Speaking Notes for witness testimony for the Muskrat Falls Inquiry dated October 5, 2018 by Stephen E. Bruneau	10/5/2018	Dr. Stephen Bruneau
P-00372	Utilities Policy - The long-run price elasticity of residential demand for electricity: Results from a natural experiment by James P. Feehan	10/9/2018	Dr. James Feehan
P-00373	R. Goodfellow & Assoc Inc. Fax dated June 10, 2018 re various articles	10/11/2018	Roberta Benefiel
P-00374	Email dated January 11, 2012, 7:20:32 AM from Wade Locke to DawnDalley@nalcorenergy.com, and wlocke, cc Gbennett@nalcorenergy.com and Charles W. Bown re Information requested	10/9/2018	Dr. Wade Locke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00375	Email dated January 18, 2012, 12:02:55 AM from Wade Locke to Dawn Dalley, gbennett@nalcenergy.com and emartin@nalcenergy.com re Locke Presentation	10/9/2018	Dr. Wade Locke
P-00376	Email dated January 18, 2012, 5:32 AM from Wade Locke to Premier re Locke Presentation	10/9/2018	Dr. Wade Locke
P-00377	Email dated January 18, 2012, 9:08 AM from Premier to Wade Locke re Locke Presentation	10/9/2018	Dr. Wade Locke
P-00378	Email dated October 6, 2018, 9:56:51 AM from Wade Locke to Barry Learmonth and Kate O'Brien re FW: Memorial Presents	10/9/2018	Dr. Wade Locke
P-00379	Letter dated March 3, 2015 from Mark J. Surrette to Ed Martin re summary of activities to date.	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00380	Electricity Mandate - Integrated Resource Planning (Document Number 226808)	10/11/2018	Philip Raphals
P-00381	Power Purchase Agreement - Schedule 1 - Base Block Capital Costs Recovery and Schedule 2 - Initial Load Forecast and Base Block Energy	10/11/2018	Philip Raphals
P-00382	Appointment and Termination Dates for Newfoundland and Labrador Hydro Directors (1999 - 2007)	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00383	Newfoundland and Labrador Hydro Presentation - A strengthened capital structure to enable expanded mandate dated February 22, 2006	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00384	Email dated May 27, 2006, 2:23:46 PM from dsturge@nlh.ca to Tom Clift re Corp. Gov. Documents	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00385	Newfoundland and Labrador Hydro - Corporate Governance Committee dated June 29, 2006 re Item: Corporate Governance Committee Charter	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00386	Newfoundland and Labrador Hydro - Corporate Governance Committee dated July 10, 2006 re Item: Review of Board of Directors Charter	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00387	Deloitte Presentation - Newfoundland and Labrador Hydro - Report on Findings of Jurisdictional Review dated October 6, 2006	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00388	Email dated December 15, 2006, 11:14 AM from dsturge@nlh.nl.ca to Thomas Clift re Board Selection Criteria Memo	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00389	Email dated January 9, 2008, 4:49:46 PM from lanceclarke@nlh.nl.ca to gmcdonald@nlh.nl.ca, gbennett@nlh.nl.ca, phickman@nlh.nl.ca, cc pharrington@nlh.nl.ca re Code of Conduct supplemental for LCP	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00390	Email dated April 10, 2008, 12:57 PM from emartin@nlh.nl.ca to wchamberlain@nlh.nl.ca, cc blane@nlh.nl.ca re Fw: Memo re. Directors	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00391	Newfoundland and Labrador Hydro - Board of Directors Mandate dated November 20, 2008 (Draft)	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00392	Nalcor Energy - Board of Directors Mandate dated April 2010	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00393	Nalcor Energy - Mandate - Compensation and Human Resources Committee dated April 2010	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00394	Minutes of the Thirty-Third Meeting of the Board of Directors of Nalcor Energy dated November 16, 2010	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00395	Email dated January 31, 2012, 4:02:11 PM from Thomas Clift to Robert Thompson re Additional Information: Board Governance at Nalcor	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00396	Email dated March 1, 2012, 10:06:31 AM from Gerry Shortall to Thomas Clift, cc Ed Martin, Cathy Bennett and Ken Marshall re Board composition and compensation - Nalcor	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00397	Email dated March 30, 2012, 11:54 AM from Theresa M. Rahal to dawndalley@nalcorenergy.com re Board governance	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00398	Email dated June 7, 2012, 12:17 PM from Jacquelyn Howard to Heather Maclean, Tina Williams, Josephine Cheeseman, Jennifer Collingwood and Release, News re News Release - Minister Announced Board Appointments	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00399	Email dated June 11, 2012, 3:27 PM from Jennifer Collingwood to Glenda Power, Milly Brown, Heather MacLean, cc Jacquelyn Howard and Josephine Cheeseman re FW: Nalcor appointments all about politics: Ball	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00400	Email dated September 24, 2012, 11:44:52 AM from abrophy@nlh.nl.ca to wchamberlain@nalcorenergy.com re Code of Conduct under Nalcor Corp P&P	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00401	Email dated September 26, 2012, 10:03:28 AM from Thomas Clift to Robert Thompson re FW: Board Compensation - New and Old	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00402	Nalcor Energy Presentation - Shareholder Relations Strategy dated December 2012	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00403	Minutes of the Sixty-Second Meeting of the Board of Directors of Nalcor Energy dated December 5, 2012	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00404	Email dated February 21, 2014, 3:37:16 PM from Terry Styles to Derrick Daley re Nalcor Doc	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00405	Email dated November 17, 2014, 11:34:14 AM from abrophy@nalcenergy.com to wchamberlain@nalcenergy.com re Code of Conduct presented to Nalcor Board on Sept. 30, 2011	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00406	Nalcor Energy - Corporate Governance Committee dated June 2015	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00407	Nalcor Energy - Mandate of the Audit Committee of the Board of Directors dated November 2015	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00408	Email dated April 20, 2016, 8:55:17 AM from Ken Marshall to Premier of NL, Dwight Ball and Siobhan Coady, cc emartin@nalcenergy.com, Tom Clift, g.shortall and labass re Nalcor	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00409	Minutes of the Ninety-Seventh Meeting of the Board of Directors of Nalcor Energy dated April 20, 2016	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00410	Nalcor Energy - Mandate - Corporate Governance Committee dated September 2017	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00411	Nalcor Energy - Mandate - Human Resources and Compensation Committee dated September 2017	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00412	Nalcor Energy - Mandate - Audit Committee dated November 2017	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00413	Statutes of Newfoundland and Labrador 2018 - Chapter 10 - An Act to Amend the Electrical Power Control Act, 1994 and the Public Utilities Act	10/9/2018	CIMFP
P-00414	VOCM news article dated September 30, 2018 re Muskrat Falls Wouldn't Pass Third Year Economics: Feehan	10/9/2018	Dr. James Feehan



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00415	Presentation to the Board of Commissioners of Public Utilities dated February 20, 2012 by Cabot Martin	10/10/2018	Ron Penney/ David Vardy
P-00416	The Telegram news article dated January 9, 2015 re Tough times call for tough decisions - The province's fortunes have shifted - can we still afford Muskrat Falls?	10/10/2018	Ron Penney/ David Vardy
P-00417	The Independent dated February 23, 2018 re 'What we can learn for the future': David Vardy on the Muskrat Falls Inquiry	10/10/2018	Ron Penney/ David Vardy
P-00418	CBC news article dated September 13, 2018 re Canadian Taxpayers will ultimately bear Muskrat Falls burden, predicts Ron Penney	10/10/2018	Ron Penney/ David Vardy
P-00419	Transcript of CBC - East Coast Morning Show media clip dated September 17, 2018, 7:23 re Federal Bailout on Muskrat Falls Inevitable	10/10/2018	Ron Penney/ David Vardy
P-00420	CADO - Companies and Deeds Online - Detailed Company Information - The Muskrat Falls Concerned Citizens Coalition Inc.	10/10/2018	Ron Penney/ David Vardy
P-00421	CADO - Companies and Deeds Online - Detailed Company Information - Deer Lake Oil and Gas Inc.	10/10/2018	Ron Penney/ David Vardy
P-00422	CADO - Companies and Deeds Online - Detailed Company Information - 2041 Energy Inc.	10/10/2018	Ron Penney/ David Vardy
P-00423	Homepage of Muskrat Falls Concerned Citizens Coalition - Seeking Truth and Demanding Accountability	10/10/2018	Ron Penney/ David Vardy
P-00424	Mission, Goals and Role of the Coalition - Mission of the Muskrat Falls Concerned Citizens' Coalition (The Coalition)	10/10/2018	Ron Penney/ David Vardy
P-00425	Speaking Notes for Premier Kathy Dunderdale re Decision Gate 3/MHI Report dated October 30, 2012	10/9/2018	Dr. Wade Locke
P-00426	GNL News Release dated November 1, 2012 re Reports on Labrador Mining Support Need for Power	10/9/2018	Dr. Wade Locke
P-00427	Email dated January 19, 2012, 8:52:01 AM from gbennett@nalcoreenergy.com to emartin@nalcoreenergy.com re Fw: Wade says he screwed up Telegram	10/9/2018	Dr. Wade Locke
P-00428	Email dated October 30, 2014, 8:03:53 AM from Charles W. Bown to Paula Burt re FW: Presentations on Governance and Org Evolution	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00429	Board of Directors for Nalcor Energy for the Period 2017-10-11 to Current	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00430	Nalcor Energy By-Laws	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00431	SNL 2007 Chapter E-11.01 - Energy Corporation Act	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00432	CanLII - Energy Corporation Act, SNL 2007, c E-11.01	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00433	Nalcor Energy Charter of the Audit Committee of the Board of Directors dated April 2010	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00434	Lulea University of Technology - Technical Report - Response to and Comments on "Geotechnical Peer Review of Dr. S. Bernander's Reports and Analysis of the North Spur" by Stig Bernander and Lennart Elfgrén	10/11/2018	Roberta Benefiel
P-00435	Canadian Dam Association 2015 Annual Conference - Stabilization of the North Spur at Muskrat Falls: An Overview dated October 5-8, 2015	10/11/2018	Roberta Benefiel
P-00436	Errata: Lower Churchill River: Riverbank Stability Report (November 26, 2015) Investigation and Hearing into Supply Issues and Power Outages on the Island Interconnected System on behalf of Grand Riverkeeper Labrador, Inc. by Dr. S. Bernander dated October 3, 2016	10/11/2018	Roberta Benefiel
P-00437	Lower Churchill River Riverbank Stability Report prepared for Grand Riverkeeper Labrador, Inc. by Dr. S. Bernander dated November 26, 2015	10/11/2018	Roberta Benefiel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00438	Safety and Reliability of the Muskrat Falls Dam, in Light of the Engineering Report of 21 December 2015 by Nalcor/SNC-Lavalin Submitted to the NL Public Utilities Board's - Investigation and Hearing into Supply Issues and Power Outages on the Island Interconnected System on behalf of Grand Riverkeeper Labrador, Inc. by Dr. S. Bernander dated October 13, 2016	10/11/2018	Roberta Benefiel
P-00439	Geotechnical Peer Review of Dr. S. Bernander's Reports and Analysis of the North Spur by Prof. Biput C. Hawlader, Prof. Serge Leroueil, Dr. Jean-Sebastien L'Heureux and Prof. Ariane Locat dated February 2, 2018	10/11/2018	Roberta Benefiel
P-00440	HATCH Presentation dated January 29 to February 2, 2017 re Muskrat Falls Generation - Independent Dam Safety Review and Audit - Audit #1	10/11/2018	Roberta Benefiel
P-00441	HATCH Presentation dated April 16-20, 2017 re Muskrat Falls Generation - Independent Dam Safety Program Audit - Audit #2	10/11/2018	Roberta Benefiel
P-00442	HATCH Presentation dated November 27 to 30, 2017 re Muskrat Falls Generation - Independent Dam Safety Program Audit - Audit #3	10/11/2018	Roberta Benefiel
P-00443	Muskrat Falls North Spur - Independent Engineer Comments on Reports by Dr. S. Bernander & Others dated January 17, 2018	10/11/2018	Roberta Benefiel
P-00444	Article re Is the North Spur dam safe? written by Jim Gordon, Peng, (Retired)	10/11/2018	Roberta Benefiel
P-00445	Responses from Nalcor Energy to Public - Questions on the North Spur dated January 2017	10/11/2018	Roberta Benefiel
P-00446	HATCH Report re Nalcor Energy - Lower Churchill Project - North Spur Dam Break Analysis Final Report dated June 26, 2015	10/11/2018	Roberta Benefiel
P-00447	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - Engineering Report - North Spur Stabilization Works - Progressive Failure Study dated December 21, 2015	10/11/2018	Roberta Benefiel
P-00448	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - Engineering Report - North Spur Stabilization Works - Design Report dated January 30, 2016	10/11/2018	Roberta Benefiel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00449	Lulea University of Technology - Degree Project - Progressive Landslides Analysis - Applications of a Finite Difference Method by Dr. Stig Bernander - Case Study of the North Spur at Muskrat Falls, Labrador, Canada by Robin Dury	10/11/2018	Roberta Benefiel
P-00450	Letter dated July 9, 2017 from Greg Snyder to Scott O'Brien re Lower Churchill, Phase 1 Development Agreement LC-G-002 - Engineering Procurement (EPCM) Services - Muskrat Falls - R. Dury Thesis on North Spur	10/11/2018	Roberta Benefiel
P-00451	Curriculum Vitae - Tom Brockway, Grant Thornton	10/18/2018	Tom Brockway
P-00452	Letter dated May 29, 2018 from Steve Power, Grant Thornton to Commissioner LeBlanc re Engagement Agreement in Respect of the Commission of Inquiry Respecting the Muskrat Falls Project	10/18/2018	Tom Brockway
P-00453	Grant Thornton Report for the Commission of Inquiry Respecting the Muskrat Falls Project re Review of the Emera Agreements and the UARB Experience dated September 7, 2018	10/18/2018	Tom Brockway
P-00454	Grant Thornton Report for the Commission of Inquiry Respecting the Muskrat Falls Project re Review of the Federal Loan Guarantees and the Power Purchase Agreement dated September 7, 2018	10/18/2018	Tom Brockway
P-00455	Nalcor Energy and Emera Inc. Term Sheet dated November 18, 2010	10/18/2018	Tom Brockway
P-00456	Labrador-Island Link Limited Partnership - Limited Partnership Agreement dated July 31, 2012	10/18/2018	Tom Brockway
P-00457	Newfoundland and Labrador Hydro and Muskrat Falls Corporation - Power Purchase Agreement dated November 29, 2013	10/18/2018	Tom Brockway
P-00458	Nalcor Energy and Emera Inc. - Amended and Restated Energy and Capacity Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00459	Nalcor Energy and Emera Inc. - Amended and Restated Joint Operations Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00460	Nalcor Energy and Emera Inc. - Amended and Restated Maritime Link - Joint Development Agreement dated July 31, 2014	10/18/2018	Tom Brockway





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00461	Nalcor Energy and Emera Inc. and Labrador-Island Link General Partner Corp. and Labrador-Island Link Holding Corp. and ENL Island Link Incorp - Amended and Restated Newfoundland and Labrador Development Agreement (NLDA) dated July 31, 2014	10/18/2018	Tom Brockway
P-00462	Nalcor Energy and Emera Inc. and Nova Scotia Power Incorporated - Energy Access Agreement dated April 13, 2015	10/18/2018	Tom Brockway
P-00463	Her Majesty in Right of Newfoundland and Labrador and Her Majesty in Right of Nova Scotia and Nalcor Energy and Emera Inc. - Inter-Provincial Agreement dated July 31, 2012	10/18/2018	Tom Brockway
P-00464	Agreement Confirming Assignments dated July 31, 2014 among 3264956 Nova Scotia Ltd. And Emera Inc. and NSP Maritime Link Incorporated	10/18/2018	Tom Brockway
P-00465	Agreement Confirming Assignments dated July 31, 2014 among Nalcor Energy and Emera Inc. and Bayside Power L.P.	10/18/2018	Tom Brockway
P-00466	Agreement Confirming Assignments dated July 31, 2014 among Nalcor Energy and Emera Inc. and NSP Maritime Link Incorporated	10/18/2018	Tom Brockway
P-00467	Agreement Terminating Sanction Agreement dated July 31, 2014 among Nalcor Energy and Emera Inc. and NSP Maritime Link Incorporated	10/18/2018	Tom Brockway
P-00468	Newfoundland and Labrador Hydro and Nova Scotia Power Incorporated - Amended and Restated Interconnection Operators Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00469	Emera Inc. and 3264956 Nova Scotia Limited - Amended and Restated Maritime Link (Emera) Transmission Service Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00470	Emera Inc. and Nalcor Energy - Amended and Restated Maritime Link (Nalcor) Transmission Service Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00471	Nalcor Energy and Emera Inc. - Amended and Restated MEPCO Transmission Rights Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00472	Nalcor Energy and Emera Inc. - Amended and Restated New Brunswick Transmission Utilization Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00473	Nalcor Energy and Emera Inc. - Amended and Restated Nova Scotia Transmission Utilization Agreement dated July 31, 2014	10/18/2018	Tom Brockway



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00474	Nalcor Energy and Emera Inc. - Amended and Restated Supplemental Agreement dated July 31, 2014	10/18/2018	Tom Brockway
P-00475	IPR Team - Biographical Information	10/16/2018	John Mallam/ Derek Owen
P-00476	Email dated March 30, 2006, 11:06 AM from pharrington@nlh.nl.ca to emartin@nlh.nl.ca and gbennett@nlh.nl.ca re Role for Derek Owen	10/16/2018	John Mallam/ Derek Owen
P-00477	Agreement for Consulting Services Relating to the Proposed Lower Churchill Hydroelectric Project dated July 24, 2006 between Newfoundland and Labrador Hydro and RDO Consulting Ltd., representing Derek Owen	10/16/2018	John Mallam/ Derek Owen
P-00478	Agreement 15538-OB for Professional Services for The Lower Churchill Project between Energy Corporation of Newfoundland and Labrador and RDO Consulting Ltd. dated April 1, 2008	10/16/2018	John Mallam/ Derek Owen
P-00479	Curriculum Vitae - B.J. (Bernie) Osiowy, B. Sc. - Civil - Hydro Power Development Consultant	10/16/2018	John Mallam/ Derek Owen
P-00480	Nalcor Energy Response to Grant Thornton Question 2.8 re Did Nalcor evaluate the independence of the members of the Independent Project Review team dated May 31, 2018	10/16/2018	John Mallam/ Derek Owen
P-00481	Email dated December 20, 2006, 11:13 AM from Derek Owen to pharrington@nlh.nl.ca, cc Derek Owen re Gate 2 Charter	10/16/2018	John Mallam/ Derek Owen
P-00482	Email dated April 5, 2010, 6:03 PM from pharrington@nalcorenergy.com to emartin@nalcorenergy.com and gbennett@nalcorenergy.com, cc chriskieley@nalcorenergy.com and leonabarrington@nalcorenergy.com re Gate 2 IPR Charter	10/16/2018	John Mallam/ Derek Owen
P-00483	Email dated August 16, 2010, 5:18 PM from pharrington@nalcorenergy.com to gbennett@nalcorenergy.com, emartin@nalcorenergy.com, dsturge@nalcorenergy.com and chriskieley@nalcorenergy.com, cc landclarke@nalcorenergy.com, jasonkean@nalcorenergy.com, markmcgrath@nalcorenergy.com, nancyhart@nalcorenergy.com and phumphries@nalcorenergy.com re IPR Gate 2 Charter	10/16/2018	John Mallam/ Derek Owen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00484	Email dated August 24, 2010, 2:32:56 PM from Bernie Osowy to Derek Owen, cc jamllam@nalcenergy.com re Nalcor IPR Charter	10/16/2018	John Mallam/ Derek Owen
P-00485	Email dated August 23, 2010, 4:27:44 PM from jmallam@nalcenergy.com to Derek Owen, cc bjoelsie@ re Nalcor IPR Charter	10/16/2018	John Mallam/ Derek Owen
P-00486	Email dated August 30, 2010, 5:56:59 PM from Derek Owen to Richard Westney, Bernie Osowy and jmallam@nalcenergy.com re Nalcor IPR	10/16/2018	John Mallam/ Derek Owen
P-00487	Email dated September 5, 2010, 6:35:27 AM from Derek Owen to Richard Westney, Bernie Osowy, and jmallam@nalcenergy.com, cc markmcgrath@nalcenergy.com re Focus areas	10/16/2018	John Mallam/ Derek Owen
P-00488	Nalcor Energy Presentation dated September 2010 re The Fundamentals...Independent Project Reviews (IPR)	10/16/2018	John Mallam/ Derek Owen
P-00489	Email dated September 17, 2010, 11:56:42 AM from Derek Owen to Richard Westney, Bernie Osowy and jmallam@nalcenergy.com re Nalcor IPR	10/16/2018	John Mallam/ Derek Owen
P-00490	Email dated September 17, 2010, 11:41:20 AM from Richard Westney to pharrington@nalcenergy.com, cc Derek Owen re Spreadsheet - Confidential	10/16/2018	John Mallam/ Derek Owen
P-00491	Presentation dated September 17, 2010 re Gate 2 Independent Project Review - Muskrat Falls Generation and Island Link Project by Derek Owen, John Mallam, Bernie Osowy and Dick Westney	10/16/2018	John Mallam/ Derek Owen
P-00492	Executive Employment Amending Agreement dated October 1, 2010 between Newfoundland and Labrador Hydro and John Mallam and Nalcor Energy	10/16/2018	John Mallam/ Derek Owen
P-00493	Nalcor Energy - Lower Churchill Project - Decision Gate 2 Independent Project Review Charter - LCP-PT-MD-0000-PM-CH-0002-01	10/16/2018	John Mallam/ Derek Owen
P-00494	Email dated March 12, 2012, 2:42:17 PM from Derek Owen to pharrington@nalcenergy.com re Project Effectiveness Programme	10/16/2018	John Mallam/ Derek Owen
P-00495	Email dated June 14, 2011, 8:59:50 AM from jmallam@nalcenergy.com to Bernie Osowy, Derek Owen and Richard Westney re IPR Report	10/16/2018	John Mallam/ Derek Owen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00496	Email dated June 14, 2011, 10:37:03 AM from jmallam@nalcenergy.com to ronpower@nalcenergy.com re FW: Nalcor CEO happy with Muskrat review - The Telegram - June 14, 2011	10/16/2018	John Mallam/ Derek Owen
P-00497	Email dated August 7, 2012, 5:05:16 PM from pharrington@nalcenergy.com to brianccrawley@nalcenergy.com re IPR DG3	10/16/2018	John Mallam/ Derek Owen
P-00498	Email dated August 9, 2012, 8:20:06 AM from pharrington@nalcenergy.com to ronpower@nalcenergy.com re FW: DG 3 IPR	10/16/2018	John Mallam/ Derek Owen
P-00499	DG 3 IPR Team - Biographical Information	10/16/2018	John Mallam/ Derek Owen
P-00500	Email dated August 21, 2012, 11:01:22 AM from Richard Westney to Derek Owen re Scope of Work	10/16/2018	John Mallam/ Derek Owen
P-00501	Email dated August 22, 2012, 9:08:38 AM from blane@nalcenergy.com to jasonkean@nalcenergy.com re DG3 IPR Debrief	10/16/2018	John Mallam/ Derek Owen
P-00502	Nalcor Energy - Lower Churchill Project - Decision Gate 3 Independent Project Review Charter - LCP-PT-MD-0000-PM-CH-0003-01	10/16/2018	John Mallam/ Derek Owen
P-00503	Email dated August 27, 2012, 7:40:28 AM from samanthalundrigan@nalcenergy.com to rdowen, bjoelsie, r_westney, timothy.leopold@nspower.ca, johnmallam, Jason Kean, Lance Clarke, Ron Power, Normand Bechard, Greg Fleming, Paul Harrington, cc markpeddle@nalcenergy.com re IPR Schedule Update	10/16/2018	John Mallam/ Derek Owen
P-00504	Presentation - Lower Churchill Project - Decision Gate 3 - Independent Project Review - Final Report dated August 31, 2012	10/16/2018	John Mallam/ Derek Owen
P-00505	Email dated September 2, 2012, 12:42:07 PM from pharrington to rdowen re Schedule	10/16/2018	John Mallam/ Derek Owen
P-00506	Email dated September 5, 2012, 8:02:27 PM from pharrington to rdowen re Schedule Reserve	10/16/2018	John Mallam/ Derek Owen
P-00507	Presentation - Lower Churchill Project - Decision Gate 3 - Independent Project Review - Final Report dated August 31, 2012 (Updated)	10/16/2018	John Mallam/ Derek Owen
P-00508	Email dated September 3, 2012, 11:38:32 PM from Richard Westney to Derek Owen re Schedule Reserve	10/16/2018	John Mallam/ Derek Owen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00509	Email dated September 6, 2012, 12:40:59 PM from Richard Westney to rdowen re LCP	10/16/2018	John Mallam/ Derek Owen
P-00510	Email dated April 18, 2012, 2:04:21 PM from jmallam@nalcenergy.com to pathussey@nalcenergy.com re Fw: Isolated Island scenario	10/16/2018	John Mallam/ Derek Owen
P-00511	Nalcor Energy-Bull Arm Fabrication Inc. Board of Directors - Appointment and Termination Dates	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00512	Churchill Falls (Labrador) Corporation Limited Board of Directors - Appointment and Termination Dates	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00513	Nalcor Energy Marketing Corporation Board of Directors - Appointment and Termination Dates	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00514	Newfoundland and Labrador Hydro Board of Directors - Appointment and Termination Dates	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00515	Nalcor Energy-Oil and Gas Inc. Board of Directors - Appointment and Termination Dates	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00516	Assignment Agreement between Nalcor Energy and RDO Consulting Ltd. dated February 24, 2014	10/16/2018	John Mallam/ Derek Owen
P-00517	Nalcor Energy Amending Agreement Number 2 dated March 2, 2010 between Nalcor Energy and RDO Consulting Ltd.	10/16/2018	John Mallam/ Derek Owen
P-00518	Nalcor Energy Amending Agreement Number 3 dated January 11, 2011 between Nalcor Energy and RDO Consulting Ltd.	10/16/2018	John Mallam/ Derek Owen
P-00519	Letter dated June 12, 2012 from Gerry Humphrey to Derek Owen, RDO Consulting Ltd. Re Amending Agreement 4	10/16/2018	John Mallam/ Derek Owen
P-00520	Nalcor Energy Amending Agreement Number 5 dated November 14, 2013 between Nalcor Energy and RDO Consulting Ltd.	10/16/2018	John Mallam/ Derek Owen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00521	Supply Issues and Power Outages Review - Island Interconnected System - Executive Summary of Report on Island Interconnected System to Interconnection with Muskrat Falls addressing Newfoundland and Labrador Hydro dated December 17, 2014 by The Liberty Consulting Group	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00522	Lower Churchill Project Review Report dated March 9, 2012	10/16/2018	John Mallam/ Derek Owen
P-00523	Commission of Inquiry Respecting the Muskrat Falls - Timeline of Events prepared by Tom Brockway, Grant Thornton	10/18/2018	Tom Brockway
P-00524	Nalcor Energy Director's Charter dated November 2012	10/15/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00525	Nalcor's Reply to the Grant Thornton (Brockway) Emera Report dated October 11, 2018	10/18/2018	Tom Brockway
P-00526	Nalcor's Reply to the Grant Thornton (Brockway) FLG/PPA Report dated October 11, 2018	10/18/2018	Tom Brockway
P-00527	Curriculum Vitae - Dr. Guy Holburn	10/23/2018	Dr. Guy Holburn
P-00528	The Impact of Exempting the Muskrat Falls Project from Oversight by the Newfoundland and Labrador Board of Commissioners of Public Utilities - Report for the Commission of Inquiry Respecting the Muskrat Falls Project dated October 15, 2018 by Professor Guy Holburn	10/23/2018	Dr. Guy Holburn
P-00529	GNL Memorandum to Executive Council re Legislative Amendments Required to Advance the Implementation of the Muskrat Falls Project dated April 2, 2012	10/22/2018	Todd Stanley
P-00530	RSNL1990 Chapter I-19 - Interpretation Act	10/18/2018	Tom Brockway
P-00531	GNL News Release dated February 13, 2008 re Premier Comments on Appointment to PUB	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00532	Information Note to Board/Management Committee re Reference by Government to Review Muskrat Falls Staffing requirements	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00533	Excerpt from House of Assembly Proceedings dated May 17, 2011	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00534	Letter dated May 25, 2011 from Andrew Wells re Engineering/Technical Advisory Services	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00535	Email dated June 8, 2011, 8:51 AM from Maureen Greene to Andy Wells, Darlene Whalen, Dwanda Newman, and James Oxford, cc Cheryl Blundon, Sam Fanfield and Doreen Dray re Telephone Call to Charles Bown - Reference re Muskrat Falls	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00536	Newfoundland and Labrador Board of Commissioners of Public Utilities Request for Proposals - Professional Services - To Review and Report on Two Generation Expansion Alternatives - Island of Newfoundland Interconnected Electrical System	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00537	Letter dated June 13, 2011 from Shawn Skinner to Andy Wells re Terms of Reference and Reference Question	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00538	Letter dated June 17, 2011 from Cheryl Blundon to Geoffrey P. Young re Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00539	Board of Commissioners of Public Utilities - Notes of Meeting between Nalcor Officials and Board Staff dated June 17, 2011	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00540	Newfoundland and Labrador Board of Commissioners of Public Utilities Media Release dated June 17, 2011 re Reference to the Board in relation to Muskrat Falls	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00541	Letter dated June 21, 2011 from Cheryl Blundon to Geoffrey P. Young re Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00542	Email dated June 27, 2011, 1:34 PM from Maureen Greene to Gyoung@nlh.nl.ca, cc ito@pub.nl.ca and tjohnson@odeaearle.nf.ca re Reference re Muskrat Falls Project	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00543	Email dated July 4, 2011, 10:36 AM from Sam Banfield to mgreene@pub.nl.ca and fmartin@pub.nl.ca re Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00544	Email dated July 5, 2011, 8:14 AM from Sam Banfield to Maureen Greene, cc Fred Martin re Update	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00545	Letter dated July 12, 2011 from Maureen P. Greene to Geoffrey P. Young re Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project (the "Muskrat Falls Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00546	Letter dated July 15, 2011 from Geoffrey P. Young to Maureen Greene re Reference to the Public Utilities Board in relation to Muskrat Falls	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00547	Agreement for Professional Services to Review and Report on Two Generation Expansion Alternatives - Island of Newfoundland Interconnected Electrical System between Newfoundland and Labrador Board of Commissioners of Public Utilities and Manitoba Hydro International Ltd. dated July 4, 2011	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00548	Letter dated July 21, 2011 from Maureen P. Greene to Geoffrey P. Young re Muskrat Falls Review - Document Filings	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00549	Maureen Greene Legal Services PLC Inc. Invoices re Legal Services for Board of Commissioners of Public Utilities	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00550	Board of Commissioners of Public Utilities Information Note re Meeting of July 27, 2011 re Reference by Government to Review Muskrat Falls	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00551	Memo dated July 29, 2011 from Fred Martin to Maureen Green and Sam Banfield, cc Cheryl Blundon re Synopsis of Meeting with Nalcor July 29, 2011 (Muskrat Falls Review)	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00552	Memo dated August 1, 2011 from Fred Martin to Maureen Green and Sam Banfield, cc Cheryl Blundon re Synopsis of Meeting with Nalcor August 1, 2011 (Muskrat Falls Review)	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00553	Email dated October 12, 2011, 1:43 PM from Cheryl Blundon to NL Public Utilities Board re FW: Muskrat Falls Referral - RFI Status Update	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00554	Email dated April 15, 2016, 5:22 PM from Ken Marshall to Gerry Shortall, Leo Abbass, kenmarshall@nalconenergy.com, emartin@nalconenergy.com, and Tom Clift re Meeting with Premier	10/16/2018	Tom Clift/ Ken Marshall/ Gerry Shortall/ Terry Styles
P-00555	Email dated August 3, 2011, 8:04 AM from Maureen Greene to Fred Martin re FW: Muskrat Falls Referral - RFI Status Update	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00556	Email dated October 21, 2011, 10:37 AM from Maureen Greene to NL Public Utilities Board, cc Maureen Greene re FW: Muskrat Falls Referral - RFI Status Update	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00557	Email dated August 5, 2011, 12:56 AM from Al Snyder to mkast and Fred Martin re Fwd: Missing docs on hydraulics/hydrology & agenda	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00558	Email dated August 16, 2011, 3:05 PM from Paul Wilson to Fred Martin, cc Allen Snyder and Mack Kast re Biweekly reports	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00559	Email dated August 26, 2011, 9:21 PM from Paul Wilson to Fred Martin re Biweekly report, RFI assessments	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00560	Email dated August 31, 2011, 4:59 PM from Paul Wilson to Fred Martin re Biweekly report revised	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00561	Email dated September 6, 2011, 1:12 PM from Fred Martin to Paul Wilson re Thermal Report etc.	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00562	Email dated October 12, 2011, 4:19 PM from Cheryl Blundon to NL Public Utilities Board re FW: Muskrat Falls Review---Schedule	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00563	Handwritten Meeting Notes of Cheryl Blundon dated September 12, 2011 of Nalcor Meeting Officials and G. Bennett, D. Harris and G. Young	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00564	Board of Commissioners of Public Utilities Meeting Agenda dated September 12, 2011	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00565	Briefing Note dated June 14, 2011 prepared by Maureen Greene re Reference by the Government of Newfoundland and Labrador on the Muskrat Falls Project - Third Progress Report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00566	Letter dated September 14, 2011 from Cheryl Blundon to Geoffrey P. Young re Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project (the "Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00567	Letter dated September 22, 2011 from Andy Wells to The Honourable Shawn Skinner re ongoing review concerning the Muskrat Falls Project	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00568	Email dated October 14, 2011, 11:15 AM from Cheryl Blundon to NL Public Utilities Board re FW: Muskrat Referral Status Update: October 12, 2011	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00569	Email dated October 15, 2011, 7:04 PM from Paul Wilson to Maureen Greene re MHI Biweekly Report 6	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00570	Information/Briefing Note dated October 18, 2011 prepared by Maureen Greene Reference by the Government of Newfoundland and Labrador on the Muskrat Falls Project - Fourth Progress Report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00571	Letter dated October 20, 2011 from Geoffrey Young to Cheryl Blundon re Reference from the Lieutenant Governor in Council on the Muskrat Falls Project ("the Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00572	Letter dated October 25, 2011 from Cheryl Blundon to Geoffrey P. Young re Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project (the "Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00573	Letter dated October 25, 2011 from Andy Wells to The Honourable Shawn Skinner re correspondence forwarded to Nalcor Energy	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00574	Newfoundland and Labrador Board of Commissioners of Public Utilities Media Release dated October 26, 2011 re Update on Muskrat Falls Review Schedule	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00575	Handwritten Meeting Notes dated October 28, 2011 between Nalcor and Gilbert Bennett, Paul Humphries, Maureen, Fred and Cheryl Blundon	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00576	Letter dated November 7, 2011 from Gilbert Bennett to Cheryl Blundon re Reference from the Lieutenant Governor in Council on the Muskrat Falls Project (the "Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00577	Email dated November 16, 2011, 12:36 AM from Paul Wilson to Fred Martin, cc Mack Kast and Allen Snyder re MHI Interim Report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00578	Email dated November 29, 2011, 9:37 AM from Fred Martin to Paul Wilson, cc Maureen Greene and Sam Banfield re Comments on Interim Draft Report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00579	Letter dated December 2, 2011 from Gilbert J. Bennett to Cheryl Blundon re Screening of Confidential Exhibits for the Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00580	Briefing Note dated December 5, 2011 prepared by Maureen Greene for Internal Discussion Purposes re Reference by the Government of Newfoundland and Labrador on the Muskrat Falls Project - Fourth Progress Report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00581	Letter dated December 14, 2011 from Cheryl Blundon to Thomas Johnson re Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00582	Letter dated December 15, 2011 from Thomas Johnson to G. Cheryl Blundon re Muskrat Falls Review - Tentative Schedule	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00583	Letter dated December 23, 2011 from Jerome P. Kennedy to Thomas J. Johnson re Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00584	Letter dated December 23, 2011 from Jerome P. Kennedy to Andy Wells re Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00585	Handwritten Notes of Jerome Kennedy dated January 3, 2012 re Meeting of Tom Johnson	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00586	Handwritten Notes of Jerome Kennedy dated January 4, 2012 re Meeting of Andy Wells	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00587	Reference from the Lieutenant-Governor in Council on the Muskrat Falls Project - Chronology re Communication with Nalcor on Information dated January 5, 2012	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00588	Handwritten Notes of Jerome Kennedy dated January 5, 2012 re Meeting of Andy Wells and Maureen Greene	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00589	Letter dated January 6, 2012 from Andy Wells to Honourable Jerome P. Kennedy re Muskrat Falls Review - preliminary schedule	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00590	Letter dated January 6, 2012 from Andy Wells to Honourable Jerome P. Kennedy re Muskrat Falls Review - Receipt of Board's report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00591	The Telegram news article dated January 10, 2012 re Muskrat Falls review on fast track	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00592	Letter dated January 11, 2012 from Ed Martin to Andy Wells re summary of efforts Nalcor has made to date	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00593	Email dated January 16, 2012, 9:46 AM from Fred Martin to Maureen Greene and Sam Banfield re FW: Changes to the CPW section(s)	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00594	Letter dated January 31, 2012 from Paul Wilson to Cheryl Blundon re Manitoba Hydro International's (MHI) Report on Two Generation Expansion Alternatives for the Island Interconnected Electrical System	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00595	Email dated February 22, 2012, 10:57 PM from Paul Wilson to Fred Martin re DG3 Items MHI Letter draft	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00596	MHI RFIs - Newfoundland Options Review Project - Request for Information Log (Revised February 28, 2012)	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00597	Letter dated February 29, 2012, from Cheryl Blundon to Ronald Penney, David Vardy, Thomas O'Reilly, Denis Fleming, Thomas Johnson re Reference from Lieutenant-Governor in Council on the Muskrat Falls Project (the "Muskrat Falls Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00598	Letter dated March 9, 2012 from Thomas J. O'Reilly, Q.C. to Cheryl Blundon re Reference from Lieutenant-Governor in Council on the Muskrat Falls Project (the "Muskrat Falls Review")	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00599	Letter dated March 14, 2012 from Ronald G. Penney and David Vardy to Cheryl Blundon re The Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00600	Newfoundland and Labrador Board of Commissioners of Public Utilities - Reference to the Board - Review of Two Generation Expansion Options for the Least-Cost Supply of Power to Island Interconnected Customers for the period 2011 - 2067 - Report to Government dated March 30, 2012	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00601	Excerpt from House of Assembly Proceedings dated April 2, 2012	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00602	Letter dated April 4, 2012 from Paul Wilson to C. Blundon re Manitoba Hydro International	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00603	Letter from Andy Wells to Paul Wilson re Professional Services to Review and Report on Two Generation Expansion Alternatives - Island of Newfoundland Interconnected Electrical System	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00604	Handwritten Notes of Andy Wells	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00605	Emails and handwritten notes pertaining to Fred Martin dated from September 8, 2011 to January 16, 2012	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00606	Emera Report - Grant Thornton Responses to Nalcor's Reply dated October 17, 2018	10/18/2018	Tom Brockway
P-00607	Interview - Kathleen Dunderdale dated August 2, 2018	10/17/2018	Dr. Jason Churchill
P-00608	Newfoundland and Labrador Board of Commissioners of Public Utilities Media Release dated February 1, 2012 re Muskrat Falls Review	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00609	Board of Commissioners of Public Utilities Newfoundland and Labrador - Notice - Muskrat Falls Review dated February 1, 2012	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00610	Letter dated April 9, 2012 from John K. Hollman to Jason R. Kean re attached Validation Estimating LLC's draft report of its review of Nalcor's Lower Churchill Project Gate 3 capex estimate	10/18/2018	Derek Owen
P-00611	Minutes of the First Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated October 11, 2007	10/18/2018	CIMFP
P-00612	Minutes of the Second Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated November 23, 2007	10/18/2018	CIMFP
P-00613	Minutes of the Third Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated December 14, 2007	10/18/2018	CIMFP
P-00614	Minutes of the Fourth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated March 7, 2008	10/18/2018	CIMFP
P-00615	Minutes of the Fifth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated March 28, 2008	10/18/2018	CIMFP
P-00616	Minutes of the Sixth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated April 24, 2008	10/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00617	Minutes of the Seventh Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated June 26, 2008	10/18/2018	CIMFP
P-00618	Minutes of the Eighth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated August 12, 2008	10/18/2018	CIMFP
P-00619	Minutes of the Ninth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated August 18, 2008	10/18/2018	CIMFP
P-00620	Minutes of the Tenth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated October 8, 2008	10/18/2018	CIMFP
P-00621	Minutes of the Eleventh Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated October 27, 2008	10/18/2018	CIMFP
P-00622	Minutes of the Twelfth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated November 21, 2008	10/18/2018	CIMFP
P-00623	Minutes of the Continuation of the Twelfth Meeting of the Board of Directors of Energy Corporation of Newfoundland and Labrador dated November 28, 2008	10/18/2018	CIMFP
P-00624	Minutes of the Thirteenth Meeting of the Board of Directors of Nalcor Energy dated January 29, 2009	10/18/2018	CIMFP
P-00625	Minutes of the Fourteenth Meeting of the Board of Directors of Nalcor Energy dated February 18, 2009	10/18/2018	CIMFP
P-00626	Minutes of the Fifteenth Meeting of the Board of Directors of Nalcor Energy dated March 6, 2009	10/18/2018	CIMFP
P-00627	Minutes of the Sixteenth Meeting of the Board of Directors of Nalcor Energy dated April 24, 2009	10/18/2018	CIMFP
P-00628	Minutes of the Seventeenth Meeting of the Board of Directors of Nalcor Energy dated June 26, 2009	10/18/2018	CIMFP
P-00629	Minutes of the Eighteenth Meeting of the Board of Directors of Nalcor Energy dated September 25, 2009	10/18/2018	CIMFP
P-00630	Minutes of the Nineteenth Meeting of the Board of Directors of Nalcor Energy dated October 22, 2009	10/18/2018	CIMFP
P-00631	Minutes of the Twentieth Meeting of the Board of Directors of Nalcor Energy dated November 6, 2009	10/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00632	Minutes of the Twenty-First Meeting of the Board of Directors of Nalcor Energy dated November 12, 2009	10/18/2018	CIMFP
P-00633	Minutes of the Twenty-Second Meeting of the Board of Directors of Nalcor Energy dated November 27, 2009	10/18/2018	CIMFP
P-00634	Minutes of the Twenty-Third Meeting of the Board of Directors of Nalcor Energy dated February 12, 2010	10/18/2018	CIMFP
P-00635	Minutes of the Twenty-Fourth Meeting of the Board of Directors of Nalcor Energy dated March 5, 2010	10/18/2018	CIMFP
P-00636	Minutes of the Twenty-Fifth Meeting of the Board of Directors of Nalcor Energy dated April 30, 2010	10/18/2018	CIMFP
P-00637	Minutes of the Twenty-Sixth Meeting of the Board of Directors of Nalcor Energy dated June 25, 2010	10/18/2018	CIMFP
P-00638	Minutes of the Twenty-Seventh Meeting of the Board of Directors of Nalcor Energy dated August 11, 2010	10/18/2018	CIMFP
P-00639	Minutes of the Twenty-Eighth Meeting of the Board of Directors of Nalcor Energy dated September 10, 2010	10/18/2018	CIMFP
P-00640	Minutes of the Twenty-Ninth Meeting of the Board of Directors of Nalcor Energy dated September 24, 2010	10/18/2018	CIMFP
P-00641	Minutes of the Thirtieth Meeting of the Board of Directors of Nalcor Energy dated October 8, 2010	10/18/2018	CIMFP
P-00642	Minutes of the Thirty-First Meeting of the Board of Directors of Nalcor Energy dated November 2, 2010	10/18/2018	CIMFP
P-00643	Minutes of the Thirty-Second Meeting of the Board of Directors of Nalcor Energy dated November 10, 2010	10/18/2018	CIMFP
P-00644	Minutes of the Thirty-Third Meeting of the Board of Directors of Nalcor Energy dated November 16, 2010 (Duplicate of P-00394)	10/18/2018	CIMFP
P-00645	Minutes of the Thirty-Fourth Meeting of the Board of Directors of Nalcor Energy dated December 21, 2010	10/18/2018	CIMFP
P-00646	Minutes of the Thirty-Fifth Meeting of the Board of Directors of Nalcor Energy dated January 19, 2011	10/18/2018	CIMFP
P-00647	Minutes of the Thirty-Sixth Meeting of the Board of Directors of Nalcor Energy dated February 4, 2011	10/18/2018	CIMFP
P-00648	Minutes of the Thirty-Seventh Meeting of the Board of Directors of Nalcor Energy dated April 1, 2011	10/18/2018	CIMFP
P-00649	Minutes of the Thirty-Eighth Meeting of the Board of Directors of Nalcor Energy dated June 23, 2011	10/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00650	Minutes of the Thirty-Ninth Meeting of the Board of Directors of Nalcor Energy dated August 25, 2011	10/18/2018	CIMFP
P-00651	Minutes of the Fortieth Meeting of the Board of Directors of Nalcor Energy dated September 15, 2011	10/18/2018	CIMFP
P-00652	Minutes of the Forty-First Meeting of the Board of Directors of Nalcor Energy dated September 30, 2011	10/18/2018	CIMFP
P-00653	Minutes of the Forty-Second Meeting of the Board of Directors of Nalcor Energy dated November 25, 2011	10/18/2018	CIMFP
P-00654	Minutes of the Forty-Third Meeting of the Board of Directors of Nalcor Energy dated January 13, 2012	10/18/2018	CIMFP
P-00655	Minutes of the Forty-Fourth Meeting of the Board of Directors of Nalcor Energy dated January 23, 2012	10/18/2018	CIMFP
P-00656	Minutes of the Forty-Fifth Meeting of the Board of Directors of Nalcor Energy dated February 3, 2012	10/18/2018	CIMFP
P-00657	Minutes of the Forty-Sixth Meeting of the Board of Directors of Nalcor Energy dated March 2, 2012	10/18/2018	CIMFP
P-00658	Minutes of the Forty-Seventh Meeting of the Board of Directors of Nalcor Energy dated April 5, 2012	10/18/2018	CIMFP
P-00659	Minutes of the Forty-Eighth Meeting of the Board of Directors of Nalcor Energy dated April 18, 2012	10/18/2018	CIMFP
P-00660	Minutes of the Forty-Ninth Meeting of the Board of Directors of Nalcor Energy dated April 27, 2012	10/18/2018	CIMFP
P-00661	Minutes of the Fiftieth Meeting of the Board of Directors of Nalcor Energy dated May 23, 2012	10/18/2018	CIMFP
P-00662	Minutes of the Fifty-First Meeting of the Board of Directors of Nalcor Energy dated June 28, 2012	10/18/2018	CIMFP
P-00663	Minutes of the Fifty-Second Meeting of the Board of Directors of Nalcor Energy dated July 25, 2012	10/18/2018	CIMFP
P-00664	Minutes of the Fifty-Third Meeting of the Board of Directors of Nalcor Energy dated August 23, 2012	10/18/2018	CIMFP
P-00665	Minutes of the Fifty-Fourth Meeting of the Board of Directors of Nalcor Energy dated September 28, 2012	10/18/2018	CIMFP
P-00666	Minutes of the Fifty-Fifth Meeting of the Board of Directors of Nalcor Energy dated October 16, 2012	10/18/2018	CIMFP
P-00667	Minutes of the Fifty-Sixth Meeting of the Board of Directors of Nalcor Energy dated November 5, 2012	10/18/2018	CIMFP
P-00668	Minutes of the Fifty-Seventh Meeting of the Board of Directors of Nalcor Energy dated November 13, 2012	10/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00669	Minutes of the Fifty-Eighth Meeting of the Board of Directors of Nalcor Energy dated November 20, 2012	10/18/2018	CIMFP
P-00670	Minutes of the Fifty-Ninth Meeting of the Board of Directors of Nalcor Energy dated November 25, 2012	10/18/2018	CIMFP
P-00671	Minutes of the Sixtieth Meeting of the Board of Directors of Nalcor Energy dated December 3, 2012	10/18/2018	CIMFP
P-00672	Minutes of the Sixty-First Meeting of the Board of Directors of Nalcor Energy dated December 4, 2012	10/18/2018	CIMFP
P-00673	Minutes of the Sixty-Second Meeting of the Board of Directors of Nalcor Energy dated December 5, 2012 (Duplicate of P-00403)	10/18/2018	CIMFP
P-00674	Minutes of the Sixty-Third Meeting of the Board of Directors of Nalcor Energy dated December 19, 2012	10/18/2018	CIMFP
P-00675	Minutes of the Sixty-Fourth Meeting of the Board of Directors of Nalcor Energy dated January 18, 2013	10/18/2018	CIMFP
P-00676	Minutes of the Sixty-Fifth Meeting of the Board of Directors of Nalcor Energy dated March 22, 2013	10/18/2018	CIMFP
P-00677	Minutes of the Sixty-Sixth Meeting of the Board of Directors of Nalcor Energy dated May 21, 2013	10/18/2018	CIMFP
P-00678	Minutes of the Sixty-Seventh Meeting of the Board of Directors of Nalcor Energy dated July 3, 2013	10/18/2018	CIMFP
P-00679	Minutes of the Sixty-Eighth Meeting of the Board of Directors of Nalcor Energy dated September 27, 2013	10/18/2018	CIMFP
P-00680	Minutes of the Sixty-Ninth Meeting of the Board of Directors of Nalcor Energy dated October 28, 2013	10/18/2018	CIMFP
P-00681	Minutes of the Seventieth Meeting of the Board of Directors of Nalcor Energy dated November 14, 2013	10/18/2018	CIMFP
P-00682	Minutes of the Seventy-First Meeting of the Board of Directors of Nalcor Energy dated November 15, 2013	10/18/2018	CIMFP
P-00683	Minutes of the Seventy-Second Meeting of the Board of Directors of Nalcor Energy dated December 3, 2013	10/18/2018	CIMFP
P-00684	Minutes of the Seventy-Third Meeting of the Board of Directors of Nalcor Energy dated December 18, 2013	10/18/2018	CIMFP
P-00685	Minutes of the Seventy-Fourth Meeting of the Board of Directors of Nalcor Energy dated March 7, 2014	10/18/2018	CIMFP
P-00686	Minutes of the Seventy-Fifth Meeting of the Board of Directors of Nalcor Energy dated March 21, 2014	10/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00687	Minutes of the Seventy-Sixth Meeting of the Board of Directors of Nalcor Energy dated June 20, 2014	10/18/2018	CIMFP
P-00688	Minutes of the Seventy-Seventh Meeting of the Board of Directors of Nalcor Energy dated June 26, 2014	10/18/2018	CIMFP
P-00689	Minutes of the Seventy-Eighth Meeting of the Board of Directors of Nalcor Energy dated October 2, 2014	10/18/2018	CIMFP
P-00690	Minutes of the Seventy-Ninth Meeting of the Board of Directors of Nalcor Energy dated November 28, 2014	10/18/2018	CIMFP
P-00691	Minutes of the Eightieth Meeting of the Board of Directors of Nalcor Energy dated December 17, 2014	10/18/2018	CIMFP
P-00692	Minutes of the Eighty-First Meeting of the Board of Directors of Nalcor Energy dated March 13, 2015	10/18/2018	CIMFP
P-00693	Minutes of the Eighty-Second Meeting of the Board of Directors of Nalcor Energy dated April 2, 2015	10/18/2018	CIMFP
P-00694	Minutes of the Eighty-Third Meeting of the Board of Directors of Nalcor Energy dated April 13, 2015	10/18/2018	CIMFP
P-00695	Minutes of the Eighty-Fourth Meeting of the Board of Directors of Nalcor Energy dated May 13, 2015	10/18/2018	CIMFP
P-00696	Minutes of the Eighty-Fifth Meeting of the Board of Directors of Nalcor Energy dated June 25, 2015	10/18/2018	CIMFP
P-00697	Minutes of the Eighty-Sixth Meeting of the Board of Directors of Nalcor Energy dated July 14, 2015	10/18/2018	CIMFP
P-00698	Minutes of the Eighty-Seventh Meeting of the Board of Directors of Nalcor Energy dated August 11, 2015	10/18/2018	CIMFP
P-00699	Minutes of the Eighty-Eighth Meeting of the Board of Directors of Nalcor Energy dated October 2, 2015	10/18/2018	CIMFP
P-00700	Minutes of the Eighty-Ninth Meeting of the Board of Directors of Nalcor Energy dated November 10, 2015	10/18/2018	CIMFP
P-00701	Minutes of the Ninetieth Meeting of the Board of Directors of Nalcor Energy dated November 27, 2015	10/18/2018	CIMFP
P-00702	Minutes of the Ninety-First Meeting of the Board of Directors of Nalcor Energy dated December 15, 2015	10/18/2018	CIMFP
P-00703	Minutes of the Ninety-Second Meeting of the Board of Directors of Nalcor Energy dated February 26, 2016	10/18/2018	CIMFP
P-00704	Minutes of the Ninety-Third Meeting of the Board of Directors of Nalcor Energy dated March 7, 2016	10/18/2018	CIMFP
P-00705	Minutes of the Ninety-Fourth Meeting of the Board of Directors of Nalcor Energy dated March 14, 2016	10/18/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00706	Minutes of the Ninety-Fifth Meeting of the Board of Directors of Nalcor Energy dated March 18, 2016	10/18/2018	CIMFP
P-00707	Minutes of the Ninety-Sixth Meeting of the Board of Directors of Nalcor Energy dated March 23, 2016	10/18/2018	CIMFP
P-00708	Minutes of the Ninety-Seventh Meeting of the Board of Directors of Nalcor Energy dated April 20, 2016 (Duplicate of P-00409)	10/18/2018	CIMFP
P-00709	Minutes of the Ninety-Eighth Meeting of the Board of Directors of Nalcor Energy dated May 12, 2016	10/18/2018	CIMFP
P-00710	Minutes of the Ninety-Ninth Meeting of the Board of Directors of Nalcor Energy dated June 14, 2016	10/18/2018	CIMFP
P-00711	Minutes of the One Hundred Meeting of the Board of Directors of Nalcor Energy dated August 9, 2016	10/18/2018	CIMFP
P-00712	Minutes of the One Hundred and First Meeting of the Board of Directors of Nalcor Energy dated September 30, 2016	10/18/2018	CIMFP
P-00713	Minutes of the One Hundred and Second Meeting of the Board of Directors of Nalcor Energy dated October 23, 2016	10/18/2018	CIMFP
P-00714	Minutes of the One Hundred and Third Meeting of the Board of Directors of Nalcor Energy dated October 28, 2016	10/18/2018	CIMFP
P-00715	Minutes of the One Hundred and Fourth Meeting of the Board of Directors of Nalcor Energy dated November 10, 2016	10/18/2018	CIMFP
P-00716	Minutes of the One Hundred and Fifth Meeting of the Board of Directors of Nalcor Energy dated November 25, 2016	10/18/2018	CIMFP
P-00717	Minutes of the One Hundred and Sixth Meeting of the Board of Directors of Nalcor Energy dated December 14, 2016	10/18/2018	CIMFP
P-00718	Minutes of the One Hundred and Seventh Meeting of the Board of Directors of Nalcor Energy dated January 27, 2017	10/18/2018	CIMFP
P-00719	Minutes of the One Hundred and Eighth Meeting of the Board of Directors of Nalcor Energy dated March 6, 2017	10/18/2018	CIMFP
P-00720	Minutes of the One Hundred and Ninth Meeting of the Board of Directors of Nalcor Energy dated May 9, 2017	10/18/2018	CIMFP
P-00721	Minutes of the One Hundred and Tenth Meeting of the Board of Directors of Nalcor Energy dated June 21, 2017	10/18/2018	CIMFP
P-00722	Minutes of the One Hundred and Eleventh Meeting of the Board of Directors of Nalcor Energy dated August 8, 2017	10/18/2018	CIMFP
P-00723	FLG/PPA Report - Grant Thornton Responses to Nalcor's Reply dated October 17, 2018	10/18/2018	Tom Brockway





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00724	Presentation re The Impact of Exempting the Muskrat Falls Project from Oversight by the Newfoundland and Labrador Board of Commissioners of Public Utilities - Report for the Commission of Inquiry Respecting the Muskrat Falls Project dated October 17, 2018 by Professor Guy Holburn	10/23/2018	Dr. Guy Holburn
P-00725	Presentation by PricewaterhouseCoopers LLP re Nalcor Energy - Grant Thornton Review - DG3 Model Process Review dated June 2018	10/26/2018	Tom Garner
P-00726	Agreement dated May 28, 2018 between Dr. Guy Holburn and the Commission of Inquiry Respecting the Muskrat Falls Project	10/23/2018	Dr. Guy Holburn
P-00727	GNL News Release dated April 2, 2012 re Provincial Government Responds to Release of PUB Report	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00728	CBC News On Point article dated April 7, 2012 re Kennedy defends shift in Muskrat tone	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00729	MHI-Nalcor-4 - Muskrat Falls Review - Question and Answer	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00730	MHI-Nalcor-6 - Muskrat Falls Review - Question and Answer	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00731	MHI-Nalcor-9 - Muskrat Falls Review - Question and Answer	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00732	Notes dated July 20 re load forecasting component	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00733	Notes dated July 22 re load forecast	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00734	MHI-Nalcor-71 - Muskrat Falls Review - Question and Answer	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00735	MHI-Nalcor-78 - Muskrat Falls Review - Question and Answer	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00736	Email dated February 9, 2012, 1:50 PM from Al Snyder to Paul Wilson re Thermal Generating Stations	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00737	Email dated February 9, 2012, 3:08 PM from Al Snyder to Paul Wilson re HVdc Transmission Lines	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00738	Email dated February 22, 2012, 1:56 PM from Diane Donnelly to Paul Wilson, cc Allen Snyder and Mack Kast re MHI RFIs	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00739	Email dated April 1, 2012, 4:43:46 PM from Gbennett@nalcenergy.com to plwilson@mhi.ca re Contact with Charles Bown - Government of Newfoundland and Labrador	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00740	Email dated April 2, 2012, 4:06:09 PM from Paul Wilson to Charles W. Bown, cc Allen Snyder and Mack Kast re DG3 Items - M Greene - 21 February 2012	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00741	Email dated April 3, 2012, 12:40:32 AM from Paul Wilson to Charles W. Bown, cc Allen Snyder and Mack Kast re Timing	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00742	Email dated April 19, 2012, 3:19:31 PM from Charles W. Bown to Walter Parsons re Fw: NFL2 Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00743	Email dated April 30, 2012, 4:42:14 PM from Charles W. Bown to Paul Wilson, cc Allen Snyder and Mack Kast re NFL2 Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00744	Email dated May 2, 2012, 2:36 PM from Al Snyder to Paul Wilson, cc Allen Snyder, Rick Horocholyn and Mack Kast re Newfoundland Project - CPW Scope of Services	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00745	Email dated May 15, 2012, 9:23:13 AM from Charles W. Bown to Paul Wilson re NFL2 Proposal	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00746	Email dated May 16, 2012, 12:02:27 PM from Charles W. Bown to plwilson@mhi.ca re Letter	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00747	Email dated May 31, 2012, 12:50 PM from Paul Wilson to G Bennett re MHI visit schedule	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00748	Email dated July 23, 2012, 11:40:40 AM from Paul G. Scott to Charles W. Bown, Walter Parsons, Corey Snook and Paul O. Parsons re NFL3 Proposal for Wind Capacity Assessment (scope of work) rev 1.docx	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00749	Email dated June 8, 2012, 8:09 AM from Paul Wilson to Gerry Proteau, cc Allen Snyder re FW: Newfoundland - DG3 review sharepoint	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00750	Email dated June 25, 2012, 1:58 PM from Charles W. Bown to Paul Wilson re Nalcor Visit June 18-22nd	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00751	Email dated June 26, 2012, 11:19:55 PM from Charles W. Bown to Gbennett@nalcorenergy.com re Fw: Proposal for Wind Capacity Credit Assessment rev 2	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00752	Manitoba Hydro International Ltd. Report dated July 2012 re Manitoba Hydro International's Review of the Muskrat Falls and Labrador Island HVdc Link (LIL) and the Isolated Island Options prepared for Hon. Jerome Kennedy, Q.C.	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00753	Email dated July 5, 2012, 8:51:06 AM from paulstratton@nlh.nl.ca to brian crawley@nalcorenergy.com, cc phumphries@nalcorenergy.com and bmoulton@nlh.nl.ca re Final 2012 Planning Load Forecast Information for MHI (Confidential)	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00754	Email dated August 2, 2012, 4:44:53 PM from Paul Wilson to Charles W. Bown, cc Allen Snyder and Mack Kast re MHI Decision Gate 3 review report draft	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00755	Email dated July 24, 2012, 6:23 PM from Paul G. Scott to Paul Wilson, cc Danny Northcott re TOR	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00756	Email dated July 27, 2012, 1:49:48 PM from Charles W. Bown to Paul Wilson re MHI DG3 review	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00757	Newfoundland Wind Assessment Questions dated August 1, 2012	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00758	Email dated September 3, 2012, 3:03:55 PM from Charles W. Bown to plwilson@mhi.ca re Draft Final report - MHI DG3 review	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00759	Email dated August 8, 2012, 1:56:06 PM from BrianCrawley@nalcenergy.com to Paul Wilson, Mack Kast, cc Gbennett@nalcenergy.com, Phumphries@nalcenergy.com and Charles W. Bown re CPW analysis	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00760	Email dated August 10, 2012, 12:04 PM from mkast to brianCrawley@nalcenergy.com and Paul Wilson, cc gbennett@nalcenergy.com, phumphries@nalcenergy.com and Charles Bown re CPW analysis	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00761	Email dated September 25, 2012, 12:23:46 PM from Paul Wilson to Charles W. Bown re MHI Muskrat Falls DG3 Review report (draft)	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00762	Email dated August 14, 2012, 11:01 AM from David Jacobson to Danny Northcott and Tom Molinski, cc Paul Wilson re Status of Newfoundland Wind Assessment	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00763	Email dated August 14, 2012, 7:35:05 PM from gbennett@nalcenergy.com plwilson@mhi.ca, cc brianCrawley@nalcenergy.com re Fw: LCP Estimate Accuracy Analysis	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00764	Email dated August 15, 2012, 4:55 PM from Tom Molinski to Danny Northcott, cc Paul Wilson, Rick Horocholyn, and David Jacobson re Wind Power Costs in NFLD	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00765	Email dated August 15, 2012, 8:42 AM from Mack Kast to Rick Horocholyn, cc Paul Wilson and Allen Snyder re Nfld - DG3	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00766	Email dated August 22, 2012, 12:51 PM from Paul Wilson to Allen Snyder, cc Mack Kast, Tom Moffat, Les Recksiedler re FW: response on contingency	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00767	Contingency - MHI's review of the additional information provided by Nalcor on contingency allocation for the Muskrat Falls project	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00768	Email dated August 22, 2012, 4:15:48 PM from brianCrawley@nalcenergy.com to Paul Wilson, cc gbennett@nalcenergy.com, pharrington@nalcenergy.com, phumphries@nalcenergy.com, bcc lanceclarke@nalcenergy.com re response on contingency	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00769	RFI Log dated August 27, 2012	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00770	Letter dated June 5, 2012 from Paul Wilson to Charles Bown re Agreement between MHI and the Department of Natural Resources	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00771	Email dated September 4, 2012, 2:15 PM from Paul Wilson to David Jacobson re Draft Final report - MHI DG3 review	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00772	Email dated September 5, 2012, 11:53:57 AM from Paul Wilson to brian crawley@nalcenergy.com re MHI visit to Nalcor	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00773	Email dated September 19, 2012, 12:01:01 AM from Paul Wilson to Charles W. Bown re DG3 report with redline on	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00774	Email dated September 21, 2012, 2:48:01 PM from Paul Wilson to brian crawley@nalcenergy.com re MHI final draft 3 DG3 report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00775	Email dated September 21, 2012, 3:22:04 PM from brian crawley@nalcenergy.com to Paul Wilson re comments on report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00776	Email dated September 23, 2012, 3:17:43 PM from pharrington@nalcenergy.com to Brian Crawley and Jason Kean, cc gbennett@nalcenergy.com	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00777	Email dated October 1, 2012, 5:52:58 PM from Charles W. Bown to Tracy English re FW: MHI Wind Assessment Report - Draft	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00778	Email dated October 2, 2012, 5:19:29 PM from Paul Wilson to Charles W. Bown re DG3 wind assessment report draft	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00779	Email dated October 12, 2012, 9:07:24 PM from Paul Wilson to Charles W. Bown, cc Danny Northcott re MHI DG3 Wind Assessment Report - Draft	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00780	Email dated October 21, 2012, 12:43 PM from Paul Wilson to brian crawley@nalcenergy.com re DG3 MHI Wind report - draft	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00781	Email dated October 22, 2012, 11:32:28 PM from Paul Wilson to Charles W. Bown re Update	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00782	Email dated October 23, 2012, 2:25 PM from Gerry Proteau to Paul Wilson re Nalcor	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00783	Manitoba Hydro International Presentation re Decision Gate 3: Review of the Muskrat Falls and Labrador Island HVdc Link and the Isolated Island Options dated October 22, 2012	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00784	Manitoba Hydro International Presentation re Decision Gate 3: Assessment of Wind for the Isolated Island of Newfoundland dated October 22, 2012	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00785	Email dated October 24, 2012, 12:49 PM from Gerry Proteau to Paul Wilson re Nalcor Report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00786	Email dated October 26, 2012, 11:26:19 AM from Charles W. Bown to Brian Crawley and Brian W. Taylor re FW: Draft MHI report - Review of the Muskrat Falls and Labrador Island HVdc Link and the Isolated Island Options	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00787	GNL News Release dated October 30, 2012 re MHI Analysis and DG3 Cost Estimates Support Development of Muskrat Falls	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00788	Email dated December 2, 2012, 4:41:25 AM from Paul Wilson to Charles W. Bown re MHI and Muskrat Falls	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00789	GNL Report - Moving Forward - Energy Efficiency Action Plan 2011	10/23/2018	Dr. Guy Holburn
P-00790	Witness Interview Transcript of Todd Stanley dated August 31, 2018	10/22/2018	Todd Stanley
P-00791	Agreement dated August 13, 2012 between Her Majesty in Right of Newfoundland and Labrador and Manitoba Hydro International	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00792	The Telegram news article dated August 19, 2017 re Andy Wells says he was always against Muskrat Falls - privately	10/24/2018	Maureen Greene/ Fred Martin/ Andy Wells/ Darlene Whalen
P-00793	Nalcor Executive and Associate Teams Organizational Chart dated December 11, 2012	10/31/2018	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00794	Nalcor Vice-Presidents and Direct Reports Organizational Chart dated December 11, 2012	10/31/2018	Derrick Sturge
P-00795	Nalcor Associate Leadership Team Organizational Chart dated November 19, 2012	10/31/2018	Derrick Sturge
P-00796	Nalcor Corporate Relations Organizational Chart dated September 17, 2012	10/31/2018	Derrick Sturge
P-00797	Nalcor Finance Division Organizational Chart dated January 4, 2013	10/31/2018	Derrick Sturge
P-00798	Nalcor Project Execution & Technical Services Organizational Chart dated April 23, 2012	10/31/2018	Derrick Sturge
P-00799	Nalcor System Planning Organization Chart	10/31/2018	Derrick Sturge
P-00800	Letter dated January 27, 2006 from David Dal Bello and John Matovich to Gilbert Bennett re written views with respect to certain financing issues related to the Lower Churchill development project	10/31/2018	Derrick Sturge
P-00801	Curriculum Vitae - Derrick F. Sturge	10/31/2018	Derrick Sturge
P-00802	Email dated February 7, 2006 from emartin@nlh.nl.ca to Lloyd Powell, Gilbert Bennett; Gerard McDonald, cc Mark Surrect re D Sturge Resume Feb 6, 2006	10/31/2018	Derrick Sturge
P-00803	Email dated October 21, 2007, 9:29:06 PM from mbradbury@nlh.nl.ca to tpaddon@mail.gov.nl.ca, cc dsturge@nlh.nl.ca, bcc karen.d.dawson@uk.pwc.com and thomas.f.garner@ca.pwc.com re Request from PWC	10/31/2018	Derrick Sturge
P-00804	Email dated April 23, 2008, 9:48 AM from mbradbury@nlh.nl.ca to kenwall@nlh.nl.ca, cc Paul Harrington, Philip Bursey, Gilbert Bennett, Derrick Sturge, Joanna Harris, Rob Hull and Ruby Carter re PWC progress	10/31/2018	Derrick Sturge
P-00805	Memorandum of Understanding dated March 30, 2010 between Nalcor Energy and Emera Inc.	10/31/2018	Derrick Sturge
P-00806	Nalcor Energy Presentation dated March 3, 2011 re Estimate Contingency Discussion prepared for LCP Gatekeeper	10/31/2018	Derrick Sturge
P-00807	Email dated May 11, 2011, 1:36 PM from Brenda Haynes to Brian Delaney, cc Yvonne Power re Muskrat Falls Independent Review Decision/Direction Note	10/31/2018	Derrick Sturge
P-00808	Nalcor Energy - Lower Churchill Project - Gate 2 Project Risk Analysis dated June 16, 2011	10/31/2018	Derrick Sturge





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00809	Email dated October 25, 2011, 7:45 PM from jamesmeaney@nalcenergy.com to Derrick Sturge, Auburn Warren, Paul Harrington, Jason Kean, Lance Clarke and thomas.f.garner@ca.pwc.com, cc Joe Parker, jmatovich@kcpl.ca, Carla Russell, Martis_Xeno, Daniel Picotte and johanne.mullen@ca.pwc.com re Rating agency presentation - latest version	10/31/2018	Derrick Sturge
P-00810	Email dated October 31, 2011, 7:59:10 PM from Paul Harrington to Derrick Sturge and Charles Bown re Costs	10/31/2018	Derrick Sturge
P-00811	Email dated August 28, 2012, 10:14:23 AM from dsturge@nalcenergy.com to emartin@nalcenergy.com re Premier Briefing Note	10/31/2018	Derrick Sturge
P-00812	Email dated August 9, 2011, 9:13 AM from mkast@mymts.net to bmoulton@nlh.nl.ca, cc Paul Wilson and Allen Snyder re further sensitivities	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00813	Email dated April 26, 2012, 9:06:42 AM from brian crawley@nalcenergy.com to gbennett@nalcenergy.com re mhi	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00814	Email dated May 14, 2012, 3:52:17 PM from pharrington@nalcenergy.com to gbennett@nalcenergy.com, cc Brian Crawley and Ed Martin re MHI Terms of Reference	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00815	Email dated June 4, 2012, 1:58:43 PM from Paul Harrington to Brian Crawley and Gilbert Bennett re MHI	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00816	Email dated June 17, 2012, 9:53:13 AM from bbarnes@nalcenergy.com to jasonkean@nalcenergy.com, cc Paul Harrington, Ron Power and Scott O'Brien re Fw: Standard Agenda for all MHI meetings	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00817	Email dated August 7, 2012, 11:46:49 AM from brian crawley@nalcenergy.com to pharrington@nalcenergy.com re for NR	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00818	Email dated August 7, 2012, 12:30:51 PM from pharrington@nalcenergy.com to brian crawley@nalcenergy.com re for NR	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00819	Email dated August 10, 2012, 1:51:20 PM from phumphries@nalcenergy.com to gbennett@nlh.nl.ca and brian crawley@nalcenergy.com re Fw: CPW analysis	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00820	Email dated September 20, 2012, 2:27:50 PM from Charles W. Bown to Brian Crawley re FW: Final Draft: Decision Gate 3 Review of the Muskrat Falls and Labrador Island HVdc Link and the Isolated Island options	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00821	Email dated September 20, 2012, 12:31:26 PM from Jack Evans to jasonkean@nalcoreenergy.com, cc Keith Dodson and Eric Briel re Final Document for LCP Risk Report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00822	Email dated September 20, 2012, 1:41:26 PM from Carla Russell to Brian Crawley re Fw: Comments re MHI report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00823	Email dated June 14, 2012, 12:24:51 PM from Paul Wilson to Charles W. Bown and Walter Parsons, cc Danny Northcott re Proposal for Wind Capacity Credit Assessment rev 2	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00824	Email dated June 27, 2012, 7:28:09 PM from Charles W. Bown to Gbennett@nalcoreenergy.com, cc Paul G. Scott re Fw: Newfoundland Wind Assessment Study - MHI proposal	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00825	Email dated June 28, 2012, 9:29:25 PM from Gbennett@nalcoreenergy.com to Charles W. Bown re Fw: Newfoundland Wind Assessment Study - MHI proposal	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00826	Email dated August 13, 2012, 11:37:25 AM from Charles W. Bown to Kwinsor@nalcoreenergy.com re FW: Government of Newfoundland and Labrador - Visit to Winnipeg	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00827	Answers to Undertakings by Paul Wilson/Al Snyder/Mack Kast from Interview on August 27, 2018	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00828	Email dated August 22, 2012, 4:57:41 PM from Project Solutions Inc to jasonkean@nalcoreenergy.com re FW: Owner's Contingency Analysis	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00829	Email dated September 4, 2012, 8:37:19 AM from jasonkean@nalcoreenergy.com to pharrington@nalcoreenergy.com re Schedule risk desk	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00830	Email dated September 7, 2012, 11:10:20 AM from Keith Dodson to jasonkean@nalcoreenergy.com, cc Eric Briel and Jack Evans re Risk Report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00831	Email dated September 18, 2012, 5:18:49 PM from jasonkean@nalcoreenergy.com to Jack Evans, cc Eric Briel and Keith Dodson re Updated Risk Report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00832	Email dated September 19, 2012, 8:25 AM from Jack Evans to jasonkean@nalcenergy.com, cc Keith Dodson and Eric Briel re Updated Final Risk Report	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00833	Westney Consulting Group presentation re Nalcor Energy - Analysis of Potential Management Reserve and Lender's Owner Contingency for the Lower Churchill Project dated May 23 to June 4, 2012	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00834	Derrick Sturge Handwritten Notes dated October 27-28, 2010	10/31/2018	Derrick Sturge
P-00835	The Telegram news article dated December 28, 2010 re Questions welcome on Muskrat Falls: minister	11/2/2018	Shawn Skinner
P-00836	The Telegram news article dated March 1, 2011 re Muskrat Falls bolsters energy security: minister	11/2/2018	Shawn Skinner
P-00837	Email dated March 7, 2011, 1:15:42 PM from Charles W. Bown to Shawn Skinner, cc Heather Maclean and Denise Humphries re Fw: DD and PUB request	11/2/2018	Shawn Skinner
P-00838	Email dated March 17, 2011, 11:04:01 PM from DawnDalley@nalcenergy.com to Tina Williams, cc Charles W. Bown re Review - Letter of Response	11/2/2018	Shawn Skinner
P-00839	Email dated March 18, 2011, 4:31:49 PM from Shawn Skinner to Charles W. Bown re Meeting with Premier	11/2/2018	Shawn Skinner
P-00840	GNL News Release dated April 7, 2011 re Quebec Energy Regulator Denies Fair and Open Access to Quebec's Transmission System	11/2/2018	Shawn Skinner
P-00841	Email dated April 11, 2011, 7:42:59 PM from Charles W. Bown to Shawn Skinner re Lower Churchill Questions	11/2/2018	Shawn Skinner
P-00842	Nalcor Energy Presentation re Lower Churchill Project - Presentation to Caucus April 13, 2011	11/2/2018	Shawn Skinner
P-00843	Letter dated May 5, 2011 from Ronald Penney and David Vardy to The Honourable Sean Skinner, M.H.A. re Muskrat Falls Project to be reviewed by the Public Utilities Board	11/2/2018	Shawn Skinner
P-00844	Email dated May 15, 2011 from Shawn Skinner to Charles W. Bown and Robert Thompson, cc Heather Maclean and Denise Humphries re Muskrat question	11/2/2018	Shawn Skinner
P-00845	Email dated May 25, 2011, 10:18:31 PM from Charles W. Bown to Shawn Skinner re Confidential - Cabinet Materials	11/2/2018	Shawn Skinner



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00846	GNL Direction/Decision Note - Department of Natural Resources re Referral of Lower Churchill Project to the Board of Commissioners of Public Utilities (the Board) dated May 26, 2011	11/2/2018	Shawn Skinner
P-00847	GNL News Release dated June 17, 2011 re Public Utilities Board to Review Lower Churchill Project	11/2/2018	Shawn Skinner
P-00848	GNL News Release dated August 19, 2011 re Provincial Government Signs Memorandum of Agreement for Loan Guarantee with Government of Canada	11/2/2018	Shawn Skinner
P-00849	Email dated August 23, 2011, 1:19:42 PM from Shawn Skinner to Robert Thompson, Heather Maclean, Charles W. Bown and Glenda Power re Core Messages	11/2/2018	Shawn Skinner
P-00850	Email dated September 2, 2011, 5:10:01 PM from Emartin@nalcenergy.com to Shawn Skinner and Charles W. Bown, cc gbennett@nlh.nl.ca, ddalley@nlh.nl.ca and Robert Thompson re Fw: LCP Referral RFI Status Update: September 2	11/2/2018	Shawn Skinner
P-00851	The Telegram news article dated January 16, 2012 re Muskrat Falls deserves dedicated discussion: Skinner	11/2/2018	Shawn Skinner
P-00852	Nalcor's Corporate Structure as of March 31, 2018	10/31/2018	Derrick Sturge
P-00853	PriceWaterhouseCoopers Report dated February 2008 re Lower Churchill Project - Financial Close Requirements: Procurement Issues - Draft for Discussion	10/31/2018	Derrick Sturge
P-00854	Nalcor Energy Presentation dated October 2012 re Lower Churchill Phase I: Update to Indicative Ratings	10/31/2018	Derrick Sturge
P-00855	Letter dated July 27, 2011 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - 2011 Muskrat Falls Geotechnical Field Program	11/1/2018	Paul Lemay
P-00856	Email dated January 4, 2012, 5:30 PM from Jason Kean to Mahmoud Berjaoui, Normand Bechard, Ron Power, Scott O'Brien, Darren Debourke, cc Kyle Tucker, Francois Couturier, Luc Chausse and Afzal Hussain and Dave Pardy re Meeting Request - Estimate Clarifications	11/1/2018	Paul Lemay
P-00857	DG3 Estimate - Major Deficiencies List (as of 31-Jan-2012)	11/1/2018	Paul Lemay
P-00858	Nalcor Energy presentation dated April 24, 2012 re LCP "Task Force" Initiative	11/1/2018	Paul Lemay



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00859	Letter dated May 17, 2012 from Normand Bechard to Ron Power re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Geotechnical Investigation to determine foundation selection of Transmission Lines and Gate-3 estimate	11/1/2018	Paul Lemay
P-00860	DG3 Estimates - December 15, 2011 - May 31, 2012	11/1/2018	Paul Lemay
P-00861	Email dated July 5, 2012, 9:23:00 AM from Jean-Daniel Tremblay to Jason Kean re Revision 02 of Basis of estimate Draft no. 2	11/1/2018	Paul Lemay
P-00862	Nalcor Energy Report dated January 2018 re Muskrat Falls Project - Timeline of Events - Briefing Note as Requested by Nalcor Legal Counsel McInnes-Cooper	11/1/2018	Paul Lemay
P-00863	Handwritten Notes of Paul Lemay re Summary of Costs for December 2011, December 2012 and June 2014	11/1/2018	Paul Lemay
P-00864	Muskrat Falls Project Update as of May 2016	11/1/2018	Paul Lemay
P-00865	Nalcor Energy - Lower Churchill Project - Project Controls Management Plan dated March 7, 2011	11/1/2018	Paul Lemay
P-00866	Curriculum Vitae - Paul Lemay	11/1/2018	Paul Lemay
P-00867	Email dated October 16, 2012, 2:35:18 PM from Paul Wilson to Charles W. Bown re DG3 reports	10/29/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00868	Letter dated October 18, 2011 from Premier Kathy Dunderdale to Edmund J. Martin re Objections and intentions of the Government of Newfoundland and Labrador in support of the Lower Churchill Projects	10/31/2018	Derrick Sturge
P-00869	Nalcor Energy - DG3 Estimate - General Control Sheet (GCS) dated June 1, 2012	11/1/2018	Paul Lemay
P-00870	Nalcor Energy - DG3 Estimate - General Control Sheet (GCS) - Phase 2 dated June 1, 2012	11/1/2018	Paul Lemay
P-00871	Emera Levelized Energy Cost dated October 29, 2010	10/31/2018	Derrick Sturge
P-00872	Email dated April 23, 2002, 9:39:18 PM from JasonKean@nalcorenergy.com to Jean-Daniel Tremblay, MarkTurpin@nalcorenergy.com, cc Afzal Hussain, Claude Daneau, et al re Services Packages - Action Items from April 23 meeting	11/1/2018	Paul Lemay



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00873	Email dated September 3, 2012, 5:03:18 PM from Charles W. Bown to BrianCrawley@nalcenergy.com re Fw: Draft Final report - MHI DG3 review	10/30/2018	Mack Kast/ Allen Snyder/ Paul Wilson
P-00874	Pages 18 and 19 - Nalcor Energy - Muskrat Falls Project - Post Sanction - Unexpected Event/Unknown Strategic Risk #1 - Slumping Oil Prices and Impact on Shareholder Fiscal Capacity	10/31/2018	Derrick Sturge
P-00875	Email dated October 22, 2012, 11:09 PM from Derrick Sturge to Auburn Warren re Gong show	10/31/2018	Derrick Sturge
P-00876	Review and Consideration of Energy Access Agreement and Related Information - Nova Scotia Utility and Review Board in the Matter of the Maritime Link Act and in the Matter of An Application by NSP Maritime Link Incorporated for approval of the Maritime Link Project dated November 7, 2013	10/31/2018	Derrick Sturge
P-00877	Derrick Sturge Handwritten Notes dated August 8, 2012	10/31/2018	Derrick Sturge
P-00878	Derrick Sturge Handwritten Notes dated April 23, 2012	10/31/2018	Derrick Sturge
P-00879	Derrick Sturge Handwritten Notes dated December 10, 2012	10/31/2018	Derrick Sturge
P-00880	Derrick Sturge Handwritten Notes dated September 12, 2013	10/31/2018	Derrick Sturge
P-00881	Nalcor Energy Presentation dated November 2011 re Lower Churchill Phase I: Indicative Rating Presentation	10/31/2018	Derrick Sturge
P-00882	LCP Cases as of November 16, 2010	10/31/2018	Derrick Sturge
P-00883	Derrick Sturge Handwritten Notes dated April 22-23, 2010	11/1/2018	Derrick Sturge
P-00884	Curriculum Vitae - Jason R. Kean (Revision Date: April 2018)	11/7/2018	Jason Kean
P-00885	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 2 - Governance Oversight and Assurance Reviews	11/7/2018	Jason Kean
P-00886	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 3 - Project Delivery Model and Organization	11/7/2018	Jason Kean
P-00887	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 4 - SNC Lavalin Inc. Contract	11/7/2018	Jason Kean
P-00888	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 5 - Contracting Strategy and Process	11/7/2018	Jason Kean
P-00889	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 7 - Pre-Sanction	11/7/2018	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00890	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 8 - The Sanction Decision	11/7/2018	Jason Kean
P-00891	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 9 - Financial close / Completion Guarantees / Corea	11/7/2018	Jason Kean
P-00892	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 10 - Post Sanction	11/7/2018	Jason Kean
P-00893	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 11 - SNC Risk Report	11/7/2018	Jason Kean
P-00894	Nalcor Energy Report - Muskrat Falls Project - The Sanction Decision - Briefing Note as Requested by Nalcor Legal Counsel McInnes-Cooper	11/7/2018	Jason Kean
P-00895	Independent Project Analysis - Summary of IPA's Review of the Muskrat Falls Project and Island Link Transmission Project Prepared for Nalcor Energy dated September 2010	11/7/2018	Jason Kean
P-00896	Nalcor Energy - Lower Churchill Project - Project Risk Management Policy dated June 8, 2012	11/7/2018	Jason Kean
P-00897	Nalcor Energy - Lower Churchill Project - Risk Management Philosophy dated June 8, 2012	11/7/2018	Jason Kean
P-00898	Email dated September 1, 2010, 6:27 PM from jasonkean@nalcorenergy.com to mbradbury@nalcorenergy.com, cc Rob Hull re Contingent equity	11/7/2018	Jason Kean
P-00899	Email dated May 10, 2012, 9:27 PM from jasonkean@nalcorenergy.com to Eric Briel, cc Kelly Clifton and Jack Evans re Upcoming Risk Analysis	11/7/2018	Jason Kean
P-00900	Email dated July 9, 2018, 2:10 PM from Pharrington@pharrington to Pharrington@lowerchurchillproject.ca re Fwd: AACE Cost Engineering Terminology	11/7/2018	Jason Kean
P-00901	Newfoundland Hydro Presentation dated June 10, 2008 re Lower Churchill Project - Cost, Schedule & Risk Update to Gatekeeper	11/7/2018	Jason Kean
P-00902	PMI PMBOK Guide	11/7/2018	Jason Kean
P-00903	AACE International Recommended Practice No. 41R-08 - Risk Analysis and Contingency Determination Using Range Estimating - TCM Framework: 7.6 - Risk Management	11/7/2018	Jason Kean





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00904	Westney Presentation - Nalcor Energy - Lower Churchill Project Risk Analysis - Results of Time-Risk and Strategic-Risk Assessments September 2009 dated December 2009	11/7/2018	Jason Kean
P-00905	The Telegram news article dated October 2, 2008 re Hydro development still attractive: Marshall	11/6/2018	Tom Marshall
P-00906	Nalcor Energy Presentation dated September 2, 2010 re Lower Churchill Financing Considerations - Presentation to the NL Department of Finance	11/6/2018	Tom Marshall
P-00907	Email dated October 1, 2010, 10:45:42 AM from Hon. Thomas Marshall, Q.C. to Terry Paddon re Loan Guarantee	11/6/2018	Tom Marshall
P-00908	Email dated November 19, 2010, 10:46:47 PM from Hon. Thomas Marshall, Q.C. to Boyd Cohen	11/6/2018	Tom Marshall
P-00909	Email dated November 21, 2010, 5:02:35 PM from Hon. Thomas Marshall, Q.C. to adamc	11/6/2018	Tom Marshall
P-00910	Email dated November 25, 2010, 6:48:37 PM from Hon. Thomas Marshall, Q.C. to Robert Wall re Danny	11/6/2018	Tom Marshall
P-00911	The Telegram news article dated December 30, 2010 re Ontario interested in province's hydro power: Marshall	11/6/2018	Tom Marshall
P-00912	CBC news article dated April 4, 2011 re Harper on our side against Quebec: minister	11/6/2018	Tom Marshall
P-00913	Email dated June 9, 2011, 8:13:34 AM from Charles W. Bown to Terry Paddon and Dsturge@nalcorenergy.com re Minister Marshall	11/5/2018	Terry Paddon
P-00914	Nalcor Energy Presentation dated June 15, 2011 re Lower Churchill Project	11/6/2018	Tom Marshall
P-00915	Email dated June 26, 2011, 4:10:30 PM from Hon. Thomas Marshall, Q.C. to Larry Wells re FW: key messages - muskrat falls (general)	11/6/2018	Tom Marshall
P-00916	Transcript of VOXM radio media clip dated July 8, 2011, 2:34 PM, Item #11 re Electricity Rates	11/6/2018	Tom Marshall
P-00917	Email dated August 9, 2011, 8:24:36 PM from Charles W. Bown to Shawn Skinner re presentation	11/6/2018	Tom Marshall
P-00918	Email dated August 28, 2011, 6:51:35 PM from Hon. Thomas Marshall, Q.C. to Robert Constantine re Info for Minister Marshall	11/6/2018	Tom Marshall
P-00919	Email dated September 7, 2011, 9:37:20 PM from Hon. Thomas Marshall, Q.C. to Seth Marshall re FW: VOXM Openline_Kevin Aylward_Muskrat Falls_Summary_09072011.doc	11/6/2018	Tom Marshall



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00920	Email dated September 16, 2011, 12:28:22 PM from Hon. Thomas Marshall, Q.C. to Larry Wells re FW: Navigant Information for Ministers	11/6/2018	Tom Marshall
P-00921	GNL Information Note - Natural Resources dated December 21, 2011 re Joint Review Panel (JRP) Response	11/6/2018	Tom Marshall
P-00922	GNL Information Note - Department of Finance dated January 19, 2012 re Economic Opinions on Development of Muskrat Falls	11/5/2018	Terry Paddon
P-00923	Nalcor Energy Presentation dated March 28 & 29, 2012 re Muskrat Falls Technical Briefing	11/6/2018	Tom Marshall
P-00924	Email dated April 11, 2012, 10:58:13 AM from Emartin@nalcorenergy.com to Charles Bown re Fw: Need for Independent Financial Review to be tabled in the House!	11/6/2018	Tom Marshall
P-00925	Nalcor Energy Presentation dated July 31, 2012 re Technical Briefing - Formal Agreements between Nalcor & Emera	11/6/2018	Tom Marshall
P-00926	Nalcor Energy Presentation dated August 3, 2012 re DG3 Alignment Session	11/6/2018	Tom Marshall
P-00927	Email dated August 8, 2012, 2:40:10 PM from Rob McGrath to Charles W. Bown, cc Judy Beckwith and Paul G. Scott re Trim Speeches & Presentations: PRES-2153: Muskrat Falls Presentation to Caucus - July 2012 update	11/6/2018	Tom Marshall
P-00928	Email dated August 13, 2012, 12:25:56 PM from Hon. Thomas Marshall, Q.C. to Luke Joyce re News Release - DBRS Report	11/6/2018	Tom Marshall
P-00929	Transcript of VOCM Radio media clip dated August 14, 2012, 9:22 AM, Item #08 re Rating Related to Muskrat Falls: "Tom Marshall"	11/6/2018	Tom Marshall
P-00930	Nalcor Energy Presentation dated September 19, 2012 re Muskrat Falls Net Benefit Analysis	11/6/2018	Tom Marshall
P-00931	Email dated October 29, 2012, 7:20:06 PM from Heather Maclean to Jerome Kennedy and Charles W. Bown, cc Tracy Shute, DawnDalley@nalcorenergy.com and Tina Williams re SN - Minister Marshall	11/6/2018	Tom Marshall
P-00932	Email dated November 1, 2012, 5:12:19 PM from Hon. Thomas Marshall, Q.C. to Seth Marshall re FW: Information on Muskrat Falls	11/6/2018	Tom Marshall
P-00933	Email dated November 6, 2012, 9:27:17 AM from Tina Williams to DawnDalley@nalcorenergy.com and KONEill@nlh.nl.ca, cc Heather Maclean and Charles W. Bown re Demand: Tech Deck	11/6/2018	Tom Marshall



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00934	Email dated November 7, 2012, 1:16:25 PM from Tina Williams to Darek Nakonieczny, cc Heather Maclean re Rates: Tech Deck	11/6/2018	Tom Marshall
P-00935	Speaking Notes dated November 9, 2012 for Honourable Tom Marshall re Muskrat Falls Debate	11/6/2018	Tom Marshall
P-00936	Email dated November 15, 2012, 10:35:40 PM from Laurie Skinner to Hon. Thomas Marshall, Q.C. re Muskrat Falls - Financing Note	11/6/2018	Tom Marshall
P-00937	The Telegram news article dated November 17, 2012 re Federal loan guarantee for Muskrat Falls is 'very close', Marshall says	11/6/2018	Tom Marshall
P-00938	GNL Information Note - Department of Finance dated November 19, 2012 re Muskrat Falls Financing	11/6/2018	Tom Marshall
P-00939	Speaking Notes for Minister Marshall dated November 28, 2012 re Private Members Motion	11/6/2018	Tom Marshall
P-00940	Nalcor Energy Presentation dated December 4, 2012 re Federal Loan Guarantee Briefing	11/6/2018	Tom Marshall
P-00941	Natural Resources Presentation to Cabinet dated December 6, 2012 re Muskrat Falls Project Sanction	11/6/2018	Tom Marshall
P-00942	CBC news article dated December 13, 2012 re Provinces finances worse than expected	11/6/2018	Tom Marshall
P-00943	Natural Resources Presentation dated December 14, 2012 re Legislative Changes to Enable Muskrat Falls Project Financing	11/6/2018	Tom Marshall
P-00944	Jason Kean's notes on Management Reserve	11/7/2018	Jason Kean
P-00945	Question re Replacing Holyrood with New CCCTs	11/13/2018	Paul Humphries
P-00946	CA/KPL-Nalcor-3 - Muskrat Falls Review - Question and Answer	11/13/2018	Paul Humphries
P-00947	Nalcor Energy Presentation dated October 28, 2013 re Maritime Link Technical Conference	11/13/2018	Paul Humphries
P-00948	PUB-Nalcor-22 - Muskrat Falls Review - Question and Answer	11/13/2018	Paul Humphries
P-00949	PUB-Nalcor-108 - Muskrat Falls Review - Question and Answer	11/13/2018	Paul Humphries
P-00950	John Flynn Report, Professional Engineer, dated August 18, 2012 re Wind Integration Study - Isolated Island - Technical Study of Voltage Regulation and System Stability	11/13/2018	Paul Humphries



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00951	GNL News Release dated December 4, 1996 re Environmental Assessment Bulletin - Silver Mountain (Upper) Humber Hydroelectric Development	11/13/2018	Paul Humphries
P-00952	Newfoundland and Labrador Hydro - 2006 General Rate Application - Supplementary Evidence of J.R. Haynes (Regulated Activities) dated November 27	11/13/2018	Paul Humphries
P-00953	Transcript of Maritime Link Compliance Filing Technical Conference dated October 28, 2013	11/13/2018	Paul Humphries
P-00954	Email dated September 14, 2011, 7:19 AM from jasonkean@nalcenergy.com to markmcgrath@nalcenergy.com re Fw: CV	11/7/2018	Jason Kean
P-00955	Memo dated September 30, 2018 from Richard Westney to Kate O'Brien and Barry Learmonth re Followup to questions raised during teleconference interview on 11 September 2018	11/7/2018	Jason Kean
P-00956	Nalcor Energy - Lower Churchill Project - Project Risk Management Plan dated June 30, 2011	11/7/2018	Jason Kean
P-00957	Email dated April 9, 2012, 11:53 AM from jasonkean@nalcenergy.com to markturpin@nalcenergy.com re Fw: Draft Report-LCP Gate 3 Estimate Review	11/7/2018	Jason Kean
P-00958	Email dated February 6, 2007, 4:40 PM from pharrington@nlh.nl.ca to ccook@nlh.nl.ca re Jason Kean	11/7/2018	Jason Kean
P-00959	The Monte-Carlo Challenge: A Better Approach by John K. Hollmann, PE CCE	11/7/2018	Jason Kean
P-00960	Presentation dated June 28, 2005 re Phase 1 EOI Assessment	11/5/2018	Terry Paddon
P-00961	Notes dated June 28, 2005 re LHP Meeting with Premier	11/5/2018	Terry Paddon
P-00962	Email dated May 4, 2006, 11:16:32 AM from Robert Thompson to Terry Paddon re Confidential	11/5/2018	Terry Paddon
P-00963	Email dated December 18, 2007, 11:59:18 AM from Dennis Sharpe to Rob Hull and Steve Goudie, cc Brian Hurley, Robert Constantine and Terry Paddon re LCP Scenario 1 Results	11/5/2018	Terry Paddon
P-00964	Email dated November 14, 2008, 8:51:37 AM from Terry Paddon to Paul Myrden and Robert Constantine re Questions from S&P (Lower Churchill Power Project)	11/5/2018	Terry Paddon



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00965	Email dated October 16, 2009, 1:18:01 PM from Dennis Sharpe to Brian Hurley, Robert Constantine, Terry Paddon, Paul Myrden and Jim Candwell re FW: Gull (Confidential and Commercially Sensitive)	11/5/2018	Terry Paddon
P-00966	Email dated September 2, 2010, 4:44:31 PM from Dsturge@nalcenergy.com to Emartin@nalcenergy.com, cc Robert Thompson re Terry Paddon / Equity Ask	11/5/2018	Terry Paddon
P-00967	Email dated September 8, 2010, 2:44:00 PM from Robert Constantine to KentLegge@nalcenergy.com, cc RobHull@nalcenergy.com, AuburnWarren@nalcenergy.com, Terry Paddon, Brian Hurley and Dennis Sharpe re Nalcor LCP Information Request	11/5/2018	Terry Paddon
P-00968	Email dated September 24, 2010, 3:24:28 PM from Terry Paddon to Mbradbury@nalcenergy.com re Input to DG2 Decision Document - Financing Strategy	11/5/2018	Terry Paddon
P-00969	Email dated September 30, 2010, 6:04:10 PM from Terry Paddon to Hon. Thomas Marshall, Q.C. re Loan Guarantee	11/5/2018	Terry Paddon
P-00970	Email dated October 7, 2010, 2:01:33 PM from Vaughn Hammond to Michael Harvey re FW: LC Federal guarantee process note 6(2).doc	11/5/2018	Terry Paddon
P-00971	Email dated October 20, 2010, 8:15:35 AM from Robert Thompson to Mbradbury@nalcenergy.com and Terry Paddon, cc Charles W. Bown and Robert Constantine re Federal Guarantee letter - benefits para	11/5/2018	Terry Paddon
P-00972	Email dated November 4, 2010, 8:08:07 AM from Terry Paddon to Robert Thompson re LCP	11/5/2018	Terry Paddon
P-00973	Email dated November 5, 2010, 4:41:22 PM from Terry Paddon to Robert Thompson re Benefits	11/5/2018	Terry Paddon
P-00974	GNL Presentation dated September 30, 2010 re Long Term Financial Outlook - Lower Churchill Project - Equity Financing - June 29th PIRA	11/5/2018	Terry Paddon
P-00975	Email dated November 10, 2010, 8:08:47 AM from Terry Paddon to Robert Thompson re LCP Financing	11/5/2018	Terry Paddon
P-00976	Email dated March 18, 2011, 4:31:16 PM from Charles W. Bown to Shawn Skinner, cc Emartin@nalcenergy.com, Terry Paddon, Brenda Haynes, Denise Humphries, Judy Beckwith and Debbie A. Jacobs re Meeting with Premier	11/5/2018	Terry Paddon



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00977	Email dated March 27, 2011, 11:34:35 AM from Terry Paddon to Charles W. Bown re Economic Forecast	11/5/2018	Terry Paddon
P-00978	Email dated April 6, 2011, 9:19:26 AM from Terry Paddon to Charles W. Bown re Briefing	11/5/2018	Terry Paddon
P-00979	Email dated April 11, 2011, 4:42:58 PM from Terry Paddon to Charles W. Bown re Budget Question	11/5/2018	Terry Paddon
P-00980	Email dated April 15, 2011, 4:21:11 PM from Hon. Thomas Marshall, Q.C. to Terry Paddon re Electricity Price	11/5/2018	Terry Paddon
P-00981	Email dated April 26, 2011, 5:03:59 PM from Terry Paddon to Robert Constantine and Paul Myrden re Fw: DG3 Note	11/5/2018	Terry Paddon
P-00982	Email dated June 1, 2011, 12:16:33 PM from Terry Paddon to AuburnWarren@nalcoreenergy.com re LCP Debt Communication	11/5/2018	Terry Paddon
P-00983	Email dated July 13, 2011, 7:08:55 PM from Charles W. Bown to JamesMeaney@nalcoreenergy.com, cc AuburnWarren@nalcoreenergy.com, DSturge@nalcoreenergy.com, RobHull@nalcoreenergy.com, Terry Paddon and Judy Beckwith re Update Session	11/5/2018	Terry Paddon
P-00984	Email dated July 29, 2011, 4:13:29 PM from Robert Constantine to Terry Paddon re FW: NL Commitment Letter	11/5/2018	Terry Paddon
P-00985	Email dated August 2, 2011, 3:43:50 PM from Terry Paddon to Hon. Thomas Marshall, Q.C. re Greece	11/5/2018	Terry Paddon
P-00986	Email dated October 11, 2011, 11:36:41 AM from Charles W. Bown to Terry Paddon re LCP Capex/Equity	11/5/2018	Terry Paddon
P-00987	Email dated November 7, 2011, 4:37:07 PM from Dsturge@nalcoreenergy.com to CarlaRussell@nalcoreenergy.com , jmatovich@kcpl.ca , k_dodson@westney.com, et al re Rating Agency Process	11/5/2018	Terry Paddon
P-00988	Email dated November 25, 2011, 4:13:20 PM from William Parrott to Robert Thompson, Julia Mullaley, Diana Dalton, et al re LC DM's Steering Committee meeting	11/5/2018	Terry Paddon
P-00989	Email dated January 11, 2012, 11:49:24 AM from Terry Paddon to Robert Thompson re FW: Why Newfoundland Should Hold Off on Lower Churchill: C.D. Howe Institute	11/5/2018	Terry Paddon
P-00990	Email dated May 29, 2012, 1:43:17 PM from Dsturge@nalcoreenergy.com to Charles W. Bown re Announcement	11/5/2018	Terry Paddon



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-00991	Email dated January 19, 2014, 10:04:25 AM from Terry Paddon to Charles W. Bown re Muskrat Falls cost	11/5/2018	Terry Paddon
P-00992	Email dated January 20, 2014, 7:55:15 AM from Tina Williams to Derrick Dalley, Darrell Hynes, Charles W. Bown, et al re Media: Canadian Press - AG raising concerns about province's finances	11/5/2018	Terry Paddon
P-00993	Email dated July 31, 2014, 8:13:37 AM from Terry Paddon to Julia Mullaley re Report of Oversight Committee	11/5/2018	Terry Paddon
P-00994	Email dated October 29, 2014, 9:43:11 AM from Ann Marie Miller to David J. Drover and Peter Andrews, cc John Tompkins re Muskrat Falls excerpt	11/5/2018	Terry Paddon
P-00995	Email dated October 29, 2014, 9:45:59 AM from Charles W. Bown to Ann Marie Miller re Muskrat Falls costs - some clarification	11/5/2018	Terry Paddon
P-00996	Hebron Project Development Plan dated September 2011	11/5/2018	Dr. Stephen Bruneau
P-00997	Email dated August 13, 2010, 10:55 AM from Dave Pardy to Steve Goudie, cc Jason Kean re Project Services Input for Capex Case 11 OL Screening Level (MF, 900 MW Island Link LCC Technology with Overload, and 500 MW Maritime Link VSC Technology)	11/7/2018	Jason Kean
P-00998	Nalcor Energy - Lower Churchill Project - LCP Organizational Charts dated December 7, 2011	11/7/2018	Jason Kean
P-00999	Nalcor Energy - Lower Churchill Project - LCP Organizational Charts dated January 24, 2012	11/7/2018	Jason Kean
P-01000	Nalcor Energy - Lower Churchill Project - LCP Organizational Charts dated September 21, 2012	11/7/2018	Jason Kean
P-01001	CBC news article dated November 28, 2012 re Inuit fear Muskrat Falls could poison food supply	11/7/2018	Jason Kean
P-01002	Email dated January 4, 2008, 10:20 AM from jasonkean@nlh.nl.ca to stevelethbridge@nlh.nl.ca re Fw: Westney notes from Dec 5/6 meetings	11/7/2018	Jason Kean
P-01003	Muskrat Falls Project - CE-52 - Technical Note - Strategic Risk Analysis and Mitigation	11/7/2018	Jason Kean
P-01004	Email dated May 15, 2012, 9:46:58 AM from Yuri Raydugin to jasonkean@nalcenergy.com, cc tonyscott@nalcenergy.com, davepardy@nalcenergy.com and Lee Stanton re Cost & Schedule Risks for Probabilistic Analyses (After addressing only)	11/7/2018	Jason Kean





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01005	Presentation to Muskrat Falls Inquiry Counsel dated June 20, 2018 by Paul Harrington, Ron Power, Scott O'Brien, Lance Clarke, Pat Hussey and Jason Kean	11/7/2018	Jason Kean
P-01006	Nalcor Energy Presentation dated June 2018 re Lower Churchill Project - 1 - Introduction and Project Components dated June 2018	11/7/2018	Jason Kean
P-01007	Nalcor Energy - Lower Churchill Project - Project Execution Risk & Uncertainty Management Guidelines dated June 8, 2012	11/7/2018	Jason Kean
P-01008	Email dated July 17, 2012, 10:51 PM from jasonkean@nalcorenergy.com to pharrington@nalcorenergy.com, cc Auburn Warren, Derrick Sturge, Ed Martin, Gilbert Bennett, and James Meaney re key messages	11/7/2018	Jason Kean
P-01009	Email dated August 30, 2012, 9:02 AM from abrophy@nlh.nl.ca to g.shortall re 3 presentations for this mornings meeting	11/7/2018	Jason Kean
P-01010	Email dated October 3, 2012, 7:23 AM from brian crawley@nalcorenergy.com, cc Paul Harrington and Steve Goulding re DG3 support package	11/7/2018	Jason Kean
P-01011	Email dated March 29, 2010, 10:25 AM from Dave Pardy to Steve Goudie, cc Jason Kean and Paul Harrington re Project Services Input for Financial Modeling - General Info	11/7/2018	Jason Kean
P-01012	Email dated October 28, 2010, 8:50 AM from Steve Goudie to Jason Kean and Dave Pardy re Priority real time request	11/7/2018	Jason Kean
P-01013	Email dated October 28, 2010, 11:08 AM from Dave Pardy to Steve Goudie, cc Jason Kean re Separation of MF Gen and AC Transmission Capex	11/7/2018	Jason Kean
P-01014	Email dated June 27, 2011, 1:31 PM from Mark Bradbury to Auburn Warren, Tom Garner and Jason Kean re Fw: Cost Overrun estimates Maritime Link	11/7/2018	Jason Kean
P-01015	Email dated July 1, 2011, 10:39 AM from Jason Kean to Mark Bradbury, bcc Paul Harrington re Fw: LCP-PT-ED-0000-RI-RP-0001-01 Rev. B1 - Gate 2 Project Risk Analysis (Confidential)	11/7/2018	Jason Kean
P-01016	Nalcor Energy Presentation dated July 18, 2011 re Potential Changes and Impact on Contingency - Review with LCP Gatekeeper	11/7/2018	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01017	Email dated July 26, 2012, 10:30 PM from Jason Kean to Carla Russell, cc Dave Paridy, Paul Harrington, Brian Crawley, Auburn Warren, Steve Goudie, bcc Ron Power re Final DG3 Capital Cash Flows - MF, LTA and LITL	11/7/2018	Jason Kean
P-01018	Email dated August 13, 2012, 9:44 PM from Jason Kean to Paul Harrington, cc Gilbert Bennett re Contingency	11/7/2018	Jason Kean
P-01019	Email dated March 6, 2016, 8:42 PM from JasonKean@lowerchurchillproject.ca to Project Solutions Inc. re Fw: Contingency - Some Clarifying Points	11/7/2018	Jason Kean
P-01020	Email dated October 26, 2008, 8:10 PM from jasonkean@nlh.nl.ca to Raminder Bali re Risk Analysis for Contingency Determination	11/7/2018	Jason Kean
P-01021	Independent Project Analysis Presentation dated July 2008 - A Pacesetter Evaluation of the Lower Churchill Project Presented to NL Hydro - Final - NLH-8001-PAC	11/7/2018	Jason Kean
P-01022	Independent Project Analysis - Pacesetter Evaluation of the Muskrat Falls Generation Project and Island Link Transmission Project dated September 2010	11/7/2018	Jason Kean
P-01023	Shawmont Newfoundland Ltd. report for Newfoundland and Labrador Hydro dated December 1986 re An Inventory of Small Hydro Sites for Energy Supply to the Island Grid - Volume 2 - Site Analyses	11/13/2018	Paul Humphries
P-01024	Newfoundland and Labrador Hydro - Tender Opening Record - Request for Proposals for Non-Utility Generation from Small Hydro Projects - RFP 92-195 dated August 13, 1993	11/13/2018	Paul Humphries
P-01025	Newfoundland and Labrador Hydro Report dated April 1983 re A Brief Overview of Environmental Information on the Potential Hydroelectric Development of the Bay du Nord and Main Rivers	11/13/2018	Paul Humphries
P-01026	Newfoundland and Labrador Hydro - Dry Pond Hydro Development - Feasibility Study and Cost Control Estimate dated February 8, 1982	11/13/2018	Paul Humphries
P-01027	Ten Mile Lake - Hydro Power Development - Estimate of Available Power and Cost dated June 24, 1968	11/13/2018	Paul Humphries
P-01028	Newfoundland and Labrador Hydro - Lake Michel Hydro Development - Feasibility Study and Cost Estimate dated July 27, 1982	11/13/2018	Paul Humphries



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01029	Feasibility Study of Hydro Generation Sites - Burgeo, Newfoundland dated March 31, 1977 prepared for Newfoundland and Labrador Hydro	11/13/2018	Paul Humphries
P-01030	Email dated February 1, 2005, 5:21:07 PM from jhaynes@nlh.nf.ca to dbazeley@mail.gov.nf.ca, cc terrydale@mail.gov.nf.ca and bcc rhenderson@nlh.nf.ca re Hydro's review of ACI possible projects on the Exploits River	11/13/2018	Paul Humphries
P-01031	Newfoundland and Labrador Hydro - Request for Proposals for Non-Utility Generation (NUG) from Small Hydro Projects (RFP 92-195)	11/13/2018	Paul Humphries
P-01032	Newfoundland and Labrador Hydro - Cumulative Present Worth Analysis - PLF12 Iteration #1 - Isolated Island Alternative dated August 1, 2012	11/13/2018	Paul Humphries
P-01033	Email dated September 2, 2011, 9:54:18 AM from phumphries@nalcoreenergy.com to Todd Williams, cc auburnwarren@nalcoreenergy.com, Dawei Zhou, Frank Stern, Jim Peterson and Ralph Zarumba re 1992 Hydro Offer	11/13/2018	Paul Humphries
P-01034	Newfoundland Hydro Presentation dated April 13, 2006 re Structuring and Financing Growth	11/14/2018	Robert Thompson
P-01035	Email dated August 28, 2006, 1:03:56 PM from Robert Thompson to Chris Kieley and emartin@nlh.nl.ca re Alignment	11/14/2018	Robert Thompson
P-01036	Email dated September 14, 2006, 1:09:10 PM from Robert Thompson to Chris Kieley, Brian Crawley, Terry Paddon and emartin@nlh.nl.ca re Energy Plan	11/14/2018	Robert Thompson
P-01037	Email dated January 24, 2007, 3:12:40 PM from Robert Thompson to Chris Kieley and emartin@nlh.nl.ca re Energy Plan comments	11/14/2018	Robert Thompson
P-01038	Email dated April 11, 2007, 9:30:44 AM from Robert Thompson to Chris Kieley, Bruce Hollett, Robert Coombs, Don Burrage and Gilbert Bennett, cc Brian Crawley re Lower Churchill Coordinating Committee	11/14/2018	Robert Thompson
P-01039	Email dated April 27, 2007, 3:08:10 PM from Robert Thompson to Chris Kieley and Sean Dutton, cc Brian Crawley re Follow-up with Premier	11/14/2018	Robert Thompson
P-01040	Email dated March 17, 2009, 8:48:43 PM from Robert Thompson to Charles W. Bown re Lower Churchill Lease	11/14/2018	Robert Thompson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01041	Email dated May 25, 2009, 7:04:42 PM from Robert Thompson to KONEill@nalcenergy.com, Tracy B. Barron, Charles W. Bown, cc Derrick Sturge and Emartin@nalcenergy.com re Release - Hydro restructuring	11/14/2018	Robert Thompson
P-01042	Email dated August 4, 2009, 4:41:53 PM from Robert Thompson to Charles W. Bown and Pierre F. Tobin re Shareholder Senior Advisor	11/14/2018	Robert Thompson
P-01043	Email dated October 8, 2009, 11:33:49 AM from Robert Thompson to Charles W. Bown re Senior Advisory - Shareholder Relations	11/14/2018	Robert Thompson
P-01044	Email dated October 27, 2009, 1:04:47 PM from Kathy Dunderdale to Robert Thompson	11/14/2018	Robert Thompson
P-01045	Email dated October 28, 2009, 3:25:15 PM from Robert Thompson to Charles W. Bown re Outline for Premiers New York Speech	11/14/2018	Robert Thompson
P-01046	Email dated November 4, 2009, 10:05:29 AM from Charles W. Bown to Robert Thompson re PD - Advisor, Shareholder Relations	11/14/2018	Robert Thompson
P-01047	Email dated November 13, 2009, 9:15:57 PM from Robert Thompson to Charles W. Bown re FW: Letter re Grimes Comments.doc	11/14/2018	Robert Thompson
P-01048	Email dated November 17, 2009, 4:29:36 PM from Robert Thompson to Charles W. Bown re Fw: New York Times: Canadian Provincial Leader Seeks U.S. Support for 2 Hydro Projects	11/14/2018	Robert Thompson
P-01049	Email dated November 18, 2009, 8:13:00 PM from Robert Thompson to Gary Norris, Brian Crawley, Elizabeth Matthews and Emartin@nalcenergy.com re Fw: NB power mou	11/14/2018	Robert Thompson
P-01050	Muskrat Falls Project - CE-52 Rev. 1 (Public) - Technical Note - Strategic Risk Analysis and Mitigation	11/8/2018	Jason Kean
P-01051	Email dated September 17, 2012, 11:30:09 AM from Keith Dodson to JasonKean@nalcenergy.com, cc Jack Evans re Report	11/8/2018	Jason Kean
P-01052	Email dated May 17, 2010, 12:13:53 PM from Robert Thompson to Tracy B. Barron re would you mind getting sign off from your minister for me	11/14/2018	Robert Thompson
P-01053	Email dated May 21, 2010, 1:50:13 PM from Robert Thompson to Mary Byrne re Fw: Regis Messages	11/14/2018	Robert Thompson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01054	Email dated May 25, 2010, 11:30:24 AM from Robert Thompson to Tracy B. Barron re FW: Regis Ruling	11/14/2018	Robert Thompson
P-01055	Email dated July 8, 2010, 11:56:30 PM from Robert Thompson to Kathy Dunderdale re LCP Benefits	11/14/2018	Robert Thompson
P-01056	Email dated July 9, 2010, 11:13:07 AM from Robert Thompson to Kathy Dunderdale re Fw: News Release: Request for Proposals issued for the Lower Churchill Project	11/14/2018	Robert Thompson
P-01057	Email dated July 15, 2010, 2:13:50 PM from Robert Thompson to Kathy Dunderdale re Comments Pls	11/14/2018	Robert Thompson
P-01058	Email dated August 2, 2010, 3:42:02 PM from Robert Thompson to Kathy Dunderdale, cc Charles W. Bown re Lower Churchill	11/14/2018	Robert Thompson
P-01059	Email dated September 30, 2010, 6:55:48 PM from Robert Thompson to Kathy Dunderdale re Emera	11/14/2018	Robert Thompson
P-01060	Email dated October 4, 2010, 5:06:37 PM from Robert Thompson to Vanessa Newhook, cc Charles W. Bown re LCP Assessment	11/14/2018	Robert Thompson
P-01061	Email dated October 5, 2010, 5:09:32 PM from Paul O. Parsons to Robert Thompson, Vanessa Newhook and Gerard Collins re Data Access	11/14/2018	Robert Thompson
P-01062	Email dated October 6, 2010, 12:47:11 PM from Gerard Collins to Robert Thompson, Paul O. Parsons and Vanessa Newhook, cc Charles W. Bown re Data Access	11/14/2018	Robert Thompson
P-01063	Email dated October 7, 2010, 5:09:28 Pm from Vanessa Newhook to Robert Thompson re FW: Data Access	11/14/2018	Robert Thompson
P-01064	Email dated October 12, 2010, 9:03:52 AM from Gerard Collins to Vanessa Newhook, cc Paul O Parsons re Call from Rob Hull	11/14/2018	Robert Thompson
P-01065	Email dated October 12, 2010, 10:17:39 AM from Gerard Collins to RobHull@nalcenergy.com, cc Paul O. Parsons, Vanessa Newhook and AuburnWarren@nalcenergy.com re Information Request	11/14/2018	Robert Thompson
P-01066	Email dated October 25, 2010, 11:13:21 AM from Robert Thompson to EMartin@nalcenergy.com re Fw: Gate Doc	11/14/2018	Robert Thompson
P-01067	Email dated October 25, 2010, 10:02:07 PM from Robert Thompson to Charles W. Bown re LCP	11/14/2018	Robert Thompson
P-01068	Email dated October 25, 2010, 2:25:07 PM from Robert Thompson to coolcm@gov.nl.ca re Premier Williams' Speech	11/14/2018	Robert Thompson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01069	Note dated October 26, 2010 from Paul to Charles re information package regarding Island electricity supply	11/14/2018	Robert Thompson
P-01070	Email dated April 27, 2011, 8:41:27 AM from Yvonne A Power to Robert Constantine and Paul Myrden re FW: DG3 Note	11/14/2018	Robert Thompson
P-01071	Email dated October 29, 2010, 11:50:52 PM from Robert Thompson to Kathy Dunderdale re Fw: update 2	11/14/2018	Robert Thompson
P-01072	Email dated October 30, 2010, 9:54:27 PM from Charles W. Bown to Robert Thompson re Gate 2 Report	11/14/2018	Robert Thompson
P-01073	Email dated November 8, 2010, 10:45:08 PM from Robert Thompson to Charles W. Bown	11/14/2018	Robert Thompson
P-01074	Email dated November 9, 2010, 7:38:23 AM from Robert Thompson to Kathy Dunderdale and Charles W. Bown re Pre-Cabinet morning	11/14/2018	Robert Thompson
P-01075	Email dated November 10, 2010, 2:10:41 PM from Robert Thompson to Brian Crawley and Elizabeth Matthews, cc Charles W. Bown and Ken Morrissey re LCP Summary Note	11/14/2018	Robert Thompson
P-01076	Email dated November 11, 2010, 5:06:29 PM from Robert Thompson to Charles W. Bown re Letter	11/14/2018	Robert Thompson
P-01077	Email dated November 16, 2010, 11:59:25 PM from Robert Thompson to LeonaBarrington@nalcenergy.com, cc Ken Morrissey and Charles W. Bown re Questions	11/14/2018	Robert Thompson
P-01078	Email dated November 16, 2010, 1:33:03 AM from Robert Thompson to Elizabeth Matthews re Six Key Points	11/14/2018	Robert Thompson
P-01079	Email dated November 17, 2010, 3:56:39 PM from Robert Thompson to Ken Morrissey, Elizabeth Matthews and LeonaBarrington@nalcenergy.com re QF	11/14/2018	Robert Thompson
P-01080	Email dated November 20, 2010, 11:10:21 AM from Robert Thompson to Elizabeth Matthews, Emartin@nalcenergy.com, Kathy Dunderdale, Gbennett@nalcenergy.com re Great editorial	11/14/2018	Robert Thompson
P-01081	Email dated November 23, 2010, 10:38:41 PM from Robert Thompson to Charles W. Bown, DawnDalley@nalcenergy.com and Ken Morrissey re Capex - isolated island list of projects, inservice dates and capex	11/14/2018	Robert Thompson
P-01082	Email dated December 3, 2010, 3:59:32 PM from Robert Thompson to Murray Coolican re Congratulations and sympathies	11/14/2018	Robert Thompson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01083	Email dated December 6, 2010, 10:00:06 PM from Robert Thompson to Brian W. Taylor re Fw: LCP Federal Financing	11/14/2018	Robert Thompson
P-01084	Email dated December 17, 2010, 1:52:34 PM from Robert Thompson to Emartin@nalcenergy.com, Brian W. Taylor and Charles W. Bown re Draft Letter to PM	11/14/2018	Robert Thompson
P-01085	Email dated December 21, 2010, 11:30:35 PM from Robert Thompson to DawnDalley@nalcenergy.com, Ken Morrissey, Charles W. Bown and Glenda Power re EPCM Contract Announcement materials	11/14/2018	Robert Thompson
P-01086	Email dated March 18, 2011, 9:30:25 PM from Robert Thompson to Jamie Chippett and Jeff Paddock re Energy question/issue	11/14/2018	Robert Thompson
P-01087	Email dated April 7, 2011, 2:41:47 PM from Robert Thompson to Brian W. Taylor and Milly Brown re Fw: Regie NR Revised 11:30 am	11/14/2018	Robert Thompson
P-01088	Email dated April 14, 2011, 3:14:19 PM from Robert Thompson to Gbennett@nalcenergy.com, Emartin@nalcenergy.com, Charles W. Bown and Dsturge@nalcenergy.com re Independent Study	11/14/2018	Robert Thompson
P-01089	Email dated May 10, 2011, 12:11:08 AM from Robert Thompson to Heather Maclean, Shawn Skinner, et al re Revised Draft - News Release - LCP PUB Exemption	11/14/2018	Robert Thompson
P-01090	Email dated May 11, 2011, 8:33:29 AM from Charles W. Bown to Heather Maclean, Paul G. Scott, DawnDalley@nalcenergy.com, emartin@nalcenergy.com and Dsturge@nalcenergy.com re Revised draft - news release	11/14/2018	Robert Thompson
P-01091	Email dated May 12, 2011, 12:05:41 AM from Robert Thompson to Brian W. Taylor re Fw: Letter from Penny and Vardy	11/14/2018	Robert Thompson
P-01092	Email dated May 12, 2011, 2:46:21 PM from Robert Thompson to Charles W. Bown re Here is the logic model on PUB policy	11/14/2018	Robert Thompson
P-01093	Email dated May 17, 2011, 12:34:48 PM from Robert Thompson to Milly Brown, Brian W. Taylor and Kathy Dunderdale re Answers to Premier's question on MF	11/14/2018	Robert Thompson
P-01094	Email dated May 18, 2011, 2:11:13 PM from Charles W. Bown to Robert Thompson re Scope	11/14/2018	Robert Thompson





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01095	Email dated May 19, 2011, 1:08:20 PM from Charles W. Bown to Dharris@nalcenergy.com, Paul G. Scott, et al, cc Emartin@nalcenergy.com, DSturge@nalcenergy.com, et al re LCP PUB Referral - Nalcor Comments	11/14/2018	Robert Thompson
P-01096	Email dated May 20, 2011, 4:48:02 PM from Robert Thompson to Brian W. Taylor and Kathy Dunderdale re Draft Question for PUB	11/14/2018	Robert Thompson
P-01097	Email dated May 26, 2011, 2:12:33 PM from Robert Thompson to Heather Maclean, Brian Taylor, et al, cc Charles W. Bown, Tina Williams, et al re DRAFT PUB NR for comment	11/14/2018	Robert Thompson
P-01098	Email dated September 19, 2011, 12:50:49 Pm from Robert Thompson to Robert Thompson	11/14/2018	Robert Thompson
P-01099	Email dated October 26, 2011, 12:52:47 PM from Robert Thompson to Robert Thompson	11/14/2018	Robert Thompson
P-01100	Email dated November 1, 2011, 3:57:37 PM from Charles W. Bown to Diana Dalton re Fw: Updated PUB response letter	11/14/2018	Robert Thompson
P-01101	Email dated November 30, 2011, 11:36:58 AM from Robert Thompson to Brian W. Taylor re Fw: Emera Maritime Link	11/14/2018	Robert Thompson
P-01102	Email dated December 14, 2011, 12:53:29 PM from Robert Thompson to Heather Maclean, Glen Power and Milly Brown, cc Diane Dalton re DRAFT for comment	11/14/2018	Robert Thompson
P-01103	Email dated December 21, 2011, 11:13:53 AM from Robert Thompson to Diana Dalton and Jerome Kennedy re PUB Letters - latest draft (9am-Dec 21)	11/14/2018	Robert Thompson
P-01104	Email dated December 22, 2011, 6:22:40 PM from Robert Thompson to Brian W. Taylor re Fw: PUB Letters	11/14/2018	Robert Thompson
P-01105	Email dated January 10, 2012, 11:44:59 PM from Robert Thompson to emartin@nalcenergy.com re MF Schedule	11/14/2018	Robert Thompson
P-01106	Email dated January 11, 2012, 11:35:39 AM from Robert Thompson to DawnDalley@nalcenergy.com, Don Burrage and Tom O'Reilly re Letter to PUB - URGENT	11/14/2018	Robert Thompson
P-01107	Email dated February 12, 2012, 8:53:22 PM from Robert Thompson to DawnDalley@nalcenergy.com, Charles W. Bown and Don Burrage re Draft presentation to PUB - still working now but this is close	11/14/2018	Robert Thompson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01108	Email dated February 27, 2012, 10:33:54 AM from Robert Thompson to Julia Mullaley, Dennis A. Hogan, Josephine Cheeseman, Sean Dutton and Terry Paddon, cc DawnDalley@nalcenergy.com re FW: technical briefing on MF	11/14/2018	Robert Thompson
P-01109	Email dated April 1, 2012, 6:07:58 PM from Robert Thompson to Robert Thompson	11/14/2018	Robert Thompson
P-01110	Email dated April 2, 2012, 12:05:48 PM from Robert Thompson to Glenda Power re revised news release draft for comment - PUB	11/14/2018	Robert Thompson
P-01111	Email dated April 12, 2012, 4:51:40 PM from Robert Thompson to Emartin@nalcenergy.com and Charles W. Bown re Draft Email for Premier	11/14/2018	Robert Thompson
P-01112	Email dated April 22, 2012, 9:19:14 AM from Robert Thompson to Brian W. Taylor and Glenda Power re FW: Presentation	11/14/2018	Robert Thompson
P-01113	Email dated April 26, 2012, 6:39:00 PM from Robert Thompson to KMD, cc Brian W. Taylor re Dinner	11/14/2018	Robert Thompson
P-01114	Email dated May 4, 2012, 1:04:58 AM from Robert Thompson to Brian W. Taylor and Glenda Power re Fwd: Resolution	11/14/2018	Robert Thompson
P-01115	Email dated May 8, 2012, 11:45:31 PM from Robert Thompson to Charles W. Bown re MHI	11/14/2018	Robert Thompson
P-01116	Email dated June 17, 2012, 11:29:42 PM from Robert Thompson to DSturge@nalcenergy.com, cc Emartin@nalcenergy.com re Board Compensation	11/14/2018	Robert Thompson
P-01117	Email dated July 13, 2012, 4:36:59 PM from Robert Thompson to Robert Thompson re Tactical Plan	11/14/2018	Robert Thompson
P-01118	Email dated July 21, 2012, 9:00:59 AM from Robert Thompson to BrianCrawley@nalcenergy.com re weekly meetings	11/14/2018	Robert Thompson
P-01119	Email dated July 26, 2012, 1:57:13 PM from Robert Thompson to Glenda Power and Brian W. Taylor re Fw: agenda for this afternoon's call	11/14/2018	Robert Thompson
P-01120	Email dated July 31, 2012, 8:36:59 AM from Robert Thompson to Glenda Power and Brian W. Taylor re NR - Nalcor and Emera	11/14/2018	Robert Thompson
P-01121	Email dated August 28, 2012, 4:25:22 PM from Robert Thompson to BrianCrawley@nalcenergy.com and Brian W. Taylor, cc Emartin@nalcenergy.com re discussion paper NR	11/14/2018	Robert Thompson



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01122	Email dated October 2, 2012, 5:03:28 PM from Robert Thompson to Lynn Hammond re New edit to new text	11/14/2018	Robert Thompson
P-01123	Email dated October 2, 2012, 5:11:51 PM from Robert Thompson to Emartin@nalcorenergy.com re Speech	11/14/2018	Robert Thompson
P-01124	Email dated October 28, 2012, 10:16:06 PM from Robert Thompson to Heather Maclean, cc Charles W. Bown, BrianCrawley@nalcorenergy.com, et al re Nalcor Technical Briefing Deck	11/14/2018	Robert Thompson
P-01125	Email dated November 21, 2012, 9:43:18 AM from Robert Thompson to Robert Thompson re MF	11/14/2018	Robert Thompson
P-01126	Email dated November 25, 2012, 7:41:50 PM from Robert Thompson to Brian W. Taylor re Fw: Key Principles Document	11/14/2018	Robert Thompson
P-01127	Email dated November 25, 2012, 11:26:12 PM from Robert Thompson to Robert Thompson	11/14/2018	Robert Thompson
P-01128	GNL Direction Note - Department of Natural Resources dated November 27, 2012 re Accountability Oversight for the Muskrat Falls Project / Labrador-Island Transmission Link / Labrador Transmission Assets (collectively referred to as "the Project" in this note)	11/14/2018	Robert Thompson
P-01129	Email dated December 5, 2012, 11:36:39 PM from Robert Thompson to Charles W. Bown re Nalcor accountability and oversight for MF	11/14/2018	Robert Thompson
P-01130	Email dated December 17, 2012, 11:48:56 AM from Robert Thompson to rthompson re Fw: Proclamation	11/14/2018	Robert Thompson
P-01131	Email dated December 17, 2012, 11:51:35 AM from Robert Thompson to rthompson	11/14/2018	Robert Thompson
P-01132	Email dated April 24, 2013, 3:30:58 PM from Robert Thompson to Daisy Heath re FW: Sanction	11/14/2018	Robert Thompson
P-01133	Email dated July 9, 2013, 9:12:28 AM from Robert Thompson to Catherine Evans re FW: Quick Question	11/14/2018	Robert Thompson
P-01134	Email dated July 19, 2013, 5:12:47 PM from Robert Thompson to Lynette Carroll and Jennifer L. Tulk re FW: Monday is the day for release Maritime Link Decision	11/14/2018	Robert Thompson
P-01135	Email dated August 13, 2013, 8:25:22 AM from Robert Thompson to Ross Reid re Fw: Reading	11/14/2018	Robert Thompson
P-01136	Newfoundland and Labrador Hydro - Generation Planning Issues - November 2012	11/13/2018	Paul Humphries



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01137	Internal Correspondence Memorandum dated October 25, 1971 from H.R. Young to J.G. Fitzgerald re The Newfoundland and Labrador Power Commission Review and Consolidation of Existing Reports of Potential Hydroelectric Developments	11/13/2018	Paul Humphries
P-01138	Shawmont Newfoundland Limited Report dated December 15, 1979 re Newfoundland and Labrador Hydro - Hydro-Electric Potential Study for Dry Pond Brook - Pinware River - Lake Michel - Cloud River	11/13/2018	Paul Humphries
P-01139	Email dated August 28, 2006, 3:35 PM from pharrington@nlh.nl.ca to brianporter@nlh.nl.ca re Fw: Followup to your conversation with Westney Consulting Group	11/16/2018	Richard Westney
P-01140	Article by Keith Dodson and Richard Westney re Risk Resolution - Predictable Projects in a World of Black Swans	11/16/2018	Richard Westney
P-01141	Email dated September 4, 2007, 2:05:35 PM from Gilbert Bennett to Paul Harrington, cc Leona Barrington, Ed Martin and Derrick Sturge re Risk Analysis Consultant	11/16/2018	Richard Westney
P-01142	Email dated September 4, 2007, 4:44 PM from pharrington@nlh.nl.ca to lanceclarke@nlh.nl.ca and jasonkean@nlh.nl.ca re Fw: Risk Analysis Consultant	11/16/2018	Richard Westney
P-01143	Email dated September 6, 2007, 2:48:14 AM from Ric Massie to jasonkean@nlh.nl.ca, cc keith.dodson@sbcglobal.net, Eric Briel and Richard Westney re Westney Risk Assessment Services	11/16/2018	Richard Westney
P-01144	Letter dated October 26, 2007 from Philip Bursey to Ric Massie re Request for Proposal (RFP) - Project Execution Risk Management Advisory Services for the Lower Churchill Project - Package # 36821-OQ	11/16/2018	Richard Westney
P-01145	Email dated January 23, 2009, 10:39:46 AM from stevelethbridge@nalcenergy.com to jasonkean@nalcenergy.com re Westney Advisory article	11/16/2018	Richard Westney
P-01146	Email dated February 28, 2008, 10:56:47 AM from jasonkean@nlh.nl.ca to gbennett@nlh.nl.ca, cc pharrington@nlh.nl.ca re Westney	11/16/2018	Richard Westney
P-01147	Email dated February 28, 2008, 11:05 AM from pharrington@nlh.nl.ca to gbennett@nlh.nl.ca re Fw: Westney	11/16/2018	Richard Westney
P-01148	Report by Westney Consulting Group re Why projects overrun, and what to do about it	11/16/2018	Richard Westney
P-01149	Newfoundland and Labrador Hydro - Lower Churchill Project - Gate 2a Risk Management Plan dated October 14, 2008	11/16/2018	Richard Westney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01150	Email dated July 7, 2010, 6:02 PM from Richard Westney to jasonkean@nlh.nl.ca, cc Jack Evans, Keith Dodson, Eric Briel and Kelly Clifton re Westney Overview Slides	11/16/2018	Richard Westney
P-01151	Email dated July 9, 2010, 7:36:44 AM from jasonkean@nalcorenergy.com to Jack Evans re Plan for Westney Final Report	11/16/2018	Richard Westney
P-01152	Email dated August 16, 2011, 1:06:42 PM from jasonkean@nalcorenregy.com to gbennett@nalcorenergy.com, cc pharrington@nalcorenergy.com re DG2 Westney presentation	11/16/2018	Richard Westney
P-01153	Letter dated October 20, 2010 from Gerry Humphrey to Eric Briel re LC-PM-039 - Professional Support - EPCM Readiness Activities - Letter of Award	11/16/2018	Richard Westney
P-01154	Email dated October 29, 2010, 1:40 PM from jasonkean@nalcorenergy.com to bbarnes@nalcorenergy.com, davidbrown@nalcorenergy.com, et al, cc David Grassbaugh, Eric Briel, et al re UPDATE: EPCM Mobilization Readiness Initiative	11/16/2018	Richard Westney
P-01155	Email dated May 21, 2012, 8:22:06 AM from jasonkean@nalcorenergy.com to rhenderson@nlh.nl.ca, cc Auburn Warren, Brian Crawley, et al re LCP Key Risk Review Workshop (with Westney)	11/16/2018	Richard Westney
P-01156	Curriculum Vitae - Paul Harrington	11/19/2018	Paul Harrington
P-01157	Agreement for Consulting Services Relating to the Proposed Lower Churchill Hydroelectric Project dated October 1, 2005, between Newfoundland and Labrador Hydro and Fabcon Canada Ltd. (Redacted Version)	11/19/2018	Paul Harrington
P-01158	Lower Churchill Project - Tactical Cost Risk Assessment - May 31, 2012	11/16/2018	Richard Westney
P-01159	Email dated July 15, 2012, 7:18 PM from brian crawley to pharrington re Fwd: opinion draft - PLEASE CONFIRM RECEIPT	11/16/2018	Richard Westney
P-01160	Email dated July 16, 2012, 5:13 PM from r_westney to pharrington re DRAFT_of_NALCOR_CPW_Opinion_rev9.docx	11/16/2018	Richard Westney
P-01161	Nalcor Energy - Lower Churchill Project - Work Task Order - IRP Consultant dated August 9, 2012	11/16/2018	Richard Westney
P-01162	Memo dated October 25, 2018 from Richard Westney to Angie Brown re Risk Ranges and Responsibilities for DG3 QRA	11/16/2018	Richard Westney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01163	Email dated December 7, 2007, 8:45 AM from philipbursey@nlh.nl.ca to Ric Massie re contract document	11/16/2018	Richard Westney
P-01164	Email dated July 21, 2010, 11:35:44 AM from Dave Bazeley to Charles W. Bown re FW: Integrated Resource Planning	11/16/2018	Paul Humphries
P-01165	Handwritten Notes of Robert Thompson re meeting with Andy Wells	11/14/2018	Robert Thompson
P-01166	Calendar Event dated September 14, 2011 from Robert Thompson to Minister Skinner, Brian Taylor and Andy Wells	11/14/2018	Robert Thompson
P-01167	Note dated October 26, 2010 from Paul to Robert re information package regarding Island electricity supply	11/14/2018	Robert Thompson
P-01168	Email dated February 3, 2011, 1:08:12 PM from Charles W. Bown to Richard Wardle re Draft Shareholder Letter of Expectations.doc	11/14/2018	Robert Thompson
P-01169	Agreement for Consulting Services Relating to the Proposed Lower Churchill Hydroelectric Project dated October 1, 2005, between Newfoundland and Labrador Hydro and Fabcon Canada Ltd. (Unredacted Version)	11/20/2018	Paul Harrington
P-01170	Email dated January 13, 2006, 12:07:52 PM from pharrington@nlh.nl.ca to gbennett@nlh.nl.ca	11/19/2018	Paul Harrington
P-01171	Email dated January 27, 2006, 8:48:56 AM from Paul Harrington to gbennett@nlh.nl.ca and r.d.owen re Draft Presentation for meetings next week	11/19/2018	Paul Harrington
P-01172	Newfoundland and Labrador Hydro - Lower Churchill Project - Project Management Approach and Contracting Strategy (Post-Gate 2) dated April 28, 2008	11/19/2018	Paul Harrington
P-01173	Email dated September 24, 2008, 3:46:16 PM from paulkennedy@nlh.nl.ca to lanceclarke@nlh.nl.ca re Copies of Contracts (Redacted)	11/19/2018	Paul Harrington
P-01174	Email dated September 27, 2010, 8:21:02 PM from jasonkean@nalcenergy.com to Deepesh Singh, cc pharrington@nalcenergy.com re Comments to Public-Disclosable Report	11/19/2018	Paul Harrington
P-01175	Email dated September 24, 2008, 3:46:16 PM from paulkennedy@nlh.nl.ca to lanceclarke@nlh.nl.ca re Copies of Contracts (Unredacted version)	11/20/2018	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01176	Email dated August 9, 2011, 9:11 AM from pharrington@nalcorenergy.com to gbennett@nalcorenergy.com and jasonkean@nalcorenergy.com re DG 2 Risk Report	11/19/2018	Paul Harrington
P-01177	Nalcor Energy - Lower Churchill Project - Overarching Contracting Strategy dated October 28, 2011	11/19/2018	Paul Harrington
P-01178	Email dated April 4, 2012, 8:18 AM from pharrington@nalcorenergy.com to brian crawley@nalcorenergy.com, gbennett@nalcorenergy.com and phumphries@nalcorenergy.com, cc jasonkean@nalcorenergy re Fw: Scope of Services	11/19/2018	Paul Harrington
P-01179	Email dated April 9, 2012, 8:02:46 AM from brian crawley@nalcorenergy.com to gbennett@nalcorenergy.com, cc pharrington@nalcorenergy.com re scope of work MHI review	11/19/2018	Paul Harrington
P-01180	Email dated April 12, 2012, 10:30:40 AM from brian crawley@nalcorenergy.com to Charles Bown re Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review revised.docx	11/19/2018	Paul Harrington
P-01181	Email dated April 20, 2012, 6:30 PM from Paul Harrington to Brian Crawley, Gilbert Bennett and Lance Clarke re NFL2 Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review	11/19/2018	Paul Harrington
P-01182	Email dated September 27, 2010, 3:06:53 PM from jasonkean@nalcorenergy.com to pharrington@nalcorenergy.com	11/19/2018	Paul Harrington
P-01183	Nalcor Energy - Lower Churchill Project - Decision Gate 3 Key Deliverables List	11/19/2018	Paul Harrington
P-01184	Email dated September 27, 2010, 5:16:04 PM from pharrington@nalcorenergy.com to jasonkean@nalcorenergy.com	11/19/2018	Paul Harrington
P-01185	Nalcor Energy - Lower Churchill Project - Decision Gate 3 Key Deliverables List dated September 28, 2012	11/19/2018	Paul Harrington





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01186	Email dated September 5, 2012, 3:57:28 PM from pharrington@nalconenergy.com, jasonkean@nalconenergy.com and gbennett@nalconenergy.com, cc lanceclarke@nalconenergy.com and ronpower@nalconenergy.com re Revised deck for use with MHI	11/19/2018	Paul Harrington
P-01187	Email dated October 22, 2010, 10:28 AM from Paul O Parsons to auburnwarren@nalconenergy.com and Gerard Collins, cc RobHull@nalconenergy.com and SGoudie@nalconenergy.com re Follow Up Materials	11/15/2018	Robert Thompson
P-01188	Email dated October 14, 2010, 5:03:32 PM from AuburnWarren@nalconenergy.com to Paul O Parsons, Gerard Collins and Vanessa Newhook, cc RobHull@nalconenergy.com and SGoudie@nalconenergy.com re Information Request - LCP DG#2	11/15/2018	Robert Thompson
P-01189	Email dated September 6, 2012, 9:58:48 AM from pharrington@nalconenergy.com to jasonkean@nalconenergy.com, cc brian crawley@nalconenergy.com, gbennett@nalconenergy.com, lanceclarke@nalconenergy.com and ronpower@nalconenergy.com re Revised deck for use with MHI	11/19/2018	Paul Harrington
P-01190	Email dated August 8, 2012, 10:35:41 AM from pharrington@nalconenergy.com to brian crawley@nalconenergy.com, gbennett@nalconenergy.com and dawndalley@nalconenergy.com, cc jasonkean@nalconenergy.com re Deck for use with NS, NL, Feds	11/19/2018	Paul Harrington
P-01191	Email dated August 13, 2012, 4:07:12 PM from pharrington@nalconenergy.com to Charles Bown re Deck	11/19/2018	Paul Harrington
P-01192	LCP Strategic Risk Ranges dated May 24, 2012	11/16/2018	Richard Westney
P-01193	Nalcor Energy - Lower Churchill Project - Decision Gate 3 Basis of Estimate dated December 3, 2012	11/19/2018	Paul Harrington
P-01194	Email dated March 18, 2012, 10:27:20 AM from dawndalley@nalconenergy.com to emartin@nalconenergy.com, cc Charles Bown and Jim Keating re Strategy	11/22/2018	Jim Keating
P-01195	Email dated March 29, 2012, 8:42:03 AM from Charles W. Bown to Charles W. Bown re Fw: Ziff analysis	11/22/2018	Jim Keating



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01196	Email dated April 2, 2012, 1:43:30 PM from Paul McCloskey to JKeating@nalcorenergy.com re For information: NL government to study natural gas	11/22/2018	Jim Keating
P-01197	Email dated April 3, 2012, 9:38 AM from Paul McCloskey to JKeating@nalcorenergy.com, cc Malcolm Maclean and Carol James re nat gas	11/22/2018	Jim Keating
P-01198	Email dated April 9, 2012, 3:30:10 PM from pharrington@nalcorenergy.com to brian crawley@nalcorenergy.com and phumphries@nalcorenergy.com re Fw: Gas report	11/22/2018	Jim Keating
P-01199	Email dated April 12, 2012, 7:02:32 PM from Jim Keating to Wes Foote re Ziff Call	11/22/2018	Jim Keating
P-01200	Email dated April 12, 2012, 8:17 PM from Ed Martin to Jim Keating re Ziff	11/22/2018	Jim Keating
P-01201	Email dated April 16, 2012, 5:15:07 PM from jkeating@nalcorenergy.com to gbennett@nlh.nl.ca and dawndalley@nalcorenergy.com re Fw: Ziff report on Natural Gas Viability and Analysis	11/22/2018	Jim Keating
P-01202	Email dated July 13, 2012, 2:13 PM from kriscostello@nalcorenergy.com to wesfoote@gov.nl.ca, cc jkeating@nalcorenergy.com re Fw: Report	11/22/2018	Jim Keating
P-01203	PIRA Energy Group - Newfoundland LNG Import Advisory for Nalcor dated September 7, 2012	11/22/2018	Jim Keating
P-01204	Email dated October 19, 2012, 12:41 PM from Charles W. Bown to Wes Foote re FW: CPWs with LNG and Piped Gas - using Ziff estimates	11/22/2018	Jim Keating
P-01205	Email dated October 31, 2012, 5:24:21 PM from jkeating@nalcorenergy.com to Tony Curtis re ziff excerpt	11/22/2018	Jim Keating
P-01206	Email dated October 31, 2012, 8:29:47 PM from jkeating@nalcorenergy.com to Wes Foote, cc Charles Bown re Comments on WM Review	11/22/2018	Jim Keating
P-01207	Email dated December 3, 2012, 2:41:12 PM from brian crawley@nalcorenergy.com to koneill@nlh.nl.ca, cc gbennett@nalcorenergy.com and dawndalley@nalcorenergy.com re thank you's	11/22/2018	Jim Keating
P-01208	Handwritten Notes of Jerome Kennedy dated November 9, 2010 re Lower Churchill Presentation to Cabinet	12/3/2018	Jerome Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01209	Handwritten Notes of Jerome Kennedy dated November 17, 2010 re Lower Churchill Meeting	12/3/2018	Jerome Kennedy
P-01210	Handwritten Notes of Jerome Kennedy dated April 9, 2011 re Muskrat Falls	12/3/2018	Jerome Kennedy
P-01211	Handwritten Notes of Jerome Kennedy dated April 13, 2011 re Muskrat Falls and Quebec	12/3/2018	Jerome Kennedy
P-01212	Handwritten Notes of Jerome Kennedy dated October 27, 2011 re Muskrat Falls	12/3/2018	Jerome Kennedy
P-01213	CBC News article dated November 2, 2011 re Muskrat Falls to get a PR push	12/3/2018	Jerome Kennedy
P-01214	Email dated December 1, 2011, 9:14:16 AM from Charles W. Bown to Charles W. Bown re Fw: Meeting with PUB	12/3/2018	Jerome Kennedy
P-01215	Handwritten Notes of Jerome Kennedy dated January 3, 2012 to March 30, 2012	12/3/2018	Jerome Kennedy
P-01216	Letter dated January 9, 2012 from Jerome Kennedy, Q.C. to Thomas Johnson re review of the Muskrat Falls Project	12/3/2018	Jerome Kennedy
P-01217	Email dated January 11, 2012, 3:27:07 PM from DawnDalley@nalcenergy.com to Charles W. Bown, cc Brian W. Taylor, Don Burrage, Robert Thompson and toreilly@coxandpalmer.com re Final draft of letter - we are reviewing as well - one last read please	12/3/2018	Jerome Kennedy
P-01218	Handwritten Notes of Jerome Kennedy dated August 10, 2011 to December 18, 2011	12/3/2018	Jerome Kennedy
P-01219	Email dated January 12, 2012, 1:21:27 PM from Jerome Kennedy to Heather Maclean re James Feehan - info on paper	12/3/2018	Jerome Kennedy
P-01220	CBC News On Point article dated January 14, 2012 re Kennedy sticks to guns on Muskrat Falls	12/3/2018	Jerome Kennedy
P-01221	Email dated January 18, 2012, 12:10:48 PM from Jerome Kennedy to Heather Maclean and Tracy Shute re messages as requested - PUB	12/3/2018	Jerome Kennedy
P-01222	Email dated January 18, 2012, 10:35:05 AM from Jerome Kennedy to Heather Maclean re PUB Messages	12/3/2018	Jerome Kennedy
P-01223	Email dated January 31, 2012, 11:29 AM from Heather Maclean to Jerome Kennedy and Diana Dalton, cc Tracy Shute re FYI - messages as requested by PO	12/3/2018	Jerome Kennedy
P-01224	Emera Newfoundland and Labrador - ML Project Organizational Plan for DG3 dated September 23, 2013	11/20/2018	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01225	Email dated February 2, 2012, 9:20:15 AM from Rodney C. Drover to Cameron Bodnar, Carol Ann Carter, et al re VOCM - Reaction Swift to Report on Muskrat	12/3/2018	Jerome Kennedy
P-01226	Email dated February 8, 2012, 5:40:16 PM from Jerome Kennedy to Heather Maclean re LCP Expenditures	12/3/2018	Jerome Kennedy
P-01227	VOCM news article dated February 9, 2012 re Parties Debate Muskrat Falls	12/3/2018	Jerome Kennedy
P-01228	Email dated February 12, 2012, 1:37:16 PM from Jerome Kennedy to dvardy and Heather Maclean, cc ronaldp and david.vardy re Corner Brook Address	12/3/2018	Jerome Kennedy
P-01229	Email dated February 13, 2012, 7:56 PM from Jerome Kennedy to Jerome Kennedy re Follow up	12/3/2018	Jerome Kennedy
P-01230	The Telegram news article dated February 14, 2012 re Former PUB chairman takes exception to minister's comments	12/3/2018	Jerome Kennedy
P-01231	The Telegram news article dated February 15, 2012 re Former premier reassured by Muskrat Falls talk	12/3/2018	Jerome Kennedy
P-01232	Email dated February 16, 2012, 2:00:46 PM from Charles W. Bown to Heather Maclean and Jerome Kennedy, cc Tracy Shute re media request - David Vardy CB speech	12/3/2018	Jerome Kennedy
P-01233	Email dated February 21, 2012, 10:20 AM from Glenda Power to Brian W. Taylor and Jerome Kennedy re Fwd: Lower Churchill Project	12/3/2018	Jerome Kennedy
P-01234	Email dated February 24, 2012, 4:26:52 PM from Robert Thompson to Brian W. Taylor re Suggestion	12/3/2018	Jerome Kennedy
P-01235	GNL News Release dated March 6, 2012 re Opposition Parties Continue to Display a Lack of Understanding on Muskrat Falls	12/3/2018	Jerome Kennedy
P-01236	Email dated April 4, 2012, 3:33:09 PM from BrianCrawley@nalconenergy.com to Charles W. Bown re scope	12/3/2018	Jerome Kennedy
P-01237	Handwritten Notes of Jerome Kennedy dated April 1, 2012 to August 23, 2012	12/3/2018	Jerome Kennedy
P-01238	Nalcor Energy Amending Agreement Number 3 dated July 13, 2010 between Nalcor Energy and Erimus Consulting Ltd.	11/20/2018	Paul Harrington
P-01239	Nalcor Energy Amending Agreement Number 4 dated July 29, 2010 between Nalcor Energy and Erimus Consulting Ltd.	11/20/2018	Paul Harrington
P-01240	CBC news article dated April 2, 2012 re Muskrat Falls will get special debate in legislature	12/3/2018	Jerome Kennedy
P-01241	GNL News Release dated April 2, 2012 re Provincial Government Responds to Release of PUB Report	12/3/2018	Jerome Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01242	Email dated April 10, 2012, 8:31:02 PM from Jerome Kennedy to Heather Maclean re Media requests for Ed	12/3/2018	Jerome Kennedy
P-01243	Email dated April 12, 2012, 10:25:02 AM from Jerome Kennedy to Robert Thompson re Draft Preliminary Cabinet Agenda - comments welcome	12/3/2018	Jerome Kennedy
P-01244	Email dated April 13, 2012, 1:55 PM from Robert Thompson to KMD and Jerome Kennedy re Fw: Muskrat - Important	12/3/2018	Jerome Kennedy
P-01245	Email dated April 20, 2012, 10:20:33 AM from Jerome Kennedy to Tracy Shute and Heather Maclean re Fw: Presentation	12/3/2018	Jerome Kennedy
P-01246	Email dated April 26, 2012, 8:53:14 AM from Rodney C. Drover to Christopher Appleby, Cameron Bodnar, et al re VOVM - Government Delays Muskrat Falls Debate	12/3/2018	Jerome Kennedy
P-01247	VOVM news article dated April 27, 2012 re Kennedy Responds to Court Challenge	12/3/2018	Jerome Kennedy
P-01248	Email dated April 30, 2012, 2:49 PM from Judy Beckwick to karen1 re Untitled Message	12/3/2018	Jerome Kennedy
P-01249	Letter dated April 30, 2012 from Jerome P. Kennedy, Q.C. to Leonard Clarke re Muskrat Falls	12/3/2018	Jerome Kennedy
P-01250	Email dated May 1, 2012, 12:59:31 PM from Heather Maclean to Tracy Shute re can you print for minister kennedy?	12/3/2018	Jerome Kennedy
P-01251	Letter dated May 1, 2012 from Jerome P. Kennedy, Q.C. to Judy Facey	12/3/2018	Jerome Kennedy
P-01252	Email dated May 9, 2012, 10:41 AM from Charles to Jerome Kennedy re NS legislation	12/3/2018	Jerome Kennedy
P-01253	Email dated May 9, 2012, 4:03:22 PM from Rodney C Drover to Cameron Bodnar, Carol Ann Carter, et al re NS Release: Province Ensures Regulator Reviews Maritime Link	12/3/2018	Jerome Kennedy
P-01254	Email dated May 11, 2012, 9:03:57 AM from Rodney C Drover to Cameron Bodnar, Carol Ann Carter, et al re VOVM - Nova Scotia Following Our Lead: Premier	12/3/2018	Jerome Kennedy
P-01255	Excerpt from Transcript of House of Assembly Proceedings dated May 15, 2012 and Options and Alternatives	12/3/2018	Jerome Kennedy
P-01256	Email dated May 29, 2012, 2:26:26 PM from Heather Maclean to Tracy Shute re docs to print for Minister Kennedy	12/3/2018	Jerome Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01257	GNL Direction Note - Department of Natural Resources dated May 31, 2012 re Accountability Oversight for the Muskrat Falls Project / Labrador-Island Transmission Link / Labrador Transmission Assets (collectively referred to as "the Project" in this note)	12/3/2018	Jerome Kennedy
P-01258	GNL News Release dated June 6, 2012 re House of Assembly Passes Motion for Creation of an East-West Electricity Corridor	12/3/2018	Jerome Kennedy
P-01259	Email dated June 19, 2012, 2:50:14 PM from Jerome Kennedy to Heather Maclean re Fyi: CBC	12/3/2018	Jerome Kennedy
P-01260	Email dated July 15, 2012, 8:49:18 PM from Charles W. Bown to Paul G. Scott, Rob McGrath and Corey Snook re MF papers	12/3/2018	Jerome Kennedy
P-01261	Email dated July 22, 2012, 3:36:17 PM from Paul G. Scott to Charles W. Bown re Small Hydro Development as an Alternative to Muskrat Falls (6).doc	12/3/2018	Jerome Kennedy
P-01262	Email dated July 24, 2012, 2:46:38 PM from Tina Williams to Jerome Kennedy, Diana Dalton, Charles W. Bown and Paul G. Scott, cc Tracy Shute re Nalcor - Media Requests - MF Preliminary Work	12/3/2018	Jerome Kennedy
P-01263	Email dated July 29, 2012, 6:17:34 PM from Paul G. Scott to Charles W. Bown, cc Rob McGrath, Paul O Parsons and Judy Beckwith re FW: TRIM DOCUMENT: DOC-17014 : Export Opportunities (Muskrat Debate)	12/3/2018	Jerome Kennedy
P-01264	Email dated July 29, 2012, 6:27:32 PM from Paul G. Scott to Charles W. Bown, cc Corey Snook re FW: TRIM DOCUMENT : DOC-17015 : Electricity Imports (Muskrat Debate)	12/3/2018	Jerome Kennedy
P-01265	Email dated July 30, 2012, 8:02:52 PM from Charles W. Bown to Robert Thompson re Authorization Letter	12/3/2018	Jerome Kennedy
P-01266	Speaking Notes for the Honourable Jerome Kennedy dated July 31, 2012 re formal agreements regarding construction of the Maritime Link between Nalcor and Emera	12/3/2018	Jerome Kennedy
P-01267	The Telegram news article dated August 23, 2012 re Kennedy disputes Lower Churchill letter	12/3/2018	Jerome Kennedy
P-01268	VOCM news article dated August 24, 2012 re Kennedy Hesitant about any Deal with Quebec	12/3/2018	Jerome Kennedy
P-01269	Email dated September 3, 2012, 11:19 AM from Jerome Kennedy to Jerome Kennedy re Fw: Summary of Wood Mac meeting in London - Aug. 31/12	12/3/2018	Jerome Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01270	Email dated September 5, 2012, 2:56:05 PM from Rob McGrath to Heather Maclean, cc Paul G. Scott re House papers	12/3/2018	Jerome Kennedy
P-01271	Email dated September 7, 2012, 9:06:44 AM from Jerome Kennedy to Heather Maclean re Fyi. Letter to editor re: Wangersky's editorial	12/3/2018	Jerome Kennedy
P-01272	Email dated September 11, 2012, 1:08:09 PM from Charles W. Bown to Robert Thompson, cc Laurie Skinner	12/3/2018	Jerome Kennedy
P-01273	Email dated September 17, 2012, 5:44:31 PM from Charles W. Bown to Paul G. Scott re Fw: 2041 paper	12/3/2018	Jerome Kennedy
P-01274	Handwritten Notes of Jerome Kennedy dated September 19, 2012 re Meeting re Muskrat Falls	12/3/2018	Jerome Kennedy
P-01275	Email dated September 24, 2012, 10:42 AM from Jerome Kennedy to Jerome Kennedy re Fw: Status	12/3/2018	Jerome Kennedy
P-01276	Email dated October 10, 2012, 12:33 PM from Jerome Kennedy to Jerome Kennedy re Fw: Meeting with Wood Mac with handwritten notes	12/3/2018	Jerome Kennedy
P-01277	Email dated October 10, 2012, 12:33 PM from Jerome Kennedy to Jerome Kennedy re Fw: Meeting with Ziff with handwritten notes	12/3/2018	Jerome Kennedy
P-01278	Letter dated October 25, 2012 from Joan Morris for Secretary of Treasury Board to Honourable J. Kennedy re Provincial Public Information Campaign - Lower Churchill Project	12/3/2018	Jerome Kennedy
P-01279	House of Assembly proceedings dated December 18, 2012 - Vol. XLVII No. 71	12/3/2018	Jerome Kennedy
P-01280	Handwritten Notes of Jerome Kennedy dated October 28, 2012 re MHI's Wind Report	12/3/2018	Jerome Kennedy
P-01281	Email dated October 29, 2012, 8:05:48 PM from Jerome Kennedy to Heather Maclean re KM - for Caucus	12/3/2018	Jerome Kennedy
P-01282	Email dated October 29, 2012, 9:15:15 PM from Heather Maclean to Lynn Hammond, DawnDalley@nalcenergy.com and Glenda Power, cc Luke Joyce, Tina Williams and Tracy Shute re UPDATED SN - Minister Kennedy	12/3/2018	Jerome Kennedy
P-01283	Email dated October 30, 2012, 9:50:50 PM from DawnDalley@nalcenergy.com to Heather Maclean re FYI - Minister Kennedy's speaking notes - MHI Wind	12/3/2018	Jerome Kennedy
P-01284	GNL News Release dated October 30, 2012 re MHI Analysis and DG3 Cost Estimates Support Development of Muskrat Falls	12/3/2018	Jerome Kennedy





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01285	Transcript of VOCM Back Talk dated October 31, 2012, 2:00 PM, Item # 01 re Paddy welcomes his in studio guests Jerome Kennedy, Minister of Natural Resources and Ed Martin, CEO of Nalcor	12/3/2018	Jerome Kennedy
P-01286	GNL News Release dated October 31, 2012 re Independent Review Shows Wind at Least \$3.5B More than Muskrat Falls	12/3/2018	Jerome Kennedy
P-01287	CBC news article dated November 3, 2012 re PCs have "no confidence" in Public Utilities Board, says Kennedy	12/3/2018	Jerome Kennedy
P-01288	Handwritten notes of Jerome Kennedy on Gull Island: Why Not Develop Gull Island First?	12/3/2018	Jerome Kennedy
P-01289	Handwritten notes of Jerome Kennedy on Upper Churchill: Can we Wait Until 2041?	12/3/2018	Jerome Kennedy
P-01290	Handwritten notes of Jerome Kennedy dated November 6, 2012 re MHI Load Forecast	12/3/2018	Jerome Kennedy
P-01291	GNL News Release dated November 6, 2012 re Report Shows Muskrat Falls will Stabilize Electricity Rates for Consumers	12/3/2018	Jerome Kennedy
P-01292	The Telegram news article dated November 7, 2012 re Minister rebranded	12/3/2018	Jerome Kennedy
P-01293	GNL News Release dated November 7, 2012 re New Power Generation is Required to Meet Future Electricity Demand	12/3/2018	Jerome Kennedy
P-01294	GNL News Release dated November 9, 2012 re Developing Muskrat Falls is Best Option - Reports Released on Waiting Until 2041, Developing Gull Island First and Other Legal Options	12/3/2018	Jerome Kennedy
P-01295	Email dated November 13, 2012, 11:02:08 AM from Jerome Kennedy to Heather Maclean re FYI: Questions from Dave Vardy and Ron Penney for Approval	12/3/2018	Jerome Kennedy
P-01296	Email dated November 16, 2012, 9:34 AM from Jerome Kennedy to Jerome Kennedy re Fw: Questions from Ball	12/3/2018	Jerome Kennedy
P-01297	Email dated November 26, 2012, 12:21:41 PM from Heather Maclean to Jennifer Collingwood	12/3/2018	Jerome Kennedy
P-01298	GNL News Release dated November 30, 2012 re Premier, Prime Minister Announce Agreement on Loan Guarantee	12/3/2018	Jerome Kennedy
P-01299	Statement by The Honourable Jerome Kennedy, Minister of Natural Resources dated December 3, 2012 re The Government of Newfoundland and Labrador secures agreement on terms for a federal loan guarantee	12/3/2018	Jerome Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01300	CBC news article dated December 5, 2012 re NL Legislature votes to approve Muskrat Falls	12/3/2018	Jerome Kennedy
P-01301	Handwritten Notes of Jerome Kennedy dated December 17, 2012 re Meeting in Premier's Office	12/3/2018	Jerome Kennedy
P-01302	GNL News Release dated December 18, 2012 re New Legislation to Help Advance Muskrat Falls Hydroelectric Project	12/3/2018	Jerome Kennedy
P-01303	GNL News Release dated December 18, 2012 re Proposed Amendments Support Financing of the Muskrat Falls Development	12/3/2018	Jerome Kennedy
P-01304	Email dated December 18, 2012, 11:21:12 AM from Jerome Kennedy to Heather Maclean and Charles W. Bown re Is sanction agreement released?	12/3/2018	Jerome Kennedy
P-01305	Newfoundland Hydro Presentation dated August 2006 re Proposal to Monetize Grand Banks Natural Gas	11/22/2018	Jim Keating
P-01306	EnerSea Transport LLC Presentation dated October 2007 re Natural Gas Production-Shuttling - Unique Applications of Low Pressure CNG	11/22/2018	Jim Keating
P-01307	EnerSea Canada Inc. - Grand Banks Detailed Feasibility Study Commercial Report dated January 17, 2008 prepared for Newfoundland and Labrador Hydro	11/22/2018	Jim Keating
P-01308	EnerSea Canada Inc. - Grand Banks Gas Export Project - Detailed Feasibility Study dated August 4, 2009 prepared for Nalcor Energy	11/22/2018	Jim Keating
P-01309	Nalcor Energy Presentation dated February 28, 2012 re Muskrat Falls Development - Board of Trade	11/22/2018	Jim Keating
P-01310	Email dated July 13, 2012, 10:22:36 from jkeating@nalcorenergy.com to cbown@gov.nl.ca re Fw: Discussion Paper - Gas Draft - Confidential and Commercially Sensitive	11/22/2018	Jim Keating
P-01311	GNL News Release dated December 31, 2012 re Newfoundland and Labrador's Energy Sector to Sustain the Provincial Economy for Generations to Come	12/3/2018	Jerome Kennedy
P-01312	Email dated October 27, 2012, 11:19:51 AM from Charles Bown to Jerome Kennedy re Fw: Ziff Paper and review	11/22/2018	Jim Keating
P-01313	Husky Energy Report dated May 2012 - White Rose Extension Project - Project Description	11/22/2018	Jim Keating
P-01314	Curriculum Vitae - Gilbert John Bennett	11/26/2018	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01315	Newfoundland and Labrador Hydro - 2006 Project Strategy - Lower Churchill Project dated April 29, 2006	11/26/2018	Gilbert Bennett
P-01316	Email dated November 25, 2007, 7:16:33 PM from mbradbury@nlh.nl.ca to jharris@nlh.nl.ca, cc dsturge@nlh.nl.ca re Goal 6 Planning	11/26/2018	Gilbert Bennett
P-01317	Email dated December 19, 2007, 3:12:26 PM from pharrington@nlh.nl.ca to cstratton@nlh.nl.ca re Decision Gate Process	11/26/2018	Gilbert Bennett
P-01318	Newfoundland and Labrador Hydro - Lower Churchill Project - Project Steering Committee Charter	11/26/2018	Gilbert Bennett
P-01319	Email dated February 6, 2012, 8:09:16 AM from stevegoulding@nalcenergy.com to davepardy@nalcenergy.com, cc jasonkean@nalcenergy.com and markturpin@nalcenergy.com re Fw: Notes from our PUB strategy meeting	11/26/2018	Gilbert Bennett
P-01320	Email dated July 10, 2012, 6:35:55 AM from Charles W. Bown to Robert Thompson and emartin@nalcenergy.com re Outline of plan	11/26/2018	Gilbert Bennett
P-01321	Gull Island Capex - 1998 - 2018	11/26/2018	Gilbert Bennett
P-01322	Labrador Innu Land Use in Relation to the Proposed Trans Labrador Highway, Cartwright Junction to Happy Valley-Goose Bay and Assessment of Highway Effects on Innu Land Use prepared by Peter Armitage and Marianne Stopp submitted to the Department of Works, Services and Transportation, submitted by Innu Environmental Ltd. Partnership dated January 29, 2003	11/26/2018	Gilbert Bennett
P-01323	Government of Canada - Government of Newfoundland and Labrador - Environmental Impact Statement Guidelines - Lower Churchill - Hydroelectric Generation Project - Newfoundland and Labrador Hydro dated July 2008	11/26/2018	Gilbert Bennett
P-01324	Nalcor Energy - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 5 - IR# JRP.1S/2S to JRP.112S dated October 2009	11/26/2018	Gilbert Bennett
P-01325	Joint Review Panel - Information Request Number: JRP16 - Composite Mapping (Land and Resource Use)	11/26/2018	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01326	Nalcor Energy - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 1 - IR# JRP.19 to JRP.44 dated October 2009	11/26/2018	Gilbert Bennett
P-01327	Nalcor Energy - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 2 - IR# JRP.45 to JRP.75 dated October 2009	11/26/2018	Gilbert Bennett
P-01328	Joint Review Panel - Information Request Number: JRP59 - Seismic Hazard - Regional Normal Faults	11/26/2018	Gilbert Bennett
P-01329	Joint Review Panel - Information Request Number: JRP.63 - Hydrogeology	11/26/2018	Gilbert Bennett
P-01330	Nalcor Energy - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 3 - IR# JRP.76 to JRP.104 dated October 2009	11/26/2018	Gilbert Bennett
P-01331	Nalcor Energy - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 4 - IR# JRP.105 to JRP.145 dated October 2009	11/26/2018	Gilbert Bennett
P-01332	Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 1 - IR#s JRP.146 to JRP164 dated August 2010	11/26/2018	Gilbert Bennett
P-01333	Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 1 - IR#s JRP.146 to JRP164 dated August 2010	11/26/2018	Gilbert Bennett
P-01334	Nalcor Energy - Lower Churchill Project - Supplemental Information to IR JRP.151 (Consultation Assessment Report) dated September 2010	11/26/2018	Gilbert Bennett
P-01335	Nalcor Energy facsimile dated May 13, 2009 from Gilbert Bennett to Chef Jean-Charles Piétacho re Community Consultation Agreement - 2009 between Nalcor Energy and Conseil des Innus d'Ekuanitshit	11/26/2018	Gilbert Bennett
P-01336	Preliminary Review of the Environmental Impact Statement and Methodologies Used for Woodland Caribou and Waterfowl Studies Prepared by Nalcor Energy in the Context of the Lower Churchill Hydroelectric Generation Project in Labrador dated June 2009	11/26/2018	Gilbert Bennett
P-01337	Information Request Number: JRP.15 - Composite Mapping (Terrestrial Environment)	11/26/2018	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01338	Nalcor Energy - Lower Churchill Project - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 1-A - IR Numbers JRP.1 to JRP.13 dated July 3, 2009	11/26/2018	Gilbert Bennett
P-01339	Nalcor Energy - Lower Churchill Project - Information Responses - Lower Churchill Project - CEAA Reference No. 07-05-26178 - Joint Review Panel - Volume 1-B - IR Numbers JRP.14 to JRP.18 dated July 3, 2009	11/26/2018	Gilbert Bennett
P-01340	Comments of the Innu of Ekuanitshit on the Additional Information Provided by the Proponent, Nalcor Energy - Lower Churchill Hydroelectric Generation Project - CEAR 07-05-26178 dated December 18, 2009	11/26/2018	Gilbert Bennett
P-01341	Letter dated August 13, 2010 from David Schulze to Lesley Griffiths and Herbert Clarke re Proposed Lower Churchill Hydroelectric Generation Project (Gull Island et Muskrat Falls); Your file no. CEAR 07-05-26178; our files nos. 7550/001 and 7550/002	11/26/2018	Gilbert Bennett
P-01342	Letter dated November 9, 2010 from David Schulze to Mary Hatherly re Proposed Lower Churchill Hydroelectric Generation Project (Gull Island and Muskrat Falls); CEAR no. 07-05-26178; our files nos. 7550/001 and 7550/002	11/26/2018	Gilbert Bennett
P-01343	Transmittal dated June 23, 2011 from Rick Hendriks to Pat Marrie, cc Richard Nuna and Paula Reid re Labrador-Island Transmission Link - Historic Resources Component Study	11/26/2018	Gilbert Bennett
P-01344	Email dated July 1, 2011, 8:37 AM from MaryHatherly@nalcorenergy.com to David Schulze, cc Toleniuk@osler.com, StevePellerin@nalcorenergy.com, et al re Response to E-Mail: Community Engagement -- Ekuanitshit - Labrador-Island Transmission Link Project	11/26/2018	Gilbert Bennett
P-01345	Labrador-Island Transmission Link - Environmental Impact Statement - Innu Nation Comments dated June 12, 2012	11/26/2018	Gilbert Bennett
P-01346	Federal Court File No: T-778-12 between Conseil Des Innus de Ekuanitshit and Le Procureur General du Canada - Examination on Affidavit - Deposition of Mr. Gilbert John Bennett examined by David Schulze dated August 28, 2012	11/26/2018	Gilbert Bennett
P-01347	Comments of the Innu of Ekuanitshit on the Comprehensive Study Report - Labrador - Island Transmission Link Project - CEAR No. 10-03-51746 dated July 27, 2013	11/26/2018	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01348	Letter dated June 23, 2011 from Nicholas Dodd to Bill Coulter and Pat Marrie re Labrador Island Transmission Link Project - CEAR No. 10-03-51746; our file #7550/005	11/26/2018	Gilbert Bennett
P-01349	Letter dated September 13, 2011 from David Schulze to Bill Coulter and Pat Marrie re Labrador Island Transmission Link Project - CEAR No. 10-03-51746; our file #7550/005	11/26/2018	Gilbert Bennett
P-01350	Letter dated January 23, 2012 from David Schulze to Bill Coulter and Pat Marrie re Labrador Island Transmission Link Project - CEAR No. 10-03-51746; our file #7550/005	11/26/2018	Gilbert Bennett
P-01351	Submission from the Innu of Ekuanitshit to the Joint Review Panel Public Hearings - CEAR 07-05-26178 - Lower Churchill Hydroelectric Generation Project dated April 2011	11/26/2018	Gilbert Bennett
P-01352	Government of Newfoundland and Labrador and Government of Canada - Environmental Impact Statement Guidelines and Scoping Document - Labrador-Island Transmission Link - Nalcor Energy dated May 2011	11/26/2018	Gilbert Bennett
P-01353	Government of Newfoundland and Labrador - Lower Churchill Hydroelectric Generation Project - Aboriginal Consultation Guidelines for Regulatory Approval Applications dated May 30, 2012	11/26/2018	Gilbert Bennett
P-01354	Government of Newfoundland and Labrador - Labrador-Island Transmission Link Project - Aboriginal Consultation Guidelines for Regulatory Approval Applications dated July 2, 2013	11/26/2018	Gilbert Bennett
P-01355	Nalcor Energy - Lower Churchill Hydroelectric Generation Project - Environmental Impact Statement - Volume 1 Part A - Project Planning and Description dated February 2009	11/26/2018	Gilbert Bennett
P-01356	Westney Consulting Group presentation re Emera - Final Report - Cost and Schedule Risk Assessment for the Maritime Link Project dated October 15 to October 19, 2012	11/26/2018	Gilbert Bennett
P-01357	Westney Consulting Group presentation re Emera - Cost and Schedule Risk Assessment Update for the Maritime Link Project dated September 9 to September 11, 2013	11/26/2018	Gilbert Bennett
P-01358	Email dated April 24, 2007, 3:35:39 PM from Charles W. Bown to Chris Kieley re Fwd: Lower Churchill Coordinating Committee Meeting	12/5/2018	Charles Bown
P-01359	Email dated August 9, 2007, 9:10:40 AM from Charles W. Bown to Chris Kieley and Pierre F. Tobin re Premier's comments on Energy plan	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01360	Email dated August 27, 2007, 8:17:08 AM from Charles W. Bown to Chris Kielely re Energy Plan - final review	12/5/2018	Charles Bown
P-01361	Email dated October 28, 2007, 11:38:28 AM from Charles W. Bown to Judy Beckwith re Fwd: Hydro Goal 3 - To strengthen our financial and governance structure to enable Hydro ?s new, expanded	12/5/2018	Charles Bown
P-01362	Regulatory and Structural Steering Committee (RSSC) Meeting Minutes dated April 15, 2008	12/5/2018	Charles Bown
P-01363	Email dated June 4, 2008, 7:16:34 PM from Charles W. Bown to Mbradbury@nlh.nl.ca re ECNL Act Amendments	12/5/2018	Charles Bown
P-01364	Email dated August 27, 2008, 3:09:19 PM from Mbradbury@nlh.nl.ca to DSturge@nlh.nl.ca, GBennett@nlh.nl.ca, Charles W. Bown, Dave Bazeley and DHarris@nlh.nl.ca re Minutes of Aug 25 meeting of the Regulatory and Structural Steering Committee	12/5/2018	Charles Bown
P-01365	Email dated January 9, 2009, 12:53:33 PM from MBradbury@nalcenergy.com to DSturge@nalcenergy.com, GBennett@nalcenergy.com and Charles W. Bown, cc JHarris@nalcenergy.com, DHarris@nlh.nl.ca, Dave Bazeley and Terry Dale re Regulatory & Structural Steering Committee next steps	12/5/2018	Charles Bown
P-01366	Email dated February 10, 2009, 5:32:13 PM from Charles W. Bown to Kathy Dunderdale, cc Robert Thompson and Kimberley Mullins re Hydro Financial Viability	12/5/2018	Charles Bown
P-01367	Email dated June 4, 2009, 10:23:32 AM from Charles W. Bown to Robert Thompson	12/5/2018	Charles Bown
P-01368	Email dated September 4, 2009, 5:41:40 PM from Charles W. Bown to Tracy B. Barron re Sanction date	12/5/2018	Charles Bown
P-01369	Email dated May 3, 2010, 12:11:44 PM from Charles W. Bown to Sharon Griffiths re Presentation Finance Group 30 April 2010.PPT; image001.png.image002.jpg	12/5/2018	Charles Bown
P-01370	Email dated May 8, 2010, 9:21:52 AM from Charles W. Bown to Robert Thompson re Communications Plan in anticipation of Regie ruling	12/5/2018	Charles Bown
P-01371	Email dated May 12, 2010, 8:47:42 AM from Charles W. Bown to Robert Thompson, LeonaBarrington@nalcenergy.com, EMartin@nalcenergy.com, et al re Draft News Release and Backgrounder	12/5/2018	Charles Bown





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01372	Nalcor Energy Presentation - Lower Churchill Project - Muskrat Falls - Technical Briefing	12/5/2018	Charles Bown
P-01373	Email dated November 8, 2010, 10:24:19 PM from Charles W. Bown to Robert Thompson re Update	12/5/2018	Charles Bown
P-01374	Email dated November 11, 2010, 9:15:59 PM from Charles W. Bown to LeonaBarrington@nalcenergy.com and Paul Harrington re Gate 2	12/5/2018	Charles Bown
P-01375	Email dated November 27, 2010, 4:16:17 PM from Charles W. Bown to GBennett@nalcenergy.com, cc Robert Thompson re Fw: Meetings in Ottawa	12/5/2018	Charles Bown
P-01376	Email dated December 3, 2010, 10:23:35 AM from Charles W. Bown to Robert Thompson and Ed Martin re Summary of Ottawa Meetings	12/5/2018	Charles Bown
P-01377	Email dated December 4, 2010, 10:24:13 PM from Charles W. Bown to Charles W. Bown re Ottawa Meetings.ppt	12/5/2018	Charles Bown
P-01378	Email dated December 17, 11:28:38 AM from Charles W. Bown to Judy Beckwith re Meeting Note	12/5/2018	Charles Bown
P-01379	Email dated December 17, 2010, 2:07:59 PM from Charles W. Bown to Robert Thompson, EMartin@nalcenergy.com and Brian W. Taylor re Draft Letter to PM	12/5/2018	Charles Bown
P-01380	Email dated March 6, 2011, 2:13:09 PM from Charles W. Bown to Charles W. Bown re LCP Panel Presentation	12/5/2018	Charles Bown
P-01381	Email dated March 7, 2011, 7:25:47 PM from Charles W. Bown to Robert Thompson re Panel presentation	12/5/2018	Charles Bown
P-01382	Email dated April 14, 2011, 4:14:13 PM from Dave Bazeley to Charles W. Bown, cc Paul G. Scott re Normal vs Nalcor Process	12/5/2018	Charles Bown
P-01383	Email dated April 14, 2011, 6:31:15 PM from Dave Bazeley to Charles W. Bown and Paul G. Scott re Independent Study	12/5/2018	Charles Bown
P-01384	Email dated April 27, 2011, 4:49:54 PM from Charles W. Bown to Shawn Skinner and Richard Wardle re Draft Briefing Note	12/5/2018	Charles Bown
P-01385	Email dated April 27, 2011, 5:36:11 PM from Charles W. Bown to DSturge@nalcenergy.com and Robert Thompson, cc EMartin@nalcenergy.com and AuburnWarren@nalcenergy.com re Draft Briefing Note	12/5/2018	Charles Bown
P-01386	Email dated April 28, 2011, 2:43:11 PM from Charles W. Bown to Paul G. Scott and Terry Paddon re FW: Draft Response to Queries (Confidential & Commercially Sensitive)	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01387	Email dated May 5, 2011, 3:18:43 PM from Charles W. Bown to Catherine Evans re Fw: Emailing: LCP Regulatory Process.doc	12/5/2018	Charles Bown
P-01388	Email dated May 10, 2011, 8:42:34 AM from Paul G. Scott to Todd Stanley, cc Charles W. Bown re FW: PUB Letter	12/5/2018	Charles Bown
P-01389	Email dated May 18, 2011, 3:54:10 PM from Charles W. Bown to Robert Thompson re Lower Churchill - Proposed PUB Question	12/5/2018	Charles Bown
P-01390	Email dated May 25, 2011, 9:25:27 from DHarris@nalcenergy.com to Paul G. Scott, cc DSturge@nalcenergy.com re Nalcor Comments on PUB Referral	12/5/2018	Charles Bown
P-01391	Email dated July 13, 2011, 5:36:05 PM from Charles W. Bown to Terry Paddon and DSturge@nalcenergy.com, cc RobHull@nalcenergy.com, JamesMeaney@nalcenergy.com and AuburnWarren@nalcenergy.com re Update Session	12/5/2018	Charles Bown
P-01392	Email dated August 23, 2011, 6:43:04 PM from Serge Dupont to Charles W. Bown, cc Mark Corey and Johanne Mongeon re LCP Panel Report	12/5/2018	Charles Bown
P-01393	Email dated August 25, 2011, 1:53:25 PM from Charles W. Bown to Mark.Corey@NRCan-RNCan.gc.ca	12/5/2018	Charles Bown
P-01394	GNL Cabinet Secretariat Analysis re Commitment Letter to Assist Financing of Phase One of the Lower Churchill Project dated September 2, 2011	12/5/2018	Charles Bown
P-01395	Email dated October 17, 2011, 1:31:43 PM from Charles W. Bown to Diana Dalton re FW: TRIM DOCUMENT: DOC-14125 : DNR Response to Muskrat Generation EA Panel Recommendations	12/5/2018	Charles Bown
P-01396	Email dated October 18, 2011, 2:43:56 PM from Charles W. Bown to Robert Thompson re Critical Path	12/5/2018	Charles Bown
P-01397	Email dated October 20, 2011, 9:04:09 PM from Charles W. Bown to Sharon Griffiths re FW: RFI's	12/5/2018	Charles Bown
P-01398	Email dated October 26, 2011, 10:33:36 AM from Charles W. Bown to Heather Maclean re FW: Muskrat Falls Review	12/5/2018	Charles Bown
P-01399	Email dated November 7, 2011, 1:04:08 PM from Paul G. Scott to Charles W. Bown re PUB Submission	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01400	Email dated November 28, 2011, 8:30:16 AM from Charles W. Bown to Mark Corey, cc Don Burrage, William Parrott, Serge.Dupont@NRCan-RNCan.gc.ca and Diana Dalton, bcc Andrew Noseworthy re Coordinated Review of LCP Joint Review Panel Report	12/5/2018	Charles Bown
P-01401	Email dated December 1, 2011, 9:07:02 AM from GBennett@nalcenergy.com to Charles W. Bown re thinking	11/29/2018	Gilbert Bennett
P-01402	GNL Information Note - Department of Natural Resources dated December 10, 2011 re A review of the requests for information by the Board of Commissioners of Public Utilities in relation to its review of the Muskrat Falls project	12/5/2018	Charles Bown
P-01403	Email dated December 22, 2011, 9:14:11 AM from Rob McGrath to Charles W. Bown, cc Judy Beckwith and Paul G. Scott re TRIM BRIEFING NOTES : BN-5388 : Briefing Note - NR's Joint Review Panel Responses	12/5/2018	Charles Bown
P-01404	Email dated January 11, 2012, 12:12:23 PM from Charles W. Bown to Heather Maclean re FW: Letter to PUB - URGENT	12/5/2018	Charles Bown
P-01405	Email dated January 12, 2012, 12:55:30 PM from GBennett@nalcenergy.com to Charles W. Bown and Paul G. Scott, cc dawndalley@nalcenergy.com re RFIs PUB-Nalcor-139 and PUB-Nalcor-162	12/5/2018	Charles Bown
P-01406	Email dated March 31, 2012, 6:20:45 PM from Charles W. Bown to Brian W. Taylor and Glenda Power re Fw: Draft Materials	12/5/2018	Charles Bown
P-01407	Email dated April 10, 2012, 2:52 PM from Paul Wilson to Charles W. Bown, cc Allen Snyder and Mack Kast re FW: Professional Services - Engagement with MHI	12/5/2018	Charles Bown
P-01408	Email dated April 30, 2012, 8:17:28 PM from Charles W. Bown to DSturge@nalcenergy.com re Fw: Oliver Letters	12/5/2018	Charles Bown
P-01409	Email dated May 7, 2012, 10:04 AM from Charles W. Bown to charleswesleybown re Fw: Concern	12/5/2018	Charles Bown
P-01410	Email dated May 15, 2012, 5:46:13 PM from GBennett@nalcenergy.com to Charles W. Bown re wording	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01411	Email dated May 16, 2012, 4:23:15 PM from AuburnWarren@nalconenergy.com to AuburnWarren@nalconenergy.com, Jonathan Will, dpyper, Fred Mifflin and Anoop Kapur, cc DSturge@nalconenergy.com, Charles W. Bown and Nancy Tower re FLG Meeting - May 17 at 9 am	12/5/2018	Charles Bown
P-01412	Email dated May 17, 2012, 3:30:31 PM from Charles W. Bown to Charles W. Bown	12/5/2018	Charles Bown
P-01413	Email dated June 19, 2012, 8:34:55 AM from Charles W. Bown to Walter Parsons re wind scope	12/5/2018	Charles Bown
P-01414	Email dated June 19, 2012, 1:05:08 PM from Charles W. Bown to BrianCrawley@nalconenergy.com re LCP Executive Committee	12/5/2018	Charles Bown
P-01415	Email dated June 24, 2012, 12:30:41 PM from GBennett@nalconenergy.com to Charles W. Bown re FW: wind scope	12/5/2018	Charles Bown
P-01416	Email dated June 30, 2012, 12:36:33 PM from Charles W. Bown to COOLICM@gov.nl.ca re FLG timeline	12/5/2018	Charles Bown
P-01417	Email dated July 5, 2012, 3:01:51 PM from Charles W. Bown to Charles W. Bown	12/5/2018	Charles Bown
P-01418	Email dated July 15, 2012, 10:58:31 PM from Robert Thompson to Catherine Evans re Fwd: Outline of plan	12/5/2018	Charles Bown
P-01419	Email dated July 16, 2012, 1:53:03 PM from Charles W. Bown to Heather Maclean and Paul G. Scott re Fw: MLAREgs & Backgrounder_1, Jul 13, 2012.doc	12/5/2018	Charles Bown
P-01420	Email dated July 22, 2012, 4:34:39 PM from Paul G. Scott to Charles W. Bown re HOA Papers	12/5/2018	Charles Bown
P-01421	Email dated August 1, 2012, 1:23:34 PM from BrianCrawley to Brian W. Taylor, EMartin@nalconenergy.com, et al re Agenda for tomorrow's call	12/5/2018	Charles Bown
P-01422	Email dated August 8, 2012, 3:18:13 PM from Corey Snook to Charles W. Bown, Rob McGrath, et al, cc Paul G. Scott re papers	12/5/2018	Charles Bown
P-01423	Email dated August 16, 2012, 10:16:26 AM from BrianCrawley@nalconenergy.com to Brian W. Taylor, EMartin@nalconenergy.com, et al re agenda for today's discussion	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01424	Email dated September 4, 2012, 12:27:16 PM from Charles W. Bown to Brian.Rendell@emera.com re Charles Bown is appointed Deputy Minister, Natural Resources with responsibility for Mines and Energy	12/5/2018	Charles Bown
P-01425	Email dated September 21, 2012, 6:59:18 PM from Paula Burt to Robert Thompson and Brian W. Taylor re Fw: Meeting Note	12/5/2018	Charles Bown
P-01426	Email dated October 11, 2012, 12:54:45 PM from Charles W. Bown to Tracy English and Heather Maclean re Fw: today's agenda	12/5/2018	Charles Bown
P-01427	Email dated October 12, 2012, 2:21:17 PM from Heather Maclean to Heather Maclean re Fw: Update	12/5/2018	Charles Bown
P-01428	Email dated October 15, 2012, 8:13:07 PM from Edward Kallio to Charles W. Bown re Contract	12/5/2018	Charles Bown
P-01429	Email dated October 26, 2012, 4:59:47 PM from Charles W. Bown to Wes Foote re Fw: Front Section	12/5/2018	Charles Bown
P-01430	Email dated October 27, 2012, 8:11:40 PM from DawnDalley@nalconenergy.com to Charles W. Bown, Brian Crawley@nalconenergy.com and Heather Maclean re technical deck	12/5/2018	Charles Bown
P-01431	Email dated October 30, 2012, 6:36:15 PM from Bob Fleck to Charles W. Bown re Ziff Paper and review	12/5/2018	Charles Bown
P-01432	Email dated October 31, 2012, 10:20:12 AM from Bob Fleck to Charles W. Bown re David Barrowman re Ziff Paper and review	12/5/2018	Charles Bown
P-01433	Email dated November 1, 2012, 10:13:45 AM from Bob Fleck to Charles W. Bown, cc David Barrowman re Ziff Paper and review	12/5/2018	Charles Bown
P-01434	Email dated November 19, 2012, 1:51:17 PM from Charles W. Bown to Ed Martin, Robert Thompson and Brian W. Taylor re FW: Term Sheet for Lower Churchill Projects	12/5/2018	Charles Bown
P-01435	Email dated November 26, 2012, 7:44:35 AM from Charles W. Bown to Robert Thompson, emartin@nalconenergy.com and Brian W. Taylor re Ed, I have re drafted the letter to reflect the tone that I would recommend. Happy to discuss in the morning. I will delay my flight to Toronto so as to be available. Jim Prentice	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01436	Agreement LC-G-002 between Nalcor Energy and SNC-Lavalin Inc. for Engineering, Procurement and Construction Management Services for the Muskrat Falls Hydroelectric Development dated February 1, 2011	11/26/2018	Gilbert Bennett
P-01437	Email dated June 9, 2011, 4:11 PM from ClarenceHewitt@nalcorenergy.com to John Husch, cc Andre St-Jean, LCO_LCG002@nalcorenergy.com, et al re Amendment No. 1 to Agreement LC-G-002 Rec. No. L010-S011-200-170331-00051	11/26/2018	Gilbert Bennett
P-01438	Letter dated September 26, 2011 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amending Agreement No. 2	11/26/2018	Gilbert Bennett
P-01439	Letter dated January 23, 2012 from Normand Bechard to Ron Power re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amending Agreement No. 3 - Deletion of Milestone 4 - Exhibit 7	11/26/2018	Gilbert Bennett
P-01440	Letter dated August 15, 2012 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amending Agreement No. 4 - Assignment Conditions for Labrador Construction Sites	11/26/2018	Gilbert Bennett
P-01441	Letter dated September 30, 2013 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amending Agreement No. 5 - Rate Adjustments	11/26/2018	Gilbert Bennett
P-01442	Nalcor Energy Amending Agreement dated November 1, 2013 between Nalcor Energy and SNC-Lavalin Inc.	11/26/2018	Gilbert Bennett
P-01443	Amending Agreement dated April 7, 2014 between Lower Churchill Management Corporation and SNC-Lavalin Inc.	11/26/2018	Gilbert Bennett
P-01444	Letter dated May 22, 2014 from Ron Power to David Haley re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - 2014 Rate Adjustments for CSR and RSR increase	11/26/2018	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01445	Amending Agreement dated January 1, 2015 between Lower Churchill Management Corporation and SNC-Lavalin Inc.	11/26/2018	Gilbert Bennett
P-01446	Amending Agreement dated August 15, 2017 between Lower Churchill Management Corporation and SNC-Lavalin Inc.	11/26/2018	Gilbert Bennett
P-01447	Letter dated April 24, 2017 from Lance Clarke to Joe Leone re Lower Churchill Phase 1 Development - Agreement LC-G-002 - PM+ Access - Amending Agreement No. 11	11/26/2018	Gilbert Bennett
P-01448	Amending Agreement dated May 1, 2017 between Lower Churchill Management Corporation and SNC-Lavalin Inc.	11/26/2018	Gilbert Bennett
P-01449	Email dated May 20, 2011, 6:25 PM from Todd Williams to jharris@nalcenergy.com re Strange Request	11/26/2018	Gilbert Bennett
P-01450	Email dated May 24, 2011, 12:30:07 PM from gmcdonald@nalcenergy.com to gbennett@nalcenergy.com and catherinesquire@nalcenergy.com re Draft Mandate - LC Executive Committee	11/26/2018	Gilbert Bennett
P-01451	Email dated September 9, 2011, 11:11:05 AM from Auburnwarren@nalcenergy.com to Todd Williams re Hardcopy of latest version of the report	11/26/2018	Gilbert Bennett
P-01452	Nalcor Energy Presentation dated February 13, 2012 re Presentation to the Board of Commissioners of Public Utilities	11/26/2018	Gilbert Bennett
P-01453	Email dated April 16, 2012, 4:54:04 PM from brianrcrawley@nalcenergy.com to dawndalley@nalcenergy.com re excomm charter	11/26/2018	Gilbert Bennett
P-01454	In the Supreme Court of Newfoundland and Labrador Trial Division (General) Citation: Nunatukavut Community Council Inc. v. Newfoundland and Labrador Hydro-Electric Corporation (Nalcor Energy), 2011 NLTD (G) 44 dated March 24, 2011	11/26/2018	Gilbert Bennett
P-01455	Federal Court Citation: 2012 FC 1520 dated December 20, 2012 between Grand Riverkeeper, Labrador Inc., Sierra Club of Canada and Nunatukavut Community Council Inc. and Attorney General of Canada, Minister of Natural Resources, Minister of Fisheries and Oceans, Minister of Transport and Nalcor Energy	11/26/2018	Gilbert Bennett





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01456	Federal Court Citation: 2013 FC 418 dated April 23, 2013 between Conseil des Innus de Ekuanitshit and Le Procureur Général du Canada et Ministre des Pêches et des Océans Canada et Ministre des Transports Canada et Ministres des Ressources Naturelles Canada et Nalcor Energy et Newfoundland and Labrador Hydro-Electric Corporation	11/26/2018	Gilbert Bennett
P-01457	Federal Court of Appeal Citation: 2014 FCA 189 dated August 22, 2014 between Council of the Innu of Ekuanitshit and The Attorney General of Canada and Minister of Fisheries and Oceans Canada and Minister of Transport Canada and Minister of Natural Resources Canada and Nalcor Energy	11/26/2018	Gilbert Bennett
P-01458	In the Supreme Court of Newfoundland and Labrador Trial Division (General) Citation: Nunatsiavut v. Newfoundland and Labrador (Department of Environment and Conservation), 2015 NLTD(G) 1 dated January 12, 2015	11/26/2018	Gilbert Bennett
P-01459	Federal Court Citation: 2015 FC 492 dated April 17, 2015 between Nunatsiavut Government and Attorney General of Canada and Her Majesty in Right of Newfoundland and Labrador and Nalcor Energy	11/26/2018	Gilbert Bennett
P-01460	Federal Court Citation: 2015 FC 981 dated August 18, 2015 between Nunatukavut Community Council Inc and Todd Russell, on their own behalves and on behalf of the Members of Nunatukavut Community Council Inc. and the Attorney General of Canada and Nalcor Energy	11/26/2018	Gilbert Bennett
P-01461	Request for Proposal Number LC-PM-070 for Independent Supply Decision Review for Nalcor-Energy - Lower Churchill Project	11/26/2018	Gilbert Bennett
P-01462	Chris Huskison response to Question from Legal Counsel to the Commission of Inquiry with respect to Muskrat Falls dated November 25, 2018	11/26/2018	Gilbert Bennett
P-01463	Letter dated August 2, 2010 from Gilbert Bennett to Anne-Marie Erickson re Hydro-Québec's Application for an Electricity Export Permit dated February 19, 2010 and revised/republished July 3, 2010	11/26/2018	Gilbert Bennett
P-01464	Water Management Agreement Application - Exhibits - Volume II	11/30/2018	Water Management



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01465	Written Submission on behalf of Churchill Falls (Labrador) Corporation Limited ("CF(L)Co") to The Board of Commissioners of Public Utilities and to Nalcor Energy dated December 10, 2009	11/30/2018	Water Management
P-01466	Letter dated December 10, 2009 from Geoffrey P. Young to Cheryl Blundon re Application for Establishment of a Water Management Agreement	11/30/2018	Water Management
P-01467	Letter dated December 15, 2009 from Christian G. Brosseau to Cheryl Blundon re Nalcor Application: Letter of Comment, Section 13 Public Utilities Regulations	11/30/2018	Water Management
P-01468	Muskrat Falls' Contribution to the Reliability of the Island Interconnected System Expert Report dated October 17, 2016 submitted to the NL Public Utilities Board - Investigation and Hearing into Supply Issues and Power Outages on the Island Interconnected System on behalf of Grand Riverkeeper (Labrador) Inc. by Philip Raphals	11/30/2018	Water Management
P-01469	Newfoundland and Labrador Board of Commissioners of Public Utilities - An Order of the Board - No. P.U. 8(2010) dated March 9, 2010 in the matter of the Electrical Power Control Act, 1994, SNL 1994, Chapter E-5.1 (the "EPCA"), and regulations thereunder and in the matter of an application by Nalcor Energy for an order to establish the terms of a water management agreement between Nalcor Energy and Churchill Falls (Labrador) Corporation Limited with respect to the Churchill River, Labrador	11/30/2018	Water Management
P-01470	Newfoundland and Labrador Board of Commissioners of Public Utilities - Reasons for Decision: Order NO. P.U. 8(2010) dated March 17, 2010 in the matter of in the matter of the Electrical Power Control Act, 1994, SNL 1994, Chapter E-5.1 and regulations thereunder and in the matter of an application by Nalcor Energy for an order to establish the terms of a water management agreement between Nalcor Energy and Churchill Falls (Labrador) Corporation Limited with respect to the Churchill River, Labrador	11/30/2018	Water Management
P-01471	PUB-CF(L)Co-5 - Application for Establishment of a Water Management Agreement	11/30/2018	Water Management
P-01472	PUB-CF(L)Co-7 - Application for Establishment of a Water Management Agreement	11/30/2018	Water Management



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01473	PUB-NE-49 - Application for Establishment of a Water Management Agreement	11/30/2018	Water Management
P-01474	CBC news article dated August 12, 2016 re Nalcor insists court loss won't impact Muskrat Falls	11/30/2018	Water Management
P-01475	Unofficial translation of a formal Court decision - Superior Court - dated August 8, 2016 - Hydro-Quebec v. Churchill Falls (Labrador) Corporation Limited	11/30/2018	Water Management
P-01476	Court of Appeal of Quebec 500-09-026327-163 - On appeal from a judgment of the Superior Court, District of Montreal rendered on August 8, 2016 and rectified on November 8, 2016	11/30/2018	Water Management
P-01477	Unofficial translation of a formal Court document - Quebec Court of Appeal - 500-09-026327-163 - Churchill Falls (Labrador) Corporation Limited v. Hydro-Quebec	11/30/2018	Water Management
P-01478	Court of Appeal - Province of Quebec - District of Montreal - Notice of Appeal - Churchill Falls (Labrador) Corporation Limited v. Hydro-Quebec dated September 7, 2016	11/30/2018	Water Management
P-01479	2011 01G 1093 - In the Supreme Court of Newfoundland and Labrador Trial Division (General) between Nunatukavut Community Council Inc. and Newfoundland and Labrador Hydro-Electric Corporation (Nalcor Energy) and Energy Corporation of Newfoundland and Labrador and Her Majesty in the Right of Newfoundland and Labrador and Attorney General of Canada and Canadian Environment Assessment Agency and Lesley Griffiths, Herbert Clarke, Meinhard Doelle, Catherine Jong and James Igloliorte dated March 11, 2011	11/28/2018	Gilbert Bennett
P-01480	Newfoundland and Labrador Regulation 4/09 - Water Management Regulations under the Electrical Power Control Act, 1994 (O.C. 2009-016)	11/30/2018	Water Management
P-01481	Nalcor Energy - Lower Churchill Project - Project Charter dated December 12, 2011	11/28/2018	Gilbert Bennett
P-01482	Email dated June 26, 2009, 12:25:45 PM from LeonaBarrington@nalcorenergy.com to Paul O Parsons re LCP Presentation	11/28/2018	Gilbert Bennett
P-01483	Email dated October 22, 2012, 1:00:55 PM from Edward Kallio to Charles W. Bown, cc Wes Foote and Edward Kallio re Exec Summary Wording	12/5/2018	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01484	Nalcor Energy News Release dated October 22, 2012 re Water Management Agreement in place for Churchill River	11/30/2018	Water Management
P-01485	Transcript of VOCM media clip dated November 8, 2012 re Water Management Agreement	11/30/2018	Water Management
P-01486	Email dated November 3, 2012, 10:53 AM from Gilbert Bennett to Gideon John Samms, cc Dawn Dalley re Water Management	11/30/2018	Water Management
P-01487	Email dated December 1, 2011, 4:33:04 PM from GBennett@nalcorenergy.com to Paul G. Scott, cc. Charles W. Bown, DawnDalley@nalcorenergy.com and Vanessa Newhook	11/29/2018	Gilbert Bennett
P-01488	Email dated August 29, 2011, 4:20:59 PM from Heather Maclean to Shawn Skinner, Charles W. Bown, et al re Fw: from the NG - comments on panel report	11/29/2018	Gilbert Bennett
P-01489	Excerpt from the National Energy Board Act (R.S.C., 1985, c. N-7) - Issuance of Licences	11/29/2018	Gilbert Bennett
P-01490	Nalcor Energy - Lower Churchill Project - Minutes of Meeting dated February 17, 2010	11/29/2018	Gilbert Bennett
P-01491	Transfert Environnement - Nalcor Lower Churchill Project - Strategic Reviewing of the JRP Report dated September 13, 2011	11/29/2018	Gilbert Bennett
P-01492	Nalcor Energy - JRP Report Recommendation Review - Lower Churchill Hydroelectric Generation Project dated November 21, 2011	11/29/2018	Gilbert Bennett
P-01493	SNC-Lavalin - Nalcor Energy Lower Churchill Project - Analysis of the Report of the Joint Review Panel for the Lower Churchill Hydroelectric Generation Project dated September 16, 2011	11/29/2018	Gilbert Bennett
P-01494	Lower Churchill Project - Decision Gate 2 Decision Support Package - Reference Information	11/29/2018	Gilbert Bennett
P-01495	Government of Canada - Daily Discharge Graph for Churchill River Above Upper Muskrat Falls (03OE001) [NL]	11/30/2018	Water Management
P-01496	Letter dated November 15, 2018 from Shirley A. Walsh to Cheryl Blundon re Cost of Service Methodology Review	11/30/2018	Water Management
P-01497	Newfoundland and Labrador Hydro - Churchill River Complex: Power and Energy Modeling Study Final Report dated July 1998	11/30/2018	Water Management
P-01498	DD-NLH-065 - Island Interconnected System Supply Issues and Power Outages	11/30/2018	Water Management



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01499	PUB-NLH-217 - Island Interconnected System Supply Issues and Power Outages	11/30/2018	Water Management
P-01500	Supreme Court of Canada Citation: Churchill Falls (Labrador) Corp. v. Hydro Quebec, 2018 SCC 46 - Judgment Rendered November 2, 2018	11/29/2018	Gilbert Bennett
P-01501	Email dated June 13, 2007, 10:16:17 AM from Tracey B. Barron to Charles W. Bown, Chris Kieley, et al, cc Andrea Nolan re EPCA - Final Materials	11/30/2018	Water Management
P-01502	Email dated November 6, 2012, 4:35:12 PM from Charles W. Bown to Robert Thompson re Coffey	11/30/2018	Water Management
P-01503	Email dated November 7, 2012, 10:37:49 AM from Robert Thompson to Charles W. Bown re Coffey	11/30/2018	Water Management
P-01504	Email dated November 7, 2012, 11:25:18 AM from Charles W. Bown to Robert Thompson re Coffey	11/30/2018	Water Management
P-01505	Email dated November 7, 2012, 1:15:45 PM from Robert Thompson to Charles W. Bown re Coffey	11/30/2018	Water Management
P-01506	Email dated November 7, 2012, 3:05:08 PM from Charles W. Bown to Robert Thompson re Coffey	11/30/2018	Water Management
P-01507	Email dated July 22, 2013, 7:05 PM from Tracy English to Robert Thompson, Charles W. Bown, Todd Stanley and Ed Martin, cc Jennifer L. Tulk and Lynette re HQ	11/30/2018	Water Management
P-01508	Email dated July 22, 2013, 8:58 PM from Robert Thompson to Tracy English, Todd Stanley, et al re HQ	11/30/2018	Water Management
P-01509	Email dated July 22, 2013, 9:37:32 PM from EMartin@nalcenergy.com to Charles W. Bown, GBennett@nalcenergy.com, et al re HQ	11/30/2018	Water Management
P-01510	Email dated July 22, 2013, 11:43:27 PM from RHenderson@nlh.nl.ca to WChamberlain@nalcenergy.com and EMartin@nalcenergy.com, cc Charles W. Bown, GBennett@nalcenergy.com, et al re HQ	11/30/2018	Water Management
P-01511	Email dated July 23, 2013, 5:45 AM from Todd Stanley to Paul Noble re Fw: I suggest you connect tonight with communication folks. From NR and Nalcor to get them plugged into this material. Nalcor needs to be reviewing this at legal and strategy level	11/30/2018	Water Management
P-01512	Natural Resources Response to comments made by Dennis Browne, 2041 Group dated September 17, 2013	11/30/2018	Water Management



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01513	Email dated March 18, 2015, 4:54:15 PM from gbennett@nalcorenergy.com to Aubrey Gover, cc galewarren@lowerchurchillproject.ca	11/29/2018	Gilbert Bennett
P-01514	The Telegram news article dated October 20, 2012 re Water-management rights need to be worked out	11/30/2018	Water Management
P-01515	The Telegram news article dated October 24, 2012 re Nalcor, lawyer wrangle over water management rights	11/30/2018	Water Management
P-01516	Email dated November 16, 2012, 9:41:49 AM from Jerome Kennedy to Jerome Kennedy re Fw: Liberal Angles	11/30/2018	Water Management
P-01517	Email dated July 23, 2013, 8:38:38 AM from Tracy English to GBennett@nalcorenergy.com, Todd Stanley and Diana Quinton re HQ Key Messages	11/30/2018	Water Management
P-01518	Email dated July 24, 2013, 8:20:49 AM from WChamberlain@nalcorenergy.com to Todd Stanley re HQ Motion - Fasken Translation	11/30/2018	Water Management
P-01519	Natural Resources Declaratory Judgement Case/Water Management Agreement dated August 9, 2016	11/30/2018	Water Management
P-01520	Nalcor Energy - Lower Churchill Project Presentation dated September 25, 2009 re Water Management - Update to Board of Directors	11/30/2018	Water Management
P-01521	Water Management Summary dated November 30, 2018 produced by the Commission of Inquiry Respecting the Muskrat Falls Project	11/30/2018	Water Management
P-01522	GNL Decision Note - Department of Natural Resources dated May 29, 2012 re Manitoba Hydro International Contract for Decision Gate 3	12/3/2018	Jerome Kennedy
P-01523	Excerpt from House of Assembly Proceedings dated December 5, 2012, Vol. XLVII No. 64	12/3/2018	Jerome Kennedy
P-01524	Handwritten Notes of Jerome Kennedy (Various Dates)	12/3/2018	Jerome Kennedy
P-01525	Handwritten Notes of Jerome Kennedy (Various Dates)	12/3/2018	Jerome Kennedy
P-01526	Index to Handwritten/Personal Notes by Jerome Kennedy	12/3/2018	Jerome Kennedy
P-01527	Email dated April 12, 2012, 11:05:31 AM from Paul Wilson to Charles W. Bown re NFL2 Scope of Services - Government of Newfoundland - Muskrat Falls DG3 review rev1.docx.	12/3/2018	Jerome Kennedy
P-01528	Email dated May 14, 2012, 2:56:07 PM from Charles W. Bown to Gilbert Bennett	12/3/2018	Jerome Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01529	Email dated April 2, 2012, 10:54 AM from Charles W. Bown to Paul Wilson re Muskrat Falls	12/3/2018	Jerome Kennedy
P-01530	Knight Piésold Report dated November 2, 2011 - Consumer Advocate for Newfoundland and Labrador - Two Generation Expansion Options - High Level Review Report	12/3/2018	Jerome Kennedy
P-01531	GNL - Department of Natural Resources Draft Report - Governance and Accountability - Nalcor Energy	12/5/2018	Charles Bown
P-01532	Email dated August 9, 2012, 12:11 AM from Allen Snyder to Charles W. Bown re Paul Wilson and mkast re MHI Decision Gate 3 review report draft	12/5/2018	Charles Bown
P-01533	Email dated May 9, 2011, 12:16:28 PM from Vanessa Newhook to Robert Thompson, cc Charles W. Bown and Richard Wardle re Hebron Cost and Design Evolution	12/5/2018	Charles Bown
P-01534	Email dated August 26, 2011, 4:29:18 PM from DawnDalley@nalcorenergy.com to Glenda Power, Milly Brown, Heather Maclean and Charles W. Bown re Ed's notes from this afternoon	12/5/2018	Charles Bown
P-01535	Nalcor Energy - Lower Churchill Project Presentation dated October 30, 2012 re DG3 Technical Briefing	12/4/2018	Jerome Kennedy
P-01536	Email dated July 26, 2006, 8:49:01 AM from jschisamore@nlh.nl.ca to sgoudie@nlh.nl.ca and ddalley@nlh.nl.ca re Ed's Latest Evidence	12/10/2018	Edmund Martin
P-01537	Executive Employment Agreement (First Renewal) between Nalcor Energy and Edmund Martin executed November 2, 2009	12/10/2018	Edmund Martin
P-01538	IPA Pacesetter Evaluation of LCP - June 2008 - Review Findings and Observations - Gap Closure Plan - Updated August 30, 2010	12/10/2018	Edmund Martin
P-01539	Email dated March 6, 2011, 9:21:53 AM from jamesmeaney@nalcorenergy.com to emartin@nalcorenergy.com, cc dsturge@nalcorenergy.com, pharrington@nalcorenergy, et al re DG2 Document - Updated March 2011	12/10/2018	Edmund Martin
P-01540	CBC news article dated January 11, 2012 re Shelve Muskrat Falls, MUN economist urges	12/10/2018	Edmund Martin
P-01541	Email dated January 17, 2012, 10:40 PM from Ed Martin to Dawn Dalley re Locke	12/10/2018	Edmund Martin





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01542	Memo dated November 14, 2013 from Peter A. Hickman to Muskrat Falls Corporation Board of Directors re Execution of Muskrat Falls Contracts and Instruments	12/10/2018	Edmund Martin
P-01543	Nalcor Energy - Lower Churchill Project - Delegation of Authority - President & CEO dated August 2, 2016	12/10/2018	Edmund Martin
P-01544	Email dated September 2, 2016, 1:48:14 PM from Cindy Hussey to Suzanne Williams re FW: 2005 EM Employment Contract	12/10/2018	Edmund Martin
P-01545	Nalcor Energy - Lower Churchill Project - Financial Authority Procedure dated October 6, 2016	12/10/2018	Edmund Martin
P-01546	MHI-Nalcor-3 - Muskrat Falls Review	12/10/2018	Edmund Martin
P-01547	Project Background and Rationale	12/10/2018	Edmund Martin
P-01548	Email dated April 28, 2011, 11:28 PM from Robert Thompson to gbennett@nalcorenergy.com, cc auburnwarren@nalcorenergy.com, Charles Bown, dsturege@nalcorenergy.com and emartin@nalcorenergy.com re *Confidential: RE: Draft Response to Queries (Confidential & Commercially Sensitive)	12/5/2018	Charles Bown
P-01549	Handwritten Notes of Jerome Kennedy dated July 17, 2012 and August 3, 2012	12/5/2018	Jerome Kennedy
P-01550	Report on Conservation and Demand Management - Extracted from the December 2009 PUB Quarterly report	12/10/2018	Edmund Martin
P-01551	Report on Conservation and Demand Management - Extracted from the December 2010 PUB Quarterly report	12/10/2018	Edmund Martin
P-01552	Letter dated May 22, 2012 from Geoffrey P. Young to Cheryl Blundon re 2011 Conservation and Demand Management Report	12/10/2018	Edmund Martin
P-01553	A Report to the Board of Commissioners of Public Utilities dated March 2013 re 2012 Conservation and Demand Management Report	12/10/2018	Edmund Martin
P-01554	A Report to the Board of Commissioners of Public Utilities dated April 2014 re 2013 Conservation and Demand Management Report	12/10/2018	Edmund Martin
P-01555	Newfoundland and Labrador Hydro and Newfoundland Power - A Report to the Board of Commissioners of Public Utilities dated June 2008 re Five-Year Energy Conservation Plan: 2008 - 2013	12/10/2018	Edmund Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01556	Newfoundland and Labrador Hydro and Newfoundland Power Report dated August 2012 re Five-Year Energy Conservation Plan: 2012 - 2016	12/10/2018	Edmund Martin
P-01557	Email dated March 19, 2018, 9:54 AM from karenoneill@nalcenergy.com to David Vardy re Questions - reply to Jan 28 question	12/10/2018	Edmund Martin
P-01558	CA/KPL-Nalcor-27 Rev. 1 - Muskrat Falls Review	12/10/2018	Edmund Martin
P-01559	Muskrat Falls Project - Exhibit 36 - Board Letter - July 12, 2011	12/10/2018	Edmund Martin
P-01560	Muskrat Falls Project - Development Cost - Sources & Uses of Funds (\$Billions) dated August 2017	12/10/2018	Edmund Martin
P-01561	GNL Muskrat Falls Project Oversight Committee Presentation dated November 3, 2017 re Quarterly Report - Period Ending September 30, 2017	12/10/2018	Edmund Martin
P-01562	Letter dated October 3, 2017 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/651/2017)	12/10/2018	Edmund Martin
P-01563	Letter dated November 9, 2017 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/740/2017)	12/10/2018	Edmund Martin
P-01564	Letter dated February 12, 2018 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/33/2018)	12/10/2018	Edmund Martin
P-01565	Letter dated April 18, 2018 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/242/2018)	12/10/2018	Edmund Martin
P-01566	Labrador Metis Nation - Response to Lower Churchill Hydroelectric Generation Project Environmental Impact Statement Registry Number 07-05-26178 dated December 18, 2009	12/10/2018	Edmund Martin
P-01567	A Socioeconomic Review of Nalcor Energy's Environmental Impact Statement Regarding the Proposed Lower Churchill Hydroelectric Generation Project dated August 23, 2010 prepared for NunatuKavut Community Council Inc.	12/10/2018	Edmund Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01568	Nalcor Energy - Lower Churchill Project - Supplemental Information to IR JRP.151 (Consultation Assessment Report) dated September 2010	12/10/2018	Edmund Martin
P-01569	NunatuKavut Comments on Joint Review Panel - IR#s JRP.146 to JRP164 - CEAA Reference No. 07-05-26178 dated September 23, 2010	12/10/2018	Edmund Martin
P-01570	NunatuKavut Comments on Joint Review Panel - IR#s JRP.151 - CEAA Reference No. 07-05-26178 dated October 2010	12/10/2018	Edmund Martin
P-01571	Letter dated December 2010 from Todd Burlingame to Lesley Griffiths and Herbert Clarke re Response to letter of December 2, 2010 - Information on Current Use of Lands and Resources by Aboriginal Persons (EIS Guidelines 4.4.4.4 (b))	12/10/2018	Edmund Martin
P-01572	Email dated April 13, 2011, 8:19 AM from Kevin Aylward to Lower Churchill Review [CEAA], cc cmontague@labradormetis.ca and grussell@labradormetis.ca re Further information for consideration by JRP on Alternatives to Project	12/10/2018	Edmund Martin
P-01573	A brief paper to the Joint Review Panel on the Lower Churchill Hydroelectric Generation Project dated April 13, 2011 compiled by Greg Mitchell, NunatuKavut Community Council	12/10/2018	Edmund Martin
P-01574	CBC news article dated September 15, 2011 re Review supports Nalcor's Muskrat Falls plan	12/10/2018	Edmund Martin
P-01575	Nalcor Energy JRP Report Recommendation Review - Lower Churchill Hydroelectric Generation Project dated November 21, 2011	12/10/2018	Edmund Martin
P-01576	CBC news article dated April 21, 2012 re Muskrat megaproject called burden for future generations	12/10/2018	Edmund Martin
P-01577	Email dated November 1, 2012, 11:41:13 AM from Taracetta Galgay to Mark Bugden re FW: endorsement	12/10/2018	Edmund Martin
P-01578	Email dated October 31, 2012, 6:35:52 PM from Charles W. Bown to Wes Foote, Tracy English, Heather Maclean and jkeating@nalcorenergy.com re Comments on WM Review	12/6/2018	Charles Bown
P-01579	Email dated October 31, 2012, 8:05:50 PM from Ed Martin to ed.martin re Fw: Wood Mackenzie	12/6/2018	Charles Bown
P-01580	Email dated November 14, 2008, 2:18 PM from gmcdonald@nlh.nl.ca to gmcdonald@nlh.nl.ca, cc Dawn Dalley; leadership team meeting regular attendees re ECNL Vision Statement November 2008	12/10/2018	Edmund Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01581	Email dated November 15, 2011, 11:05:40 PM from Ed Martin to Gilbert Bennett, Dawn Dalley, Karen O'Neill, Derrick Sturge and Chris Kieley re I've had enough	12/10/2018	Edmund Martin
P-01582	Email dated July 12, 2018, 10:01:27 AM from Paul Harrington to PHarrington@lowerchurchillproject.ca re Fwd: Final version of opinion memo - PLEASE CONFIRM RECEIPT	12/10/2018	Edmund Martin
P-01583	Nalcor Energy - Lower Churchill Project - Project Change Approval Hierarchy	12/10/2018	Edmund Martin
P-01584	Nalcor Energy - Lower Churchill Project Presentation re The Lower Churchill Project - Renewable Energy for the Future	12/10/2018	Edmund Martin
P-01585	Calendar meeting request dated September 26, 2011, 11:30 AM from Anne Butland on behalf of Diana Dalton to Wes Foote, Charles Bown, et al re Keith Warren & Spanish Company Union Fenosa Gas (UF Gas)	12/7/2018	Charles Bown
P-01586	GNL News Release dated May 31, 2007 re Government to Create New Energy Corporation	12/17/2018	Kathy Dunderdale
P-01587	GNL News Release dated September 1, 2009 re House of Assembly to Reconvene to Amend Water Rights Act	12/17/2018	Kathy Dunderdale
P-01588	Email dated September 6, 2009, 11:25:25 AM from Kathy Dunderdale to Tracy B. Barron re Sanction date for the Lower Churchill	12/17/2018	Kathy Dunderdale
P-01589	GNL News Release dated September 9, 2009 re Maritime Route Still Option for Lower Churchill Power	12/17/2018	Kathy Dunderdale
P-01590	Email dated January 27, 2010, 5:18:04 PM from Kathy Dunderdale to Robert Thompson re BN re: Prime Minister	12/17/2018	Kathy Dunderdale
P-01591	Email dated February 11, 2010, 2:56:03 PM from Kathy Dunderdale to Robert Thompson re Nalcor Op-Ed Article	12/17/2018	Kathy Dunderdale
P-01592	GNL News Release dated July 14, 2010 re Benefits Strategy for Lower Churchill Construction Projects Ensures Opportunities for the People of Newfoundland and Labrador	12/17/2018	Kathy Dunderdale
P-01593	Email dated July 27, 2010, 9:09:21 PM from Kathy Dunderdale to Charles W. Bown re Nalcor 2011 Generation Plan	12/17/2018	Kathy Dunderdale
P-01594	Speaking Notes - Premier Kathy Dunderdale - Swearing-in Ceremony dated December 3, 2010	12/17/2018	Kathy Dunderdale
P-01595	Email dated February 2, 2011, 4:57:09 PM from Lesley Clarke to Lana Callan, Thomas Duggan, et al re CBC - PM meeting 'good first step': Dunderdale	12/17/2018	Kathy Dunderdale



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01596	Email dated February 8, 2011, 5:11:05 PM from Debbie A. Jacobs to Kathy Dunderdale re PM Letter from Robert	12/17/2018	Kathy Dunderdale
P-01597	Email dated March 8, 2011, 4:37 PM from Bev Bailey to Robert Thompson, Richard Wardle, emartin@nalcoreenergy.com, cc Catherine Evans, Anne Butland and BLane@nalcoreenergy.com re FW: TRIM Incoming Correspondence : ICOR2011/0502 : Letter from Stephen Harper to Premier concerning federal support for the Muskrat Falls hydroelectric project, and this province's interest in acquiring the Government of Canada's ownership share in Hibern	12/17/2018	Kathy Dunderdale
P-01598	Postmedia news article dated April 1, 2011 re PM makes loan promise to Newfoundland	12/17/2018	Kathy Dunderdale
P-01599	Email dated April 29, 2011, 5:18:27 PM from Chris Huskison to Kathy Dunderdale re Letter from Chris Huskison	12/17/2018	Kathy Dunderdale
P-01600	Email dated October 15, 2009, 8:13:04 PM from Charles W. Bown to Robert Thompson re Briefing Note NB-QC final.doc	12/10/2018	Edmund Martin
P-01601	Matrix for NL Response to Recommendations dated October 26, 2011	12/6/2018	Charles Bown
P-01602	Initial Triage Guidance and Tracking Matrix for Response to Recommendations dated November 1, 2011	12/6/2018	Charles Bown
P-01603	Calendar meeting request dated October 27, 2011, 3:00 PM from Anne Butland on behalf of Diana Dalton to Diana Dalton, Paul Scott, Wes Foote and Charles Bown, cc Judy Beckwick, Diane Carroll and Brenda Jones re Updated: Revised Time - Union Fenosa Gas / Keith Warren, Foreign Affairs	12/7/2018	Charles Bown
P-01604	Calendar meeting request dated October 27, 2011, 3:00 PM from Anne Butland on behalf of Diana Dalton to Diana Dalton, Paul Scott, Wes Foote and Charles Bown, cc Judy Beckwick, Diane Carroll and Brenda Jones re Updated: Revised Location (See Notes) - Union Fenosa Gas / Keith Warren, Foreign Affairs	12/7/2018	Charles Bown
P-01605	The Telegram news article dated May 18, 2011 re No full PUB review for Muskrat Falls	12/17/2018	Kathy Dunderdale
P-01606	Speaking Notes - Premier Dunderdale - Newfoundland and Labrador Oil and Gas Industries Association's (NOIA) 27th Annual Conference dated June 21, 2011	12/17/2018	Kathy Dunderdale



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01607	Email dated July 22, 2011, 11:29:48 AM from Kathy Dunderdale to kmd@gov.nl.ca re FW: Proposed Op-Ed piece....maybe this weekend. Can you please review. It's pretty comprehensive....and direct	12/17/2018	Kathy Dunderdale
P-01608	CBC news article dated August 26, 2011 re Muskrat doubts can be resolved: Dunderdale	12/17/2018	Kathy Dunderdale
P-01609	Letter dated August 31, 2011 from James Lyall to Kathy Dunderdale re Panel report and recommendations on proposed Lower Churchill Hydroelectric Generation project and Inuit involvement in the way forward	12/17/2018	Kathy Dunderdale
P-01610	Letter dated September 16, 2011 from James Lyall to Kathy Dunderdale re Second meeting request - Panel report and recommendations on proposed Lower Churchill Hydroelectric Generation project and Inuit involvement in the way forward	12/17/2018	Kathy Dunderdale
P-01611	CBC news article dated October 12, 2011 re Debate but no vote on Muskrat Falls says premier	12/17/2018	Kathy Dunderdale
P-01612	GNL News Release dated November 4, 2011 re Address by the Honourable Kathy Dunderdale, Premier of Newfoundland and Labrador, to the New England-Canada Business Council's 19th Annual Energy, Trade and Technology Conference, November 4, 2011 - Please check against delivery	12/17/2018	Kathy Dunderdale
P-01613	The Telegram news article dated December 3, 2011 re Muskrat is about just two questions: Dunderdale	12/17/2018	Kathy Dunderdale
P-01614	Nalcor Energy presentation dated January 2012 re Federal Loan Guarantee ("FLG") - Core Principles to Receive Full Benefit of Guarantee	12/17/2018	Kathy Dunderdale
P-01615	Speaking Notes for Premier Kathy Dunderdale dated January 31, 2012 to the Board of Trade in St. John's	12/17/2018	Kathy Dunderdale
P-01616	Nalcor Energy presentation dated February 17, 2012 re Cabinet Retreat	12/17/2018	Kathy Dunderdale
P-01617	Email dated February 21, 2012, 9:48 AM from Premier to Brenda Haynes, cc Tracy Shute re TRIM Incoming Correspondence : ICOR2012/0422 : Email from Brian Peckford to the Premier regarding his concerns with the process of the Muskrat Falls review	12/17/2018	Kathy Dunderdale
P-01618	Email dated February 29, 2012, 7:17:09 PM from Charles W. Bown to Robert Thompson re Peckford letter	12/17/2018	Kathy Dunderdale



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01619	Handwritten Notes of Andy Wells dated April 5, 2012 re Telephone conversation with Premier Dunderdale on Wednesday, April 4	12/17/2018	Kathy Dunderdale
P-01620	Email dated April 12, 2012, 2:00:02 PM from Kathy Dunderdale to kmd@gov.nl.ca re FW: Draft Preliminary Cabinet Agenda - comments welcome	12/17/2018	Kathy Dunderdale
P-01621	VOCM news article dated May 11, 2012 re Nova Scotia Following Our Lead: Premier	12/17/2018	Kathy Dunderdale
P-01622	Email dated June 5, 2012, 12:27:45 PM from Glenda Power to Heather Maclean, Jacquelyn Howard, News Releases and Milly Brown, cc Josephine Cheeseman, Jennifer Collingwood and Tina Williams re For Approval and Release Today - Premier Announces Board Appointments	12/17/2018	Kathy Dunderdale
P-01623	GNL News Release dated June 8, 2012 re Minister Announces Board Appointments	12/17/2018	Kathy Dunderdale
P-01624	Notes of a meeting between Premier Dexter and Premier Dunderdale dated July 12, 2012	12/17/2018	Kathy Dunderdale
P-01625	Email dated August 13, 2012, 2:21:25 PM from Lynn Hammond to DawnDalley@nalcenergy.com, Glenda Power and Heather Maclean re Six themes - think we need to discuss these	12/17/2018	Kathy Dunderdale
P-01626	Nalcor Energy - Lower Churchill presentation dated September 19, 2012 re DG3 Capital Costs Overview	12/17/2018	Kathy Dunderdale
P-01627	VOCM news article dated September 25, 2012 re Premier and Prime Minister Meet	12/17/2018	Kathy Dunderdale
P-01628	VOCM news article dated September 26, 2012 re DG3 Numbers Holding Up Loan Guarantee: Premier	12/17/2018	Kathy Dunderdale
P-01629	Email dated October 1, 2012, 8:43:42 AM from Rodney C. Drover to Christopher Appleby, Mark Bugden, et al re The Telegram - Nalcor CEO wants project decision before year end	12/17/2018	Kathy Dunderdale
P-01630	Email dated October 3, 2012, 2:14:49 PM from Glenda Power to Doris A. Walsh, Brian Scott and News Releases, cc Jacquelyn Howard re FW: Premier's speaking notes	12/17/2018	Kathy Dunderdale
P-01631	The Telegram news article dated October 4, 2012 re Premier attacks Quebec in speech	12/17/2018	Kathy Dunderdale
P-01632	Government of Newfoundland and Labrador presentation dated October 30, 2012 re Review of Muskrat Falls, Labrador Island Transmission HVdc Link & Isolated Island Options by Manitoba Hydro International	12/17/2018	Kathy Dunderdale





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01633	Email dated October 30, 2012, 10:08:44 AM from DawnDalley@nalcorenergy.com to Lynn Hammond, cc Charles W. Bown and Heather Maclean re Fact List for Premier	12/17/2018	Kathy Dunderdale
P-01634	Email dated October 30, 2012, 12:12:16 AM from DawnDalley@nalcorenergy.com to Lynn Hammond, cc Glenda Power, Heather Maclean and Lynette Carroll re MF Overview for Premier	12/17/2018	Kathy Dunderdale
P-01635	Speaking Notes - Premier Kathy Dunderdale - Muskrat Falls Sanction dated December 17, 2012	12/17/2018	Kathy Dunderdale
P-01636	Statement of Kathy Dunderdale RE: P-Factor, Strategic Risk and Schedule Risk	12/17/2018	Kathy Dunderdale
P-01637	Power Purchase and Sale Agreement dated August 12, 2010 among H.Q. Energy Services (U.S.) Inc. as Seller and Central Vermont Public Service Corporation; Green Mountain Power Corporation, Vermont Public Power Supply Authority; Vermont Marble Power Division of OMYA Inc.; City of Burlington, Vermont Electric Department; and The Town of Stowe Electric Department as Buyers	12/10/2018	Edmund Martin
P-01638	Nalcor Energy - 2012 Business and Financial Report	12/10/2018	Edmund Martin
P-01639	Newfoundland Power - 2013 Management Discussion and Analysis & Annual Audited Financial Statement dated February 6, 2014	12/10/2018	Edmund Martin
P-01640	Letter dated March 31, 2014 from Gerard M. Hayes to G. Cheryl Blundon re Newfoundland Power's 2013 Conservation and Demand Management Report (the "Report")	12/10/2018	Edmund Martin
P-01641	Email dated October 24, 2011, 10:58:51 AM from Vanessa Newhook to Wes Foote re TRIM Briefing Notes : BN-5269 : Union Fenosa Gas (UFGas) Meeting Note_Oct 2011	12/7/2018	Charles Bown
P-01642	Email dated November 14, 2011, 4:30:20 PM from Charles W. Bown to Heather Maclean, Jerome Kennedy, Diana Dalton and Paul G. Scott, cc Tracy Shute and Tina Williams re Nalcor NTV Interview on PUB filing	12/10/2018	Edmund Martin
P-01643	Email dated November 15, 2011, 8:19:09 PM from KONEill@nhl.nl.ca to Glenda Power, Heather Maclean and Milly Brown re Interview request from Mike Connors on PUB filing	12/10/2018	Edmund Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01644	Email dated November 15, 2011, 9:40:10 AM from Heather Maclean to Charles W. Bown re Nalcor NTV Interview on PUB filing	12/10/2018	Edmund Martin
P-01645	BC Hydro - Integrated Resource Plan - Appendix 6A - Portfolio Results dated November 2013	12/10/2018	Edmund Martin
P-01646	BC Hydro - Integrated Resource Plan - Appendix 9A - Load-Resource Balances, Base Resource Plans and Contingency Resource Plans dated November 2013	12/10/2018	Edmund Martin
P-01647	Minutes of the Three Hundred and Thirty-Ninth Meeting of the Board of Directors of Newfoundland and Labrador Hydro dated May 5, 2006	12/10/2018	Edmund Martin
P-01648	Consumer Advocate's Submission dated March 2, 2012 to the Board of Commissioners of Public Utilities	12/17/2018	Kathy Dunderdale
P-01649	House of Assembly Proceedings dated November 29, 2012 - Vol. XLVII No. 61	12/10/2018	Jerome Kennedy
P-01650	House of Assembly Proceedings dated December 12, 2012 - Vol. XLVII No 68	12/10/2018	Jerome Kennedy
P-01651	Email dated October 25, 2011, 3:38:53 PM from Vaughn Hammond to Sean Dutton, Sheree P. MacDonald, et al re Information note on social impacts of major project development	12/11/2018	Edmund Martin
P-01652	Email dated April 3, 2012, 2:38:40 PM from Paula Burt to Heather MacLellan, Diana Dalton, et al, cc Robert Thompson, Julia Mullaley, et al re Social Impacts of Major Project Developments	12/11/2018	Edmund Martin
P-01653	Email dated April 26, 2011, 2:52:15 PM from dsturge@nalcorenergy.com to Robert Thompson, cc Charles Bown, Ed Martin, Gilbert Bennett and Auburn Warren re Briefing Note Draft	12/12/2018	Edmund Martin
P-01654	Email dated April 27, 2011, 10:24:23 PM from dharris@nalcorenergy.com to rhenderson@nlh.nl.ca, cc auburnwarren@nalcorenergy.com, dsturge@nalcorenergy.com, gmittchell@nalcorenergy.com, wchamberlain@nalcorenergy.com and phumphries@nalcorenergy.com re Fw: Briefing Note Draft	12/12/2018	Edmund Martin
P-01655	Email dated April 18, 2011, 11:07:20 PM from Robert Thompson to dsturge@nalcorenergy.com and Charles Bown re Meeting	12/12/2018	Edmund Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01656	Presentation by Todd Russell, M.P. dated March 2011 re Where We Stand: Labradorians' views of the Muskrat Falls proposal	12/17/2018	Kathy Dunderdale
P-01657	Transcript of Jerome Kennedy's handwritten notes dated April 1, April 6, October 30, 2012	12/13/2018	CIMFP
P-01658	Email dated March 16, 2011, 5:06:16 PM from Heather Maclean to Glenda Power, cc Milly Brown re MF Campaign Communications Plan - March 16, 2011.doc	12/17/2018	Kathy Dunderdale
P-01659	Email dated March 23, 2011, 4:38:16 PM from Tina Williams to DawnDalley@nalcenergy.com and Charles W. Bown, cc Heather Maclean re FYI - HOA Issues	12/17/2018	Kathy Dunderdale
P-01660	Excerpt from the House of Assembly Proceedings dated March 1, 1994 - Vol. XLII No. 2 (Pages 1, 13, 14, 45 and 46)	12/17/2018	Kathy Dunderdale
P-01661	Excerpt from the House of Assembly Proceedings dated March 3, 1994 - Vol. XLII No. 4 (Pages 1 and 10-21)	12/17/2018	Kathy Dunderdale
P-01662	Excerpt from the House of Assembly Proceedings dated March 11, 1994 - Vol. XLII No. 10 (Pages 1 and 3)	12/17/2018	Kathy Dunderdale
P-01663	Excerpt from the House of Assembly Proceedings dated March 24, 1994 - Vol. XLII No. 19 (Pages 1-6)	12/17/2018	Kathy Dunderdale
P-01664	Excerpt from the House of Assembly Proceedings dated December 11, 1995 - Vol. XLII No. 73 (Pages 1, 9, 20, 21, 23, 24, 28 and 29)	12/17/2018	Kathy Dunderdale
P-01665	Excerpt from the House of Assembly Proceedings dated December 12, 1995 - Vol. XLII No. 74 (Pages 1-4)	12/17/2018	Kathy Dunderdale
P-01666	Excerpt from the House of Assembly Proceedings dated December 9, 1999 - Vol. XLIV No. 49 (Pages 1, 8 and 9)	12/17/2018	Kathy Dunderdale
P-01667	Excerpt from the House of Assembly Proceedings dated December 10, 1999 - Vol. XLIV No. 50 (Pages 1, 17-21 and 32-33)	12/17/2018	Kathy Dunderdale
P-01668	Excerpt from the House of Assembly Proceedings dated December 13, 1999 - Vol. XLIV No. 51 (Pages 1, 8-9 and 82-84)	12/17/2018	Kathy Dunderdale
P-01669	Newfoundland and Labrador Hydro - Muskrat Falls Project - Exhibit 106 - Technical Note - Labrador - Island HVdc Link and Island Interconnected System Reliability dated October 30, 2011	12/17/2018	Peter Alteen
P-01670	Witness Interview Transcript of Chris Huskison dated December 7, 2018	12/17/2018	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01671	Wikipedia List of generating stations in Newfoundland and Labrador	12/17/2018	Peter Alteen
P-01672	Letter dated June 1, 2018 from Newfoundland Power to Board of Commissioners of Public Utilities re 2019/2020 General Rate Application	12/17/2018	Peter Alteen
P-01673	Email dated November 30, 2006, 4:08:27 PM from Tracy B. Barron to Carmel Turpin cc Kimberley Mullins and Chris Kieley re Speaking Notes - Minister Dunderdale	12/18/2018	Kathy Dunderdale
P-01674	Email dated July 16, 2012, 6:26:10 PM from Charles W. Bown to Heather Maclean and Paul G. Scott re Fw: Information Note for Tomorrow's Meeting with NunatuKavut	12/18/2018	Kathy Dunderdale
P-01675	Emera News Release dated December 17, 2012 re Emera Inc. Approves Sanction of the Maritime Link Project	2/18/2019	CIMFP
P-01676	Affidavit of Gary Norris dated December 15, 2018	2/18/2019	CIMFP
P-01677	Grant Thornton Forensic Audit Report to the Commission of Inquiry Respecting the Muskrat Falls Project - Construction Phase dated December 7, 2018	2/18/2019	Scott Shaffer
P-01678	Williams Engineering Forensic Review in Support of Commission of Inquiry Respecting the Muskrat Falls Project dated November 30, 2018	2/18/2019	Scott Shaffer
P-01679	Miller Thomson Report to Grant Thornton re Report to the Commission of Inquiry Respecting the Muskrat Falls Project re Specific Questions Related to Astaldi Canada Inc. and Valard Construction LP and the Astaldi Agreement and the Valard Agreement dated November 20, 2018	2/18/2019	Scott Shaffer
P-01680	RW Block Consulting Report to Grant Thornton re Muskrat Falls - Clarifications to RWBC CH0007 Memorandum dated November 14, 2018	2/18/2019	Scott Shaffer
P-01681	RW Block Consulting Report to Grant Thornton re Muskrat Falls - CT0327-001 Contract Review dated November 1, 2018	2/18/2019	Scott Shaffer
P-01682	RW Block Consulting Report to Grant Thornton re Muskrat Falls - Clarifications to RWBC CH0007 Memorandum dated November 26, 2018	2/18/2019	Scott Shaffer
P-01683	RW Block Consulting Report to Grant Thornton re Muskrat Falls - Additional Areas for RWBC Comment amended November 20, 2018	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01684	Nunatsiavut Government 2016 Report re Lake Melville: Avativut, Kanuittailinnivut (Our Environment, Our Health) Summary for Policymakers	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01685	CBC news article dated September 16, 2016 re Nunatsiavut appeal on Muskrat Falls turned down by provincial government	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01686	Nunatsiavut Government 2016 Report re Lake Melville: Avativut, Kanuittailinnivut (Our Environment, Our Health) Scientific Report	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01687	CBC news article dated October 14, 2016 re Inuk artist on hunger strike to push for clearing of Muskrat Falls reservoir	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01688	CBC news article dated October 23, 2016 re Muskrat Falls workers bused out after protesters occupy site in Central Labrador	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01689	CBC news article dated October 26, 2016 re Protesters occupying Muskrat Falls camp exit, despite some skepticism	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01690	CBC news article dated October 27, 2016 re Muskrat Falls unrest simmered for years: a look back at methylmercury concerns	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01691	CBC news article dated October 27, 2016 re Battle over Muskrat Falls: What you need to know	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01692	CBC news article dated November 6, 2016 re 'He's wrong': Protesters respond to Stan Marshall's Muskrat Falls remarks	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01693	CBC news article dated November 19, 2016 re Muskrat Falls protesters block trucks at North Spur site	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01694	Independent Expert Advisory Committee - Terms of Reference - Version Date: March 24, 2017	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01695	Media Release dated September 26, 2017 re Independent Expert Advisory Committee (IEAC) Issues its First Set of Recommendations to the Minister of Municipal Affairs and Environment	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01696	CBC news article dated November 30, 2017 re Muskrat Falls protesters voice concerns to Nalcor's Stan Marshall in sharing circle	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01697	CBC news article dated February 12, 2018 re North Spur landslide stoking fears of Mud Lake, Happy Valley-Goose Bay residents	2/22/2019	Roberta Benefiel/ Marjorie Flowers



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01698	IEAC Independent Expert Committee - Recommendations: Management (Human Health) submitted to the IEAC Oversight Committee dated March 5, 2018	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01699	IEAC Independent Expert Committee - Recommendations: Mitigation submitted to the IEAC Oversight Committee dated March 5, 2018	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01700	IEAC Independent Expert Committee - Recommendations: Monitoring submitted to the IEAC Oversight Committee dated March 5, 2018	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01701	Independent Expert Committee (IEC) - Opinions on Recommendations for Mitigation dated March 7, 2018	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01702	Letter dated April 10, 2018 from Dr. Kenneth Reimer, Independent Expert Advisory Committee to Honourable Eddie Joyce, Minister of Municipal Affairs and Environment re Update on the work of the Committee and to deliver its recommendations	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01703	CBC news article dated April 11, 2018 re Contested Muskrat Falls methylmercury recommendation could cost \$742M	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01704	CBC news article dated April 14, 2018 re 'Risky experiment' to remove topsoil from Muskrat Falls reservoir, says Innu nation	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01705	Sign the Petition - Make Muskrat Right - Tell Our Leaders Muskrat Falls Must Be Changed	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01706	Independent Expert Advisory Committee - Timeline - October 25, 2016 to April 10, 2018	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-01707	CBC news article dated December 4, 2017 re Nalcor and NunatuKavut strike 'strategic' deal that could affect past, future Labrador developments	2/27/2019	Todd Russell
P-01708	Email dated December 4, 2017, 9:44:07 AM from karenoneill@nalcorenergy.com to Diana Quinton, cc deannefisher@nalcorenergy.com re Materials for the Community Development Agreement announcement	2/27/2019	Todd Russell
P-01709	Community Development Agreement dated December 1, 2017, between Nalcor Energy and Nunatukavut Community Council Inc.	2/27/2019	Todd Russell
P-01710	Affidavit of Chief Jean-Charles Piétacho - Courtesy Translation	2/18/2019	Jean-Charles Piétacho
P-01711	Fax dated March 29, 2012 from Craig Coody to Chief Jean-Charles Piétacho re Forestry Permit Applications - Lower Churchill Project	2/18/2019	Jean-Charles Piétacho



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01712	Email dated April 2, 2012, 10:46 AM from Liette L.B. Boudreau to David Schulze re TR: Consultation - Crown Lands Application #140594, Nalcor Energy	2/18/2019	Jean-Charles Piétacho
P-01713	Email dated April 2, 2012, 10:41 AM from Liette L.B. Boudreau to David Schulze, cc Jean-Charles J-C.P. Piétacho re TR: Consultation - Crown Lands Application # 140595, Nalcor Energy	2/18/2019	Jean-Charles Piétacho
P-01714	Email dated April 2, 2012, 10:48 AM from Liette L.B. Boudreau to David Schulze re TR: Consultation - Crown Lands Application #140593, Nalcor Energy	2/18/2019	Jean-Charles Piétacho
P-01715	Email dated April 17, 2012, 10:22 am from Liette L.B. Boudreau to Bernard Lafontaine, INapess, Jean-Charles J-C.P. Piétacho, Rita R.M. Mestokosho; and Vincent VN. Napish, cc David Schulze and Jean-Paul Lacasse re TR: LCP Application to WRMD#2 - Stream Crossings (C10, C12, C13, C19 and ACC) for South Side Access Road and Access to Construction Complex	2/18/2019	Jean-Charles Piétacho
P-01716	Fax dated April 27, 2012 from Craig Coady, Forestry Branch to Chef Jean-Charles Piétacho re Permit Applications for Lower Churchill Project	2/18/2019	Jean-Charles Piétacho
P-01717	Email dated April 27, 2012, 11:27 AM from Liette L.B. Boudreau to Bernard Lafontaine, INapess, Jean-Charles J-C.P. Piétacho, Rita R.M. Mestokosho; and Vincent VN. Napish, cc David Schulze and Andras Mak re TR: Consultation - Crown Lands Application #140743, Nalcor Energy	2/18/2019	Jean-Charles Piétacho
P-01718	Email dated April 30, 2012, 9:07 AM from Liette L.B. Boudreau to Bernard Lafontaine, INapess, Jean-Charles J-C.P. Piétacho, Rita R.M. Mestokosho; and Vincent VN. Napish, cc David Schulze and Andras Mak re TR: Consultation - Crown Lands Application #140744	2/18/2019	Jean-Charles Piétacho
P-01719	Email dated April 30, 2012, 9:08 AM from Liette L.B. Boudreau to Bernard Lafontaine, INapess, Jean-Charles J-C.P. Piétacho, Rita R.M. Mestokosho; and Vincent VN. Napish, cc David Schulze and Andras Mak re TR: LCP Application to WRMD#1 - Three Stream Crossings (C7, C8 & C9) for South Side Access Road	2/18/2019	Jean-Charles Piétacho





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01720	Letter dated May 11, 2012 from Dionne Schulze to Stephen Pellerin re Energy Transmission Lines Project between Labrador and the island of Newfoundland - CEAR no: 10-03-51746; our file 7550-005	2/18/2019	Jean-Charles Piétacho
P-01721	Letter dated May 29, 2012 from Aubrey Gover to David Schulze re letter of May 2, 2012 addressing regulatory approval applications	2/18/2019	Jean-Charles Piétacho
P-01722	Email dated June 4, 2012, 10:46 AM from Brian Harvey to Melissa Nippard re Fw: Projet de Muskrat Falls - demandes de permis; n/d nA 7550-001	2/18/2019	Jean-Charles Piétacho
P-01723	Letter dated June 12, 2012 from Dionne Schulze to Bill Coulter re Labrador-Island Transmission Link; your file no. CEAR 10-03-51746; Our file no. 7550/001 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01724	Comments of the Innu of Ekuanitshit on the Environmental Impact Statement - Labrador-Island Transmission Link Project - CEAR No. 10-03-51746; Provincial Reg.1407 by David Schulze dated June 12, 2012	2/18/2019	Jean-Charles Piétacho
P-01725	Letter dated August 6, 2012 from Aubrey Gover to David Schulze re letter of May 30, 2012, further discussing comments regarding the Lower Churchill Hydroelectric Generation Project	2/18/2019	Jean-Charles Piétacho
P-01726	Letter dated August 30, 2012 from Dionne Schulze to Aubrey Gover re Lower Churchill Hydroelectric Generation Project	2/18/2019	Jean-Charles Piétacho
P-01727	Letter dated December 11, 2012 from Gilbert Bennett to David Schulze re Response to your letter of December 7, 2012	2/18/2019	Jean-Charles Piétacho
P-01728	Letter dated January 15, 2013 from Aubrey Gover to David Schulze re letter of August 30, 2012	2/18/2019	Jean-Charles Piétacho
P-01729	Letter dated January 15, 2013 from David Schulze to Aubrey Gover re Lower Churchill Hydroelectric Generation Project	2/18/2019	Jean-Charles Piétacho
P-01730	Letter dated April 9, 2013 from Aubrey Gover to David Schulze re letter of January 15, 2013 on behalf of client, Ekuanitshit First Nation	2/18/2019	Jean-Charles Piétacho
P-01731	Comments of the Innu of Ekuanitshit on the Draft Comprehensive Study Report - Labrador - Island Transmission Link Project - CEAR No. 10-03-51746; Provincial Reg. 1407 by David Schulze dated May 22, 2013	2/18/2019	Jean-Charles Piétacho



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01732	Email dated December 14, 2013, 11:00 AM from David Schulze to Krista Rebello, preid, linnes, mcgagnon, renzoni, Kendal Morgan, Tom Sheldon, G Russell, Brian Harvey, Haseen Khan, Paul Carter, Petter Madden and Marion Organ re NE-LCP-TRANSMIT-000623; LCP Permits - Blanket DOEC Permit to Alter a Body of Water - HVdc Line Section 1, Segments 1 and 2 - Labrador ACNXXREF<RqYkaAUAAv61gmOKhIJSB>	2/18/2019	Jean-Charles Piétacho
P-01733	Letter dated February 17, 2014 from David Schulze to Ivy Stone re Environmental Assessment of the Labrador-Island Transmission Link Project - Species at Risk Impacts Mitigation and Monitoring Plan, our file 7550-005 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01734	Email dated February 27, 2014, 10:21 AM from Isabelle Schmeizer to John Blake, cc Christine Doucet, Shelley Pardy, John Pisapio, Sara McCarthy, Emily Herdman and Wayne Barney re Concerned about pontentially extremely low numbers of RWM caribou	2/18/2019	Jean-Charles Piétacho
P-01735	Letter dated March 24, 2014 from Ivy Stone to David Schulze re Reply to your letter dated February 17, 2014 concerning the <i>Species at Risk Impacts, Mitigation Plan</i> for Labrador-Island Transmission Link Project (Transmission Project)	2/18/2019	Jean-Charles Piétacho
P-01736	Letter dated March 26, 2014 from David Schulze to Ivy Stone re Environmental assessment of the Labrador-Island Transmission Link Project - Mitigation and monitoring plan for designated endangered species: File No. 7550-005	2/18/2019	Jean-Charles Piétacho
P-01737	Letter dated April 17, 2014 from David Schulze to Ivy Stone re Environmental assessment of the Labrador-Island Transmission Link Project - Mitigation and Monitoring Plan for Endangered Species: File No. 7550-005	2/18/2019	Jean-Charles Piétacho
P-01738	Letter dated April 17, 2014 from Ivy Stone to David Schulze re Reply to your letter dated March 26, 2014 concerning the <i>Species at Risk Impacts, Mitigation and Monitoring Plan</i> for Labrador-Island Transmission Link Project (Transmission Project)	2/18/2019	Jean-Charles Piétacho
P-01739	Letter dated May 16, 2014 from Ivy Stone to David Schulze re Reply to your April 17, 2014 letter concerning the <i>Species at Risk Impacts, Mitigation and Monitoring Plan</i> for Labrador-Island Transmission Link Project (Transmission Project); Your File 7550-005	2/18/2019	Jean-Charles Piétacho



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01740	Letter dated May 22, 2014 from David Schulze to Ivy Stone re Environmental assessment of the Labrador-Island Transmission Link Project - Mitigation and Monitoring Plan for Endangered Species: Our file: 7550-005	2/18/2019	Jean-Charles Piétacho
P-01741	Letter dated June 16, 2014 from David Schulze to Martha Drake re Hydroelectric power plant project in the Lower Churchill River - Historical Resources Management Program - O/F 7550-001	2/18/2019	Jean-Charles Piétacho
P-01742	Letter dated June 17, 2014 from Ivy Stone to David Schulze re Reply to your May 22, 2014 letter concerning the <i>Species at Risk Impacts, Mitigation and Monitoring Plan</i> for Labrador-Island Transmission Link Project (Transmission Project); Your File 7550-005	2/18/2019	Jean-Charles Piétacho
P-01743	Letter dated June 25, 2014 from David Schulze to Ivy Stone re Environmental Assessment of the Labrador-Island Transmission Link Project - Mitigation and Monitoring Plan for Endangered Species: Our file: 7550-005	2/18/2019	Jean-Charles Piétacho
P-01744	Letter dated July 7, 2014 from Brian Harvey to David Schulze re Hydroelectric Power Plant Project in the Lower Churchill River - Historic Resources Management Program	2/18/2019	Jean-Charles Piétacho
P-01745	Letter dated July 16, 2014 from Ivy Stone to David Schulze re Reply to your June 25, 2014 letter concerning the <i>Species at Risk Impacts, Mitigation and Monitoring Plan</i> for Labrador-Island Transmission Link Project (Transmission Project); Your File 7550-005	2/18/2019	Jean-Charles Piétacho
P-01746	Letter dated July 25, 2014 from David Schulze to Ivy Stone re Environmental Assessment of the Labrador-Island Transmission Link Project - Species at Risk Impacts Mitigation and Monitoring Plan; our file 7550-005 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01747	Letter dated July 28, 2014 from Brian Harvey to David Schulze re Lower Churchill Hydroelectric Generation Project	2/18/2019	Jean-Charles Piétacho
P-01748	Letter dated July 28, 2014 from David Schulze to Brian Harvey re Lower Churchill Hydroelectric Development Project - Historic Resources Assessment and Recovery Program, Our file: 7550-001	2/18/2019	Jean-Charles Piétacho



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01749	Email dated July 8, 2014, 12:15:22 PM from David Schulze to Brian Harvey, cc Christopher Appleby, Martha Drake, Jean-Charles Piétacho and Karen Hunter re Hydroelectric Power Plant Project in the Lower Churchill River - Historic Resources Management Programme - Our file 7550-001 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01750	Letter dated August 22, 2014 from Brian Harvey to David Schulze re Historic Resources Assessment and Recovery program and proposed Government authorization	2/18/2019	Jean-Charles Piétacho
P-01751	Letter dated August 22, 2014 from David Schulze to Bas Cleary, Michael J. Alexander and Maurice Landry re Environmental Assessment of the Labrador-Island Transmission Link Project - <i>Endangered Species Act</i> - Mitigation and Monitoring Plan for Endangered Species: Our ref: 7550-005	2/18/2019	Jean-Charles Piétacho
P-01752	Letter dated August 22, 2014 from David Schulze to Brian Harvey re Hydroelectric Power Project on the Lower Churchill River - Historic Resource Management Program File no. 7550-001	2/18/2019	Jean-Charles Piétacho
P-01753	Letter dated September 25, 2014 from David Schulze to Ivy Stone re Environmental Assessment of the Labrador-Island Transmission Link Project - Endangered Species Act - Mitigation and Monitoring Plan for Endangered Species, Nalcor document No. ILK-PT-MD-0000-EV-PL-0001-0; Our file 7550-005	2/18/2019	Jean-Charles Piétacho
P-01754	Letter dated October 3, 2014 from Ivy Stone to David Schulze re Reply to your July 25, 2014 letter concerning the <i>Species at Risk Impacts, Mitigation and Monitoring Plan</i> for Labrador-Island Transmission Link Project (Transmission Project): Your File 7550-005	2/18/2019	Jean-Charles Piétacho
P-01755	Letter dated October 8, 2014 from David Schulze to Ivy Stone re Environmental Assessment of the Labrador-Island Transmission Link Project - Species at Risk Mitigation and Monitoring Plan; our file 7550-035 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01756	Letter dated October 14, 2014 from David Schulze to Ivy Stone re Environmental Assessment of the Labrador-Island Transmission Link Project - Mitigation and Monitoring Plan for Registered At-risk Species; our file 7550-005	2/18/2019	Jean-Charles Piétacho



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01757	Letter dated October 17, 2014 from Bas Cleary to David Schulze re Reply to your August 22 and September 25, 2014 letters concerning the Environmental Assessment of the Labrador-Island Transmission Link Project: <i>Endangered Species Act</i> - Mitigation and Monitoring Plan for Endangered Species. Your file number: 7550-005	2/18/2019	Jean-Charles Piétacho
P-01758	Letter dated October 21, 2014 from Brian Harvey to David Schulze re Historic Resource Management Plan	2/18/2019	Jean-Charles Piétacho
P-01759	Letter dated October 23, 2014 from David Schulze to Brian Harvey re Hydroelectric Power Plan Project in the Lower Churchill River - Historic Resources Management Program. Our File: 7550-001	2/18/2019	Jean-Charles Piétacho
P-01760	Letter dated October 29, 2014 from Ivy Stone to David Schulze re Reply to your October 8, 2014 letter concerning the Environmental Assessment of the Labrador-Island Transmission Link Project - <i>Endangered Species Act</i> - Mitigation and Monitoring Plan for Endangered Species. Your file number 7550-005	2/18/2019	Jean-Charles Piétacho
P-01761	Letter dated November 19, 2014 from David Schulze to Ivy Stone and Bas Cleary re Environment Assessment of the Labrador-Island Transmission Link Project - Species at Risk Impacts Mitigation and Monitoring; our file 7550-005 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01762	Letter dated December 11, 2014 from Brian Harvey to David Schulze re Lower Churchill Hydroelectric Generation Project - Historic Resources Management Program	2/18/2019	Jean-Charles Piétacho
P-01763	Letter dated December 16, 2014 from David Schulze to Brian Harvey re Hydroelectric Power Plant Project in the Lower Churchill River - Historic Resources Management Programme. Our file 7550-001 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01764	Letter dated January 30, 2015 from Ivy Stone to David Schulze re Reply to your November 19, 2014 letter concerning the Environment Assessment of the Labrador-Island Transmission link Project: <i>The Species at Risk</i> - Impacts, Mitigation and Monitoring Plan (the "Plan"). Your file number: 7550-005	2/18/2019	Jean-Charles Piétacho
P-01765	Email dated February 24, 2015, 4:42 PM from John Blake to Ross Firth, cc Shelley Pardy re Media Inquiry - Labradorian Red Wine Caribou	2/18/2019	Jean-Charles Piétacho



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01766	Letter dated March 6, 2015 from David Schulze to Brian Harvey re Hydroelectric Power Plant Project in the Lower Churchill River - Historic Resources Management Programme, File 7550-001	2/18/2019	Jean-Charles Piétacho
P-01767	Letter dated January 18, 2016 from Innu of Ekuanitshit to Honourable Hunter Tootoo re Environment assessment of the Labrador-Island Transmission Link Project, CEAR no. 10-03-51746 (Courtesy Translation)	2/18/2019	Jean-Charles Piétacho
P-01768	Email dated April 28, 2017, 1:42 PM from Shelley Moores to Sara McCarthy, cc John Pisapio and Blair Adams re Boreal recover plan	2/18/2019	Jean-Charles Piétacho
P-01769	Nalcor Energy Report - Muskrat Falls Project - Post Sanction - Briefing Note as Requested by Nalcor Legal Counsel McInnes-Cooper	2/18/2019	Scott Shaffer
P-01770	Best Practices Principles of Corporate Governance for Crown Corporations dated January 18, 2019 by Professor Guy Holburn	2/25/2019	Dr. Guy Holburn
P-01771	Public Governance and Accountability of Canadian Crown Corporations: Reformation or Transformation? Dated May 31, 2007 by Peter Aucoin	2/25/2019	Dr. Guy Holburn
P-01772	1996/1997: Report 2 of the Office of the Auditor General of British Columbia re Crown Corporations Governance Study	2/25/2019	Dr. Guy Holburn
P-01773	2008/2009: Report 13 of the Office of the Auditor General of British Columbia re Public Sector Governance - A Guide to the Principles of Good Practice - How are We Doing? The Public Reporting of Performance Measures in British Columbia dated December 2008	2/25/2019	Dr. Guy Holburn
P-01774	2009/2010: Report 6 of the Office of the Auditor General of British Columbia re Making the Right Decisions: Information use by the boards of public sector organizations dated December 2009	2/25/2019	Dr. Guy Holburn
P-01775	Excerpt from the Report of the Auditor General of Canada - Chapter 18 - Governance of Crown Corporations dated December 2000	2/25/2019	Dr. Guy Holburn
P-01776	Excerpt from the Report of the Auditor General of Canada - Chapter 7 - Governance of Crown Corporations dated February 2005	2/25/2019	Dr. Guy Holburn



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01777	Excerpt from the 2009 March Status Report of the Auditor General of Canada - Chapter 2 - The Governor in Council Appointment Process	2/25/2019	Dr. Guy Holburn
P-01778	Office of the Auditor General - Manitoba Report re Study of Board Governance in Crown Organizations dated September 2009	2/25/2019	Dr. Guy Holburn
P-01779	1996 Report of the Auditor General of New Brunswick	2/25/2019	Dr. Guy Holburn
P-01780	2016 Annual Report of the Office of the Auditor General of Ontario - Volume 1 of 2	2/25/2019	Dr. Guy Holburn
P-01781	2016 Annual Report of the Office of the Auditor General of Ontario - Follow-Up Reports on Value-for-Money Audits - Volume 2 of 2	2/25/2019	Dr. Guy Holburn
P-01782	Australian National Audit Office - Public Sector Governance - Volume 1 - Better Practice Guide - Framework, Processes and Practices dated July 2003	2/25/2019	Dr. Guy Holburn
P-01783	Australian Public Service Commission - Building better governance	2/25/2019	Dr. Guy Holburn
P-01784	Best Practices Guidelines - BC Governance and Disclosure Guidelines for Governing Boards of Public Sector Organizations by the Board Resourcing and Development Office of the Premier dated February 2005	2/25/2019	Dr. Guy Holburn
P-01785	Shareholder's Expectations for British Columbia Crown Agencies - Crown Agencies Resource Office - Ministry of Finance dated April 2011	2/25/2019	Dr. Guy Holburn
P-01786	Building High Performance Boards - The Canadian Coalition for Good Governance	2/25/2019	Dr. Guy Holburn
P-01787	Crown Agency Accountability Relationships - Highlights from Canada's Federal and Provincial Jurisdictions	2/25/2019	Dr. Guy Holburn
P-01788	The School of Public Policy, University of Calgary - Volume 6 - Issue 8 - February 2013 - Government-Owned Enterprises in Canada by Daria Crisan and Kenneth J. McKenzie	2/25/2019	Dr. Guy Holburn
P-01789	Government of Quebec - Chapter G-1.02 - Act Respecting the Governance of State-Owned Enterprises	2/25/2019	Dr. Guy Holburn
P-01790	Guidelines for Governance of the Electricity Sector in Canada by Professor Guy Holburn dated January 2011	2/25/2019	Dr. Guy Holburn





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01791	The School of Public Policy, University of Calgary - Volume 5 - Issue 9 - March 2012 - The Role of Crown Corporations in the Canadian Economy - An Analytical Framework by Edward M. Iacobucci and Michael J. Trebilcock	2/25/2019	Dr. Guy Holburn
P-01792	Joseph L. Rotman School of Management, University of Toronto - Case Study - "Irrational Exuberance:" The Creation of the CNR, 1917 - 1919 - MGT 2917 - Canadian Business History by Professor Joe Martin	2/25/2019	Dr. Guy Holburn
P-01793	Report of the Special Advisor on Agencies - Appendix B - Agency Establishment & Accountability Directive - Management Board of Cabinet - Effective January 26, 2010 by the Corporate Policy Branch, Human Resource Management and Corporate Policy Division, Minister of Government Services of Ontario	2/25/2019	Dr. Guy Holburn
P-01794	OECD Guidelines on Corporate Governance of State-Owned Enterprises - 2015 Edition	2/25/2019	Dr. Guy Holburn
P-01795	Government of Manitoba - The Crown Corporations Governance and Accountability Act - C.C.S.M. c. C336	2/25/2019	Dr. Guy Holburn
P-01796	Canada's Public Policy Forum - Crown Corporation Governance - Three ways to manage the tension between autonomy and control dated August 2016	2/25/2019	Dr. Guy Holburn
P-01797	The Good Governance Standard for Public Services by The Independent Commission on Good Governance in Public Services	2/25/2019	Dr. Guy Holburn
P-01798	Guidelines for Improved Corporate Governance Excerpt - Summary	2/25/2019	Dr. Guy Holburn
P-01799	Directors of Crown Corporations: An Introductory Guide to Their Roles and Responsibilities prepared by The Crown Corporations Directorate of the Department of Finance and Treasury Board Secretariat in collaboration with The Conference Board of Canada and the Canadian Centre for Management Development date July 1993	2/25/2019	Dr. Guy Holburn
P-01800	Treasury Board of Canada Secretariat - Meeting the Expectations of Canadians - Review of the Governance Framework for Canada's Crown Corporations Report to Parliament dated 2005	2/25/2019	Dr. Guy Holburn
P-01801	Government of Canada - Guidelines for Audit Committees in Crown Corporations and Other Public Enterprises	2/25/2019	Dr. Guy Holburn



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01802	United Nations Conference on Trade and Development - Guidance on Good Practices in Corporate Governance Disclosure dated 2006	2/25/2019	Dr. Guy Holburn
P-01803	Public-Sector Corporate Governance: British Columbia's Best-Practices Reforms	2/25/2019	Dr. Guy Holburn
P-01804	Email dated November 15, 2018, 4:34:22 PM from Paul Burgess to Angie Brown, David Howe, Kate O'Brien, Georges Bader and Donald Delarosbil re ICS	2/18/2019	Scott Shaffer
P-01805	Grant Thornton - MFI - Interview Summary of Don Delarosbil dated September 14, 2018	2/18/2019	Scott Shaffer
P-01806	Grant Thornton - MFI - Interview Summary of Georges Bader dated September 14, 2018	2/18/2019	Scott Shaffer
P-01807	Letter dated September 10, 2018 from Harold Smith to Grant Thornton re Muskrat Falls Inquiry - CV Request and Follow-up Questions for Ed Martin	2/18/2019	Scott Shaffer
P-01808	Email dated July 16, 2013, 1:46:28 PM from Todd Stanley to Lynne M. Comeau re FW: IE Contract	2/18/2019	Scott Shaffer
P-01809	Agreement dated November 29, 2013 between Her Majesty The Queen in Right of Canada, as represented by the Minister of Natural Resources and Her Majesty in Right of Newfoundland and Labrador, as represented by the Minister of Natural Resources, the Minister for Intergovernmental Affairs and the Minister of Finance re Nalcor Energy undertaking an infrastructure project consisting of three components through subsidiary corporations	2/18/2019	Scott Shaffer
P-01810	GNL Information Note - Cabinet Secretariat dated November 8, 2017 re Muskrat Falls Project CH0032 Amending Agreement	2/18/2019	Scott Shaffer
P-01811	Email dated June 23, 2017, 3:34:52 PM from Virginia Connors to Heather Connors re SNC-Lavalin Risk Assessment	2/18/2019	Scott Shaffer
P-01812	Email dated April 10, 2007, 2:04:54 PM from EMartin@nlh.nl.ca to Chris Kieley, Brian Crawley and Robert Thompson, cc GBennett@nlh.nl.ca and Leona Barrington@nlh.nl.ca re Action Items - Today's LC Meeting	2/18/2019	Jean-Charles Piétacho
P-01813	RW Block Consulting Report to Grant Thornton re Muskrat Falls - CH0007 Contract Review dated November 1, 2018	2/18/2019	Scott Shaffer
P-01814	Grant Thornton - MFI - Interview Summary of Nick Argirov dated June 22, 2018	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01815	Nalcor Energy - SNC-Lavalin Contract Strategy - Construction of 305kV HVdc T/L dated November 1, 2013	2/18/2019	Scott Shaffer
P-01816	Labrador-Island Link Limited Partnership and Alstom Renewable Power Canada Inc. - Supply and Install Agreement - EPC Synchronous Condensers at Soldiers Pond - Agreement No. CD0534-001 dated August 15, 2014	8/12/2019	CIMFP
P-01817	Nalcor Energy Presentation re Lower Churchill Project - 4 - SNC Lavalin Inc. Contract dated May 2018	2/18/2019	Scott Shaffer
P-01818	Nalcor Energy Presentation re Lower Churchill Project - 6 - Astaldi Contract dated May 2018	2/18/2019	Scott Shaffer
P-01819	Nalcor Energy Presentation re Lower Churchill Project - 9 - Financial Close/Completion Guarantees/Corea dated May 2018	2/18/2019	Scott Shaffer
P-01820	Nalcor Energy - Lower Churchill Project - Bid Evaluation and Award Recommendation - CH0031-Supply and Install Mechanical and Electrical Auxiliaries (MF)	2/18/2019	Scott Shaffer
P-01821	Aug 2013 Final Forecast Cost update presented by the Project team to CEO indicating FFC of \$6.9B	2/18/2019	Scott Shaffer
P-01822	Feb 13, 2015 Briefing deck which indicated project costs between \$7.5B and \$7.77B presented by Project team to CEO, VP, Finance	2/18/2019	Scott Shaffer
P-01823	Grant Thornton - MFI - Interview Summary of Jason Kean dated May 11, 2018	2/18/2019	Scott Shaffer
P-01824	Lower Churchill Project - Muskrat Falls - CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Schedule of Price Breakdown dated September 21, 2012	2/18/2019	Scott Shaffer
P-01825	SNC-Lavalin Invitation Letter dated September 28, 2012 to All Bidders reference Lower Churchill Project - Project No. 505573 - Request for Proposal No. CH0007 - Construction of Intake and Powerhouse, Spillway and Transmissions Dams - Closing Dale and Closing Time: 28-Jan-2013, 16:00 Hours St. John's, NL time	2/18/2019	Scott Shaffer
P-01826	Sept 2013 Briefing deck presented by Project team to CEO and VP Cap costs in the range of \$6.7B to \$6.95B	2/18/2019	Scott Shaffer
P-01827	Communication of Final Forecast Cost and Schedule	2/18/2019	Scott Shaffer
P-01828	July 2013 EXCOM Contract Advisory Committee deck and CEO briefing \$7.0B	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01829	Mar 2014 Briefing to CEO by Project team plus emails associated with Nalcor Board update and updated AFE's	2/18/2019	Scott Shaffer
P-01830	Mar 2015 Briefing on costs leading to AFE rev 2 given to CEO, VP and Finance team	2/18/2019	Scott Shaffer
P-01831	May 23 2014 Briefing deck presented by Project team to CEO \$7.27 to \$7.5B range	2/18/2019	Scott Shaffer
P-01832	May 2016 Briefing AFE rev 4 \$9.1B	2/18/2019	Scott Shaffer
P-01833	May 2017 Briefing to CEO and EVP AFE Rev 5 MF \$5.5B Project \$10.1B	2/18/2019	Scott Shaffer
P-01834	May 2018 Briefing to CEO and EVP by email	2/18/2019	Scott Shaffer
P-01835	Email dated March 13, 2013, 1:16:02 AM from John Husch to Jacqueline Mongrut re Announcement: Integration Management Team	2/18/2019	Scott Shaffer
P-01836	JD Tremblay Journal May 28, 2013 Meeting with Paul Harrington - Risk Discussion	2/18/2019	Scott Shaffer
P-01837	Email dated May 28, 2013, 3:00 PM from Paul Harrington to Paul Harrington, Jean-Daniel Tremblay and Normand Bechard re Rescheduled: Risk discussion (May 28 04:30 PM NDT In my office)	2/18/2019	Scott Shaffer
P-01838	Grant Thornton - MFI - Interview Summary of Bob Card re May 17, 2018	2/18/2019	Scott Shaffer
P-01839	Grant Thornton - MFI - Interview Summary of Jean-Daniel Tremblay dated April 10, 2018	2/18/2019	Scott Shaffer
P-01840	Grant Thornton - MFI - Interview Summary of Paul Lemay dated April 10, 2018	2/18/2019	Scott Shaffer
P-01841	Grant Thornton - MFI - Interview Summary of Norman Bechard dated May 8, 2018	2/18/2019	Scott Shaffer
P-01842	Grant Thornton - MFI - Interview Summary of Scott Thon dated June 20, 2018	2/18/2019	Scott Shaffer
P-01843	Email dated June 15, 2018, 9:26 AM from Sheilagh Murphy to Scott Shaffer, cc. David Malamed, David Howe and Kate O'Brien re SNC-MFI FW: GT Interview - Follow-up questions	2/18/2019	Scott Shaffer
P-01844	Grant Thornton - MFI - Interview Summary of BJ Ducey dated October 16, 2018	2/18/2019	Scott Shaffer
P-01845	Email dated October 29, 2013, 6:00 AM from Jason Kean to BJ Ducey, cc Lance Clarke re Estimate Framework	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01846	Nalcor Energy - Muskrat Falls Project - Reasonableness of the Attainability of 2017 First Power dated October 18, 2018	2/18/2019	Scott Shaffer
P-01847	Westney Consulting Group - Nalcor Energy - An Analysis of SNC-Lavalin's Risk Assessment Report Discussion Document dated December 2017	2/18/2019	Scott Shaffer
P-01848	NL Hydro Internal Audit Report - 2013 Contracts Award Process dated April 29, 2013	2/18/2019	Scott Shaffer
P-01849	Nalcor Energy - Lower Churchill Project - Contract Administration Audit Report - Project Number 14-34	2/18/2019	Scott Shaffer
P-01850	Lower Churchill Project - Internal Audit Project # 14-37 - Report Name: Contracts & Compliance dated December 10, 2015	2/18/2019	Scott Shaffer
P-01851	Emera Conclusion Memo dated December 18, 2015 from Roberta Hupman and Cathy Thornhill to Jackie Borden and Doug Woodford re Nalcor Internal Audit Reliance Review	2/18/2019	Scott Shaffer
P-01852	Nalcor Energy - Lower Churchill Project - Muskrat Falls Project - Report Name: Internal Audit Project # 15-07 - Invoice Attest and Payable Audit dated September 22, 2015	2/18/2019	Scott Shaffer
P-01853	Nalcor Energy - Lower Churchill Project - Internal Audit Project # 15-17 - Report Name: Payment Certificate Review and Compliance dated January 28, 2016	2/18/2019	Scott Shaffer
P-01854	Nalcor Energy - Lower Churchill Project - Monthly Progress Report - Period Ending September 30, 2013 - Record No: 200-160641-00108	2/18/2019	Scott Shaffer
P-01855	Nalcor Energy - Lower Churchill Project - Monthly Progress Report - Period Ending January 31, 2014 - Record No: 200-160641-00112	2/18/2019	Scott Shaffer
P-01856	Nalcor Energy - Lower Churchill Project - Monthly Progress Report - Period Ending July 31, 2015 - Record No: 200-160641-00130	2/18/2019	Scott Shaffer
P-01857	Nalcor Energy - Lower Churchill Project - Monthly Progress Report - Period Ending June 30, 2016 - Record No: 200-160641-00141	2/18/2019	Scott Shaffer
P-01858	Labrador Transmission Corporation and Labrador-Island Link Limited Partnership and Alstom Grid Canada, Inc. - Engineer, Procure and Construct Agreement - Construction of AC Substations - Agreement No. CD0502-001 dated August 15, 2014	8/12/2019	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01859	Construction Report - Muskrat/LTA Project Finance Agreement dated August 20, 2015	2/18/2019	Scott Shaffer
P-01860	Construction Report - LIL Project Finance Agreement dated August 20, 2015	2/18/2019	Scott Shaffer
P-01861	Exhibit 14 - Performance Security - Agreement No: CH0007-0001 called the "Guarantee" dated November 29, 2013	2/18/2019	Scott Shaffer
P-01862	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - Bid Evaluation Plan - CH0032 - Supply/Install Powerhouse Hydro-Mechanical Equipment	2/18/2019	Scott Shaffer
P-01863	Muskrat Falls Corporation and Cahill-Ganotec, A Partnership - Supply and Install Agreement - Supply and Install Mechanical and Electrical Auxiliaries (MF) - Agreement No. CH0031-001 dated June 26, 2017	2/18/2019	Scott Shaffer
P-01864	Muskrat Falls Corporation and Barnard Pennecon Limited Partnership - Civil Works Agreement - Construction of North and South Dams - Agreement No. CH0009 dated August 20, 2015	2/18/2019	Scott Shaffer
P-01865	Muskrat Falls Corporation and Astaldi Canada Inc. - Civil Works Agreement - Construction of Intake and Powerhouse, Spillway and Transition Dams - Agreement No. CH0007 dated November 29, 2013 (Excerpt)	2/18/2019	Scott Shaffer
P-01866	Astaldi Notes - P. Harrington - Overall Timelines and key meetings - provided by Paul Harrington October 24, 2018	2/18/2019	Scott Shaffer
P-01867	Nalcor Energy - Lower Churchill Project - Bid Evaluation Plan - CH0009 - Construction of North and South Dams dated October 27, 2014	2/18/2019	Scott Shaffer
P-01868	Bridge Agreement made and executed on July 27, 2016 between Muskrat Falls Corporation and Astaldi Canada Inc.	2/18/2019	Scott Shaffer
P-01869	CH0007 Completion Contract - Muskrat Falls Corporation and Astaldi Canada Inc. dated December 1, 2016	2/18/2019	Scott Shaffer
P-01870	Nalcor Energy - Lower Churchill Project - Bid Evaluation and Award Recommendation - CH0009-001 Construction of the North and South Dams dated August 14, 2015	2/18/2019	Scott Shaffer
P-01871	Nalcor Energy - Lower Churchill Project - SNC Lavalin - Award Recommendation - CH0032 - Supply and Install Powerhouse Hydro/Mechanical Equipment	2/18/2019	Scott Shaffer
P-01872	Contract: CH0007-001 - Construction of Intake & Powerhouse, Spillway & Transition Dams - Change Orders	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01873	CH0009 - CHR - Change Request	2/18/2019	Scott Shaffer
P-01874	Lower Churchill Project - Agreement No: CH0007-001 - Construction of Intake & Powerhouse, Spillway & Transition Dams - Change Order between Muskrat Falls Corporation and Astaldi Canada Inc. dated January 29, 2018	2/18/2019	Scott Shaffer
P-01875	Newfoundland and Labrador Board of Commissioners of Public Utilities - In the Matter of the 2003 General Rate Application filed by Newfoundland and Labrador Hydro - Decision and Order of the Board - Order No. P.U. 14(2004)	8/12/2019	CIMFP
P-01876	Newfoundland and Labrador Board of Commissioners of Public Utilities - In the Matter of the 2006 General Rate Application filed by Newfoundland and Labrador Hydro - Decision and Order of the Board - Order No. P.U. 8(2007)	8/12/2019	CIMFP
P-01877	Lower Churchill Project - Agreement No: CT0327-001 - Construction of 350kV HVdc Transmission Line - Change Order between Labrador-Island Link Limited Partnership and Valard Construction LP dated March 11, 2015	2/18/2019	Scott Shaffer
P-01878	Lower Churchill Project - Agreement No: CT0327-013 - HVdc Clearing and Access - Blocks #4, #5 & Partial #6 - Change Order between Labrador-Island Link Limited Partnership and Johnson's Construction Limited - Increase Agreement Value dated December 18, 2015	2/18/2019	Scott Shaffer
P-01879	Lower Churchill Project - Agreement No: CT0327-015 - HVdc Clearing and Access - Blocks #9, #10, #11 & #12 - Change Order between Labrador-Island Link Limited Partnership and Johnson's Construction Limited - Increase Agreement Value dated December 18, 2015	2/18/2019	Scott Shaffer
P-01880	Nalcor Energy - Lower Churchill Project Presentation re Construction Management Task Force dated March 26, 2012	2/18/2019	Scott Shaffer
P-01881	Lower Churchill Project - Agreement No: CT0327-011 - HVdc Clearing and Access - Section 1 (Block #7 and partial #6) - Change Order between Labrador-Island Link Limited Partnership and C&T Enterprises Ltd. - Additional scope, increased Contract Price, revised completion date, additional equipment, additional subcontractor, additional crushing job dated December 9, 2015	2/18/2019	Scott Shaffer





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01882	Nalcor Energy - SNC-Lavalin - Project Cost Status - Project: 505573 : Lower Churchill Project - Period 026 from July 25, 2013 to August 21, 2013	2/18/2019	Scott Shaffer
P-01883	Nalcor Energy - SNC-Lavalin - Project Cost Status - Project: 505573 : Lower Churchill Project - Period 025 from June 20, 2013 to July 24, 2013	2/18/2019	Scott Shaffer
P-01884	Muskrat Falls Corporation and Andritz Hydro Canada Inc. - Supply and Install Agreement - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Agreement No. CH0032-001 dated December 18, 2013	2/18/2019	Scott Shaffer
P-01885	Nalcor Energy - Lower Churchill Project - Muskrat Falls Project - CT0327-001 Agreement for Construction of 350kV HVdc Transmission Line between Labrador - Island Link Limited Partnership and Valard Construction LP dated August 8, 2014	2/18/2019	Scott Shaffer
P-01886	Nalcor Energy - Lower Churchill Project - Bidder Selection and Preliminary Award Recommendation - CT0327 - Construction of 350KV HVDC Transmission Line dated April 27, 2014	2/18/2019	Scott Shaffer
P-01887	Deloitte Report re Lower Churchill Project - Team Effectiveness Programme - Phase 2 - Setting the Baseline and Increasing Momentum dated July - September 2012	2/18/2019	Scott Shaffer
P-01888	Nalcor Energy - Lower Churchill Project - Expression of Interest No. G-002 - Engineering Design and Project Support	2/18/2019	Scott Shaffer
P-01889	Exhibit 2 - Compensation - Agreement Number: CH0009-001	2/18/2019	Scott Shaffer
P-01890	Exhibit 2 - Option 2 - FPTCL - Compensation - Agreement Number: CH0009-001 - Labour Component with Target Cost of Labour and LMax and Fixed Price for Non Labour Component dated November 29, 2013	2/18/2019	Scott Shaffer
P-01891	Exhibit 2 - Compensation - Agreement Number: CH0031-001	2/18/2019	Scott Shaffer
P-01892	Muskrat Falls Project - Assessment of Implementation of EY Interim Report recommendations dated August 31, 2017	2/18/2019	Scott Shaffer
P-01893	Nalcor Energy - Internal Audit Memo dated October 26, 2017 from Jackie Borden to Pat Hussey and Dave Parady, cc Lance Clarke and Scott O'Brien re Site Purchasing Review	2/18/2019	Scott Shaffer
P-01894	LIL Construction Report for Period Ending November 30, 2013 dated December 20, 2013	2/18/2019	Scott Shaffer
P-01895	MF/LTA Construction Report for Period Ending November 30, 2013 dated December 20, 2013	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01896	Email dated September 12, 2013, 12:12:48 PM from Rob Hull to Scott Pelley re Fw: Fw: Credit Assessment - CH0007	2/18/2019	Scott Shaffer
P-01897	Email dated May 23, 2018, 10:42:03 PM from David Howe to Kerri Riddle re Fw: Grant Thornton request S.35	2/18/2019	Scott Shaffer
P-01898	Email dated November 18, 2018, 5:24:23 PM from Deborah LJ Hutchings to Angie Brown and Scott Shaffer re FW: Response to GT Question PTQ1.10	2/18/2019	Scott Shaffer
P-01899	SNC-Lavalin Inc. Memorandum dated December 13, 2011 from Luc Chausse to Darren Debourke re Gate 3 Deliverables - Geotechnical Survey, Data Acquisition and Analysis	2/18/2019	Scott Shaffer
P-01900	Nalcor Energy - Lower Churchill Project - LC-G-002 (Project No. 505573) - 350 kV HVdc Line Geotechnical Baseline - Muskrat Falls to Soldiers Pond dated April 3, 2012	2/18/2019	Scott Shaffer
P-01901	Email dated June 23, 2016, 10:04:22 AM from Stan Marshall to cathyghaney@nalcorenergy.com re Fwd: Note from Mark Turpin	2/18/2019	Scott Shaffer
P-01902	Independent Project Analysis Presentation - Mid-Execution Assessment - Nalcor Lower Churchill Project - Presented to Lower Churchill Project Team - Felix Parodi and Lucas Milrod dated December 2015	2/18/2019	Scott Shaffer
P-01903	Email dated May 28, 2013, 12:22 PM from pharrington@nalcorenergy.com to jasonkean@nalcorenergy.com re Declined: Risk discussion (May 28, 2013 4:30:00 PM, my office)	2/18/2019	Scott Shaffer
P-01904	Grant Thornton - MFI - Interview Summary of Derrick Sturge dated June 20, 2018	2/18/2019	Scott Shaffer
P-01905	Grant Thornton - MFI - Interview Summary of Ed Martin dated June 27, 2018	2/18/2019	Scott Shaffer
P-01906	Grant Thornton - MFI - Interview Summary of Gilbert Bennett dated April 19, 2018	2/18/2019	Scott Shaffer
P-01907	Grant Thornton - MFI - Interview Summary of Keith Dodson dated November 16, 2018	2/18/2019	Scott Shaffer
P-01908	Grant Thornton - MFI - Interview Summary of Mark Turpin dated December 2, 2018	2/18/2019	Scott Shaffer
P-01909	Grant Thornton - MFI - Interview Summary of Paul Harrington dated October 24, 2018	2/18/2019	Scott Shaffer
P-01910	Grant Thornton PTQ1.22 Questions and Answers	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01911	Nalcor Response to GT Q10.25 dated October 15, 2018	2/18/2019	Scott Shaffer
P-01912	Astaldi Hours and Concrete Curves - 2013-August 2018	2/18/2019	Scott Shaffer
P-01913	MF/LTA 2015 Cost Overruns Certificate dated December 14, 2015	2/18/2019	Scott Shaffer
P-01914	MF/LTA 2016 Cost Overruns Certificate dated December 13, 2016	2/18/2019	Scott Shaffer
P-01915	Nalcor Response to GT RFI #Q10.21 dated October 18, 2018	2/18/2019	Scott Shaffer
P-01916	Nalcor Response to GT RFI #Q10.28 dated November 5, 2018	2/18/2019	Scott Shaffer
P-01917	Nalcor Response to GT RFI #Q10.29 dated November 8, 2018	2/18/2019	Scott Shaffer
P-01918	Nalcor Energy - Lower Churchill Project - Lower Churchill Construction Projects Benefits Strategy dated March 11, 2014	2/18/2019	Scott Shaffer
P-01919	Nalcor Energy - Lower Churchill Project - Stewardship Reporting Procedure - Nalcor Doc. No. LCP-PT-MD-0000-PC-PR-0017-01 dated April 23, 2018	2/18/2019	Scott Shaffer
P-01920	Nalcor Response to GT RFI #Q10.32 dated November 7, 2018	2/18/2019	Scott Shaffer
P-01921	Nalcor Energy - Lower Churchill Project - Health and Safety Management Plan - Nalcor Doc. No. LCP-PT-MD-0000-HS-PL-0001-01A dated March 10, 2016	2/18/2019	Scott Shaffer
P-01922	Nalcor Energy - Lower Churchill Project - LCP Reporting Matrix - Nalcor Doc. No. LCP-PT-MD-0000-PC-FR-0002-01	2/18/2019	Scott Shaffer
P-01923	SNC-Lavalin - Nalcor Energy - Project Cost Status - Project: 505573 : Lower Churchill Project - Period 088 from September 27, 2018 to October 31, 2018	2/18/2019	Scott Shaffer
P-01924	Nalcor Response to GT RFI #Q10.39 dated November 6, 2018	2/18/2019	Scott Shaffer
P-01925	Nalcor Response to GT RFI #Q10.46 dated November 8, 2018	2/18/2019	Scott Shaffer
P-01926	Nalcor Response to GT RFI #Q10.47 dated November 14, 2018	2/18/2019	Scott Shaffer
P-01927	Memo dated October 25, 2018 from Richard Westney to Angie Brown re Risk Ranges & Responsibilities for DG3 QRA	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01928	Lower Churchill Hydroelectric Generation Project at Muskrat Falls on the Lower Churchill River - Newfoundland and Labrador - Contract CH0007 - Muskrat Falls Corporation/Astaldi Canada Inc. Productivity Study - Phase 2 - Assessment and Report dated March 7, 2015 by Dr. William Ibbs	2/18/2019	Scott Shaffer
P-01929	Astaldi Cost Control and Productivity Analysis Reports: Observations and Recommendations dated September 25, 2015 by Dr. Williams Ibbs	2/18/2019	Scott Shaffer
P-01930	Nalcor Energy - Lower Churchill Project - Independent Engineer's Report - Lower Churchill Project dated December 30, 2013	2/18/2019	Scott Shaffer
P-01931	Letter dated August 29, 2011 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Project Control Schedule - Stages 1 & 2	2/18/2019	Scott Shaffer
P-01932	Email dated February 16, 2012, 5:10 PM from Clarence Hewitt to Normand Bechard re Nonconformance No. NC-0021 Gate 3 Deliverables Rec. No. L010-S011-200-170331-00160	2/18/2019	Scott Shaffer
P-01933	LIL Construction Report for Period Ending December 31, 2017 dated January 20, 2018	2/18/2019	Scott Shaffer
P-01934	Nalcor Energy - SNC-Lavalin - Project Cost Status - Project: 505573 : Lower Churchill Project - Period 060 from May 26, 2016 to June 29, 2016	2/18/2019	Scott Shaffer
P-01935	Nalcor Energy - SNC-Lavalin - Project Cost Status - Project: 505573 : Lower Churchill Project - Period 081 from March 1, 2018 to March 28, 2018	2/18/2019	Scott Shaffer
P-01936	Nalcor Energy - Lower Churchill Project - Payment Certificate Procedure dated March 2, 2016	2/18/2019	Scott Shaffer
P-01937	Nalcor Energy - Lower Churchill Project - Electronic Data Exchange Procedure dated July 15, 2016	2/18/2019	Scott Shaffer
P-01938	Nalcor Energy - Lower Churchill Project - Accounts Payable Procedure dated November 14, 2017	2/18/2019	Scott Shaffer
P-01939	Nalcor Energy - Lower Churchill Project - Material Request, Issue, and Return dated April 7, 2014	2/18/2019	Scott Shaffer
P-01940	Nalcor Energy - Lower Churchill Project - Change Management Plan dated December 23, 2014	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01941	Nalcor Energy - Lower Churchill Project - Overarching Contracting Strategy dated October 25, 2011	2/18/2019	Scott Shaffer
P-01942	Nalcor Energy - Lower Churchill Project - Overarching Contracting Strategy dated February 29, 2012	2/18/2019	Scott Shaffer
P-01943	Nalcor Energy - Lower Churchill Project - Procedure for Site Purchases dated April 15, 2014	2/18/2019	Scott Shaffer
P-01944	Nalcor Energy - Lower Churchill Project - Procedure for Post Award Contract Administration dated February 28, 2014	2/18/2019	Scott Shaffer
P-01945	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Invitation for Bidder Selection dated October 23, 2013	2/18/2019	Scott Shaffer
P-01946	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Bid Receipt and Opening dated October 22, 2013	2/18/2019	Scott Shaffer
P-01947	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Bid Evaluation and Award Recommendation dated October 23, 2013	2/18/2019	Scott Shaffer
P-01948	LIL Construction Report for period ending March 31, 2014 dated April 20, 2014	2/18/2019	Scott Shaffer
P-01949	Independent Engineer's Report - Lower Churchill Project - prepared by MWH Americas, Inc. Draft dated November 15, 2013	2/18/2019	Scott Shaffer
P-01950	Letter dated May 27, 2016 from Lance Clarke to Francesco Rotundi re Astaldi Canada Inc. - Justification for Incremental Compensation - Agreement: CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams	2/18/2019	Scott Shaffer
P-01951	MF/LTA Construction Report for Period Ending December 31, 2017 dated January 20, 2018	2/18/2019	Scott Shaffer
P-01952	Nalcor Energy - Lower Churchill Project - Material Receiving dated April 2, 2014	2/18/2019	Scott Shaffer
P-01953	Update on Government's Response to the Lower Churchill River Hydroelectric Generation Project Joint Review Panel Report dated July 11, 2019 (See P-01957, P-01960, P-01961, P-01968, P-01969, P-01971 and P-01973 for Annex to Document)	6/20/2019	Environmental Panel
P-01954	Nalcor Energy - Lower Churchill Project - Muskrat Falls Generation - Quantitative Cost and Schedule Risk Analysis (Q1-2016) dated June 29, 2016	2/18/2019	Scott Shaffer
P-01955	MF/LTA Construction Report for Period Ending June 30, 2016 dated July 20, 2016	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01956	MF/LTA Construction Report for Period Ending March 31, 2014 dated April 20, 2014	2/18/2019	Scott Shaffer
P-01957	Agreement Concerning the Establishment of a Joint Review Panel for the Environmental Assessment of the Lower Churchill Hydroelectric Generation Project between The Government of Canada and the Government of Newfoundland and Labrador dated January 8, 2009 (Annex A to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01958	Email dated February 21, 2014, 12:38 PM from Suhuyini Abudulai to James Meaney cc Alison Manzer, Charles Newman, joseph.krupski@nrcan-rncan.gc.ca and anoop.kapoor@nrcan.rncan.gc.ca re Nalcor - Interim IE Report [IWOV-Legal.FID1816819]	2/18/2019	Scott Shaffer
P-01959	The Institute of Internal Auditors Report re External Quality Assessment of the Internal Audit Activity at Nalcor Energy dated June 2013	2/18/2019	Scott Shaffer
P-01960	Government Response Guidance Document for Joint Review Panel Report on Lower Churchill Hydroelectric General Project by Nalcor Energy dated August 23, 2011 (Annex B to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01961	Letter dated November 9, 2011 from Bill Parrott to All Deputy Ministers and Equivalent re Draft Government Response to Joint Review Panel's Recommendations - Lower Churchill Hydroelectric Generation Project (Annex C to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01962	Letter dated June 6, 2016 from Paul Harrington to Stan Marshall re Concerns	2/18/2019	Scott Shaffer
P-01963	Nalcor Energy - Lower Churchill River - Project Change Notice - PCN-0705 Appropriation of Additional Budget Due to Agreement Amendment for CH0007-001 Contract - Construction of Powerhouse and Intake, Spillway and Transition Dams - AFE Rev. 4 dated January 6, 2017	2/18/2019	Scott Shaffer
P-01964	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - Recommendation for Award - Summary Report - CH0007: Construction of Intake and Powerhouse, Spillway and Transition Dams dated September 24, 2013	2/18/2019	Scott Shaffer



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01965	2015 01G in the Supreme Court of Newfoundland and Labrador Trial Division (General) between Constructions Proco Inc. and Astaldi Canada Inc. and Muskrat Falls Corporation and Nalcor Energy dated March 6, 2015	2/18/2019	Scott Shaffer
P-01966	Nalcor Energy - Lower Churchill Project - Project Execution Plan (Scope and Approach) dated September 22, 2011	2/18/2019	Scott Shaffer
P-01967	Nalcor Energy - Lower Churchill Project - Project Execution Plan (Scope and Approach) dated March 11, 2014	2/18/2019	Scott Shaffer
P-01968	Department of Natural Resources - Panel Recommendation # 4.5 - Full clearing of the Muskrat Falls reservoir dated October 14, 2011 (Annex D to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01969	Responsibility Matrix and Status of Recommendations of the Joint Review Panel dated July 11, 2019 (Annex E to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01970	Nalcor Energy Presentation re Audit & Resource Plan - Internal Audit 2015 - 2019	2/18/2019	Scott Shaffer
P-01971	Annex A - Status of Environmental Assessment Release Conditions for the Lower Churchill Generation Project (Annex F to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01972	Curriculum Vitae - Greg Fleming	2/18/2019	Scott Shaffer
P-01973	LCP FS Permit Registry - October 2018 (Annex G to Exhibit P-01953)	6/20/2019	Environmental Panel
P-01974	Email dated August 24, 2013, 4:02 PM from Gilbert Bennett to Rob Hull re Fw: Due Diligence CH0007	2/18/2019	Scott Shaffer
P-01975	Recollections regarding the SNC Risk Analysis Report	2/18/2019	Scott Shaffer
P-01976	Nalcor Energy - Lower Churchill Project - SNC-Lavalin Inc. - Materials Management Plan dated March 29, 2012	2/18/2019	Scott Shaffer
P-01977	SNC-Lavalin Risk Assessment - Lower Churchill Project - 505573 dated May 17, 2013	2/18/2019	Scott Shaffer
P-01978	Lower Churchill Project - Agreement No: CH0007-001 - CHO No. 064 - Construction of Intake & Powerhouse, Spillway & Transition Dams - Change Order between Muskrat Falls Corporation and Astaldi Canada Inc. dated January 22, 2018	2/18/2019	Scott Shaffer
P-01979	Lower Churchill Project - Agreement No: CH0007-001 - CHO No. 065 - Construction of Intake & Powerhouse, Spillway & Transition Dams - Change Order between Muskrat Falls Corporation and Astaldi Canada Inc. dated January 22, 2018	2/18/2019	Scott Shaffer





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01980	Grant Thornton - MFI - Interview Summary of Stan Marshall dated September 13, 2018	2/18/2019	Scott Shaffer
P-01981	The Telegram news article dated November 19, 2018 re Astaldi Canada-Nalcor Energy dispute hits Muskrat Falls Inquiry	2/18/2019	Scott Shaffer
P-01982	CBC news article dated October 22, 2018 re Astaldi wants to finish the job after Muskrat Falls workers booted from site	2/18/2019	Scott Shaffer
P-01983	CBC news article dated October 25, 2018 re Astaldi workers will get paid, premier says, after company fails to meet payroll at Muskrat Falls megaproject	2/18/2019	Scott Shaffer
P-01984	EY - Muskrat Falls Project - Review of project cost, schedule and related risks - Interim Report dated April 8, 2016	2/18/2019	Scott Shaffer
P-01985	CBC news article dated February 13, 2015 re Muskrat Falls: Astaldi adapting following dispute over 'dome'	2/18/2019	Scott Shaffer
P-01986	Interim Independent Engineer's Report - Lower Churchill Project prepared by MWH Americas, Inc. dated November 29, 2013	2/18/2019	Scott Shaffer
P-01987	The Telegram news article dated September 30, 2017 re SNC-Lavalin report revealed Muskrat Falls risks: premier	2/18/2019	Scott Shaffer
P-01988	Nalcor Energy - Lower Churchill Project - Understanding Muskrat - Stan Marshall, CEO Nalcor Energy dated February 15, 2018	2/18/2019	Scott Shaffer
P-01989	GNL Decision/Direction Note - Cabinet Secretariat re Contract Award - Muskrat Falls Oversight Committee Advisory Services dated October 17, 2014	2/26/2019	Paul Davis
P-01990	GNL News Release dated December 10, 2014 re Ensuring Responsible Governance	2/26/2019	Paul Davis
P-01991	GNL Presentation - Muskrat Falls Project Oversight Committee - Report for period ended September 2014 dated December 15, 2014	2/26/2019	Paul Davis
P-01992	GNL - Muskrat Falls Project Oversight Committee - Committee Report - Period Ending September 2014	2/26/2019	Paul Davis
P-01993	Letter dated December 8, 2014 from Paul Davis to Derrick Dalley re Challenge of guiding the Department of Natural Resources and the Forestry and Agrifoods Agency	2/26/2019	Paul Davis
P-01994	Email dated March 3, 2015, 9:19:13 AM from Diana Quinton to Charles W. Bown, cc Tracy English re KMs - Independent Engineer's November 2014 Report	2/26/2019	Paul Davis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-01995	GNL - Muskrat Falls Project Oversight Committee - Committee Report - Period Ending December 2014	2/26/2019	Paul Davis
P-01996	GNL Decision/Direction Note - Cabinet Secretariat re Contract Award 2015/2016 - Muskrat Falls Oversight Committee Advisory Services dated March 31, 2015	2/26/2019	Paul Davis
P-01997	Email dated May 19, 2015, 11:47:08 am from Corey Snook to Paul J. Morris, Paul O Parsons, Leanne Combden, Robert S. Bates and Emily Thompson, cc John Cowan re VOCM - Premier Will Offset Power Costs with Surplus Muskrat Falls Power	2/26/2019	Paul Davis
P-01998	The Telegram news article dated May 27, 2015 re Muskrat Falls dome metal sent to scrapyard	2/26/2019	Paul Davis
P-01999	Email dated June 5, 2015, 6:08:30 AM from Diane Quinton to Derrick Dalley, Charles W. Bown, Tracy English, Paul J. Morris, Ian Froude and Debbie Marnell re Premier 'troubled' as Nalcor defends hiring firm facing Muskrat Falls lawsuits	2/26/2019	Paul Davis
P-02000	Nalcor Energy - Lower Churchill Project Presentation re Cabinet Update - Lower Churchill Project Phase 1 dated June 25, 2015	2/26/2019	Paul Davis
P-02001	GNL Presentation re Muskrat Falls Project Oversight Committee - Report for period ended March 2015 dated June 25, 2015	2/26/2019	Paul Davis
P-02002	Amending Agreement Number 2 between Labrador-Island Link Limited Partnership and Valard Construction LP dated June 30, 2017	2/18/2019	Scott Shaffer
P-02003	GNL - Muskrat Falls Oversight Committee - Committee Report - March 2015	2/26/2019	Paul Davis
P-02004	The Telegram news article dated July 16, 2015 re Premiers impressed by Muskrat Falls	2/26/2019	Paul Davis
P-02005	Email dated August 19, 2015, 4:56:55 PM from Diana Quinton to Charles W. Bown, Tracy English, Paul J. Morris, Debbie Marnell, Ian Froude and Derrick Dalley re FW: Draft Comms Plan for Muskrat Falls update	2/26/2019	Paul Davis
P-02006	Nalcor Energy Presentation - Lower Churchill Phase 1 - August 2015 Project Update	2/26/2019	Paul Davis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02007	Email dated September 14, 2015, 10:39:09 AM from Heather MacLean to Diana Quinton and Donna Ivey, cc Milly Brown, Hugh Donnan, Scott Barfoot and Debbie Marnell re Muskrat Falls Update - Approach	2/26/2019	Paul Davis
P-02008	Email dated September 18, 2015, 2:16:01 PM from Diana Quinton to Derrick Dalley, Charles W. Bown, Tracy English and Paul J. Morris, cc Ian Froude and Debbie Marnell re Nalcor's Plans for Muskrat Falls Update	2/26/2019	Paul Davis
P-02009	GNL Presentation - Muskrat Falls Project - Oversight Committee - Update to Cabinet dated September 21, 2015	2/26/2019	Paul Davis
P-02010	Nalcor Energy - Lower Churchill Project Presentation - Muskrat Falls Project - Cabinet Update dated September 21, 2015	2/26/2019	Paul Davis
P-02011	Email dated September 24, 2015, 11:23:13 AM from Diana Quinton to Hugh Donnan, Heather MacLean and Milly Brown, cc Donna Ivey, Scott Barfoot and Debbie Marnell re Nalcor's Plans for Muskrat Falls Update	2/26/2019	Paul Davis
P-02012	GNL Presentation - Muskrat Falls Project - Oversight Committee - Project Update dated September 28, 2015	2/26/2019	Paul Davis
P-02013	The Telegram news article dated September 29, 2015 re Premier disappointed with Muskrat Falls cost overruns	2/26/2019	Paul Davis
P-02014	GNL - Muskrat Falls Project - Oversight Committee - Committee Report - August 2015	2/26/2019	Paul Davis
P-02015	Email dated September 30, 2015, 11:35 AM from Premier's Office to Brenda Haynes, cc Ian Froude re HP TRIM Incoming Correspondence: ICOR2015/1057 : Dwight Ball writes Premier David requesting an updated budget and construction schedule for the Muskrat Falls Project	2/26/2019	Paul Davis
P-02016	Email dated October 1, 2015, 2:37:03 PM from Linda J. Walsh to Jenna Shelley, James Sheppard, et al re NLIS 6 - Premier Provides Update on Oil and Gas Resources	2/26/2019	Paul Davis
P-02017	Email dated October 7, 2015, 4:16:04 PM from Premier to Catherine Evans re FW: Ministerial Response to Incoming Correspondence for Premier	2/26/2019	Paul Davis
P-02018	Email dated October 27, 2015, 3:26:38 PM from Brian Scott to Darrell Hynes, Donna Ivey, et al re Davis delivers campaign-style speech to BoT	2/26/2019	Paul Davis
P-02019	GNL News Release dated November 2, 2015 re Strong Governance for Crown Corporations	2/26/2019	Paul Davis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02020	Presentation by Professor Guy Holburn - Best Practice Principles of Corporate Governance for Crown Corporations - Report for the Commission of Inquiry Respecting the Muskrat Falls Project dated February 25, 2019	2/25/2019	Dr. Guy Holburn
P-02021	Email dated October 16, 2013, 5:01:19 PM from Derrick Dalley to Charles W. Bown re Fw: Uncle Gnarley	2/27/2019	Derrick Dalley
P-02022	Email dated October 18, 2013, 4:36:11 PM from Derrick Dalley to Charles W. Bown re Minister Request	2/27/2019	Derrick Dalley
P-02023	The Telegram news article dated November 1, 2013 re Muskrat power will be profitable, Dalley says	2/27/2019	Derrick Dalley
P-02024	Email dated November 1, 2013, 1:58:23 PM from Auburn Warren@nalcorenergy.com to Paul Myrden, cc Donna Brewer, DSturge@nalcorenergy.com, et al re Minister Request	2/27/2019	Derrick Dalley
P-02025	Email dated November 6, 2013, 5:14:25 PM from Diana Quinton to News Releases, cc Glenda Power, Jacquelyn Howard, Jennifer Collingwood and Tina Williams re REVISED: For immediate release: Motion Defeated to Return Muskrat Falls to the Public Utilities Board	2/27/2019	Derrick Dalley
P-02026	Email dated November 6, 2013, 9:18 AM from Diane Norris to brianpeckford, cc Premier re TRIM Correspondence-Outgoing: OCOR-11924 : Response to Brian Peckford re: Muskrat Falls	2/27/2019	Derrick Dalley
P-02027	Email dated November 7, 2013, 5:17:19 PM from Derrick Dalley to Charles W. Bown re UARB Update	2/27/2019	Derrick Dalley
P-02028	Email dated November 25, 2013, 1:44:35 PM from Diana Quinton to Derrick Dalley and Darrell Hynes re Fw: KMs - Financial Accountability and Benefits to the Province	2/27/2019	Derrick Dalley
P-02029	GNL News Release dated December 10, 2013 re Investing in Muskrat Falls for an Energized Economy - Premier Announces Completion of Federal Loan Guarantee and Financing	2/27/2019	Derrick Dalley
P-02030	GNL News Release dated December 24, 2013 re Resource Development Creates a Sustainable Economy in Newfoundland and Labrador - Minister Reflects on Achievements of 2013	2/27/2019	Derrick Dalley
P-02031	Letter dated December 17, 2013 from Joe Oliver to Derrick Dalley re Letter of August 22, 2013 from Thomas Marshall regarding the condition precedent associated with Aboriginal consultations contained in the Federal Loan Guarantee Term Sheet	2/27/2019	Derrick Dalley



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02032	Email dated January 9, 2014, 11:14:48 AM from Diana Quinton to Derrick Dalley, Darrell Hynes, et al re G & M - Muskrat Falls and the power of obstinacy	2/27/2019	Derrick Dalley
P-02033	Email dated January 13, 2014, 4:00:27 PM from Diana Quinton to Derrick Dalley, cc Darrell Hynes, Charles W. Bown, et al re For approval: Letter to Editor: Globe and Mail (article is below)	2/27/2019	Derrick Dalley
P-02034	Email dated January 20, 2014, 10:28:49 AM from Paul O Parsons to Paul J. Morris, John Cowan and Rob McGrath re News Release for Approval: Minister Clarifies Information about Capital Cost of the Muskrat Falls Project	2/27/2019	Derrick Dalley
P-02035	Email dated February 21, 2014, 10:09:52 AM from Derrick Dalley to Charles W. Bown re Muskrat Falls Independent Engineer	2/27/2019	Derrick Dalley
P-02036	The Telegram news article dated February 25, 2014 re 'We didn't need to see a report' from independent watchdog	2/27/2019	Derrick Dalley
P-02037	Email dated February 25, 2014, 2:02:55 PM from EMartin@nalcenergy.com to KONEill@nlh.nl.ca, cc GBennett@nalcenergy.com, JamesMeaney@nalcenergy.com and PHarrington@lowerchurchillproject.ca re Some edits to Letter to the Editor and KM from Nalcor for consideration for insertion into the letter	2/27/2019	Derrick Dalley
P-02038	Email dated February 28, 2014, 4:27:19 PM from Milly Brown to Diana Quinton, Derrick Dalley, et al re Final response for approval	2/27/2019	Derrick Dalley
P-02039	Email dated March 1, 2014, 10:56:58 AM from Derrick Dalley to Charles W. Bown re The Telegram: Feds won't confirm details of Muskrat Falls watchdog report	2/27/2019	Derrick Dalley
P-02040	The Telegram news article dated March 14, 2014 re Marshall promises Muskrat Falls oversight committee	2/27/2019	Derrick Dalley
P-02041	Email dated March 21, 2014, 3:32:55 PM from Derrick Dalley to Charles W. Bown re Fw: News release for final approval: Minister Announces Principles of Oversight Process for the Construction Phase of the Muskrat Falls Project	2/27/2019	Derrick Dalley
P-02042	Email dated March 23, 2014, 6:16:07 PM from Derrick Dalley to Charles W. Bown re Q&A	2/27/2019	Derrick Dalley
P-02043	The Telegram news article dated March 24, 2014 re Minister announces beef-up oversight of Muskrat Falls project	2/27/2019	Derrick Dalley



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02044	Email dated April 23, 2014, 11:57:45 AM from Derrick Dalley to Charles W. Bown re VOCM	2/27/2019	Derrick Dalley
P-02045	Letter dated April 23, 2014 from Gilbert J. Bennett to Derrick Dalley re correspondence from Cabot Martin in relation to the North Spur at the Muskrat Falls site and issues relating to dam safety	2/27/2019	Derrick Dalley
P-02046	Nalcor Energy - Lower Churchill Project presentation - Muskrat Falls Project - Value and Cost Update dated June 25, 2014	2/27/2019	Derrick Dalley
P-02047	EY Report - Government of Newfoundland and Labrador - Review of Government protocols to oversee the Muskrat Falls Project dated July 25, 2014	2/27/2019	Derrick Dalley
P-02048	Letter dated July 29, 2014 from Thomas Marshall and Derrick Dalley to Ken Marshall and Ed Martin re The Muskrat Falls Project (the Project) - Reporting to the Muskrat Falls Project Oversight Committee	2/27/2019	Derrick Dalley
P-02049	Muskrat Falls Oversight Committee Terms of Reference dated July 29, 2014	2/27/2019	Derrick Dalley
P-02050	GNL Presentation - Muskrat Falls Project Oversight Committee dated July 29, 2014	2/27/2019	Derrick Dalley
P-02051	GNL - Muskrat Falls Project Oversight Committee - Committee Report - July 2014	2/27/2019	Derrick Dalley
P-02052	The Honourable Derrick Dalley - Minister of Natural Resources - Speaking Notes for Oversight Announcement dated July 31, 2014	2/27/2019	Derrick Dalley
P-02053	GNL Information Note - Department of Natural Resources dated August 22, 2014 re Oversight of the Muskrat Falls Hydroelectric Project	2/27/2019	Derrick Dalley
P-02054	Email dated March 2, 2015, 11:59:18 AM from Ian Froude to Charles W. Bown re KMs: Release of the Independent Engineer's November report	2/27/2019	Derrick Dalley
P-02055	GNL News Release dated March 13, 2015 re Providing Oversight of the Province's Investment - Progress Continues on the Muskrat Falls Project	2/27/2019	Derrick Dalley
P-02056	GNL - Muskrat Falls Project Oversight Committee - Committee Report - December 2014	2/27/2019	Derrick Dalley
P-02057	Email dated March 31, 2015, 7:38:33 PM from Derrick Dalley to Ian Froude re Q to Minister on Twitter from Tom Baird	2/27/2019	Derrick Dalley



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02058	Email dated May 27, 2015, 7:19:52 AM from Diana Quinton to Derrick Dalley, Charles Bown, et al re Telegram - Muskrat Falls dome metal sent to scrapyard	2/27/2019	Derrick Dalley
P-02059	GNL News Release dated July 3, 2015 re Providing Oversight of the Province's Investment - Oversight Committee Continues to Closely Monitor the Muskrat Falls Project	2/27/2019	Derrick Dalley
P-02060	Email dated September 30, 2015, 1:28:55 PM from Heather MacLean to Diana Quinton and Milly Brown, cc Donna Ivey, Debbie Marnell, et al re For Approval: Response to James McLeod, The Telegram	2/27/2019	Derrick Dalley
P-02061	GNL News Release dated October 30, 2015 re Supporting Residents in Newfoundland and Labrador - Minister Releases Report on Province's Electricity System	2/27/2019	Derrick Dalley
P-02062	Independent Review of the 17 May 2017 Churchill River (Labrador) Flood Event by Karl-Erich Lindenschmidt	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-02063	GNL Presentation - Muskrat Falls Project - Rate Mitigation Considerations dated September 20, 2015	2/26/2019	Paul Davis
P-02064	Fax dated July 26, 2018 from Charlotte Wolfrey to Caitlin Urguhart re multiple documents	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-02065	Letter dated January 12, 2015 re Letter from Dr. Serge Leroueil to the Lower Churchill Project in relation to the North Spur stabilization at Muskrat Falls	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-02066	Uncle Gnarley: Jim Gordon's Final Comments on the North Spur dated July 2, 2018	2/22/2019	Roberta Benefiel/ Marjorie Flowers
P-02067	CBC news article dated August 14, 2015 re Racism, benefits agreement focus on Innu protest at Muskrat Falls	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02068	Innu Nation Media Release dated August 17, 2015 re Labrador Innu Leaders Accept Apology from Head of Nalcor for Racism at the Company's Muskrat Falls Site	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02069	CBC news article dated June 13, 2016 re 'This is a message to our leaders': Muskrat Falls protesters appear in court	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02070	Letter dated July 7, 2016 from Grand Chief Anastasia Qupee to Premier Dwight Ball re Muskrat Falls - Methylmercury in Lake Melville	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02071	Letter dated August 16, 2016 from Grand Chief Anastasia Qupee to the Honourable Perry Trimper re Environmental Management Agreement with the Innu Nation	2/28/2019	Anastasia Qupee/ Clementine Kuyper





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02072	CBC news article dated October 26, 2016 re N.L. government, Labrador leaders make 'significant' Muskrat Falls progress	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02073	Letter dated May 23, 2017 from Grand Chief Anastasia Qupee to Premier Dwight Ball re Muskrat Falls Project - Your Government's Promises and Obligations to the Innu Nation	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02074	CBC news article dated June 21, 2017 re Nalcor lowering water levels at Muskrat Falls reservoir	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02075	CBC news article dated October 11, 2012 re Nalcor granted injunction against NunatuKavut Community Council	2/27/2019	Todd Russell
P-02076	CBC news article dated April 6, 2013 re Russell, NunatuKavut members arrested near Muskrat Falls	2/27/2019	Todd Russell
P-02077	NunatuKavut Press Release dated September 11, 2013 re Nalcor Injunction Effectively Prohibits and Extinguishes Aboriginal Rights, NunatuKavut Appealing	2/27/2019	Todd Russell
P-02078	NunatuKavut Press Release dated December 4, 2014 re NunatuKavut Wins, NL's Highest Court Throws out Injunction	2/27/2019	Todd Russell
P-02079	Supreme Court of Newfoundland and Labrador Citation dated December 3, 2014 between NunatuKavut Community Council Inc., Todd Russell and Persons Unknown and Nalcor Energy	2/27/2019	Todd Russell
P-02080	The Telegram news article dated January 25, 2018 re Letter: Paul Davis must be dreaming in Technicolor	2/26/2019	Paul Davis
P-02081	Nalcor Energy - Lower Churchill Project Presentation - LC-G-002 RFP Evaluation Checkpoint dated November 23, 2010	3/1/2019	Pat Hussey
P-02082	SNC-Lavalin - Nalcor Energy - Commitment Package Schedule Status Report - Project: 505573 : Lower Churchill Project dated March 21, 2012	3/1/2019	Pat Hussey
P-02083	Power Advocate Presentation - Transmission Project Contracting and Packaging Strategy Risk Assessment - Action Items from June 26, 2012 Roundtable	3/1/2019	Pat Hussey
P-02084	Email dated June 28, 2012, 11:45:52 AM from Mouloud Aitr Ouferoukh to Jean-Daniel Tremblay re LCP Master Package Dictionary	3/1/2019	Pat Hussey
P-02085	Decision Gate 3 Basis of Estimate - Figure 14-1: Underlying Muskrat Falls Schedule Logic for Project Control Schedule	3/1/2019	Pat Hussey
P-02086	Approval Matrix for Key Procurement Recommendations dated October 12, 2012	3/1/2019	Pat Hussey
P-02087	Package Status Report - Awarded Packages dated July 16, 2018	3/1/2019	Pat Hussey



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02088	Background Information on Contract Packaging	3/1/2019	Pat Hussey
P-02089	NunatuKavut Press Release dated April 20, 2016 re New Scientific Report Finds Muskrat Falls Project an Environmental Disaster in the Making; Will Significantly and Adversely Harm Human Health and Well-being	2/27/2019	Todd Russell
P-02090	NunatuKavut Press Release dated December 17, 2018 re NunatuKavut says Province of NL's Lack of Response to the Independent Expert Advisory Committee Recommendations on Muskrat Falls Outrageous	2/27/2019	Todd Russell
P-02091	Resume - Pat Hussey	3/1/2019	Pat Hussey
P-02092	Letter dated May 28, 2007 from Pat Hussey to Newfoundland and Labrador Hydro - Lower Churchill Project re Request for Services	3/1/2019	Pat Hussey
P-02093	NL Hydro Presentation dated October 7, 2018 re Contracting Strategy - General Overview by P. Hussey	3/1/2019	Pat Hussey
P-02094	NL Hydro - Agreement 15431-OB for Supply Chain Management Services for the Lower Churchill Project between Energy Corporation of Newfoundland and Labrador and SRL Consulting Inc. dated January 1, 2008	3/1/2019	Pat Hussey
P-02095	NL Hydro Presentation dated April 21, 2008 re Lower Churchill Project - Project Management Approach (Post-Gate 2) and Contracting Strategy	3/1/2019	Pat Hussey
P-02096	NL Hydro - Amending Agreement Number 1 dated October 7, 2008 between Energy Corporation of Newfoundland and Labrador and SRL Consulting Inc.	3/1/2019	Pat Hussey
P-02097	Nalcor Energy - Lower Churchill Project - Amending Agreement Number 3 dated June 25, 2009 between Nalcor Energy and SRL Consulting Inc.	3/1/2019	Pat Hussey
P-02098	Nalcor Energy - Lower Churchill Project - Amending Agreement Number 4 dated January 15, 2010 between Nalcor Energy and SRL Consulting Inc.	3/1/2019	Pat Hussey
P-02099	Nalcor Energy - Lower Churchill Project - Amending Agreement Number 5 dated June 29, 2010 between Nalcor Energy and SRL Consulting Inc.	3/1/2019	Pat Hussey
P-02100	SNC-Lavalin - Component 1 - Muskrat Falls Hydroelectric Development - Part C - Section 4 - Execution Proposal	3/1/2019	Pat Hussey



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02101	Nalcor Energy - Lower Churchill Project - Procurement Process for Works, Goods & Services Related to Innu Culture and First Bidding Opportunities for Innu Businesses dated June 21, 2011	3/1/2019	Pat Hussey
P-02102	LCP Package List dated March 2, 2012	3/1/2019	Pat Hussey
P-02103	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - LCP Master Package Dictionary List - Register dated May 16, 2012	3/1/2019	Pat Hussey
P-02104	Email dated June 20, 2012, 7:44:11 PM from Timothy Dorsey to jasonkean@nalcenergy.com, cc James Cerone re Final Version of Transmission Project Contracting and Packaging Strategy Risk Assessment	3/1/2019	Pat Hussey
P-02105	Lower Churchill Project - Approval Authority Limits Matrix - Post-Sanction dated January 16, 2013	3/1/2019	Pat Hussey
P-02106	Appendix A11 - Provincial Benefits Questionnaire - Package Number: CD0508	3/1/2019	Pat Hussey
P-02107	Nalcor Energy - Communications Support Plan - Innu Community Engagement dated September 26, 2013	3/1/2019	Pat Hussey
P-02108	Exhibit 13 - Provincial Benefits - Agreement Number: CD0503-001	3/1/2019	Pat Hussey
P-02109	Opportunity Meeting with Valard / Quanta (August 15 - 16)	3/1/2019	Pat Hussey
P-02110	Email dated December 22, 2016, 2:39:00 PM from cherylmclean@lowerchurchillproject.ca to paul.rich@innu.ca and anastasia qupee cc Clementine Kuyper, Brian Crawley, Maria Moran and Bob Marshall re Response to Innu Nation's IBA Questions	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02111	Top 14 Contracts (By \$\$, Including Change Orders) - As of February 7, 2018	3/1/2019	Pat Hussey
P-02112	Nalcor Energy - Lower Churchill Project - Contract Packaging Development Timeline	3/1/2019	Pat Hussey
P-02113	Wood Mackenzie - Government Corporation Governance Review - April 2014	2/25/2019	Guy Holburn
P-02114	Email dated November 19, 2013, 9:29:24 PM from jamesmeaney@nalcenergy.com to Meghan Felt, cc Auburn Warren and Jennifer Gray re LCP Capital Cost & Material Contracts Update	2/26/2019	Paul Davis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02115	Azimuth Technical Memorandum dated July 19, 2018 from Randy Baker to Peter Madden, Nalcor Energy re Summary of Post-Exposure Human Health Risk Assessment from Methylmercury in Seafood in Goose Bay and Lake Melville, Labrador	2/27/2019	Todd Russell
P-02116	Baird Technical Memorandum dated August 2, 2018 from Alex Brunton to Reed Harris re Lake Melville Model Setup and Results	2/27/2019	Todd Russell
P-02117	Reid Harris Environmental Ltd. Report to Peter Madden dated August 3, 2018 re Updated analysis of predicted increases in methylmercury concentrations and downstreams export from Muskrat Falls Reservoir	2/27/2019	Todd Russell
P-02118	Azimuth Technical Memorandum dated February 25, 2018 from Randy Baker with G. Mann (L. Melville Mass Balance) to Peter Madden re Evaluation of MeHg Production by Muskrat Falls Reservoir and Implications for Lake Melville - A Top-Down, Mass-Balance Approach	2/27/2019	Todd Russell
P-02119	Dillon Consulting Memo dated November 20, 2018 from Rob Willis to Jackie Wells re Lower Churchill Hydroelectric Generation Project (LCHGP) Supplementary Human Health Risk Assessment (HHRA) Technical Memo - Overview of HHRA Program Status and Supplementary Assessment of Potential Future Human Exposures and Risks Due to Methylmercury	2/27/2019	Todd Russell
P-02120	Predicted Increases in Fish Methylmercury Muscle Tissue Concentrations in Goose Bay and Lake Melville submitted to Nalcor Energy by Jim McCarthy, Wood Environment & Infrastructure Solutions dated July 2018	2/27/2019	Todd Russell
P-02121	Ivey Business School - Energy Policy and Management Centre - Policy Brief dated January 2018 re Improving Governance and Strategy in Ontario's LDC Section	2/25/2019	Dr. Guy Holburn
P-02122	Lower Churchill Innu Impacts and Benefits Agreement dated November 18, 2011 among Nalcor Energy and Innu Nation and Sheshatshiu Innu First Nation and Mushuau Innu First Nation - Chapter 2 - Education, Training and Employment of Innu (Excerpt from Exhibit P-00300)	2/28/2019	Anastasia Qupee/ Clementine Kuyper



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02123	Lower Churchill Innu Impacts and Benefits Agreement dated November 18, 2011 among Nalcor Energy and Innu Nation and Sheshatshiu Innu First Nation and Mushuau Innu First Nation - Chapter 4 - Innu Business Opportunities (Excerpt from Exhibit P-00300)	2/28/2019	Anastasia Qupee/ Clementine Kuyper
P-02124	GNL Information Note - Department of Environment and Conservation re Overview of the Provincial Government's Involvement on Mercury and Associated Downstream Impacts in Relation to the Lower Churchill Project dated November 24, 2015	2/27/2019	Derrick Dalley
P-02125	Email dated November 26, 2013 from dsturge@nalcorenergy.com to edmartin/nlhydro, Charles Bown, Donna Brewer, P Myrden, cc auburnwarren, rob hull, james meaney, craig hippem, Xeno Martis re Outstanding Business Issues with Canada	2/27/2019	Derrick Dalley
P-02126	Handwritten Notes - Derrick Sturge	2/27/2019	Derrick Dalley
P-02127	Email dated November 8, 2011, 6:05:40 AM from pathussey@nalcorenergy.com to paulkennedy@nalcorenergy.com, clarencehewitt@nalcorenergy.com, anthonyjackman@nalcorenergy.com, and mahmoudshublaq@nalcorenergy.com re Fw: IBA presentations	3/1/2019	Pat Hussey
P-02128	Email dated March 29, 2011, 8:43:08 AM from pathussey@nalcorenergy.com to clarencehewitt@nalcorenergy.com re Fw: Presentation - Section 9	3/1/2019	Pat Hussey
P-02129	Nalcor Energy - Lower Churchill Project - Muskrat Falls & Island Link Master Contract Package List dated March 3, 2011	3/1/2019	Pat Hussey
P-02130	Nalcor Energy - Lower Churchill Project - Guidelines for Credit Worthiness Verification dated September 18, 2013	3/1/2019	Pat Hussey
P-02131	Email dated February 9, 2011, 8:03:12 AM from pathussey@nalcorenergy.com to ian.hendry@snclavalin.com	3/1/2019	Pat Hussey



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02132	Email dated October 5, 2012, 1:42:34 PM from ronpower@nalcoreenergy.com to lower_churchill_project_staff, cc Paul Harrington, Lance Clarke, normand.becharde@snclavalin.com, joseph.salim@snclavalin.com re LCP Supply Chain: Organizational Announcement	3/1/2019	Pat Hussey
P-02133	Nalcor Energy - Lower Churchill Project - Request for Proposal (RFP) No. LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services dated July 9, 2010	3/1/2019	Pat Hussey
P-02134	Compendium of Notes - Construction Management Presentations SNCL & HATCH - Oct 27 & 29	3/1/2019	Pat Hussey
P-02135	Lower Churchill Impacts and Benefits Agreement Summary (Note: This exhibit is the same as P-00298 with less redactions)	3/1/2019	Pat Hussey
P-02136	Email dated January 6, 2011, 8:16:54 AM from pathussey@nalcoreenergy.com to lanceclarke@nalcoreenergy.com re Emailing: LC-G-002 RFP - Deck for Ed - 16 Dec. 2010 - Final	3/1/2019	Pat Hussey
P-02137	Email dated December 7, 2010, 4:26:01 PM from ronpower@nalcoreenergy.com to lanceclarke@nalcoreenergy.com and pathussey@nalcoreenergy.com re Presentation	3/1/2019	Pat Hussey
P-02138	Email dated August 27, 2018, 3:13 PM from johannes.lampe@nunatsiavut.com to jim.goudie@nunatsiavut.com, Bert Pomeroy and Kevin Burt re Reports relating to methylmercury accumulation and transport from the Muskrat Falls reservoir	3/1/2019	CIMFP
P-02139	Limited Notice to Proceed - Lower Churchill Project: Muskrat Falls - CH0007: Civil Works dated September 24, 2013 between Nalcor Energy and Astaldi Canada Inc.	3/15/2019	Larry Cavaliere/ Ed Knox/ Perry Snook/ Ken White
P-02140	Uncle Gnarley: Opinions on Newfoundland Politics that Bite dated June 27, 2016 re Design Engineer Baffled by Extent of Muskrat TL Flaw Reports by CBC	3/15/2019	Larry Cavaliere/ Ed Knox/ Perry Snook/ Ken White
P-02141	Uncle Gnarley: Opinions on Newfoundland Politics that Bite dated April 27, 2017 re Dragging the Report on the Formworks Collapse Out of Nalcor	3/15/2019	Larry Cavaliere/ Ed Knox/ Perry Snook/ Ken White



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02142	Curriculum Vitae - Perry Snook	3/15/2019	Larry Cavaliere/ Ed Knox/ Perry Snook/ Ken White
P-02143	Curriculum Vitae - Larry Cavaliere	3/15/2019	Larry Cavaliere/ Ed Knox/ Perry Snook/ Ken White
P-02144	Email dated December 12, 2014, 4:22:39 PM from Nikolay Argirov to Craig Martin and Joseph.Krupski@NRCan-RNCan.gc.ca, cc JamesMeaney@lowerchurchillproject.ca and PHarrington@lowerchurchillproject.ca re Upcoming Committee Report and IE references	3/19/2019	Nik Argirov
P-02145	Letter dated March 1, 2016 from Ronald Penney and David Vardy to Honourable Dwight Ball re Review of Muskrat Falls be extended	3/19/2019	Nik Argirov
P-02146	Email dated July 31, 2018 from Brendan Paddick to David Vardy re response to email of July 16, 2018	3/19/2019	Nik Argirov
P-02147	Email dated January 31, 2011, 3:44:34 PM from pharrington@nalcoreenergy.com to ronpower@nalcoreenergy.com, lanceclarke@nalcoreenergy.com, et al re MWH meeting	3/19/2019	Nik Argirov
P-02148	Email dated February 2, 2012, 2:35:38 Pm from rossbeckwith@nalcoreenergy.com to jamesmeaney@nalcoreenergy.com and lanceclarke@nalcoreenergy.com, cc tracyhoskins@nalcoreenergy.com re RFP LC-PM-082: Independent Engineer	3/19/2019	Nik Argirov
P-02149	Email dated March 20, 2012, 3:00:22 PM from rossbeckwith@nalcoreenergy.com to jamesmeaney@nalcoreenergy.com, cc lanceclarke@nalcoreenergy.com and philipbursey@nalcoreenergy.com re LC-PM-082: Independent Engineer	3/19/2019	Nik Argirov
P-02150	Independent Engineer's Report - Lower Churchill Project - Reference No. RFP LC-PM-082 prepared by MWH re 3-4 Technical Proposal Questionnaire dated November 15, 2013	3/19/2019	Nik Argirov





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02151	Email dated May 9, 2012, 5:14:31 PM from rossbeckwith@nalcenergy.com to Nikolay Argirov, cc Lance Clarke, James Meaney and John Matovich re RFP LC-PM-082: Independent Engineer	3/19/2019	Nik Argirov
P-02152	Email dated May 23, 2012, 12:16:52 PM from rossbeckwith@nalcenergy.com to James Meaney and jmatovich@kcpl.ca and lanceclarke@nalcenergy.com re RFP LC-PM-082: IE	3/19/2019	Nik Argirov
P-02153	Email dated July 27, 2012, 11:28:37 AM from rossbeckwith@nalcenergy.com and lanceclarke@nalcenergy.com re Independent Engineer	3/19/2019	Nik Argirov
P-02154	Email dated September 12, 2012, 5:48:50 PM from James Meaney to Paul Harrington and Jason Kean, cc Lance Clarke re Canada at IE Kickoff Meeting	3/19/2019	Nik Argirov
P-02155	Email dated September 12, 2012, 1:50:39 PM from rossbeckwith@nalcenergy.com to jamesmeaney@nalcenergy.com, cc Lance Clarke re IE Kickoff Agenda/Canada	3/19/2019	Nik Argirov
P-02156	Email dated September 17, 2012, 10:28:03 PM from jamesmeaney@nalcenergy.com to rossbeckwith@nalcenergy.com, cc Lance Clarke re LC-PM-082: Independent Engineer - Minutes of Meeting	3/19/2019	Nik Argirov
P-02157	Email dated September 19, 2012, 11:38:05 AM from bbarnes@nalcenergy.com to lanceclarke@nalcenergy.com re North Spur	3/19/2019	Nik Argirov
P-02158	Email dated September 20, 2012, 1:36:15 PM from victoriastanford@nalcenergy.com to lanceclarke@nalcenergy.com, cc Peter Madden re MWH Documents update	3/19/2019	Nik Argirov
P-02159	Email dated September 30, 2012, 8:59:26 PM from jamesmeaney@nalcenergy.com to rlazarus@justice.gc.ca re Executed MWH contract (confidential)	3/19/2019	Nik Argirov
P-02160	Email dated October 22, 2012, 9:27:26 PM from James Meaney to John Matovich re MHI report for MWH	3/19/2019	Nik Argirov
P-02161	Nalcor Energy Presentation re DG3 Capital Costs Overview - Presentation to MWH, Independent Engineer dated October 22, 2012	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02162	Email dated October 25, 2012, 3:23:25 PM from jamesmeaney@nalcoreenergy.com to petermadden@nalcoreenergy.com, cc lanceclarke@nalcoreenergy.com re MWH Action items	3/19/2019	Nik Argirov
P-02163	Email dated October 25, 2012, 5:41:03 PM from James Meaney to Lance Clarke and Paul Harrington, cc Jason Kean re MWH Action Items	3/19/2019	Nik Argirov
P-02164	Nalcor Energy - Lower Churchill Project - LC-PM-082 - MWH Canada Inc. - Independent Engineer and Operating and Maintenance Services for Lower Churchill Project - Execution Plan dated November 16, 2012	3/19/2019	Nik Argirov
P-02165	Email dated February 3, 2015, 10:23:04 PM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov re Site Visit Report	3/19/2019	Nik Argirov
P-02166	Email dated February 19, 2013, 9:19:34 AM from lanceclarke@nalcoreenergy.com to jamesmeaney@nalcoreenergy.com re MWH Preliminary Comments on DG3 Estimate/Schedule	3/19/2019	Nik Argirov
P-02167	Email dated March 3, 2013, 7:51:39 PM from jasonkean@nalcoreenergy.com to Jason R. Kean re Fw: MWH Preliminary Comments on DG3 Estimate/Schedule	3/19/2019	Nik Argirov
P-02168	Email dated March 4, 2013, 2:24:55 PM from pharrington@nalcoreenergy.com to jasonkean@nalcoreenergy.com, cc James Meaney re Responses to MWH re DG3 Estimate	3/19/2019	Nik Argirov
P-02169	Independent Engineer's Report - Lower Churchill Project - Prepared by MWH Americas, Inc. Draft dated March 22, 2013	3/19/2019	Nik Argirov
P-02170	Email dated March 22, 2013, 4:04:30 PM from kwinsor@nalcoreenergy.com to jamesmeaney@nalcoreenergy.com, cc gbennett@nalcoreenergy.com, lanceclarke@nalcoreenergy.com and pharrington@nalcoreenergy.com re IE	3/19/2019	Nik Argirov
P-02171	Email dated June 13, 2013, 3:09 PM from jamesmeaney@nalcoreenergy.com to Derrick Sturge, Gerald Cahill, et al re LCP Governance 7 Control Presentation - Updated Draft	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02172	Email dated June 14, 2013, 12:40:33 PM from jamesmeaney@nalcenergy.com to lanceclarke@nalcenergy.com re Deck for 2 pm meeting with GNL	3/19/2019	Nik Argirov
P-02173	Email dated June 14, 2013, 3:56:21 Pm from petermadden@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com re Consolidated Nalcor comments on MWH IE Report	3/19/2019	Nik Argirov
P-02174	Email dated June 27, 2013, 9:55:34 AM from jamesmeaney@nalcenergy.com to Paul J. Morris, cc Rob McGrath, Todd Stanley, Rob Hull and Scott Pelley re IE Contract	3/19/2019	Nik Argirov
P-02175	Email dated July 12, 2013, 3:05:42 PM from Blaise Mitsutama to jamesmeaney@nalcenergy.com and leighannesutton@nalcenergy.com, cc Reynold Hokenson, petermadden@nalcenergy.com, et al re Lower Churchill: Draft of Independent Engineer's Report	3/19/2019	Nik Argirov
P-02176	Email dated July 18, 2013, 12:36 AM from lanceclarke@lowerchurchillproject.ca to jason kean/nlhydro, cc paulharrington@nlhydro; gilbert bennett/nlhydro and brian crawley/nlhydro re Draft IE Report to Ed/NL	3/19/2019	Nik Argirov
P-02177	Email dated August 12, 2013, 7:17 PM from James Meaney to Karen O'Neill and Derrick Sturge re FW: URGENT (today) - For posting on the Completed Access Request website - NR/14/2013	3/19/2019	Nik Argirov
P-02178	MHW IE Report Outstanding Questions Section 1-4 - Response to Inquiry by Nalcor	3/19/2019	Nik Argirov
P-02179	MHW IE Report Outstanding Questions Section 5-7 - Response to Inquiry by Nalcor	3/19/2019	Nik Argirov
P-02180	Email dated September 6, 2013, 4:14:28 PM from jamesmeaney@nalcenergy.com to dawndalley@nalcenergy.com, cc koneill@nlh.nl.ca and dsturge@nalcenergy.com re Fw: Questions regarding the Independent Engineer	3/19/2019	Nik Argirov
P-02181	Email dated September 23, 2013, 10:19 PM from jamesmeaney@nalcenergy.com to petermadden@lowerchurchillproject.ca, cc Lance Clarke and Paul Harrington re Rey	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02182	Email dated September 24, 2013, 8:06 AM from petermadden@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com, cc lanceclarke@lowerchurchillproject.ca re MWH tech session & site visit	3/19/2019	Nik Argirov
P-02183	Email dated September 24, 2013, 1:39:13 PM from petermadden@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com re List of documents posted for MWH review	3/19/2019	Nik Argirov
P-02184	Email dated October 1, 2013, 7:51 PM from James Meaney to Meghan Felt and Auburn Warren, cc Jennifer Gray re Limited Notice to Proceed - CH0007 - Civil Works (Confidential)	3/19/2019	Nik Argirov
P-02185	Email dated October 1, 2013, 10:14 PM from James Meaney to Meghan Felt and Auburn Warren, cc Jennifer Gray re Limited Notice to Proceed - CH0007 - Civil Works (Confidential)	3/19/2019	Nik Argirov
P-02186	Email dated October 10, 2013, 2:11 PM from Alison Manzer to Reynold Hokenson, Charles Newman and jamesmeaney@nalcenergy.com, cc Abudulai Suhuyini, Celeste Christensen, et al re Lower Churchill; Nalcor; Contract CH0007; LCRP - Contract CH0007 & Astaldi Selection [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02187	Email dated October 10, 2013, 3:13:55 PM from jamesmeaney@nalcenergy.com to Alison Manzer, cc Charles Newman re Lower Churchill; Nalcor; Contract CH0007; LCRP - Contract CH0007 & Astaldi Selection [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02188	Email dated October 10, 2013, 3:55 PM from scotto'brien@lowerchurchillproject.ca to james meaney/nlhydro, cc paulharrington/hlhydro and lance clarke/nlhydro re Astaldi Information for MWH	3/19/2019	Nik Argirov
P-02189	Email dated October 16, 2013, 1:08:42 PM from jamesmeaney@nalcenergy.com to Charles Newman, cc Lance Clarke, Peter Madden, Scott O'Brien and Suhuyini Abudulai re Fw: Lower Churchill; Nalcor, Contract CH0007; Request for Information [IWOV-Legal.FI1640195]	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02190	Email dated October 17, 2013, 9:05:01 AM from jamesmeaney@nalconenergy.com to lanceclarke@lowerchurchillproject.ca re Fw: Astaldi Information for MWH	3/19/2019	Nik Argirov
P-02191	Email dated October 17, 2013, 3:41 PM from lanceclarke@lowerchurchillproject.ca to jamesmeaney@nlhydro re Astaldi Information for MWH	3/19/2019	Nik Argirov
P-02192	Email dated October 24, 2013, 11:18 PM from scotto'brien@lowerchurchillproject.ca to jamesmeaney@nlhydro, cc ed over/lcp/nlhydro, ronadamcyk/lcp/nlhydro, et al re Lower Churchill; Nalcor; Request for Astaldi's Schedule	3/19/2019	Nik Argirov
P-02193	Email dated October 31, 2013, 10:09 PM from scotto'brien@lowerchurchillproject.ca to robertwoolgar@nlhydro re Fwd: LCRP - Nalcor - Outstanding Items List - October 31 Draft [IWOV-Legal.FID1816602]	3/19/2019	Nik Argirov
P-02194	Email dated November 1, 2013, 10:16:02 AM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca re URGENT: This afternoon's meeting / MWH issues	3/19/2019	Nik Argirov
P-02195	Email dated November 1, 2013, 11:42:15 AM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca re Fw: Email from Alison on IE Issues	3/19/2019	Nik Argirov
P-02196	Email dated November 1, 2013, 11:55:49 AM from jamesmeaney@nalconenergy.com to lanceclarke@lowerchurchillproject.ca and pharrington@lowerchurchillproject.ca re More from Alison	3/19/2019	Nik Argirov
P-02197	Email dated November 1, 2013, 10:37:37 PM from jamesmeaney@nalconenergy.com to Alison Manzer re MWH Meeting on Wednesday	3/19/2019	Nik Argirov
P-02198	Email dated November 1, 2013, 10:42 PM from Alison Manzer to jamesmeaney@nalconenergy.com re MWH Meeting on Wednesday	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02199	Email dated November 5, 2013, 8:17 AM from Alison Manzer to jamesmeaney@nalconenergy.com re Please confirm time and place	3/19/2019	Nik Argirov
P-02200	Email dated November 5, 2013, 11:10 AM from tomchudy@lowerchurchillproject.ca to jamesmeaney@nalconenergy.com, cc Jason Kean, Lance Clarke and Paul Harrington re Fw: MWH comments on Schedule Call	3/19/2019	Nik Argirov
P-02201	Email dated November 5, 2013, 3:17:47 PM from Bob Ilett to robertwoolgar@lowerchurchillproject.ca, petermadden@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca, cc Scott O'Brien, Ken Sparkes, et al re Fw: Outstanding Items for MWH / Canada Due Diligence	3/19/2019	Nik Argirov
P-02202	Email dated November 5, 2013, 5:05 PM from georgechehab@lowerchurchillproject.ca to edbush@lowerchurchillproject.ca re Fw: MWH Meeting on Wednesday CORRECT VERSION - New Data	3/19/2019	Nik Argirov
P-02203	Email dated November 5, 2013, 5:23:56 PM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca and petermadden@lowerchurchillproject.ca re *Confidential: IE Report (October 21) - Email 1 of 2	3/19/2019	Nik Argirov
P-02204	Email dated November 5, 2013, 5:24:31 PM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca and petermadden@lowerchurchillproject.ca re *Confidential: IE Report (October 21) - Email 2 of 2	3/19/2019	Nik Argirov
P-02205	Email dated November 6, 2013, 7:11 AM from jamesmeaney@nalconenergy.com to Derrick Sturge, Auburn Warren, Rob Hull and Craig Hippern re Fw: Agenda for MWH Meeting	3/19/2019	Nik Argirov
P-02206	Email dated November 6, 2013, 10:22 AM from Ed Martin to Bev Tucker re Fw: Deck re Project Costs	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02207	Email dated November 6, 2013, 1:40:55 PM from jamesmeaney@nalconenergy.com to Joseph Krupski, James Loucks, Reynold Hokenson, Alison Manzer, David Pyper and John Medland re Fw: Astaldi deck (confidential)	3/19/2019	Nik Argirov
P-02208	Email dated November 6, 2013, 3:26:10 PM from jamesmeaney@nalconenergy.com to Joseph Lrupski and James loucks cc Reynold Hokenson, Alison Manzer, David Pyper and John Medland re LCP Value Update Deck - November 6, 2013 (Confidential)	3/19/2019	Nik Argirov
P-02209	Email dated November 6, 2013, 4:05 PM from lanceclarke@lowerchurchillproject.ca to jamesmeaney/nlhydro re Fwd:	3/19/2019	Nik Argirov
P-02210	Email dated November 6, 2013, 6:01 PM from lanceclarke@lowerchurchillproject.ca to jasonkean/nlhydro re Fwd: MWH Meeting on Wednesday CORRECT VERSION	3/19/2019	Nik Argirov
P-02211	Email dated November 6, 2013, 10:21 PM from jamesmeaney@nalconenergy.com to Paul Harrington re Did it go ok today with Canada and IE?	3/19/2019	Nik Argirov
P-02212	Email dated November 19, 2013, 9:48 AM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca, cc lanceclarke@lowerchurchillproject.ca re IE Contract	3/19/2019	Nik Argirov
P-02213	Email dated November 14, 2013, 8:13 PM from auburnwarren@nalconenergy.com to Derrick Sturge, James Meaney, Rob Hull, Craig Hippert and Xero Martis re Fw: URGENT; Updated capital costs	3/19/2019	Nik Argirov
P-02214	Email dated November 15, 2013, 8:12:50 AM from georgechehab@lowerchurchillproject.ca to jasonkean@lowerchurchillproject.ca, cc jamesmeaney@nalconenergy.com, auburnwarren@nalconenergy.com, et al re URGENT: Updated capital costs	3/19/2019	Nik Argirov
P-02215	Email dated November 15, 2013, 4:10:43 PM from jamesmeaney@nalconenergy.com to Derrick Sturge, Auburn Warren and Rob Hull re Updated Capital Costs - Note to Ed	3/19/2019	Nik Argirov





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02216	Email dated November 19, 2013, 4:09:43 PM from jamesmeaney@nalconenergy.com to Paul Harrington and Lance Clarke, cc Gilbert Bennett and Peter Madden re Comments on IE report	3/19/2019	Nik Argirov
P-02217	Email dated November 19, 2013, 9:29:24 PM from jamesmeaney@nalconenergy.com to Meghan Felt, cc Auburn Warren and Jennifer Gray re LCP Capital Cost & Material Contracts Update including Material Contracts Cost Summary	3/19/2019	Nik Argirov
P-02218	Memorandum dated November 20, 2013 from Alison Manzer to File re Consolidated Comments and Instructions to Independent Engineer November 20, 2013	3/19/2019	Nik Argirov
P-02219	Email dated November 20, 2013, 11:25:50 AM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca, gbennett@nalconenergy.com and lanceclarke@lowerchurchillproject.ca, cc Derrick Sturge, Rob Hull, Auburn Warren, Xero Martis and Peter Madden re URGENT: Canada/CBB Memo for Nik/MWH on IE Report	3/19/2019	Nik Argirov
P-02220	Email dated November 20, 2013, 12:15:32 PM from pharrington@lowerchurchillproject.ca to jamesmeaney@nalconenergy.com, cc Auburn Warren, Derrick Sturge, Gilbert Bennett, Lance Clarke and Peter Madden re URGENT: Canada/CBB Memo for Nik/MWH on IE Report	3/19/2019	Nik Argirov
P-02221	Email dated November 20, 2013, 10:01:24 PM from jamesmeaney@nalconenergy.com to petermadden@lowerchurchillproject.ca, cc pharrington@lowerchurchillproject.ca, gbennett@nalconenergy.com, et al re Revised Comments - IE Report Rev 4	3/19/2019	Nik Argirov
P-02222	Email dated November 21, 2013, 10:34 AM from jamesmeaney@nalconenergy.com to paul.harrington@nlhydro re MWH Comments to Canada on Schedule	3/19/2019	Nik Argirov
P-02223	Email dated November 21, 2013, 11:18 AM from Alison Manzer to jamesmeaney@nalconenergy.com re MWH Comments to Canada on Capital Costs [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02224	Email dated November 21, 2013, 11:26:50 AM from jamesmeaney@nalcenergy.com to Gilbert Bennett, Lance Clarke, et al re Fw: MWH Comments to Canada on Capital Costs	3/19/2019	Nik Argirov
P-02225	Email dated November 21, 2013, 2:08:30 PM from jamesmeaney@nalcenergy.com to Nikolay Argirov, cc Alison Manzer, Anoop Kapoor, et al re Nalcov Key Comments on MWH Draft IE Report Nov 15, 2013	3/19/2019	Nik Argirov
P-02226	Email dated November 21, 2013, 2:26:53 PM from pharrington@lowerchurchillproject.ca to petermadden@lowerchurchillproject.ca re Comments - IE Report Rev 4	3/19/2019	Nik Argirov
P-02227	Email dated November 21, 2013, 4:49:17 PM from petermadden@lowerchurchillproject.ca to edbush@lowerchurchillproject.ca, robertwoolgar@lowerchurchillproject.ca, et al re IE Report : Final Step - Detailed Comments	3/19/2019	Nik Argirov
P-02228	Email dated November 21, 2013, 5:14:55 PM from auburnwarren@nalcenergy.com to Craig Hipperv, James Meaney and megan.felt@mcinnescooper.com re Fw: Model	3/19/2019	Nik Argirov
P-02229	Email dated November 21, 2013, 5:51:25 PM from pharrington@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com, cc lanceclarke@lowerchurchillproject.ca, gbennett@nalcenergy.com and edbush@lowerchurchillproject.ca re Way Forward - Cost and Schedule	3/19/2019	Nik Argirov
P-02230	Email dated November 21, 2013, 11:06 PM from jamesmeaney@nalcenergy.com to Auburn Warren and Derrick Sturge, cc Xeno Martis and Rob Hull re Way Forward with IE on Cost and Schedule	3/19/2019	Nik Argirov
P-02231	Email dated November 22, 2013, 3:53:30 PM from pharrington@lowerchurchillproject.ca to Joseph Krupski, cc Alison Manzer, David Pyper, et al re MWH Calls [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02232	Email dated November 24, 2013, 6:02:57 PM from jamesmeaney@nalcenergy.com to Nikolay Argirov, cc Paul Harrington, Lance Clarke, et al re Draft IE Report - Nalcor Detailed Comments	3/19/2019	Nik Argirov
P-02233	Email dated November 25, 2013, 1:44:00 PM from jamesmeaney@nalcenergy.com to Alison Manzer, David Pyper, et al, cc pharrington@lowerchurchillproject.ca and jasonkean@lowerchurchillproject.ca re LCP Schedule Call with MWH - Presentation for Review	3/19/2019	Nik Argirov
P-02234	Email dated November 26, 2013, 12:07:59 PM from jamesmeaney@nalcenergy.com to Alison Manzer, cc Anoop Kapoor, Anne Boudreau, et al re FW: Instructions to MWH from Canada	3/19/2019	Nik Argirov
P-02235	Email dated November 27, 2013, 5:40:12 PM from jamesmeaney@nalcenergy.com to Nikolay Argirov, cc Alison Manzer, Charles Newman, et al re IE Report Checkpoint Call - Recap	3/19/2019	Nik Argirov
P-02236	Email dated November 28, 2013, 8:39 AM from David Pyper to jamesmeaney@nalcenergy.com re Fw: LCRP - Nalcor - Independent Engineer Report [IWOV-Legal.FID1816816]	3/19/2019	Nik Argirov
P-02237	Email dated November 28, 2013, 3:52:56 PM from jamesmeaney@nalcenergy.com to Alison Manzer and Charles Newman, cc Anoop Kapoor, Joseph Krupski, et al re Draft IE Report Nov 27 - Nalcor Comments	3/19/2019	Nik Argirov
P-02238	Email dated November 30, 2013, 9:16 PM from jamesmeaney@nalcenergy.com to Alison Manzer, cc Anoop Kapoor, joseph.krupski@nrcan-rncan.gc.ca, et al re Confirmations re Independent Engineer Review Process	3/19/2019	Nik Argirov
P-02239	Email dated January 22, 2014, 9:28 AM from jamesmeaney@nalcenergy.com to edbush@lowerchurchillproject.ca re Contractor Reports for MWH	3/19/2019	Nik Argirov
P-02240	Email dated January 23, 2014, 10:46 AM from jamesmeaney@nalcenergy.com to Charles Newman re Responses to MWH Comments on Construction Reports Jan 20, 2014 [IWOV-Legal.FID1816818]	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02241	Email dated January 24, 2014, 4:43:12 PM from jamesmeaney@nalcenergy.com to Alison Manzer, Joseph Krupski, et al re Fw: LCP Process & Controls Presentation	3/19/2019	Nik Argirov
P-02242	Email dated February 18, 2014, 11:47:40 AM from Reynold Hokenson to Charles Newman and jamesmeaney@nalcenergy.com, cc Anoop Kapoor, Joseph Krupski, et al re Lower Churchill; Nalcor; Draft of Text Pertaining to Claim for CH0006, Bulk Excavation; Third Draw, February 20-27, 2014	3/19/2019	Nik Argirov
P-02243	Email dated February 29, 2014, 3:38:50 PM from pharrington@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com, cc Ed Bush, Lance Clarke and Gilbert Bennett re Response to MWH on CH0006 Claim	3/19/2019	Nik Argirov
P-02244	Email dated February 24, 2014, 9:24:40 AM from dawndalley@nalcenergy.com to Charles Bown re Fw: Nalcor - Interim IE Report [IWOV-Legal.FID1816819]	3/19/2019	Nik Argirov
P-02245	Email dated February 25, 2014, 4:23:05 PM from pharrington@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca, jasonkean@lowerchurchillproject.ca, et al re Fw: IE Report	3/19/2019	Nik Argirov
P-02246	Email dated February 26, 2014, 5:19:08 PM from pharrington@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com re Fw: Updated analysis - IE Report dated Dec 2013	3/19/2019	Nik Argirov
P-02247	Interim Independent Engineer's Report - Lower Churchill Project Phase 1 - Muskrat Falls Generation - Labrador Transmission Assets - Labrador-Island Transmission Link dated December 30, 2013	3/19/2019	Nik Argirov
P-02248	Email dated March 28, 2014, 2:47 PM from Nikolay Argirov to Alison Manzer and jamesmeaney@nalcenergy.com re Paul Hewitt [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02249	Email dated March 28, 2014, 8:57 PM from jamesmeaney@nalcenergy.com to Alison Manzer re Fw: CVs of the new team members - Team NALCOR	3/19/2019	Nik Argirov
P-02250	Email dated April 11, 2014, 2:42 PM from jamesmeaney@nalcenergy.com to Alison Manzer re Updates on IE Report Recommendations [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02251	Email dated April 14, 2014, 11:35:42 AM from jamesmeaney@nalconenergy.com to pharrington@lowerchurchillproject.ca, cc edbush@lowerchurchillproject.ca re Canada Inquiry on IE Report Recommendations	3/19/2019	Nik Argirov
P-02252	Email dated April 14, 2014, 11:56:04 PM from Nikolay Argirov to gbennett@nalconenergy.com and jamesmeaney@nalconenergy.com re FW: LCP DG3 Estimate Accuracy	3/19/2019	Nik Argirov
P-02253	GNL - Natural Resources - April 15, 2014 - Release of Independent's Report - Key Messages	3/19/2019	Nik Argirov
P-02254	Email dated April 15, 2014, 10:25:44 AM from Nikolay Argirov to pharrington@lowerchurchillproject.ca, cc jamesmeaney@nalconenergy.com, gbennett@nalconenergy.com, et al re Please be aware	3/19/2019	Nik Argirov
P-02255	Email dated April 30, 2014, 4:46 PM from Joseph Krupski to ronpower@lowerchurchillproject.ca and pharrington@lowerchurchillproject.ca, cc amanner@casselsbrock.com, Anoop Kapoor, et al re Updates on IE Report Recommendations	3/19/2019	Nik Argirov
P-02256	Email dated May 22, 2014, 12:52 PM from jamesmeaney@nalconenergy.com to dsturge@nalconenergy.com, cc gbennett@nalconenergy.com and pharrington@lowerchurchillproject.ca re Fw: MF Oversight Committee	3/19/2019	Nik Argirov
P-02257	Nalcor Energy - Lower Churchill Project presentation re Muskrat Falls Project Value and Cost Update for Government of Canada / MWH dated June 20, 2014	3/19/2019	Nik Argirov
P-02258	Email dated July 11, 2014, 9:14 AM from emartin@nalconenergy.com to Gilbert Bennett re Fw: Update	3/19/2019	Nik Argirov
P-02259	Email dated July 24, 2014, 10:03:11 AM from gbennett@nalconenergy.com to pharrington@lowerchurchillproject.ca and jamesmeaney@nalconenergy.com re Fw: Scanned documents as requested	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02260	Email dated July 24, 2014, 10:26:32 AM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com re Decks used with IE/Canada this week - N Spur	3/19/2019	Nik Argirov
P-02261	Email dated July 24, 2014, 2:25:11 PM from pharrington@lowerchurchillproject.ca to Gilbert Bennett and Charles Bown, cc jamesmeaney@nalcenergy.com and nik.argirov@mwhglobal.com re Brief summary of IE Visit	3/19/2019	Nik Argirov
P-02262	Email dated September 19, 2014, 10:06:08 PM from jamesmeaney@nalcenergy.com to gbennett@nalcenergy.com, pharrington@lowerchurchillproject.ca and edbush@lowerchurchillproject.ca re Fw: MWH Site Visit Report	3/19/2019	Nik Argirov
P-02263	Email dated November 10, 2014, 8:48:51 PM from Nikolay Argirov to Joseph Krupski, Anoop Kapoor and Michael Freeman, cc jamesmeaney@lowerchurchillproject.ca re Review of invoices and payment process - NALCOR	3/19/2019	Nik Argirov
P-02264	Email dated November 19, 2014, 12:39:40 PM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov re Supporting Documentation for Cost Overrun Certificates	3/19/2019	Nik Argirov
P-02265	Email dated November 26, 2014, 9:18:07 PM from robertwoolgar@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, cc scottobrien@lowerchurchillproject.ca re Independent Engineer Debrief	3/19/2019	Nik Argirov
P-02266	Email dated December 4, 2014, 11:03:53 AM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov, cc edbush@lowerchurchillproject.ca and jennifergrandy@lowerchurchillproject.ca re IPS	3/19/2019	Nik Argirov
P-02267	Email dated December 4, 2014, 11:56 PM from Nikolay Argirov to gbennett@nalcenergy.com and pharrington@lowerchurchillproject.ca, cc Joseph Krupski and Alison Manzer re FW: Field Trip report	3/19/2019	Nik Argirov
P-02268	Email dated February 2, 2015, 4:50:05 PM from pharrington@lowerchurchillproject.ca to jamesmeaney@lowerchurchillproject.ca and stevepellerin@lowerchurchillproject.ca, cc Gilbert Bennett and Karen O'Neill re Draft IE Report - Questions	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02269	Email dated February 3, 2015, 9:38:01 PM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov, cc pharrington@lowerchurchillproject.ca and stevepellerin@lowerchurchillproject.ca re Site Visit Report	3/19/2019	Nik Argirov
P-02270	Email dated February 5, 2015, 4:26:53 PM from Nik Argirov to gregsnyder@lowerchurchillproject.ca, cc John Young and stevepellerin@lowerchurchillproject.ca re Minutes of Meeting in Montreal	3/19/2019	Nik Argirov
P-02271	Email dated February 24, 2015, 8:30:22 PM from Nikolay Argirov to anthonyembury@lowerchurchillproject.ca to edbush@lowerchurchillproject.ca, jamesmeaney@lowerchurchillproject.ca, et al re Clarifications request - LC-SB-003	3/19/2019	Nik Argirov
P-02272	Email dated April 7, 2015, 8:27:35 AM from richardsevers@lowerchurchillproject.ca to Nikolay Argirov, cc pharrington@lowerchurchillproject.ca, Steve Pellerin, Frank gillespie and Scott O'Brien re Items for further observation, identified by the IE	3/19/2019	Nik Argirov
P-02273	Email dated April 14, 2015, 4:36:58 PM from gbennett@nalcenergy.com to emartin@nalcenergy.com and dsturge@nalcenergy.com, cc Paul Harrington and James Meaney re Nik	3/19/2019	Nik Argirov
P-02274	Email dated April 15, 2015, 2:29:50 PM from stevepellerin@lowerchurchillproject.ca to Nikolay Argirov re Question on Source for Draw Certificate Information	3/19/2019	Nik Argirov
P-02275	Email dated April 21, 2015, 1:09:25 PM from jamesmeaney@lowerchurchillproject.ca to gbennett@nalcenergy.com and pharrington@lowerchurchillproject.ca re Fw: Nik [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02276	Email dated April 24, 2015, 12:00:08 PM from jamesmeaney@lowerchurchillproject.ca to gbennett@nalcenergy.com and pharrington@lowerchurchillproject.ca re Note to MWH on Nik	3/19/2019	Nik Argirov
P-02277	Email dated April 27, 2015, 8:12 AM from jamesmeaney@lowerchurchillproject.ca to Alison Manzer, James Meaney and Anoop Kapoor re Internal discussions with MWH not going well	3/19/2019	Nik Argirov





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02278	Email dated May 2, 2015, 3:40:29 PM from Patrick Corser to jamesmeaney@lowerchurchillproject.ca, cc amanner@casselsbrock.com, Anoop Kapoor, et al re Nik Argirov / MWH	3/19/2019	Nik Argirov
P-02279	Email dated May 20, 2015, 2:40 PM from jamesmeaney@lowerchurchillproject.ca to Gilbert Bennett, Paul Harrington, et al re MWH / Nik Update - Email 1 of 2	3/19/2019	Nik Argirov
P-02280	Email dated May 21, 2015, 1:40 PM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov re No agreement reached	3/19/2019	Nik Argirov
P-02281	Consulting Services Subcontract dated May 11, 2015 between MWH Canada, Inc. and Argirov Engineering Inc.	3/19/2019	Nik Argirov
P-02282	Nalcor Energy - Emera presentation re Independent Engineer Meeting dated May 27, 2015	3/19/2019	Nik Argirov
P-02283	Email dated June 15, 2015, 2:46:43 PM from jamesmeaney@lowerchurchillproject.ca to amanner@casselsbrock.com re Argirov contract	3/19/2019	Nik Argirov
P-02284	Email dated June 18, 2015, 11:35:06 AM from Nik Argirov to stevepellerin@lowerchurchillproject.ca re Site Visit in July	3/19/2019	Nik Argirov
P-02285	Email dated September 11, 2015, 8:53:44 PM from Nik Argirov to jkrupski@nrcan.gc.ca, John Medland, et al re Nalcor - July '15 Site Visit Report	3/19/2019	Nik Argirov
P-02286	Email dated September 15, 2015, 11:44 AM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov, cc Anoop Kapoor and Joseph Krupski re Fw: Astaldi Monthly Progress Report	3/19/2019	Nik Argirov
P-02287	Nalcor Energy - Lower Churchill Project presentation re Muskrat Falls Project Update - Government of Canada/Independent Engineer dated September 28, 2015	3/19/2019	Nik Argirov
P-02288	Email dated October 2, 2015, 4:46:44 PM from stevepellerin@lowerchurchillproject.ca to Nik Argirov, bcc pharrington@lowerchurchillproject.ca re July Trip Report	3/19/2019	Nik Argirov
P-02289	Email dated October 3, 2015, 7:58:06 AM from jamesmeaney@lowerchurchillproject.ca to Paul Harrington re Revised IE report	3/19/2019	Nik Argirov
P-02290	Email dated October 16, 2015, 11:20 AM from Alison Manzer to jamesmeaney@nalcenergy.com, cc xmartis@fasken.com re Cost Overrun (IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02291	Email dated November 9, 2015, 10:14 AM from Alison Manzer to Anoop Kapoor, auburnwarren@nalcorenergy.com, et al re Communication Guidelines (IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02292	Email dated November 18, 2015, 5:02:12 PM from jamesmeaney@lowerchurchillproject.ca to Gilbert Bennett, Paul Harrington, et al, cc anthonyembury@lowerchurchillproject.ca and stevepellerin@lowerchurchillproject.ca re Revised Communication Guidelines with Canada	3/19/2019	Nik Argirov
P-02293	Email dated November 20, 2015, 2:40:39 PM from stevepellerin@lowerchurchillproject.ca to Nik Argirov, cc pharrington@lowerchurchillproject.ca re September Report Comments	3/19/2019	Nik Argirov
P-02294	Email dated February 6, 2015, 9:30:26 PM from gbennett@nalcorenergy.com to jamesmeaney@lowerchurchillproject.ca, cc Karen O'Neill, Paul Harrington and Steve Pellerin re IE Site Visit Report Nov 2014 - Final	3/19/2019	Nik Argirov
P-02295	Email dated March 22, 2016, 5:14:33 PM from Nik Argirov to stevepellerin@lowerchurchillproject.ca, cc Joseph Krupski re Alstom and contractors reporting in general	3/19/2019	Nik Argirov
P-02296	Email dated May 30, 2016, 11:41:33 AM from pharrington@lowerchurchillproject.ca to Nik Argirov and Julia Mullaley, cc gbennett@nalcorenergy.com, koneill@nlh.nl.ca, et al re No Subject	3/19/2019	Nik Argirov
P-02297	Email dated May 31, 2016, 8:05:53 PM from Paul Harrington to JamesMeaney@lowerchurchillproject.ca re Contingent Risk - Management Change to LCP	3/19/2019	Nik Argirov
P-02298	Email dated June 6, 2016, 3:43:37 PM from jamesmeaney@lowerchurchillproject.ca to jamesmeaney@lowerchurchillproject.ca re LCP Cost & Schedule Briefing for Canada/IE	3/19/2019	Nik Argirov
P-02299	Email dated June 6, 2016, 10:14:57 AM from Paul Harrington to Nik Argirov re I thought common sense would prevail but I was wrong	3/19/2019	Nik Argirov
P-02300	Email dated June 7, 2016, 12:18:04 PM from jamesmeaney@lowerchurchillproject.ca to Auburn Warren re Contingent Risk - Management Change to LCP	3/19/2019	Nik Argirov



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02301	Email dated June 9, 2016, 9:36:31 AM from Gilbert Bennett and JohnMacIsaac@nalconenergy.com re Fwd: HVdc conductor - Bulging strands	3/19/2019	Nik Argirov
P-02302	Email dated July 7, 2016, 5:13:21 PM from Paul Harrington to Nik Argirov re Organization	3/19/2019	Nik Argirov
P-02303	Email dated August 6, 2016, 10:41 PM from gbennett@nalconenergy.com to michaelladha@nalconenergy.com re As requested	3/19/2019	Nik Argirov
P-02304	Email dated August 12, 2016, 4:19:15 PM from jasonkean@lowerchurchillproject.ca to Nikolay Argirov, cc pharrington@lowerchurchillproject.ca, johnmacisaac@nalconenergy.com, et all, bcc geraldcahill@lowerchurchillproject.ca re Update on the HVdc Conductor	3/19/2019	Nik Argirov
P-02305	Email dated September 20, 2016, 7:05:17 AM from Nik Argirov to stevepellerin@lowerchurchillproject.ca, cc Joseph Krupski re Nalcor - July '16 IE Site Visit Report	3/19/2019	Nik Argirov
P-02306	Email dated October 12, 2016, 9:19:51 AM from jamesmeaney@lowerchurchillproject.ca to Nik Argirov, John Medland and Matthew Buffet re Fw: briefing (confidential & privileged)	3/19/2019	Nik Argirov
P-02307	Email dated November 4, 2016, 10:58 PM from jamesmeaney@lowerchurchillproject.ca to Alison Manzer, cc joseph.krupski@canada.ca, Rene Gallant, Anne Boudreau and Nik Argirov re MWH and IE issue [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02308	Email dated November 12, 2017, 10:48 AM from Tim Harrington to Mike Buckle and John Henley, cc Charles Lavigne and Laurie Hildebrand re [EXTERNAL] FW: Cold Eyes Review Report No. 1	3/20/2019	Tim Harrington
P-02309	Email dated December 15, 2017, 2:59 Pm from Charles Lavigne to Julie Canuel and Julie Yarn, cc Catherine Hebert, Mike Buckle, Tim Harrington, John Henley and Jeff Butler re [EXPERNAL] CH0031-001 Response to Contractor LTR No. TC006-MFC-0047 - Neutral funding payment	3/20/2019	Tim Harrington
P-02310	Email dated February 6, 2018, 3:38 PM from Tim Harrington to Laurier Hildebrand, cc Brad Bursey, Charles Lavigne and Mike Buckle re [EXTERNAL] Concession #16	3/20/2019	Tim Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02311	Email dated March 1, 2018, 3:45 PM from John Henley to Tim Harrington, cc Mike Buckle, James Parmiter-PTR and Dan Farrell re [External]	3/20/2019	Tim Harrington
P-02312	Email dated April 16, 2018, 5:37 PM from John Henley to Tim Harrington and Mike Buckle, cc James Parmiter Re: Change Orders in Dispute	3/20/2019	Tim Harrington
P-02313	Email dated June 18, 2018, 10:46 AM from Charles Lavigne to Mike Buckle re [EXTERNAL] FW: Pre-Meeting with Nalcor	3/20/2019	Tim Harrington
P-02314	Email dated January 7, 2019, 11:24 AM from John Henley to Tim Harrington re LCP-CM-TRANSMIT-066502: Component 1 - CH0031-001 Mechanical and Electrical Auxiliaries - Change Order No. 0023	3/20/2019	Tim Harrington
P-02315	Letter dated February 11, 2019 from Tim Harrington to Scott O'Brien re Supply and Install Mechanical and Electrical Auxiliaries (MF), Agreement CH0031-001 - Notice of Change - Project Extension of Time Ref. No. TC006-MFC-0164	3/20/2019	Tim Harrington
P-02316	Email dated February 19, 2019 from Joan Dillon to Jim Hawkins, David Burton and Paul Forsey, cc Joan Dillon, Tim Harrington, et al re CH0031-001 - Incurred Cost Report - February 2019 - Issued for Review	3/20/2019	Tim Harrington
P-02317	Nalcor Energy - Lower Churchill Project - Mechanical and Electrical Auxiliaries - Civil Works Agreement No: 605573-CH0031-001 - Cost Report for period ending February 26, 2019	3/20/2019	Tim Harrington
P-02318	Uncle Gnarley news article dated July 27, 2015 re Engineers Break Silence on Problems at Muskrat Falls	3/19/2019	Nik Argirov
P-02319	Uncle Gnarley news article dated June 18, 2018 re Nalcor Allowed to Secretly Censor Reports of Independent Engineer (Part 1)	3/19/2019	Nik Argirov
P-02320	Uncle Gnarley news article dated June 25, 2018 re Toned Down, Redacted with Deletions: Did Nalcor Write the Independent Engineer's Report? (Part II)	3/19/2019	Nik Argirov
P-02321	Letter Agreement dated June 16, 2017 from Pat Hussey and Scott O'Brien to Fred J. Cahill re RFP No. CH0031 - Supply and Install Mechanical and Electrical Auxiliaries (MF) - Letter Agreement Pending Formal Agreement	3/20/2019	Tim Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02322	Letter dated June 30, 2017 from Pat Hussey and Scott O'Brien to Fred J. Cahill re RFP No. CH0031: Supply and Install Mechanical and Electrical Auxiliaries (MF) - Extension of Letter Agreement	3/20/2019	Tim Harrington
P-02323	Letter dated July 7, 2017 from Pat Hussey and Scott O'Brien to Fred J. Cahill re RFP No. CH0031: Supply and Install Mechanical and Electrical Auxiliaries (MF) - Further Extension of Letter Agreement	3/20/2019	Tim Harrington
P-02324	Nalcor Energy - Lower Churchill Project - Contract Review and Approval re Agreement # CH0031 - Supply and Install Mechanical and Electrical Auxiliaries (MF) dated June 14, 2017	3/20/2019	Tim Harrington
P-02325	Curriculum Vitae - Timothy Harrington	3/20/2019	Tim Harrington
P-02326	Amending Agreement No. 1 dated February 21, 2018 between Muskrat Falls Corporation and Cahill-Ganotec	3/20/2019	Tim Harrington
P-02327	Email dated January 28, 2019, 10:18 AM from Patrick Lamarre to Tim Harrington, Fred Cahill, et al, cc Mike Buckle, Brad Bursey, et al re Talking points for upcoming Nalcor sponsor mtg	3/20/2019	Tim Harrington
P-02328	Email dated August 1, 2017, 4:56 PM from John Henley to Mike Buckle re [EXTERNAL] FW: Muskrat Falls CH0031 - Key Personnel - Completion Manager	3/20/2019	Tim Harrington
P-02329	Email dated November 21, 2013, 1:25 Pm from Alison Manzer to jamesmeaney@nalcorenergy.com re Will it just be Nik on call from MWH? [IWOV-Legal.FID1640195]	3/19/2019	Nik Argirov
P-02330	Williams Engineering Canada re Muskrat Falls Public Inquiry - Expert Witness Services - List of documents reviewed dated January 30, 2019	3/21/2019	Dr. Jim Gilliland
P-02331	Curriculum Vitae - Jim Gilliland	3/21/2019	Dr. Jim Gilliland
P-02332	Curriculum Vitae - Brian George	3/21/2019	Dr. Jim Gilliland
P-02333	Curriculum Vitae - Evelyn Porter	3/21/2019	Dr. Jim Gilliland
P-02334	Curriculum Vitae - Nat Zaccaria	3/21/2019	Dr. Jim Gilliland
P-02335	Nalcor Energy - Lower Churchill Project - Project Control Management Plan dated March 9, 2015	3/21/2019	Dr. Jim Gilliland
P-02336	Nalcor Energy - Lower Churchill Project - Integrated Project Schedule (IPS) dated February 25, 2013	3/21/2019	Dr. Jim Gilliland



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02337	The Ibbs Consulting Group, Inc. - Astaldi Cost Control and Productivity Analysis Reports: Observations and Recommendations dated September 11, 2015	3/21/2019	Dr. Jim Gilliland
P-02338	Reliance Agreement dated November 29, 2013 between Muskrat Falls Corporation, Labrador Transmission Corporation, Labrador-Island Link Ltd Partnership and Her Majesty the Queen in Right of Canada as represented by the Minister of Natural Resources	3/19/2019	Nik Argirov
P-02339	Assignment, Assumption and Consent Agreement dated December 30, 2016 between MWH Canada, Inc., Argirov Engineering, Inc, Muskrat Falls Corporation, Labrador Transmission Corporation, Labrador - Island Link Limited Partnership and Her Majesty the Queen in Right of Canada as represented by the Minister of Natural Resources	3/19/2019	Nik Argirov
P-02340	Canada Acknowledgement and Consent dated July 21, 2014 re Providing the Province of Newfoundland and Labrador with access to the Contractor	3/19/2019	Nik Argirov
P-02341	Consent and Agreement dated September 2015 with effect as of May 11, 2015 - Independent Engineer and Operating and Maintenance Services Agreement for the Lower Churchill Project between Nalcor Energy Inc. and MWH Canada, Inc. dated August 27, 2019 and Reliance Agreement among Inter Alia, Muskrat Falls Corp, Labrador Transmission Corp, Labrador-Island Link Limited Partnership, Labrador Island Link Operating Corp and MWH Canada, Inc. and Her Majesty the Queen in Right of Canada, as represented by the Minister of Natural Resources dated November 29, 2013	3/19/2019	Nik Argirov
P-02342	Exhibit 9 - Schedule - Agreement Number: CH0031-001 - Interface and Milestone Schedule	3/20/2019	Tim Harrington
P-02343	Email dated June 27, 2018, 11:57:50 AM from Paul Harrington to nik@argirovglobal.com re Event today at Soldiers Pond	3/19/2019	Nik Argirov
P-02344	Nalcor Energy - Lower Churchill Project - CH0031 - Cahill-Ganotec Partnership re Monthly Progress Report (July 2017) dated September 26, 2017	3/20/2019	Tim Harrington
P-02345	Nalcor Energy - Lower Churchill Project - CH0031 - Cahill-Ganotec Partnership re Monthly Progress Report (September 2017) dated October 6, 2017	3/20/2019	Tim Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02346	Nalcor Energy - Lower Churchill Project - CH0031 - Cahill-Ganotec Partnership re Monthly Progress Report (October 2017) dated November 7, 2017	3/20/2019	Tim Harrington
P-02347	Nalcor Energy - Lower Churchill Project - CH0031 - Cahill-Ganotec Partnership re Monthly Progress Report (November 2017) dated January 11, 2018	3/20/2019	Tim Harrington
P-02348	Nalcor Energy - Lower Churchill Project - CH0031 - Cahill-Ganotec Partnership re Monthly Progress Report (January 2018) dated February 7, 2018	3/20/2019	Tim Harrington
P-02349	Nalcor Energy - Lower Churchill Project - CH0031 - Cahill-Ganotec Partnership re Monthly Progress Report (February 2018) dated March 6, 2018	3/20/2019	Tim Harrington
P-02350	Email dated August 23, 2013, 2:03:06 PM from jamesmeaney@nalcorenergy.com to Paul Morris, cc dawndalley@nalcorenergy.com and mbradbury@nalcorenergy.com re LCP Governance & Controls Deck	3/22/2019	James Meaney
P-02351	Email dated November 13, 2013, 4:58:33 PM from jamesmeaney@nalcorenergy.com to gbennett@nalcorenergy.com, pharrington@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca re Fw: Line-Up Change at MWH	3/22/2019	James Meaney
P-02352	Master Definitions Agreement among The Toronto-Dominion Bank and TD Securities Inc. and Goldman, Sachs & Co. and BNY Trust Company of Canada and Computershare Trust Company of Canada and BNY Trust Company of Canada and Nalcor Energy and Labrador-Island Link Holding Corp and Her Majesty the Queen in Right of the Province of Newfoundland and Labrador and Labrador-Island Link Limited Partnership and Labrador-Island Link Operating Corp and Labrador-Island Link General Partner Corporation dated as of November 29, 2013	3/22/2019	James Meaney
P-02353	LIL Project Finance Agreement among The Toronto-Dominion Bank and BNY Trust Company of Canada and Labrador-Island Link Limited Partnership and Labrador-Island Link Operating Corp dated as of November 29, 2013	3/22/2019	James Meaney





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02354	Master Definitions Agreement among The Toronto-Dominion Bank and TD Securities Inc. and Goldman, Sachs & Co. and BNY Trust Company of Canada and Computershare Trust Company of Canada and BNY Trust Company of Canada and Nalcor Energy and Her Majesty the Queen in Right of the Province of Newfoundland and Labrador and Muskrat Falls Corporation and Labrador Transmission Corporation dated as of November 29, 2013	3/22/2019	James Meaney
P-02355	Email dated January 14, 2014, 7:15 PM from Alison Manzer to jamesmeaney@nalcorenergy.com re Lower Churchill; Nalcor; Meeting January 24th [IWOV-Legal.FID1640195]	3/22/2019	James Meaney
P-02356	Email dated October 31, 2014, 11:56:19 AM from jamesmeaney@lowerchurchillproject.ca to amanzer@casselsbrock.com re heads up	3/22/2019	James Meaney
P-02357	Email dated November 25, 2014, 4:56 Pm from jamesmeaney@lowerchurchillproject.ca to Derrick Sturge, cc Scott Pelley and Auburn Warren re Cost Overrun Payment	3/22/2019	James Meaney
P-02358	Cost Overruns Certificate dated December 8, 2014 from James Meaney to The Toronto-Dominion Bank re Muskrat/LTA project finance agreement	3/22/2019	James Meaney
P-02359	Email dated December 8, 2014, 3:08 PM from jamesmeaney@lowerchurchillproject.ca to Nikolay Argirov, Joseph Krupski, cc Anoop Kapoor, amanzer@casselsbrock.com, et al re MF/LTA and LIL Cost Overruns Certificates	3/22/2019	James Meaney
P-02360	Email dated December 8, 2014, 9:23:39 PM from Nikolay Argirov to jamesmeaney@lowerchurchillproject.ca and Joseph Krupski, cc Anoop Kapoor, amanzer@casselsbrock.com, et al re MF/LTA and LIL Cost Overruns Certificates	3/22/2019	James Meaney
P-02361	MF/LTA Project Finance Agreement among The Toronto-Dominion Bank and BNY Trust Company of Canada and Muskrat Falls Corporation and Labrador Transmission Corporation dated as of November 29, 2013	3/22/2019	James Meaney
P-02362	Cost Overruns Certificate dated December 10, 2014 from James Meaney to The Toronto-Dominion Bank re LIL project finance agreement	3/22/2019	James Meaney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02363	Lower Churchill Project - Change Order 0017 between Muskrat Falls Corporation and Cahill-Ganotec, a Partnership - CH0031-001 - CHO-CH0031001-0017 re Supply and Install Mechanical and Electrical Auxiliaries (MF) dated September 14, 2018	3/20/2019	Tim Harrington
P-02364	Lower Churchill Project - Change Order 023 between Muskrat Falls Corporation and Cahill-Ganotec, a Partnership - CH0031-001 - CHO-CH0031001-023 re Supply and Install Mechanical and Electrical Auxiliaries (MF) dated December 11, 2018	3/20/2019	Tim Harrington
P-02365	Lower Churchill Project - Change Order 025 between Muskrat Falls Corporation and Cahill-Ganotec, a Partnership - CH0031-001 - CHO-CH0031001-025 re Supply and Install Mechanical and Electrical Auxiliaries (MF) dated January 21, 2019	3/20/2019	Tim Harrington
P-02366	Email dated December 16, 2014, 9:30 PM from jamesmeaney@lowerchurchillproject.ca to gbennett@nalconenergy.com, cc Dawn Dalley, Ed Bush, Karen O'Neill and Paul Harrington re more OC questions	3/22/2019	James Meaney
P-02367	Email dated December 17, 2014, 5:00 PM from jamesmeaney@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, cc edbush@lowerchurchillproject.ca, georgechehab@lowerchurchillproject.ca and gbennett@nalconenergy.com re Cost Variance Response to OC	3/22/2019	James Meaney
P-02368	Email dated February 4, 2015, 4:18:10 PM from jamesmeaney@lowerchurchillproject.ca to Lotem Shlomit re MWH	3/22/2019	James Meaney
P-02369	Email dated February 13, 2015, 9:29 PM from jamesmeaney@lowerchurchillproject.ca to Mark Bradbury, cc Gilbert Bennett, Douglas Woodford, et al re Meeting with Craig Martin and E&Y today	3/22/2019	James Meaney
P-02370	Email dated April 21, 2015, 10:52:52 AM from jamesmeaney@lowerchurchillproject.ca to Alison Manzer re Nik	3/22/2019	James Meaney
P-02371	Email dated April 29, 2015, 3:00:11 PM from jamesmeaney@lowerchurchillproject.ca to Richard Janega to Paul Harrington and amanza@casselsbrock.com re Principles for MWH IE Engagement	3/22/2019	James Meaney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02372	Email dated May 15, 2015, 11:14:29 AM from jamesmeaney@lowerchurchillproject.ca to Richard Janega and Lois Smith, cc amanzer@casselsbrock.com and Gilbert Bennett re Meeting with MWH / Nik	3/22/2019	James Meaney
P-02373	Email dated May 15, 2015, 9:41 AM from Alison Manzer to jamesmeaney@lowerchurchillproject.ca re Nik	3/22/2019	James Meaney
P-02374	Email dated May 19, 2015, 11:15 PM from jamesmeaney@lowerchurchillproject.ca to Alison Manzer, Anoop Kapoor, et al re Issuance of IE Draw Confirmation Certificates	3/22/2019	James Meaney
P-02375	Email dated June 4, 2015, 8:58 AM from jamesmeaney@lowerchurchillproject.ca to Paul Harrington re Fw: MWH/Nik Update	3/22/2019	James Meaney
P-02376	Email dated June 12, 2015, 2:59:00 PM from jamesmeaney@lowerchurchillproject.ca to Alison Manzer re MWH/Nik	3/22/2019	James Meaney
P-02377	Email dated September 28, 2015, 4:58:11 PM from jamesmeaney@lowerchurchillproject.ca to dawndalley@nalcenergy.com, cc Steve Pellerin and Paul Harrington re Comment in OC Report on IE Review	3/22/2019	James Meaney
P-02378	Email dated September 28, 2015, 1:42 PM from dawndalley@nalcenergy.com to jamesmeaney@lowerchurchillproject.ca re OC Report - JM Comments	3/22/2019	James Meaney
P-02379	Email dated October 16, 2015, 11:57 PM from jamesmeaney@lowerchurchillproject.ca to Jason Kean re Fw: Canada Letter on Cost Overrun	3/22/2019	James Meaney
P-02380	Email dated December 1, 2015, 10:28:55 PM from jamesmeaney@lowerchurchillproject.ca to Xeno Martis re COREA certificates	3/22/2019	James Meaney
P-02381	LIL 2015 IE Cost Overruns - Confirmation Certificate dated December 14, 2015	3/22/2019	James Meaney
P-02382	LIL 2015 Cost Overruns Certificate dated December 14, 2015	3/22/2019	James Meaney
P-02383	MF/LTA 2015 IE Cost Overruns - Confirmation Certificate dated December 14, 2015	3/22/2019	James Meaney
P-02384	Email dated March 8, 2016, 5:41 PM from jamesmeaney@lowerchurchillproject.ca to Steve Pellerin re Notifying IE Canada, Emera and others	3/22/2019	James Meaney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02385	Email dated March 11, 2016, 11:58:38 AM from jamesmeaney@lowerchurchillproject.ca to stevepellerin@lowerchurchillproject.ca re IE Support of Nalcor Astaldi Approach - for EY data room	3/22/2019	James Meaney
P-02386	Email dated March 14, 2016, 10:18:54 AM from jamesmeaney@lowerchurchillproject.ca to koneill@nlh.nl.ca re my comments to crawley on management response	3/22/2019	James Meaney
P-02387	Email dated March 19, 2016, 7:25 PM from jamesmeaney@lowerchurchillproject.ca to Derrick Sturge re updated management response	3/22/2019	James Meaney
P-02388	Email dated March 19, 2016, 7:05:44 PM from jamesmeaney@lowerchurchillproject.ca to Lance Clarke re Nik	3/22/2019	James Meaney
P-02389	Letter dated April 12, 2016 from Gilbert J. Bennett to Julia Mullaley re LCMC Management Response to EY Review of Muskrat Falls Project Cost, Schedule and Related Risk - April Report	3/22/2019	James Meaney
P-02390	Email dated April 26, 2016, 11:02 AM from jamesmeaney@lowerchurchillproject.ca to xmartis@fasken.com, cc Derrick Sturge and Auburn Warren re MF Cancellation.....a simpler explanation	3/22/2019	James Meaney
P-02391	Nalcor Energy - Lower Churchill Project presentation re Muskrat Falls Project - Astaldi Commercial Discussion Update dated July 7, 2016	3/22/2019	James Meaney
P-02392	Email dated October 13, 2016, 1:51:40 PM from jamesmeaney@lowerchurchillproject.ca to Randy Pelletier and Corey Snook, cc Gilbert Bennett, Alison Manzer and joseph.krupski@canada.ca re IE agreements (confidential)	3/22/2019	James Meaney
P-02393	LIL 2016 Cost Overruns Certificate dated December 13, 2016	3/22/2019	James Meaney
P-02394	Email dated February 13, 2017, 4:34:57 PM from jamesmeaney@lowerchurchillproject.ca to smarshall@nalcorenergy.com, cc dsturge@nalcorenergy.com, johnmacisaac@nalcorenergy.com and gbennett@nalcorenergy.com re LCP Update at AGM	3/22/2019	James Meaney
P-02395	Email dated March 7, 2017, 2:22:24 AM from jamesmeaney@lowerchurchillproject.ca to karenoneill@nalcorenergy.com, cc Deanne Fisher, Dave Jones, et al re Question from NTV re: Emera LIL investment	3/22/2019	James Meaney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02396	Email dated March 30, 2017, 6:56 PM from jamesmeaney@lowerchurchillproject.ca to John Skinner and Colleen Baker re Fwd: FLG2 Agreement and COREA & PFE Acknowledgement	3/22/2019	James Meaney
P-02397	Email dated October 27, 2018, 11:12:20 PM from jamesmeaney@lowerchurchillproject.ca to dsturge@nalcenergy.com re Fw: Deck for GT for Jim's review / input	3/22/2019	James Meaney
P-02398	Email dated October 28, 2018, 12:55:57 PM from jamesmeaney@lowerchurchillproject.ca to Derrick Sturge re Response to GT Question PTQ1.10	3/22/2019	James Meaney
P-02399	CH0031001 ATCL Tracking as of Change Order 025	3/20/2019	Tim Harrington
P-02400	Email dated December 20, 2013, 11:07:11 AM from jamesmeaney@nalcenergy.com to Anoop Kapoor, Joseph Krupski, et al, cc Xeno Martin, anosifasken.com, et al re MF/LTA and LIL Construction Reports - December 20, 2013	3/22/2019	James Meaney
P-02401	Email dated March 17, 2014, 5:27:09 PM from jamesmeaney@nalcenergy.com to pharrington@lowerchurchillproject.ca re Fw: Revised AFE's	3/22/2019	James Meaney
P-02402	Email dated June 20, 2014, 5:41:36 PM from jamesmeaney@nalcenergy.com to Alison Manzer, Anne Boudreau, et al re MF/LTA and LIL Construction Reports June 20, 2014	3/22/2019	James Meaney
P-02403	Email dated July 21, 2014, 5:47:12 PM from edbush@lowerchurchillproject.ca to Alison Manzer, andrew.kitching@rncan-rncan.gc.ca, et al, cc jamesmeaney@nalcenergy.com re MF/LTA and LIL Construction Reports June 21, 2014	3/22/2019	James Meaney
P-02404	Email dated December 17, 2014, 3:05:47 PM from jamesmeaney@lowerchurchillproject.ca to edbush@lowerchurchillproject.ca re Oversight Committee Request	3/22/2019	James Meaney
P-02405	Email dated August 14, 2015, 3:20:08 PM from jamesmeaney@lowerchurchillproject.ca to emartin@nalcenergy.com, cc Jason Kean, Paul Harrington and Gilbert Bennett re AFE 2	3/22/2019	James Meaney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02406	Email dated September 21, 2015, 4:40:53 PM from jamesmeaney@lowerchurchillproject.ca to Joseph Krupski, cc amanner@casselsbrock.com, Anoop Kapoor, et al re MF/LTA and LIL Construction Reports 20 Sept 2015	3/22/2019	James Meaney
P-02407	Email dated October 20, 2015, 7:12:53 PM from jamesmeaney@lowerchurchillproject.ca to Joseph Krupski, cc amander@casselsbrock.com, Anne Boudreau, et al re LIL Construction Report Oct 20 2015	3/22/2019	James Meaney
P-02408	Email dated December 2, 2015, 9:59:33 PM from jamesmeaney@lowerchurchillproject.ca to pmyrden@gov.nl.ca, cc Paul Morris, Charles Bown, et al, bcc gbennett@nalconenergy.com re December 2015 COREA Payment	3/22/2019	James Meaney
P-02409	Email dated June 20, 2016, 3:43:02 PM from jamesmeaney@lowerchurchillproject.ca to Joseph Krupski, cc amanner@casselsbrock.com, Anne Boudreau, et al re MFLTA and LIL Construction Reports June 20 2016	3/22/2019	James Meaney
P-02410	Email dated July 20, 2016, 3:04:02 PM from jamesmeaney@lowerchurchillproject.ca to Joseph Krupski and joseph.krupski@canada.ca, cc amanner@casselsbrock.com, Anne Boudreau, et al re MFLTA and LIL Construction Reports July 20, 2016	3/22/2019	James Meaney
P-02411	Email dated October 20, 2015, 7:11:33 PM from jamesmeaney@lowerchurchillproject.ca to Joseph Krupski, cc amanner@casselsbrock.com, Anne Boudreau, et al re MFLTA Construction Report Oct 20 2015	3/22/2019	James Meaney
P-02412	LCP 2015 Cost Update Chronology draft dated March 19, 2019	3/22/2019	James Meaney
P-02413	Handwritten Notes - James Meaney - 2013 Notebook	3/22/2019	James Meaney
P-02414	Handwritten Notes - James Meaney - 2014 Notebook	3/22/2019	James Meaney
P-02415	Handwritten Notes - James Meaney - 2015 Notebook	3/22/2019	James Meaney
P-02416	Handwritten Notes - James Meaney - 2016 Notebook	3/22/2019	James Meaney
P-02417	Email dated May 22, 2015, 9:18 PM from James Meaney to Derrick Sturge, cc Auburn Warren re MF Cost Update	3/22/2019	James Meaney



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02418	Email dated June 22, 2015, 5:46 Pm from James Meaney to Gilbert Bennett and Paul Harrington re Ed / Cost Update (confidential)	3/22/2019	James Meaney
P-02419	Email dated September 21, 2015, 5:20 PM from James Meaney to Derrick Sturge and Auburn Warren re LCP update	3/22/2019	James Meaney
P-02420	CFA Code of Ethics and Standards of Professional Conduct	3/25/2019	James Meaney
P-02421	Letter dated June 27, 2012 from Joe Salim to Paul Harrington re Lower Churchill Development Agreement LC-G-002	3/25/2019	Jean-Daniel Tremblay
P-02422	Email dated January 23, 2013, 9:24:39 PM from JasonKean@nalcenergy.com to Jean-Daniel Tremblay, cc RonPower@nalcenergy.com re Feb 5, 6 and 7 Project Risk Review - Roc Cox	3/25/2019	Jean-Daniel Tremblay
P-02423	Email dated February 6, 2013, 3:59:12 PM from Albert Williams to Bert Peach re Meeting with Nalcor	3/25/2019	Jean-Daniel Tremblay
P-02424	Email dated April 21, 2013, 10:07:12 AM from Normand Bechard to Thon Scott and Bernard Gagne, cc Serge Guerette and Jean-Daniel Tremblay re FW: Envoi d'un message : Lower Churchill Risk assessment SNC-Lavalin Method April 2013.doc	3/25/2019	Jean-Daniel Tremblay
P-02425	Email dated May 21, 2013, 11:17:23 AM from Michel Mackay to Scott Thon, cc Claude Letourneau, Marc O'Connor, Philippe Jean and Normand Bechard re Final report sign	3/25/2019	Jean-Daniel Tremblay
P-02426	Email dated August 3, 2012, 11:25:00 AM from Jean-Daniel Tremblay to Carlos Fernandez re Risk MR 1207	3/25/2019	Jean-Daniel Tremblay
P-02427	Email dated January 21, 2013, 2:11:02 PM from pharrington@nalcenergy.com to gbennett@nalcenergy.com, ronpower@nalcenergy.com and jasonkean@nalcenergy.com, cc lanceclarke@nalcenergy.com and brian crawley@nalcenergy.com re Phone Call with Joe Salim today	3/25/2019	Scott Thon
P-02428	Email dated February 1, 2013, 11:10:00 AM from John Husch to Scott Thon re FW: 5th Feb Meeting	3/25/2019	Scott Thon
P-02429	Email dated February 8, 2013, 3:42:24 PM from pharrington@nalcenergy.com to gbennett@nalcenergy.com re Scott Thon	3/25/2019	Scott Thon
P-02430	Email dated March 2, 2013, 12:38:28 PM from pharrington@nalcenergy.com to lanceclarke@nalcenergy.com re Scott Thon	3/25/2019	Scott Thon





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02431	Email dated April 23, 2013, 3:38:53 PM from LanceClarke@nalconenergy.com to PHarrington@nalconenergy.com, GBennett@nalconenergy.com, Bernard Gagne, John Husch and Scott Thon re Draft Deck for Thursday	3/25/2019	Scott Thon
P-02432	Email dated April 24, 2013, 8:25:13 AM from Robert Card to Scott Thon, cc Nicole Girard re Confidential: Lower Churchill Backgrounder	3/25/2019	Scott Thon
P-02433	Email dated July 26, 2013, 10:43 AM from kwinsor@nalconenergy.com to Tricia Burton re FW: LCP (From Scott Thon to Gilbert Bennett)	3/25/2019	Scott Thon
P-02434	Email dated July 26, 2013, 10:42:36 AM from kwinsor@nalconenergy.com to Tricia Burton re FW: LCP (From Scott Thon to Gilbert Bennett)	3/25/2019	Scott Thon
P-02435	Email dated February 11, 2019, 2:20 PM from Sheilagh Murphy to Barry Learmonth re SLI MFI Scott Thon Interview with Commission follow-up	3/25/2019	Scott Thon
P-02436	Email dated November 19, 2013, 9:30 AM from emartin@nalconenergy.com to pharrington@lowerchurchillproject.ca, cc Gilbert Bennett and James Meaney re Fw: Insurance costs for determining premium	3/22/2019	James Meaney
P-02437	Memo dated February 28, 2019 from James Meaney to Board of Directors re Transition to Operations ("TTO") Authorization for Expenditure Revision	3/22/2019	James Meaney
P-02438	Email dated November 5, 2013, 9:25:50 PM from jasonkean@lowerchurchillproject.ca to emartin@nalconenergy.com, brian crawley@lowerchurchillproject.ca, et al re Deck re Project Costs	3/22/2019	James Meaney
P-02439	Curriculum Vitae - Normand Béchard	3/26/2019	Normand Béchard
P-02440	Curriculum Vitae - Paul Lemay	3/26/2019	Normand Béchard
P-02441	Email dated December 18, 2012, 12:12 PM from Heather MacLean to Jerome Kennedy and Charles W. Bown, cc Tracy Shute re FYI: Emera: q and a from Sanction media availability this afternoon	4/1/2019	Kathy Dunderdale



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02442	Memorandum of Agreement to Resolve Disputes as to Overlaps of Scopes of Work in Collective Agreements designated in Special Project Orders Enacted under Section 70 of the Labour Relations Act ("Agreement") dated April 7, 2013	4/3/2019	BJ Ducey/ Kelly Williams
P-02443	Letter dated April 23, 2007 from Lance Clarke to Bert Peach re March 15 Clarification Meeting Minutes	3/26/2019	Normand Béchard
P-02444	NL Hydro Presentation re Lower Churchill Project - Project Management Approach (Post-Gate 2) & Contracting Strategy dated April 21, 2008	3/26/2019	Normand Béchard
P-02445	Email dated February 16, 2009, 12:38:56 PM from Albert Williams to Jean Beaudoin and Tony Allen re Fw: Lower Churchill	3/26/2019	Normand Béchard
P-02446	Email dated February 20, 2009, 2:31:12 PM from Bert Peach to Albert Williams, Elwood Reid and Hassine Benjannet re FW: Lower Churchill Project, Expression of Interest G-002, Engineering Design and Project Support, Restricted Use and Non-Disclosure Agreement	3/26/2019	Normand Béchard
P-02447	Email dated February 25, 2009, 2:47:36 PM from Albert Williams to Bert Peach re Fw: Expression of Interest, EOI No. LCP-G-002, Lower Churchill Project, Engineering Design and Project Support	3/26/2019	Normand Béchard
P-02448	Letter dated July 9, 2010 from Pat Hussey to Albert Williams re Request for Proposal (RFP) No. LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services	3/26/2019	Normand Béchard
P-02449	Nalcor Energy - Lower Churchill Project - LCP-G-002 - RFP Evaluation Plan for Engineering, Procurement and Construction Management (EPCM) Services dated September 15, 2010	3/26/2019	Normand Béchard
P-02450	Lower Churchill Project - Engineering, Procurement and Construction Management (EPCM) Services Package LCP-G-002 - 5 - EPCM Evaluation Plan dated October 20, 2010	3/26/2019	Normand Béchard
P-02451	Email dated December 22, 2010, 2:45:09 PM from DawnDalley@nalcorenergy.com to Ken Morrissey, Robert Thompson, Charles W. Bown and Glenda Power re Fw: Finals	3/26/2019	Normand Béchard
P-02452	Review Team Report on the LCP EPCM bid assessment (22 Dec 2010)	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02453	Email dated January 30, 2011, 10:18:03 PM from pharrington to EMartin@nalcenergy.com, Gilbert Bennett, Lclarke and Jason Kean re SNC contract	3/26/2019	Normand Béchard
P-02454	Nalcor Energy - Lower Churchill Project presentation re EPCM Services - First 90 Days - Discussion dated February 4, 2011	3/26/2019	Normand Béchard
P-02455	Email dated February 14, 2011, 2:41:46 PM from pharrington@nalcenergy.com to dawndalley@nalcenergy.com, cc gbenett@nalcenergy.com; lanceclarke@nalcenergy.com, pathurssey@nalcenergy.com, and clarencehewitt@nalcenergy.com re EPCM Contract	3/26/2019	Normand Béchard
P-02456	Nalcor Energy - Lower Churchill Project - Phase 1 - Agreement LC-G-002 for EPCM Services - Kickoff Meeting - March 30 - 31, 2011 (Day 1)	3/26/2019	Normand Béchard
P-02457	Nalcor Energy - Lower Churchill Project - Phase 1 - Agreement LC-G-002 for EPCM Services - Kickoff Meeting - March 30 - 31, 2011 (Day 2)	3/26/2019	Normand Béchard
P-02458	Email dated April 13, 2011, 10:57:56 AM from Rob McGrath to Paul G. Scott, Vanessa Newhook, et al, cc Dave Liverman, Paul O Parsons, et al re SNC Lavalin note for Premiers Meeting	3/26/2019	Normand Béchard
P-02459	SNC-Lavalin presentation re Muskrat Falls EPCM Project by Patrick Lamarre	3/26/2019	Normand Béchard
P-02460	Email dated August 5, 2011, 10:19:13 AM from ronpower@nalcenergy.com to rkaushik@nalcenergy.com, cc robertbesaw@nalcenergy.com re Fw: Local Hiring Concerns	3/26/2019	Normand Béchard
P-02461	SNC-Lavalin Group Inc. Board of Directors Meeting dated August 5, 2011 - Agenda	3/26/2019	Normand Béchard
P-02462	Letter dated August 7, 2011 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - SLI - Area Management Execution Approach	3/26/2019	Normand Béchard
P-02463	Email dated August 29, 2011, 5:17:40 PM from clarencehewitt@nalcenergy.com to normand.bechard@snclavalin.com, cc lcp - snc, PF_DocumentControl, et al re Project Control Schedule - Stages 1 & 2 Rec. No. L010-S011-200-170331-00109	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02464	Letter dated September 14, 2011 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - First Aid Training	3/26/2019	Normand Béchard
P-02465	Letter dated October 17, 2011 from Ron Power to Norman Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - SLI Construction Signatories to Drawings and Other Documentation	3/26/2019	Normand Béchard
P-02466	Letter dated October 17, 2011 from Ron Power to Norman Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Company Access to Technical Codes and Standards	3/26/2019	Normand Béchard
P-02467	Email dated October 27, 2011, 7:33:10 AM from PatHussey@nalcenergy.com to Christian Asfar, cc Fabien Cuisinier Raynal, Ken Morrison, et al re Posting of bidder lists on the SNC-Lavalin Lower Churchill website	3/26/2019	Normand Béchard
P-02468	Letter dated November 24, 2011 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Personnel Transition / Succession Planning	3/26/2019	Normand Béchard
P-02469	Email dated November 24, 2011, 2:53:11 PM from ClarenceHewitt@nalcenergy.com to Normand Bechard, cc LCP_LCG002@nalcenergy.com and PF_Document Control - Lower Churchill re Project Control Schedule - Stage 3 Rec. No. L010-S011-200-170331-00128	3/26/2019	Normand Béchard
P-02470	Nalcor Energy - Lower Churchill Project - LC-G-002 (Project No. 505573) - LCP Risk Management Plan dated November 11, 2011	3/26/2019	Normand Béchard
P-02471	Email dated December 14, 2011, 1:30:49 PM from ClarenceHewitt@nalcenergy.com to Normand Bechard re LCP_LCG002@nalcenergy.com and PF_Document Control - Lower Churchill re SLI Organizational Changes Rec. No. L010-S011-200-170331-00140	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02472	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - DG3 Capital Cost Estimate - Basis of Estimate dated December 15, 2011	3/26/2019	Normand Béchard
P-02473	Nalcor Energy - Lower Churchill Project - LC-G-002 (Project No. 505573) - SNC-Lavalin - LCP Risk Management Requirements for Contractors and Suppliers dated December 8, 2011	3/26/2019	Normand Béchard
P-02474	Email dated December 16, 2011, 9:44:00 AM from Normand Bechard to Joseph Salim, Marie-Claude Dumas, et al re FW: Rec. No. L010-200-170331-00142 Component 1 Project Manager	3/26/2019	Normand Béchard
P-02475	Email dated December 16, 2011, 5:30:10 PM from ClarenceHewitt@nalcorenergy.com to Normand Bechard, cc LCP_LCG002@nalcorenergy.com and PF_Document Control - Lower Churchill re C3 Construction Management Replacement Rec. No. L010-S011-200-170331-00144	3/26/2019	Normand Béchard
P-02476	Email dated January 4, 2012, 10:33:44 AM from clarencehewitt@nalcorenergy.com to normand.bechard@snclavalin.com, cc lcp - snc; pr_Document Control - Lower Churchill re Component 1 - Interim Project Manager Rec. No. L010-S011-200-170331-00147	3/26/2019	Normand Béchard
P-02477	Email dated January 11, 2012, 9:39:26 AM from davidgreen@nalcorenergy.com to michellealexander@nalcorenergy.com and markpeddle@nalcorenergy.com re Fw: Component 1 - Engineering Execution	3/26/2019	Normand Béchard
P-02478	Email dated January 16, 2012, 2:56:00 PM from Normand Bechard to Joseph Salin, Patrick Lamarre, et al re FW: Estimate for EPCM Services Rec. No. L010-S011-200-170331-00149	3/26/2019	Normand Béchard
P-02479	Email dated January 23, 2012, 1:34:12 PM from ClarenceHewitt@nalcorenergy.com to Normand Bechard, cc LCP_LCG002@nalcorenergy.com, PF_Document Control - Lower Churchill, et al re Implementation of PM+ Rec. No. L010-S011-200-170331-00158	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02480	Email dated February 3, 2012, 4:34 PM from davidgreen@nalcenergy.com to victoriastanford@nalcenergy.com, nicolecollins@nalcenergy.com and markpeddle@nalcenergy.com re Fw: Nonconformance No. NC-0022 Transmittal of SLI Deliverables	3/26/2019	Normand Béchard
P-02481	Email dated February 3, 2012, 4:59 PM from Nick Gillis to Wanda Ryder, cc Normand Bechard, Luc Chausse re FW: Component 3 Construction Manager - Taqeer Ahmad Rec. No. L010-S011-200-170331-00157	3/26/2019	Normand Béchard
P-02482	Email dated February 16, 2012, 6:39:01 AM from ronpower@nalcenergy.com to Bob Barnes, Darren Debourke, et al re EPCM Services: Task Force Charter (draft) + other files	3/26/2019	Normand Béchard
P-02483	Email dated March 1, 2012, 9:39:10 AM from Wanda Ryder to Wanda Ryder, Corresp_Nalcor and Mouloud Ait Ouferoukh, cc, PF_Document Control - Lower Churchill, Nick Gillis, et al re REVISION/CORRECTION: : LC-G-002 - S011-L010-200-170330-00156 - Nonconformance No. OFI-0013 - Gate 3 Deliverables	3/26/2019	Normand Béchard
P-02484	Email dated March 29, 2012, 11:20:17 AM from ClarenceHewitt@nalcenergy.com to Normand Bechard, cc LCP_LCG002@nalcenergy.com, PF_Document Control - Lower Churchill, et al re Proposed Labrador Assignment Conditions Rec. NO. L010-S011-200-170331-00172	3/26/2019	Normand Béchard
P-02485	Email dated March 31, 2012, 6:58:04 PM from ronpower@nalcenergy.com to normand.bechard@snclavalin.com, cc lcp-snc, mahmoud.beriaoui@snclavalin.com, et al re Format of Technical Specifications Rec. No. L010-S011-200-170331-00175	3/26/2019	Normand Béchard
P-02486	Nalcor Energy - Lower Churchill Project presentation re LCP "Task Force" Initiative dated April 24, 2012	3/26/2019	Normand Béchard
P-02487	Email dated June 11, 2012, 1:36:21 PM from lanceclarke@nalcenergy.com to Derek Owen re Presentation for Deloitte	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02488	Email dated June 20, 2012, 10:54:24 AM from ScottO'Brien@nalconenergy.com to pharrington and LanceClarke@nalconenergy.com re I need that write up of the early works ASAP	3/26/2019	Normand Béchard
P-02489	Email dated June 20, 2012, 11:18:20 AM from ScottO'Brien@nalconenergy.com to pharrington re I need that write up of the early works ASAP	3/26/2019	Normand Béchard
P-02490	Email dated June 20, 2012, 5:21 PM from Ed Over to pathussey@nalconenergy.com re Fw: Procurement	3/26/2019	Normand Béchard
P-02491	Email dated June 22, 2012, 5:00:20 PM from ClarenceHewitt@nalconenergy.com to Normand Bechard, cc PF_Document Control - Lower Churchill, LCP_LCG002@nalconenergy.com, Ed Over and Alfy Hanna re Early Works Construction Management Rec. No. L010-S011-200-170331-00180	3/26/2019	Normand Béchard
P-02492	Email dated July 17, 2012, 9:41:39 AM from clarencehewitt@nalconenergy.com to normand.bechard@snclavalin.com, cc PF_Document Control - Lower Churchill, Scott Gillis, et al re Early Works Construction Management Rec. No.: L010-S011-200-170331-00183	3/26/2019	Normand Béchard
P-02493	Email dated August 7, 2012, 7:47:00 AM from Jean-Daniel Tremblay to Luc Turcotte re FW: CH0007 - PreQual Risk Score	3/26/2019	Normand Béchard
P-02494	LCP-Final DG3 Estimate dated June 1, 2012	3/26/2019	Normand Béchard
P-02495	Email dated September 16, 2012, 3:01 Pm from RonPower@nalconenergy.com to Normand Bechard and Serge Guerette, cc JasonKean@nalconenergy.com re Fw: MDR - Findings	3/26/2019	Normand Béchard
P-02496	Email dated September 26, 2012, 6:31 AM from JasonKean@nalconenergy.com to Serge Guerette, cc Afzal Hussain, Alfy Hanna, et al re C1, C3 and C4 Package Status Review scheduled for Wednesday Sept 26	3/26/2019	Normand Béchard
P-02497	Email dated September 27, 2012, 5:33:26 PM from clarencehewitt@nalconenergy.com to ronpower@nalconenergy.com cc Catherine Rowsell, Faustina Cornick, et al re Fw: Chris Woodmass PAA	3/26/2019	Normand Béchard





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02498	Email dated October 1, 2012, 6:10 AM from pathussey@nalcenergy.com to ronpower@nalcenergy.com re Fw: Hatch Meeting with Nalcor Energy - September 18, 2012	3/26/2019	Normand Béchard
P-02499	Letter dated October 15, 2012 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Component 1: Engineering Execution Schedule	3/26/2019	Normand Béchard
P-02500	Email dated October 15, 2012, 10:40:00 AM from Jean-Daniel Tremblay to Giles Simard re LCP Basis of Estimate	3/26/2019	Normand Béchard
P-02501	Letter dated January 17, 2012 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Document Registers from Other SLI Projects	3/26/2019	Normand Béchard
P-02502	Email dated November 7, 2012, 11:41 AM from RonPower@nalcenergy.com to Normand Bechard, cc PHarrington@nalcenergy.com, LanceClarke@nalcenergy.com, et al re AC Switchyards: Change to Contract Strategy Rec. No. L010-S011-200-170331-00202	3/26/2019	Normand Béchard
P-02503	Email dated November 8, 2012, 8:21:23 AM from ronpower@nalcenergy.com to rkaushik@nalcenergy.com re Fw: AC Switchyards: Change to Contract Strategy	3/26/2019	Normand Béchard
P-02504	Letter dated November 19, 2012 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Muskrat Falls - Site Team	3/26/2019	Normand Béchard
P-02505	Email dated November 26, 2012, 9:05:00 AM from Normand Bechard to Nick Gillis re FW: Muskrat Falls Site Team Rec. No.: L010-S011-200-170331-00205	3/26/2019	Normand Béchard
P-02506	Letter dated November 26, 2012 from Normand Bechard to Ron Power re Lower Churchill Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Muskrat Falls Site Team	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02507	Letter dated November 29, 2012 from E.J. Martin and Chris Huskison to Honourable Joe Oliver re Agreement Providing Key Terms and Conditions for the Loan Guarantee for the Financing Debt of the Lower Churchill River Project (the "Guarantee Term Sheet")	3/27/2019	Derrick Sturge
P-02508	Email dated May 3, 2013, 8:02 PM from dsturge@nalcenergy.com to auburn warren/nlhydro cc ed martin/nlhydro and rob hull/nlhydro re Sanction Resolution and Final Amendments to the ML-JDA	3/27/2019	Derrick Sturge
P-02509	Email dated May 22, 2013, 5:26:25 PM from Rob Hull to Jaime O. Connolly re Fw: Resolutions	3/27/2019	Derrick Sturge
P-02510	Email dated July 23, 2013, 12:27:07 PM from jasonkean@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, cc gbennett@nalcenergy.com re FFC Deck	3/27/2019	Derrick Sturge
P-02511	CH0007 Exposure Analysis Final	3/27/2019	Derrick Sturge
P-02512	Email dated September 12, 2013, 11:54:26 AM from robhull@nalcenergy.com to dsturge@nalcenergy.com, cc andrewsinnott@nalcenergy.com, scottpelley@nalcenergy.com and jamesmeaney@nalcenergy.com re Credit Assessment - CH0007	3/27/2019	Derrick Sturge
P-02513	Nalcor Energy - Certification of Civil Works Agreement - Construction of Intake and Powerhouse, Spillway and Transition Dams - Agreement No. CH0007 signed by Rob Hull dated September 16, 2013	3/27/2019	Derrick Sturge
P-02514	Confidential Memo dated September 25, 2013 from Andrew Sinnott to Ed Over and Ronald Adamcyk re Creditworthiness Assessment of Bidders for CH0007	3/27/2019	Derrick Sturge
P-02515	Email dated October 18, 2013, 4:29:35 PM from Ed Martin to Charles Bown re Fw: Fwd: Minister Request	3/27/2019	Derrick Sturge
P-02516	Email dated October 24, 2013, 2:21:31 PM from dsturge@nalcenergy.com to ed martin/nlhydro and gilbert bennett@nlhydro, cc james meaney@nlhydro re Capital Cost / Schedule Update	3/27/2019	Derrick Sturge
P-02517	Email dated October 27, 2013, 9:57 AM from Auburn Warren to Gordon Alexander, Terry O'Rielly and Tom Garner re RFF Recommendation Package 13.10.27.0130.pptx	3/27/2019	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02518	Email dated October 27, 2013, 10:20 AM from sturge@nalcenergy.com to auburnwarren/nlhydro, cc rob hull/nlhydro, jamesmeaney/nlhydro and craig hippern/nlhydro re RFF Recommendation Package 13.10.27.0130.pptx	3/27/2019	Derrick Sturge
P-02519	Email dated November 1, 2013, 8:52:00 AM from Ed Martin/NLHydro to DSturge@nalcenergy.com re Minister Marshall info	3/27/2019	Derrick Sturge
P-02520	Email dated November 1, 2013, 1:35:38 PM from AuburnWarren@nalcenergy.com to EMartin@nalcenergy.com, DSturge@nalcenergy.com, et al, cc TO"Rielly@nlh.nl.ca re Minister Request	3/27/2019	Derrick Sturge
P-02521	Email dated November 1, 2013, 1:53:58 PM from Ed_Martin/NLHydro to AuburnWarren@nalcenergy.com, DSturge@nalcenergy.com, et al, cc Terry O'Rielly/NLHydro re Minister Request	3/27/2019	Derrick Sturge
P-02522	Email dated November 1, 2013, 1:58 PM from auburnwarren@nalcenergy.com to Paul Myrden, cc Donna Brewer, dsturge@nalcenergy.com, et al re Minister Request	3/27/2019	Derrick Sturge
P-02523	Derrick Sturge Handwritten Notes dated October 31, 2013 to November 25, 2013	3/27/2019	Derrick Sturge
P-02524	Email dated November 6, 2013, 9:04:22 PM from jasonkean@lowerchurchillproject.ca to auburn warren/nlhydro, cc ed bush/nlhydro, derrick sturge/nlhydro, et al re Update	3/27/2019	Derrick Sturge
P-02525	Email dated November 8, 2013, 9:06 AM from auburnwarren@nalcenergy.com to Paul J. Morris, cc Charles Bown, Derrick Sturge, et al re Cost Overruns	3/27/2019	Derrick Sturge
P-02526	Email dated November 8, 2013, 9:38:11 AM from dsturge@nalcenergy.com to ed martin/nlhydro re Board Papers	3/27/2019	Derrick Sturge
P-02527	Email dated November 8, 2013, 10:37 AM from Paul J. Morris to AuburnWarren@nalcenergy.com, cc Charles Bown, Derrick Sturge, et al re Cost Overruns	3/27/2019	Derrick Sturge
P-02528	Email dated November 8, 2013, 12:27:23 PM from Paul J. Morris to Derrick Sturge, Auburn Warren, et al, cc Charles Bown and Tracy English re Cost Overruns	3/27/2019	Derrick Sturge
P-02529	Email dated November 8, 2013, 12:36 PM from dsturge@nalcenergy.com to ed martin/nlhydro re Board Papers	3/27/2019	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02530	Email dated November 11, 2013, 2:45 PM from Charles W. Bown to Derrick Sturge/NL Hydro re EPC	3/27/2019	Derrick Sturge
P-02531	Email dated November 13, 2013, 10:44:01 AM from auburnwarren@nalcenergy.com to emartin@nalcenergy.com cc dsturge@nalcenergy.com re Board Deck	3/27/2019	Derrick Sturge
P-02532	Email dated November 13, 2013, 6:39 PM from dsturge@nalcenergy.com to ed martin/nlhydro cc auburn warren/nlhydro re Board Deck	3/27/2019	Derrick Sturge
P-02533	Email dated November 13, 2013, 7:51:06 PM from Ed Martin to Derrick Sturge re Fw: Presentation for Thursday's Briefing	3/27/2019	Derrick Sturge
P-02534	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Project Update dated November 14, 2013	3/27/2019	Derrick Sturge
P-02535	Email dated November 20, 2013, 6:25 AM from Derrick Sturge to Auburn Warren, Rob Hull and James Meaney re Finance	3/27/2019	Derrick Sturge
P-02536	Email dated February 6, 2014, 1:05:46 PM from jamesmeaney@nalcenergy.com to gbennett@nalcenergy.com and jasonkean@lowerchurchillproject.com, cc dsturge@nalcenergy.com, scottpelley@nalcenergy.com and pharrington@lowerchurchillproject.com re Updated AFE / NL Equity Ask - Review with Ed	3/27/2019	Derrick Sturge
P-02537	Email dated February 15, 2014, 12:29 AM from scottpelley@nalcenergy.com to jamesmeaney@nlhydro, cc auburn warren/nlhydro; derrick sturge/nlhydro, et al re Reconciliation of equity aske	3/27/2019	Derrick Sturge
P-02538	Email dated February 16, 2014, 5:44:08 PM from Ed Martin to ed.martin re Fw: Net Income and Equity Ask February 16, 2014	3/27/2019	Derrick Sturge
P-02539	Email dated February 19, 2014, 2:24 PM from gordonalexander@nlh.nl.ca to auburnwarren@nalcenergy.com, cc Craig Hippen, Derrick Sturge and Scott Pelley re Fw: Nalcor Deliverables for Finance	3/27/2019	Derrick Sturge
P-02540	Authorization for Expenditure (AFE) - Labrador-Island Link Limited Partnership - LITL-FIN-2014-01 dated March 6, 2014	3/27/2019	Derrick Sturge
P-02541	Authorization for Expenditure (AFE) - Labrador-Island Link Limited Partnership - LCPLITL-FIN-2013-01 dated March 6, 2014	3/27/2019	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02542	Authorization for Expenditure (AFE) - Labrador Transmission Corporation - LTA-FIN-2014-01 dated March 6, 2014	3/27/2019	Derrick Sturge
P-02543	Authorization for Expenditure (AFE) - Labrador Transmission Corporation - LCPLTA-FIN-2013-01 dated March 6, 2014	3/27/2019	Derrick Sturge
P-02544	Labrador Transmission Corporation - Revised Capital & Financing Cost Master AFE's	6/5/2019	Paul Harrington
P-02545	Labrador-Island Link Limited Partnership - Revised Capital & Financing Cost Master AFE's	3/27/2019	Derrick Sturge
P-02546	Muskrat Falls Corporation - Revised Capital & Financing Cost Master AFE's	3/27/2019	Derrick Sturge
P-02547	The Financial Post new articles dated April 15, 2014 re \$7.7B Muskrat Falls hydro project costs rise as start date faces delays, Nalcor Energy CEO says	3/27/2019	Derrick Sturge
P-02548	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Project Update dated September 4, 2015	3/27/2019	Derrick Sturge
P-02549	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Cost and Schedule Update dated February 12, 2015	3/27/2019	Derrick Sturge
P-02550	Email dated August 7, 2015, 4:35:49 PM from JamesMeaney@lowerchurchillproject.ca to DSturge@nalcorenergy.com and AuburnWarren@nalcorenergy.com re Fw: MF Update schedule	3/27/2019	Derrick Sturge
P-02551	Email dated August 13, 2015, 3:08:02 PM from JamesMeaney@lowerchurchillproejct.ca to LanceClarke@lowerchurchillproject.ca, AuburnWarren@nalcorenergy.com and DSturge@nalcorenergy.com re Fw: Revised MF update schedule	3/27/2019	Derrick Sturge
P-02552	Email dated August 17, 2015, 9:06:31 PM from emartin@nalcorenergy.com to Charles Bown and Chris Kieley re Presentation	3/27/2019	Derrick Sturge
P-02553	Email dated August 18, 2015, 2:28:24 PM from JamesMeaney@lowerchurchillproject.ca to DSturge@nalcorenergy.com and AuburnWarren@nalcorenergy.com re LCP cost update	3/27/2019	Derrick Sturge
P-02554	Email dated August 18, 2015, 5:06:58 PM from emartin@nalcorenergy.com to dawndalley@nalcorenergy.com re Deck on MF	3/27/2019	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02555	Email dated September 18, 2015, 4:43:54 PM from JamesMeaney@lowerchurchillproject.ca to DSturge@nalcoreenergy.com and AuburnWarren@nalcoreenergy.com re LCP Project Update	3/27/2019	Derrick Sturge
P-02556	Email dated September 21, 2015, 3:09:41 PM from JamesMeaney@lowerchurchillproject.ca to DSturge@nalcoreenergy.com and AuburnWarren@nalcoreenergy.com re LCP update	3/27/2019	Derrick Sturge
P-02557	Nalcor Energy presentation re Lower Churchill Project - Governance and Financial Reporting & Controls dated November 2015	3/27/2019	Derrick Sturge
P-02558	Email dated December 4, 2015, 7:31:31 AM from dsturge@nalcoreenergy.com to Charles Bown, cc Ed Martin and Gilbert Bennett re Briefing in still on	3/27/2019	Derrick Sturge
P-02559	Grant Thornton - MFI - Interview Summary of Derrick Sturge dated June 20, 2018 with D. Sturge Comments dated February 4, 2019	3/27/2019	Derrick Sturge
P-02560	Email dated March 6, 2019, 3:11:44 PM from JamesMeaney@lowerchurchillproject.ca to DSturge@nalcoreenergy.com re Fw: TTO AFE Revision - Memo for LCP Board Meetings Feb 28	3/27/2019	Derrick Sturge
P-02561	The Telegram news article dated March 7, 2019 re Statements about Muskrat Falls project costs by former minister, CEO at odds	3/27/2019	Derrick Sturge
P-02562	Email dated March 23, 2019, 10:00 AM from DSturge@nalcoreenergy.com to David Buffett re Fw: Potential for CAPEX re-allocation from LCP phase 1 to Phase 2	3/27/2019	Derrick Sturge
P-02563	Email dated November 29, 2012, 11:44:03 AM from dawndalley@nalcoreenergy.com to brianrcrawley@nalcoreenergy.com re SNC Briefing Note	3/26/2019	Normand Béchard
P-02564	Letter dated December 11, 2012 from Normand Bechard to Ron Power re Lower Churchill Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Muskrat Falls Site Team	3/26/2019	Normand Béchard
P-02565	Meeting request dated January 11, 2013, 3:52 PM from JasonKean@nalcoreenergy.com to Jean-Daniel Tremblay re Accepted: Risk register Review - Coordination & Interface Risks	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02566	Meeting request dated January 11, 2013, 3:52 PM from JasonKean@nalcenergy.com to Jean-Daniel Tremblay re Accepted: Risk register Review - Corporate Risks	3/26/2019	Normand Béchard
P-02567	Meeting request dated January 11, 2013, 3:52 PM from JasonKean@nalcenergy.com to Jean-Daniel Tremblay re Accepted: Risk register Review - Environmental & Regulatory Risks	3/26/2019	Normand Béchard
P-02568	Meeting request dated January 11, 2013, 3:52 PM from JasonKean@nalcenergy.com to Jean-Daniel Tremblay re Accepted: Risk register Review - Health & Safety Risks	3/26/2019	Normand Béchard
P-02569	Meeting request dated January 11, 2013, 3:52 PM from JasonKean@nalcenergy.com to Jean-Daniel Tremblay re Accepted: Risk register Review - Labour Relations Risks	3/26/2019	Normand Béchard
P-02570	Email dated January 20, 2013, 12:26 PM from RonPower@nalcenergy.com to JasonKean@nalcenergy.com, DavidGreen@nalcenergy.com, et al, cc PHarrington@nalcenergy.com, Joseph Salim, et al re Document Control Organization: "Project Delivery Team"	3/26/2019	Normand Béchard
P-02571	Letter dated February 15, 2013 from Ron Power to Normand Bechard re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Muskrat Falls Site Team	3/26/2019	Normand Béchard
P-02572	Letter dated February 15, 2013 from Normand Bechard to Herve Farcy and Gurinder Girn re Lower Churchill Development - Cement Supply for Lower Churchill/Muskrat Falls project (the "Project")	3/26/2019	Normand Béchard
P-02573	Email dated March 12, 2013, 12:38:11 AM from Scott Thon to Gilbert Bennett re Deloitte Risk Review	3/26/2019	Normand Béchard
P-02574	Email dated March 13, 2013, 4:55:13 PM from gbennett@nalcenergy.com to lanceclarke@nalcenergy.com and pharrington@nalcenergy.com re Fw: Deloitte Risk Review	3/26/2019	Normand Béchard
P-02575	Email dated March 21, 2013, 7:45:48 PM from Scott Thon to Robert Card, cc Nicole Girard and Wendy Darcy re Nalcor Visit Dates	3/26/2019	Normand Béchard
P-02576	Email dated March 28, 2013, 5:16:09 PM from Wendy Darcy to Scott Thon, cc Tricia Burton re SNC CEO Visit to Nalcor	3/26/2019	Normand Béchard





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02577	Email dated April 1, 2013, 3:29:58 Pm from Glenda Power to JanineMcCarthy@nalconenergy.com and Diana Quinton, cc Milly Brown, Tracey Boland, Jennifer Tulk and Karen O'Neill re Key Messages - Muskrat Falls Procurement	3/26/2019	Normand Béchard
P-02578	Email dated April 5, 2013, 7:48:00 AM from Robert Card to EMartin@nalconenergy.com and GBennett@nalconenergy.com, cc Scott Thon re Call 7:15 AM Toronto time Friday	3/26/2019	Normand Béchard
P-02579	Email dated April 8, 2013, 3:38:21 PM from Scott Thon to Wendy Darcy, cc Tricia Burton re Call with Gilbert Bennett tomorrow am	3/26/2019	Normand Béchard
P-02580	Meeting Request for April 17, 2013 3:00 PM from Jean-Daniel Tremblay to Normand Bechard, Serge Guerette, et al, cc Nathalie Gagnon and Nadine Lalonde re SLI Corporate LCP Risk Register	3/26/2019	Normand Béchard
P-02581	Email dated April 19, 2013, 3:40:15 PM from craighipp@nalconenergy.com to jamesmeaney@nalconenergy.com, cc mbradbury@nalconenergy.com, auburnwarren@nalconenergy.com and carlarussell@nalconenergy.com re Deck for Minister re Procurement Process and Due Diligence	3/26/2019	Normand Béchard
P-02582	Email dated April 21, 2013, 3:15 PM from JasonKean@nalconenergy.com to Lower_Churchill_Project_Staff@nlh.nf.ca, D_STJ_LowerChurchill_AllUsers, cc Carolos Fernandez, NicoleCollins@nalconenergy.com, et al re Rollout of Aconex Construction Management Instance	3/26/2019	Normand Béchard
P-02583	Email dated April 22, 2013, 1:09:00 PM from Michel Mackay to Nadine Lalonde and Nathalie Gagnon re TR: Rev.1Lower Churchill Risk Assessment SNC-Lavalin Method April 2013 (2).doc	3/26/2019	Normand Béchard
P-02584	Meeting Request dated April 23, 2013, 10:21 AM from Jason Kean to Jean-Daniel Tremblay re Accepted: Risk Meeting	3/26/2019	Normand Béchard
P-02585	Memorandum dated April 23, 2013 from Michel Mackay to Senior Management re Lower Churchill Project 505573 facts sheet	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02586	Email dated April 23, 2013, 8:18:39 AM from brian crawley@nalcenergy.com to koneill@nlh.nl.ca re Messages	3/26/2019	Normand Béchard
P-02587	Email dated April 24, 2013, 4:48:37 PM from Wendy Darcy to Scott Thon, cc Tricia Burton re NALCOR meeting tomorrow	3/26/2019	Normand Béchard
P-02588	Email dated April 25, 2013, 1:05:00 AM from John Husch to Scott Thon re FW: Meeting sheet to discuss	3/26/2019	Normand Béchard
P-02589	Lower Churchill Project - Executive Summary	3/26/2019	Normand Béchard
P-02590	Meeting Request for April 25, 2013, 4:00 PM from Scott Thon to Robert Card, gbennett@nalcenergy.com, et al re NALCOR/SNC Lavalin Sr Executive Meeting - including Lance Clarke	3/26/2019	Normand Béchard
P-02591	Meeting Request for April 25, 2013, 6:00 PM from Scott Thon to Robert Card, gbennett@nalcenergy.com, et al re SNC Lavalin/NALCOR dinner	3/26/2019	Normand Béchard
P-02592	Email dated April 26, 2013, 8:59:46 AM from EMartin@nalcenergy.com to Robert Card and BTucker@nalcenergy.com, cc Nicole Girard and Scott Thon re Visit to Montreal 17 May	3/26/2019	Normand Béchard
P-02593	Email dated May 1, 2013, 8:01 AM from JasonKean@nalcenergy.com to Robert Horton, Sylvain Nantel and MarkTurpin@nalcenergy.com, cc ScottO'Brien@nalcenergy.com, Carlos Fernandez, et al re CH-0006 Change Proposal Review - Estimating Support	3/26/2019	Normand Béchard
P-02594	Meeting Request for May 7, 2013, 12:30 PM from Scott Thon to kwinsor@nalcenergy.com and GBennett@nalcenergy.com re Call with Gilbert Bennett and Scott Thon	3/26/2019	Normand Béchard
P-02595	Email dated May 7, 2013, 11:49:00 AM from Normand Bechard to John Husch re Lower Churchill - Template 4_3_0 Rev 001_WIP29April2013Mid3_Workshop_byIC.docx, Lower Churchill Risk assessment SNC-Lavalin Method April 2013 REV 06.docx	3/26/2019	Normand Béchard
P-02596	Email dated May 14, 2013, 11:28:43 AM from brian crawley@nalcenergy.com to pharrington@nalcenergy.com re snc deck	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02597	Email dated May 15, 2013, 7:18:09 PM from PHarrington@nalconenergy.com to Serge Guerette and Normand Bechard re Fw: Phone Call with Scott Thon	3/26/2019	Normand Béchard
P-02598	Email dated May 16, 2013, 6:09:03 PM from Michel Mackay to Claude Letournea, Marc O'Connor, Normand Bechard and Philippe Jean re Lower Churchill	3/26/2019	Normand Béchard
P-02599	Email dated May 17, 2013, 1:27:59 PM from Scott Thon to Nicole Girard, cc Robert Card re TR: Visit of Ed Martin	3/26/2019	Normand Béchard
P-02600	Meeting Request for May 22, 2013, 11:30:00 AM from Jason Kean/NLHydro to Jason Kean/NLHydro and Jean-Daniel Tremblay@snclavalin.com re Risk Management Activities	3/26/2019	Normand Béchard
P-02601	Email dated May 27, 2013, 1:58:51 PM from Scott Thon to John Husch re May 30-31 LCP Sponsor Meeting agenda & prework	3/26/2019	Normand Béchard
P-02602	Email dated May 29, 2013, 1:46:53 PM from Alex Twells to Scott Thon re Apr LCP Assessment Summary_FINAL.pptx	3/26/2019	Normand Béchard
P-02603	Email dated May 29, 2013, 5:03 PM from Alex Twells to lanceclarke@nalconenergy.com, pharrington@nalconenergy.com, et al re Mt Scio House - venue to tomorrow	3/26/2019	Normand Béchard
P-02604	Email dated July 2, 2013, 10:18:45 AM from Alex Twells to gbennett@nalconenergy.com and Scott Thon, cc rdowen, Catherine Parsons Dhamija, et al re Team Effectiveness Program - Sponsor Accountabilities	3/26/2019	Normand Béchard
P-02605	Email dated July 12, 2013, 7:41:44 PM from Scott Thon to GBennett@nalconenergy.com, cc Tricia Burton re Fw: LCP	3/26/2019	Normand Béchard
P-02606	Letter dated September 19, 2013 from Bernard Gagne to Paul Harrington re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amendment to the Agreement	3/26/2019	Normand Béchard
P-02607	Letter dated September 25, 2013 from Lance Clarke to Bernard Gagne re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Agreement Amendment	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02608	Letter dated October 8, 2013 from Bernard Gagne to Paul Harrington re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amendment to the EPCM Contractor Designation	3/26/2019	Normand Béchard
P-02609	Letter dated October 30, 2013 from Bernard Gagne to Paul Harrington re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amendment to the EPCM Contractor Designation - Notice	3/26/2019	Normand Béchard
P-02610	Letter dated November 5, 2013 from Lance Clarke to Bernard Gagne re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - EPCM Contractor Designation	3/26/2019	Normand Béchard
P-02611	Letter dated November 20, 2013 from Bernard Gagne to Paul Harrington re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Amendment to the EPCM Contractor Designation	3/26/2019	Normand Béchard
P-02612	Email dated November 18, 2014, 5:41:00 PM from Serge Guerette to Thierry Peloquin	3/26/2019	Normand Béchard
P-02613	Letter dated October 29, 2015 from Ron Power to David Haley re Lower Churchill Phase 1 Development - Agreement LC-G-002 - Invoice Rejection	3/26/2019	Normand Béchard
P-02614	The Lower Churchill Project - Executive Summary	3/26/2019	Normand Béchard
P-02615	Email dated June 5, 2016, 1:57:19 PM from Paul Harrington to PHarrington@lowerchurchillproject.ca re Fwd: comments	3/26/2019	Normand Béchard
P-02616	SNC-Lavalin presentation re Lower Churchill Project - North Spur Information Session dated January 2017	3/26/2019	Normand Béchard
P-02617	Letter dated January 30, 2017 from Joe Leone to Ron Power re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Engineering Management Quality Review	3/26/2019	Normand Béchard
P-02618	Email dated May 10, 2017, 10:23:05 AM from Paul Harrington to lance.clarke and Brian Crawley re Fwd: Estimate Chronology	3/26/2019	Normand Béchard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02619	Letter dated June 21, 2017 from Joe Leone to Lance Clarke re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Muskrat Falls - Drawdown of Reservoir	3/26/2019	Normand Bécharde
P-02620	Email dated June 26, 2017, 2:01:58 PM from pathussey@lowerchurchillproject.ca to phussey re Fw: SNC Risk Assessment	3/26/2019	Normand Bécharde
P-02621	Email dated June 27, 2017, 11:53 AM from production@nlnewsnow.ca to mandynorris@nalcenergy.com, koneill@nlh.nl.ca, et al re NLNewsNow Transcript - Former Nalcor CEO Ed Martin Breaks Silence on Muskrat Falls	3/26/2019	Normand Bécharde
P-02622	Email dated June 28, 2017, 10:32 AM from production@nlnewsnow.ca to mandynorris@nalcenergy.com, koneill@nlh.nl.ca, et al re NLNewsNow Transcript - Martin Insists He Did Not Read the Report	3/26/2019	Normand Bécharde
P-02623	Email dated June 28, 2017, 2:09:07 PM from Chrysta Collins to Siobhan Coady, Gordon McIntosh, et al re FW: Statement from Stan Marshall, Nalcor CEO	3/26/2019	Normand Bécharde
P-02624	Letter dated June 28, 2017 from Paul Davis to Siobhan Coady re SNC-Lavalin Risk Assessment Lower Churchill Project 505573	3/26/2019	Normand Bécharde
P-02625	Letter dated August 2, 2017 from Michel Tremblay to Premier Dwight Ball re Muskrat Falls Development	3/26/2019	Normand Bécharde
P-02626	Letter from Siobhan Coady to Paul Davis re SNC-Lavalin Risk Assessment Lower Churchill Project 505573	3/26/2019	Normand Bécharde
P-02627	Derrick Sturge Handwritten Notes dated May 8, 2017 to May 11, 2017	3/27/2019	Derrick Sturge
P-02628	Derrick Sturge Handwritten Notes dated October 28, 2013 to October 31, 2013	3/27/2019	Derrick Sturge
P-02629	Derrick Sturge Handwritten Notes dated March 7, 2016 to March 23, 2016	3/27/2019	Derrick Sturge
P-02630	Derrick Sturge Handwritten Notes dated March 5, 2015 to February 8, 2016	3/27/2019	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02631	Email dated March 17, 2015, 1:37:43 PM from AuburnWarren@nalconenergy.com to Donna Brewer, cc Charles W. Bown, Craig Martin, et al re Minister Request - Updates	3/27/2019	Derrick Sturge
P-02632	Email dated November 20, 2012, 9:04:21 AM from Normand Bechard to Patrick Lamarre re mes preoccupations	3/26/2019	Normand Béchard
P-02633	SNC-Lavalin - Lower Churchill Project - Proposal - Reinstatement of the Engineering, Procurement and Construction Management Services for Construction of Project Components 1, 3 and 4 of the Lower Churchill Project dated June 2016	3/26/2019	Normand Béchard
P-02634	Nalcor Energy Presentation re Lower Churchill Project - 11 - SNC Risk Report dated May 2018	3/26/2019	Normand Béchard
P-02635	Recollections regarding the SNC Risk Analysis Report	3/26/2019	Normand Béchard
P-02636	Email dated July 12, 2018, 7:59:39 AM from Paul Harrington to PHarrington@lowerchurchillproject.ca re Fwd: Serge's Demobilization Date	3/26/2019	Normand Béchard
P-02637	Email dated June 13, 2011, 9:37 AM from Jason Kean to Paul Lemay, cc LCP - SNC, lowerchurchill, John Mulcahy and Dave Pardy re Preparation for Decision Gate 3 Estimate Workshop Rec. No. L010-S011-200-170331-00053	3/29/2019	Paul Lemay
P-02638	Email dated August 22, 2011, 1:16:55 PM from Francois Couturier to Stan Wynne, cc Normand Bechard re Nalcor decision to cancel the HCSS training session & refusal of Daubersmith candidacy	3/29/2019	Paul Lemay
P-02639	Email dated November 23, 2011, 3:40:10 PM from Nick Gillis to Jean-Daniel Tremblay, cc Paul Lemay re CCE action Item S3-16 - Labour Rates	3/29/2019	Paul Lemay
P-02640	Email dated May 31, 2012, 10:23:54 PM from jasonkean@nalconenergy.com to Keith Dodson, cc JasonKean@nalconenergy.com re Concrete schedule for CH0007	3/29/2019	Paul Lemay
P-02641	Lower Churchill Project - Final DG3 Estimate as submitted to Nalcor on June 1, 2012	3/29/2019	Paul Lemay
P-02642	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - EPCM Project Execution Plan dated June 11, 2012	3/29/2019	Paul Lemay



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02643	Email dated June 12, 2012, 10:29:43 AM from tonyscott@nalcenergy.com to scotto'brien@nalcenergy.com re Fw: Concrete schedule for CH0007	3/29/2019	Paul Lemay
P-02644	SNC-Lavalin: Muskrat Falls - Lower Churchill River - Structural Concrete Summaries - Summary - Powerhouse & Intakes, Spillway, Transitions dated November 22, 2011	3/29/2019	Paul Lemay
P-02645	Concrete & Formwork Factors - Powerhouses dated November 8, 2011	3/29/2019	Paul Lemay
P-02646	Email dated November 8, 2013, 12:27:34 PM from jamesmeaney@nalcenergy.com to dsturge@nalcenergy.com, cc Auburn Warren re Fwd: Board Papers	3/27/2019	Derrick Sturge
P-02647	Email dated November 8, 2013, 3:50:11 PM from auburnwarren@nalcenergy.com to auburnwarren@nalcenergy.com, cc George Chehab, Derrick Sturge, et al re Update	3/27/2019	Derrick Sturge
P-02648	Email dated November 13, 2013, 7:39 PM from auburnwarren@nalcenergy.com to james meaney/nlhydro, cc craig hippern/nlhydro, thomas.f.garner@ca.pwc.com and gordon alexander/nlhydro re Updated Cost Flow 6531	3/27/2019	Derrick Sturge
P-02649	Email dated November 20, 2013, 12:46:52 PM from gordonalexander@nlh.nl.ca to torielly@nalcenergy.com, cc scottpelley@nalcenergy.com, carolannelutz@nalcenergy.com, and elizabethlewis@nalcenergy.com re Fw: Updated Cost Flow 6531	3/27/2019	Derrick Sturge
P-02650	Email dated February 6, 2014, 4:25:56 PM from jamesmeaney@nalcenergy.com to geraldcahill@lowerchurchillproject.ca and scottpelley@nalcenergy.com, bcc dsturge@nalcenergy.com re Confidential: Fw: Contingency for revised AFE	3/27/2019	Derrick Sturge
P-02651	Email dated January 16, 2013, 1:41:39 PM from Melissa Jordan to Trevor Kearsey Exchange Exch and Heather Maclean, cc Doris A. Walsh, John Fitzgerald, et al re Telegram - Marshall and Kennedy swap places	4/1/2019	Tom Marshall





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02652	GNL Information Note - Natural Resources dated March 5, 2013 re Muskrat Falls Project	4/1/2019	Tom Marshall
P-02653	Hansard - Forty-Seventh General Assembly of Newfoundland and Labrador - Volume XLVII - First Session - Number 80 dated March 21, 2013	4/1/2019	Tom Marshall
P-02654	GNL News Release dated April 2, 2013 re CRA Survey Shows Majority of Residents in the Province Support Muskrat Falls	4/1/2019	Tom Marshall
P-02655	Nalcor Energy presentation re Lower Churchill Project - Federal Loan Guarantee Update dated April 16, 2013	4/1/2019	Tom Marshall
P-02656	Statement by Honourable Tom Marshall, Minister of Natural Resources dated April 23, 2013	4/1/2019	Tom Marshall
P-02657	GNL News Release dated May 27, 2013, re Government of Newfoundland and Labrador Moves Forward on Financing of the Muskrat Falls Project	4/1/2019	Tom Marshall
P-02658	The Telegram news article dated July 26, 2013 re Minister says no need to convince Brian Peckford of anything	4/1/2019	Tom Marshall
P-02659	Email dated July 23, 2013, 11:30:02 AM from Lesley Clarke to Tracey Boland, Milly Brown, et al, cc Lynette Carroll, Jennifer Collingwood, et al re Chronicle Herald - N.L. government against excess power guarantee	4/1/2019	Tom Marshall
P-02660	GNL Information Note - Natural Resources dated July 22, 2013 re Emera's Maritime Link Project application to the Utilities and Review Board (UARB)	4/1/2019	Tom Marshall
P-02661	Email dated August 13, 2013, 4:37:08 PM from Hon. Thomas Marshall to Diana Quinton re Approval requested: Response to Ashley Fitzpatrick	4/1/2019	Tom Marshall
P-02662	Email dated September 23, 2013, 5:07:20 PM from Tracey Boland to Jennifer L Tulk re Premier on UARB	4/1/2019	Tom Marshall
P-02663	Email dated October 7, 2013, 9:58:20 AM from Diane Quinton to Hon. Thomas Marshall, cc Larry Wells and Charles W. Bown re FW: Update on Power contract award	4/1/2019	Tom Marshall
P-02664	Nalcor Energy presentation re Lower Churchill Project - Request for Financing Update - Presentation for Cabinet dated October 9, 2013	4/1/2019	Tom Marshall
P-02665	Nalcor Energy and Emera Inc. and Nova Scotia Power Incorporated - Energy Access Agreement dated October 20, 2013	4/1/2019	Tom Marshall



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02666	The Telegram news article dated October 22, 2013 re Nalcor, Emera agree on plan to sell surplus Muskrat Falls power	4/1/2019	Tom Marshall
P-02667	GNL Memorandum to Executive Council dated October 24, 2013 re Muskrat Falls Project - Financing Directives to the Public Utilities Board	4/1/2019	Tom Marshall
P-02668	Email dated October 27, 2013, 8:10:01 PM from Charles W. Bown to Donna Brewer re Minister Request	4/1/2019	Tom Marshall
P-02669	Email dated October 30, 2013, 3:44:14 PM from Sharon Griffiths to Charles W. Bown re Donna Brewer Called	4/1/2019	Tom Marshall
P-02670	Email dated November 3, 2013, 6:22 PM from Charles W. Bown to Hon. Thomas Marshall, Larry Wells, et al re Fw: Nalcor MF Oil and Gas Qs from M. Dalley - SP additions r1_KON additions.docx	4/1/2019	Tom Marshall
P-02671	Email dated October 28, 2013, 2:51:35 AM from auburnwarren@nalcenergy.com to Ed Martin, Derrick Sturge, et al, cc Charles Bown and Paul J. Morris re Latest materials	3/27/2019	Derrick Sturge
P-02672	Email dated November 19, 2013, 1:56 PM from pharrington@lowerchurchillproject.ca to jamesmeaney@nalcenergy.com, cc gbennett@nalcenergy.com, emartin@nalcenergy.com, et al re Updated Costs	3/27/2019	Derrick Sturge
P-02673	Email dated November 22, 2013, 10:46:04 AM from auburnwarren@nalcenergy.com to Paul Myrden and pmorris@gov.nl.ca re Fw: Proposed Text for Canada	3/27/2019	Derrick Sturge
P-02674	The Telegram Letter to the Editor dated April 30, 2014 re More questions asked - more questions answered	3/27/2019	Derrick Sturge
P-02675	Email dated March 9, 2015, 4:09:30 PM from emartin@nalcenergy.com to Charles Bown re Briefing	3/27/2019	Derrick Sturge
P-02676	Email dated December 3, 2015, 4:48:26 PM from emartin@nalcenergy.com to Julia Mullaley, cc Charles Bown re Transition Team Presentation	3/27/2019	Derrick Sturge
P-02677	Email dated March 23, 2016, 3:13 PM from jamesmeaney@lowerchurchillproject.ca to Derrick Sturge re Meeting - Minister	3/27/2019	Derrick Sturge



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02678	Email dated November 25, 2013, 7:12:22 PM from Xeno Martis to CraigHippner@nalcenergy.com, Auburn Warren, et al, cc Angela Ones, Felix Gutierrez and Alexandre Gagnon re FW: Outstanding responses [IWOV-Legal.FID1640195]	3/27/2019	Derrick Sturge
P-02679	Email dated November 4, 2013, 11:28:15 AM from Diana Quinton to Jennifer L Tulk and Tracey Boland, cc Glenda Power, Jacquelyn Howard and Jennifer Collingwood re Key points on Energy Access Agreement	4/1/2019	Tom Marshall
P-02680	GNL Memorandum to Executive Council dated November 7, 2013 re Muskrat Falls Project - NL Equity Support Agreements and Guarantees for NL Equity Support Agreements	4/1/2019	Tom Marshall
P-02681	Email dated November 12, 2013, 5:21:58 PM from Charles W. Bown to Paula Burt, cc Michael Harvey and Tracy English re Cabinet Presentation	4/1/2019	Tom Marshall
P-02682	GNL - Natural Resources - November 19, 2013 - Muskrat Falls - Availability of Information	4/1/2019	Tom Marshall
P-02683	GNL - Natural Resources - Information Updates for December 3, 2013	4/1/2019	Tom Marshall
P-02684	Nalcor Energy presentation re Muskrat Falls Project Update dated December 10, 2013	4/1/2019	Tom Marshall
P-02685	GNL News Release dated January 17, 2014 re Responsible Decisions to Ensure Long-Term Prosperity	4/1/2019	Tom Marshall
P-02686	Email dated January 27, 2014, 10:29:43 AM from Lesley Clarke to Tracey L Boland, Milly Brown, et al, cc Lynette Carroll, Jennifer Collingwood, et al re Telegram - Marshall promises more than a 'caretaker government'	4/1/2019	Tom Marshall
P-02687	Email dated February 11, 2014, 2:25:00 PM from Lesley Clarke to Tracey L Boland, Milly Brown and Jeff Paddock, cc Lynette Carroll, Jennifer Collingwood, et al re Southern Gazette - Premier Marshall reaffirms government's path for energy development	4/1/2019	Tom Marshall
P-02688	Natural Resources QAs re Independent Engineer and Nalcor Oversight dated February 25, 2014	4/1/2019	Tom Marshall
P-02689	GNL presentation re Muskrat Falls Cost Accountability and Project Oversight - Presentation to Premier dated March 10, 2014	4/1/2019	Tom Marshall



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02690	Email dated March 11, 2014, 4:40:44 PM from DSturge@nalcorenergy.com to Donna Brewer, cc AuburnWarren@nalcorenergy.com, Charles W. Bown, et al re FW: Minister Request	4/1/2019	Tom Marshall
P-02691	GNL presentation re Muskrat Falls Cost Accountability and Project Oversight - Presentation to Cabinet dated March 13, 2014	4/1/2019	Tom Marshall
P-02692	The Telegram news article dated April 2, 2014 re Marshall acknowledges a numbers mix-up in the legislature	4/1/2019	Tom Marshall
P-02693	The Canadian Press news article dated April 15, 2014 re Muskrat Falls project costs going up, power may be delayed, says Nalcor	4/1/2019	Tom Marshall
P-02694	Nalcor Energy - Lower Churchill Project presentation re Muskrat Falls Project - Independent Engineer Report & Project Overview dated April 15, 2014	4/1/2019	Tom Marshall
P-02695	Email dated April 23, 2014, 8:13:14 AM from Tracy English to Charles W. Bown and Tina Williams re Muskrat to Continue Until too Expensive: Premier	4/1/2019	Tom Marshall
P-02696	GNL presentation re Muskrat Falls Oversight - Presentation to Premier dated May 27, 2014	4/1/2019	Tom Marshall
P-02697	GNL Communications Plan - Executive Council re Release of Oversight Report dated July 15, 2014	4/1/2019	Tom Marshall
P-02698	The Honourable Tom Marshall - Premier of Newfoundland and Labrador - Speaking Notes for Oversight Announcement dated July 31, 2014	4/1/2019	Tom Marshall
P-02699	The Telegram news article dated August 1, 2014 re Marshall talks oversight, oversight and more oversight on Muskrat Falls	4/1/2019	Tom Marshall
P-02700	Email dated September 29, 2014, 3:10:47 PM from AuburnWarren@nalcorenergy.com to Donna Brewer and Charles W. Bown, cc DSturge@nalcorenergy.com, DaveJones@nalcorenergy.com and ElizabethLewis@nalcorenergy.com re Fwd: Minister Request - Updates	4/1/2019	Tom Marshall
P-02701	Handwritten Notes of Normand Bechard re Meeting with Paul Harrington on risks dated May 23	3/27/2019	Normand B��chard



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02702	Newfoundland and Labrador Regulation 18/12 - Lower Churchill Hydroelectric Generation project Undertaking Order under the Environmental Protection Act (O.C. 2012-061) dated March 15, 2012	4/1/2019	Kathy Dunderdale
P-02703	Email dated March 13, 2013, 9:24:17 PM from Paul G. Scott to Todd Stanley, Randy Pelletier, et al re Fwd: Emera Sanction [IWOV-Legal.FID1640195]	4/1/2019	Kathy Dunderdale
P-02704	Email dated March 25, 2013, 4:07:18 PM from DSturge@nalcenergy.com to EMartin@nalcenergy.com and Charles W. Bown re Fwd: Heads up - FLG-"sanction"	4/1/2019	Kathy Dunderdale
P-02705	The Canadian Press news article dated May 27, 2013 re Muskrat Falls deal was a battle: premier	4/1/2019	Kathy Dunderdale
P-02706	Speaking Notes - Premier Kathy Dunderdale - St. John's Board of Trade dated May 27, 2013	4/1/2019	Kathy Dunderdale
P-02707	Email dated July 24, 2013, 8:51:34 AM from Rodney C Drover to Clare Bustin, Lesley Clarke, et al re (CoF) CP - Hydro-Quebec's challenge on Churchill Falls will fail, Newfoundland premier says	4/1/2019	Kathy Dunderdale
P-02708	Email dated July 24, 2013, 8:51:40 AM from Rodney C Drover to Clare Bustin, Lesley Clarke, et al re (CoF) VOCM - Premier Responds to Hydro-Quebec Court Action	4/1/2019	Kathy Dunderdale
P-02709	Email dated July 25, 2013, 8:47:43 AM from Lesley Clarke to Tracey L Boland, Milly Brown, et al re CP/CBC - N.L. will sell excess hydro to N.S., says Dunderdale	4/1/2019	Kathy Dunderdale
P-02710	Email dated July 29, 2013, 1:03:37 Pm from Paul J. Morris to Peter Au, Donna Brewer, et al re FW: Chronicle Herald - Dunderdale: Link never hinged on review board decision	4/1/2019	Kathy Dunderdale
P-02711	The Telegram news article dated September 21, 2013 re Time to pause and reassess Muskrat Falls	4/1/2019	Kathy Dunderdale
P-02712	The Telegram news article dated October 10, 2013 re Astaldi awarded major Muskrat Falls contract	4/1/2019	Kathy Dunderdale
P-02713	GNL Information Note - Natural Resources re Muskrat Falls Project dated October 29, 2013	4/1/2019	Kathy Dunderdale
P-02714	The Telegram news article dated November 9, 2013 re 'Simply put, Muskrat Falls is the best project for the taxpayers and ratepayers of the province.'	4/1/2019	Kathy Dunderdale
P-02715	The Telegram news article dated November 9, 2013 re Twenty answers on Muskrat Falls from the premier	4/1/2019	Kathy Dunderdale



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02716	Nalcor Energy presentation re Overview - Newfoundland and Labrador Agreements dated November 12, 2013	4/1/2019	Kathy Dunderdale
P-02717	Email dated November 20, 2013, 9:11:27 AM from Lesley Clarkes to Tracey L Boland, Milly Brown, et al, cc Lynette Carroll, Jennifer Collingwood, et al re CBC - Kathy Dunderdale not worried about N.S. Muskrat concerns	4/1/2019	Kathy Dunderdale
P-02718	The Telegram news article dated November 20, 2013 re Dunderdale says N.S. government needs to 'get up to scratch' on Muskrat Falls	4/1/2019	Kathy Dunderdale
P-02719	Email dated November 25, 2013, 2:28 PM from Charles W. Bown to Paul Burt, cc Paul Noble re Premier's briefing	4/1/2019	Kathy Dunderdale
P-02720	Email dated November 25, 2013, 2:51 PM from Charles W. Bown to Paula Burt re Cabinet Presentation	4/1/2019	Kathy Dunderdale
P-02721	The Telegram news article dated November 29, 2013 re UPDATE: Premier, Nalcor applaud UARB decision	4/1/2019	Kathy Dunderdale
P-02722	The Telegram news article dated December 6, 2013 re Michael is out to get Muskrat Falls, Dunderdale says	4/1/2019	Kathy Dunderdale
P-02723	GNL News Release dated December 10, 2013 re Harper Government Announces Final Loan Guarantee for Lower Churchill Projects	4/1/2019	Kathy Dunderdale
P-02724	GNL News Release dated December 10, 2013 re Speaking Notes delivered by the Honourable Kathy Dunderdale, Premier of Newfoundland and Labrador, on the Finalization of the Federal Loan Guarantee for Muskrat Falls Project	4/1/2019	Kathy Dunderdale
P-02725	The Telegram news article dated December 11, 2013 re Signed, sealed and delivered	4/1/2019	Kathy Dunderdale
P-02726	The Telegram news article dated January 6, 2014 re Dunderdale insists province isn't in crisis	4/1/2019	Kathy Dunderdale
P-02727	Women's Wellbeing in Happy Valley-Goose Bay: Findings of the 2018 Community Wellbeing Survey - A Briefing Note to Intervenors at the Commission of Inquiry Respecting the Muskrat Falls Project dated November 2018	4/1/2019	Kathy Dunderdale
P-02728	PUB-Nalcor-46 - Muskrat Falls Review	3/28/2019	Derrick Sturge
P-02729	Answers to Follow-up Questions from the March 2, 2019 interview with Paul Lemay	3/28/2019	Paul Lemay
P-02730	Answers to second set of follow-up questions from the March 2, 2019 interview with Paul Lemay	3/28/2019	Paul Lemay



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02731	Email dated October 29, 2013, 6:00 AM from Jason Kean to BJ Ducey, cc Lance Clarke re Estimate Framework (excerpt from P-01845)	4/3/2019	BJ Ducey/ Kelly Williams
P-02732	Email dated January 15, 2014, 4:25:34 PM from jasonkean@lowerchurchillproject.ca to BJ Ducey, cc gwmurphx and lanceclarke@lowerchurchillproject.ca re Anchoring Back to our Principles in order to Move Forward	4/3/2019	BJ Ducey/ Kelly Williams
P-02733	Memorandum of Understanding dated March 28, 2014 between Lower Churchill Management Corporation and Quanta Services, Inc. and Valard Construction LP	4/3/2019	BJ Ducey/ Kelly Williams
P-02734	Nalcor Energy - Valard - Quanta Services presentation re Settlement Meeting Presentation Materials dated May 4, 2017	4/3/2019	BJ Ducey/ Kelly Williams
P-02735	Letter dated June 6, 2014 from Pat Hussey and Ron Power to Adam Budzinski re Package No. CT0327 Construction of 350 kV HVdc Transmission Line - Letter Agreement Pending Formal Agreement	4/3/2019	BJ Ducey/ Kelly Williams
P-02736	Email dated September 20, 2015, 11:44:18 AM from Dean Sjodin to Marc Quimet, cc Don Bouzane re Direction	4/3/2019	BJ Ducey/ Kelly Williams
P-02737	Nalcor Energy - Lower Churchill Project presentation re HVdc TL: Geotechnical Risk Review - Background, Current Situation, Action Going Forward dated March 30, 2016	4/3/2019	BJ Ducey/ Kelly Williams
P-02738	Email dated July 14, 2016, 2:25:26 PM from pathussey@lowerchurchillproject.ca to phussey re Fw: Slide Deck for Mr. Marshall - meeting at 3pm	4/3/2019	BJ Ducey/ Kelly Williams
P-02739	Email dated January 15, 2017, 6:54 PM from Project Solutions to BJ Ducey, cc Jason Kean and project.solutions@ re Farewell and Thank-you	4/3/2019	BJ Ducey/ Kelly Williams
P-02740	Amending Agreement Number 1 between Labrador-Island Link Limited Partnership and Valard Construction LP dated June 27, 2017	4/3/2019	BJ Ducey/ Kelly Williams
P-02741	Email dated November 23, 2017, 5:25 AM from RosannTaylor@lowerchurchillproject.ca to BJ Ducey, Christ Armstrong, et al, cc PeteJWhelan@lowerchurchillproject.ca, denes.bajzak@bajzaklaw.com et al re CT0319 Executed Amending Agreement #1 - CONFIDENTIAL	4/3/2019	BJ Ducey/ Kelly Williams
P-02742	Curriculum Vitae - John J. Mulcahy	4/2/2019	John Mulcahy/ Mark Turpin





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02743	McNamara Construction Company - Calculation of Labour Rates effective May 1, 2003 to April 30, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02744	McNamara - Formwork Comparisons - Granite Canal - High Falls dated February 13, 2005	4/2/2019	John Mulcahy/ Mark Turpin
P-02745	IKC-ONE - Nalcor Energy - Lower Churchill Project - CH0006 Bulk Excavation Contract - Request for Equitable Adjustment - Submitted Without Prejudice dated August 27, 2013	4/2/2019	John Mulcahy/ Mark Turpin
P-02746	Nalcor Energy - Lower Churchill Project - RFP Review and Approval re Construction of North and South Dams dated July 24, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02747	Email dated July 28, 2014, 11:13:57 AM from markturpin@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, pathussey@lowerchurchillproject.ca, et al re EOI - Responses to Additional Questions	4/2/2019	John Mulcahy/ Mark Turpin
P-02748	Nalcor Energy - Lower Churchill Project - Bidders List re Construction of North and South Dams dated July 29, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02749	Muskrat Falls Corporation Invitation Letter from Roy Lewis dated August 1, 2014 to All Bidders re Lower Churchill Project - Request for Proposal No.: CH0009 - Construction of North and South Dams - Closing Date: 30-September-2014 16:00 Hours St. John's, NL time	4/2/2019	John Mulcahy/ Mark Turpin
P-02750	Nalcor Energy - Lower Churchill Project - Contract Strategy re CH0009 - Construction of North and South Dams dated July 10, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02751	Email dated August 14, 2014, 11:56:33 AM from roylewis@nalcorenergy.com to abdellah.elbensi@snclavalin.com, Paul Fraser, et al, cc markturpin@lowerchurchillproject.ca re CH0009 - Construction of North and South Dams - Bid Evaluation Plan	4/2/2019	John Mulcahy/ Mark Turpin
P-02752	Muskrat Falls Corporation Addendum #001 from Roy Lewis to All Bidders re Lower Churchill Project - Request for Proposal No.: CH0009 - Package Title	4/2/2019	John Mulcahy/ Mark Turpin
P-02753	Nalcor Energy - Lower Churchill Project - Bid Evaluation Plan - CH0009 - Construction of North and South Dams dated September 15, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02754	Email dated October 6, 2014, 11:05 AM from Paul Lemay to roylewis@nalcorenergy.com re TR: CH-0009 CONFIDENTIAL	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02755	Email dated October 9, 2014, 2:36:53 PM from lanceclarke@lowerchurchillproject.ca to Mark Turpin, cc Scott O'Brien and Roy Lewis re CH0009 - Construction of North and South Dams - Bidder Executive Meeting	4/2/2019	John Mulcahy/ Mark Turpin
P-02756	Email dated October 20, 2014, 6:25:10 AM from pathussey@lowerchurchillproject.ca to Ron Power, Mark Turpin, Roy Lewis and Ed Over, cc Scott O'Brien, Lance Clarke and Jason Kean re CH0009 - Bid Evaluation Plan	4/2/2019	John Mulcahy/ Mark Turpin
P-02757	Memo dated October 24, 2014 from Roy Lewis to Jason Kean, cc Pat Hussey re CH0009 - Construction of North and South Dams - Bid Evaluation Plan	4/2/2019	John Mulcahy/ Mark Turpin
P-02758	Nalcor Energy - Lower Churchill Project - Bid Opening Record re CH0009 - Construction of North and South Dams dated October 27, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02759	Email dated November 20, 2014, 7:51:23 AM from Nolan Jenkins to RoyLewis@nalcorenergy.com and markturpin@lowerchurchillproject.ca, cc Don Strickland, Jose Daniel Botero, et al re CH0009 - Conveyor Information	4/2/2019	John Mulcahy/ Mark Turpin
P-02760	CH0009 - Construction of North and South Dams - Bidder 2 - Normalisation dated December 2, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02761	Muskrat Falls Corporation - Lower Churchill Project - Construction of North and South Dams - CH0009 - Bid Evaluation - Discipline Score Sheets - RFP - Labour Relations Evaluation	4/2/2019	John Mulcahy/ Mark Turpin
P-02762	Muskrat Falls Corporation - Lower Churchill Project - Construction of North and South Dams - CH0009 - Main Summary Normalised	4/2/2019	John Mulcahy/ Mark Turpin
P-02763	Muskrat Falls Corporation - Lower Churchill Project - Construction of North and South Dams - CH0009 - Main Summary Normalised (2)	4/2/2019	John Mulcahy/ Mark Turpin
P-02764	Muskrat Falls Corporation - Lower Churchill Project - Construction of North and South Dams - CH0009 - Bid Evaluation - Discipline Score Sheets - RFP - Technical - Summary Evaluation	4/2/2019	John Mulcahy/ Mark Turpin
P-02765	CH0009 - Construction of North and South Dams - Bidder 3 - Normalisation dated December 15, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02766	Construction of North and South Dams - CH0009 - Bid Evaluation Results dated December 15, 2014	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02767	Lower Churchill Project - Muskrat Falls - CH0007 - Construction of North and South Dams - Schedule of Price Breakdown dated October 14, 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02768	Email dated January 14, 2015, 5:06:16 PM from edover@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca, cc ronadamcyk@lowerchurchillproject.ca re CH0009 (Bidder 2)	4/2/2019	John Mulcahy/ Mark Turpin
P-02769	Email dated January 20, 2015, 6:08 PM from edover@lowerchurchillproject.ca to kevin.ellerton@barnard-inc.com and Ron Adamcyk re CH0009 - OUR UNDERSTANDING	4/2/2019	John Mulcahy/ Mark Turpin
P-02770	Email dated January 30, 2015, 4:15:52 PM from edover@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca and pathussey@lowerchurchillproject.ca, cc ronadamcyk@lowerchurchillproject.ca re Shortlisting Strategy for CH0009	4/2/2019	John Mulcahy/ Mark Turpin
P-02771	Email dated March 6, 2015, 10:08:32 AM from edover@lowerchurchillproject.ca to ronadamcyk@lowerchurchillproject.ca re CH0009	4/2/2019	John Mulcahy/ Mark Turpin
P-02772	Letter dated March 6, 2015 from Kevin Ellerton to Ed Over re RFP No. CH0009 - Value/Engineering & Cost Savings	4/2/2019	John Mulcahy/ Mark Turpin
P-02773	Email dated March 10, 2015, 10:57:32 AM from Derek Tisdell to edover@lowerchurchillproject.ca and kevin.ellerton@barnard-inc.com, cc bcole@penncon.com and ronadamcyk@lowerchurchillproject.ca re Revised Proposal	4/2/2019	John Mulcahy/ Mark Turpin
P-02774	Lower Churchill Project - Muskrat Falls - CH0009 - Construction of North and South Dams - Schedule of Price Breakdown - Appendix A2.1 - Rev. B2 with Adjustments dated October 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02775	Email dated April 22, 2015, 3:53:12 PM from markturpin@lowerchurchillproject.ca to ronadamcyk@lowerchurchillproject.ca re Fw: CH0009 - RCC - Potential Cost Savings	4/2/2019	John Mulcahy/ Mark Turpin
P-02776	Email dated April 14, 2015, 2:03 PM from Scott O'Brien to John Mulcahy re Fwd: Target Price Model - Revised to Include Subcontractor Labour	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02777	Email dated May 23, 2015, 3:54:10 AM from Ken McClintock to Ed Over and johnmulcahy@lowerchurchillproject.ca, cc Scott Obrien re CH0009 Notes	4/2/2019	John Mulcahy/ Mark Turpin
P-02778	Email dated May 23, 2015, 3:24:20 AM from Ken McClintock to johnmulcahy@lowerchurchillproject.ca and Ed Over, cc Scott Obrien re Notes From The Week	4/2/2019	John Mulcahy/ Mark Turpin
P-02779	Lower Churchill Project - Muskrat Falls - CH0009 - Construction of North and South Dams - Schedule of Price Breakdown - Appendix A2.1 - Rev. B2 dated October 2014	4/2/2019	John Mulcahy/ Mark Turpin
P-02780	Email dated May 29, 2015, 7:26:37 PM from edover@lowerchurchillproject.ca to Nolan Jenkins and lknox@hjoc.com, cc scottobrien@lowerchurchillproject.ca, kenmcclintock@lowerchurchillproject.ca and johnmulcahy@lowerchurchillproject.ca re CH0009 Bidder 3 Minutes of Meeting and LCP Deliverables	4/2/2019	John Mulcahy/ Mark Turpin
P-02781	Email dated June 2, 2015, 1:48:23 PM from Ken McClintock to John Mulcahy re Fwd: CH0009 North & South Dams - Pre-Award Audit	4/2/2019	John Mulcahy/ Mark Turpin
P-02782	Email dated June 4, 2015, 11:18:39 AM from Derek Tisdal to edover@lowerchurchillproject.ca, cc bcole@pennecon.com, johnmulcahy@lowerchurchillproject.ca and kenmcclintock@lowerchurchillproject.ca re CH0009 Bidder 2 Minutes of Meeting and LCP Deliverables	4/2/2019	John Mulcahy/ Mark Turpin
P-02783	Lower Churchill Project - Muskrat Falls - CH0009 - Construction of North and South Dams - Schedule of Price Breakdown - For River Diversion in 2016 - Appendix A2.1 - Rev. B3 dated June 6, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02784	Lower Churchill Project - Muskrat Falls - CH0009 - Construction of North and South Dams - Schedule of Price Breakdown - For River Diversion in 2017 - Appendix A2.1 - Rev. B3 dated June 6, 2016	4/2/2019	John Mulcahy/ Mark Turpin
P-02785	Email dated June 8, 2015, 3:02:50 PM from gregsnyder@lowerchurchillproject.ca to kenmcclintock@lowerchurchillproject.ca, cc John Mulcahy re CH0009 Team Evaluation	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02786	Email dated June 12, 2015, 1:43:51 PM from gregsnyder@lowerchurchillproject to francois.couturier@snclavalin.com, cc johnmulcahy@lowerchurchillproject.ca re CH0009 - RCC Dam Construction	4/2/2019	John Mulcahy/ Mark Turpin
P-02787	Email dated June 18, 2015, 2:20:33 PM from kenmcclintock@lowerchurchillproject.ca to geraldcahill@lowerchurchillproject.ca re CH0009 Review	4/2/2019	John Mulcahy/ Mark Turpin
P-02788	Bidder #3 (Adjusted Submission) dated June 29, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02789	Letter dated June 30, 2015 from Nolan Jenkins to Ed Over re RFP No. CH0009 - Construction of North and South Dams - June 30th 2015 Revised Pricing	4/2/2019	John Mulcahy/ Mark Turpin
P-02790	Lower Churchill Project - Package CH-0009 - North & South Dams - Option (I): River Diversion in 2016 dated June 30, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02791	Appendix A2.2 - Monthly Payment Forecast Schedule - Package Number: CH0009	4/2/2019	John Mulcahy/ Mark Turpin
P-02792	Email dated July 2, 2015, 11:34:23 AM from edover@lowerchurchillproject.ca to ken.mcclintock@lowerchurchillproject.ca and John Mulcahy re Fw: CH0009 Barnard-Pennecon JV Revised Proposal for Craft Labour Target	4/2/2019	John Mulcahy/ Mark Turpin
P-02793	Email dated July 6, 2015, 8:50 Pm from Ken McClintock to johnmulcahy@lowerchurchillproject.ca re Bidder 3 Telecon	4/2/2019	John Mulcahy/ Mark Turpin
P-02794	Email dated July 6, 2015, 8:01:47 AM from johnmulcahy@lowerchurchillproject.ca to stevegoulding@lowerchurchillproject.ca re Fw: Bidder 3	4/2/2019	John Mulcahy/ Mark Turpin
P-02795	Bid Comparison dated July 8, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02796	Email dated July 13, 2015, 10:14:11 AM from edover@lowerchurchillproject.ca to johnmulcahy@lowerchurchillproject.ca and stevegoulding@lowerchurchillproject.ca re Fw: CH0009 Revised Proposal Submission for North and South Dams - Barnard-Pennecon	4/2/2019	John Mulcahy/ Mark Turpin
P-02797	Email dated July 20, 2015, 8:28:10 AM from johnmulcahy@lowerchurchillproject.ca to Ken McClintock re CH0009 Adjustment for Man-Hrs.	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02798	Email dated July 21, 2015, 5:59:20 AM from Ken McClintock to johnmulcahy@lowerchurchillproject.ca re Bidder 2 CV's	4/2/2019	John Mulcahy/ Mark Turpin
P-02799	Email dated July 21, 2015, 11:43:34 AM from tonyscott@lowerchurchillproject.ca to kenmcclintock@lowerchurchillproject.ca and johnmulcahy@lowerchurchillproject.ca re CH009 Bid Schedule	4/2/2019	John Mulcahy/ Mark Turpin
P-02800	Email dated July 21, 2015, 12:44:35 PM from edover@lowerchurchillproject.ca to ken.mcclintock@lowerchurchillproject.ca and John Mulcahy re Fw: presentation1.docx	4/2/2019	John Mulcahy/ Mark Turpin
P-02801	Letter dated July 23, 2015 from Leonard Knox to Mr. Over re email dated July 21, 2015 relating to CH009 Interface issues	4/2/2019	John Mulcahy/ Mark Turpin
P-02802	CH0009 - Construction of North & South Dams - Status Presentation dated July 24, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02803	Email dated July 24, 2015, 1:17:17 PM from kenmcclintock@lowerchurchillproject.ca to edover@lowerchurchillproject.ca, johnmulcahy@lowerchurchillproject.ca and gregsnyder@lowerchurchillproject.ca re Original Bid Evaluation Plan	4/2/2019	John Mulcahy/ Mark Turpin
P-02804	Email dated July 27, 2015, 12:46:01 PM from edover@lowerchurchillproject.ca to ken.mcclintock@lowerchurchillproject.ca and John Mulcahy	4/2/2019	John Mulcahy/ Mark Turpin
P-02805	Email dated July 27, 2015, 4:28:59 PM from gregsnyder@lowerchurchillproject.ca to kenmcclintock@lowerchurchillproject.ca, cc johnmulcahy@lowerchurchillproject.ca re Bidder Evaluation - Technical - Revised	4/2/2019	John Mulcahy/ Mark Turpin
P-02806	Email dated July 27, 2015, 1:40:08 PM from Ken McClintock to tonyscott@lowerchurchillproject.ca to johnmulcahy@lowerchurchillproject.ca re FW: Modified per telecon	4/2/2019	John Mulcahy/ Mark Turpin
P-02807	Email dated July 27, 2015, 4:36:26 PM from tonyscott@lowerchurchillproject.ca to johnmulcahy@lowerchurchillproject.ca and kenmcclintock@lowerchurchillproject.ca re Fw: CH0009 Evaluation Plan	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02808	Email dated July 28, 2015, 8:12:14 AM from tonyscott@lowerchurchillproject.ca to Ken McClintock, cc johnmulcahy@lowerchurchillproject.ca re FW: Modified per telecon	4/2/2019	John Mulcahy/ Mark Turpin
P-02809	Bidder #2 (Submission) dated July 29, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02810	Email dated July 31, 2015, 11:01:25 AM from johnmulcahy@lowerchurchillproject.ca to Ken McClintock re Fwd: CH0009 Barnard-Pennecon Revised Proposal Documents	4/2/2019	John Mulcahy/ Mark Turpin
P-02811	Email dated August 5, 2015, 2:11:44 PM from Ken McClintock to Scott Obrien, cc Ed Over and johnmulcahy@lowerchurchillproject.ca re Award Recommendation Draft	4/2/2019	John Mulcahy/ Mark Turpin
P-02812	Email dated August 12, 2015, 3:23:32 PM from kenmcclintock@lowerchurchillproject.ca to johnmulcahy@lowerchurchillproject.ca re Fw: CH0009 - Barnard-Pennecon Response to Inquiry	4/2/2019	John Mulcahy/ Mark Turpin
P-02813	Email dated August 12, 2015, 4:04:36 PM from kenmcclintock@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca re Justification for BPJV	4/2/2019	John Mulcahy/ Mark Turpin
P-02814	Email dated August 14, 2015, 11:14:42 AM from gbennett@nalcenergy.com to emartin@nalcenergy.com re Confidential: CH0009 - Muskrat Falls Dams	4/2/2019	John Mulcahy/ Mark Turpin
P-02815	Email dated August 14, 2:44:23 AM from Ken McClintock to johnmulcahy@lowerchurchillproject.ca re technical	4/2/2019	John Mulcahy/ Mark Turpin
P-02816	Letter dated May 9, 2016 from John Mulcahy to Scott O'Brien re leaving the Lower Churchill Project	4/2/2019	John Mulcahy/ Mark Turpin
P-02817	CH007 Area Powerhouse Schedule	4/2/2019	John Mulcahy/ Mark Turpin
P-02818	Email dated May 3, 2017, 3:58:26 PM from johnmulcahy@lowerchurchillproject.ca to jasono'brien@lowerchurchillproject.ca re Fw: Calculations	4/2/2019	John Mulcahy/ Mark Turpin
P-02819	Letter dated July 17, 2017 from John Mulcahy to Paul Harrington re reason for leaving project	4/2/2019	John Mulcahy/ Mark Turpin
P-02820	CH-007 - Foundation Preparation - Scaling and Water/Air Jet Cleaning	4/2/2019	John Mulcahy/ Mark Turpin
P-02821	CH-007 - Intake Powerhouse	4/2/2019	John Mulcahy/ Mark Turpin





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02822	CH-007 - Spillway Budget Price	4/2/2019	John Mulcahy/ Mark Turpin
P-02823	CH-009 - Direct Costs - Estimate Work Sheet	4/2/2019	John Mulcahy/ Mark Turpin
P-02824	Bidder Cost Comparison	4/2/2019	John Mulcahy/ Mark Turpin
P-02825	Bidder Cost Comparison 2	4/2/2019	John Mulcahy/ Mark Turpin
P-02826	Recalculation of BPJV Normalization MHRS - North Dam dated March 16	4/2/2019	John Mulcahy/ Mark Turpin
P-02827	Estimate Work Sheet - Access Road - Bulk Excavation	4/2/2019	John Mulcahy/ Mark Turpin
P-02828	Muskrat Falls Corporation - Lower Churchill Project - Construction of North and South Dams - CH0009 - Main Summary - Normalised	4/2/2019	John Mulcahy/ Mark Turpin
P-02829	Muskrat Falls Corporation - Lower Churchill Project - Construction of North and South Dams - CH0009 - Bid Evaluation - Discipline Score Sheets - RFP - Commercial - Summary Evaluation	4/2/2019	John Mulcahy/ Mark Turpin
P-02830	Email dated August 26, 2015 from Brian Forbes to Greg Synder@lowerchurchillproject.ca, cc ToddSmith@lowerchurchillproject.ca re CH0009 - RCC Dam	4/2/2019	John Mulcahy/ Mark Turpin
P-02831	Email dated August 11, 2015, 10:35:52 AM from Ken McClintock to Scott Obrien re Award Recommendation	4/2/2019	John Mulcahy/ Mark Turpin
P-02832	Email dated May 27, 2016, 11:04 PM from ToddSmith@lowerchurchillproject.ca to Brian Forbes, cc GregSnyder@lowerchurchillproject.ca and DarrenProtulipac@lowerchurchillproject.ca re Muskrat Falls - Horizontal Slipforming	4/2/2019	John Mulcahy/ Mark Turpin
P-02833	Email dated May 30, 2016, 1:17 PM from Darren Protulipac to John Mulcahy re Muskrat Falls - Horizontal Slipforming	4/2/2019	John Mulcahy/ Mark Turpin
P-02834	Hatch Report - Nalcor Energy - Lower Churchill Project - Assessment of North Spur Construction Processes dated September 18, 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02835	Question 3.1.1 Personnel Experience/Technical Evaluation	4/2/2019	John Mulcahy/ Mark Turpin
P-02836	Handwritten Notes of Ken McClintock - Pages 17 to 32	4/2/2019	John Mulcahy/ Mark Turpin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02837	Handwritten Notes of Ken McClintock - Pages 33 to 48	4/2/2019	John Mulcahy/ Mark Turpin
P-02838	Handwritten Notes of Ken McClintock - Pages 48 to 64	4/2/2019	John Mulcahy/ Mark Turpin
P-02839	Nalcor Energy - Lower Churchill Project - Lower Churchill Project Transmission Construction Collective Agreement between Lower Churchill Transmission Construction Employer's Association Inc. and International Brotherhood of Electrical Workers and IBEW Local Union 1620 dated October 20, 2014	4/3/2019	BJ Ducey/ Kelly Williams
P-02840	HVdc Overview Map dated April 1, 2014	4/3/2019	BJ Ducey/ Kelly Williams
P-02841	Nalcor Energy - Lower Churchill Project presentation re Conductor Proud Stranding Investigation - ClaimsPro Briefing dated October 18, 2016	4/3/2019	BJ Ducey/ Kelly Williams
P-02842	Email dated November 8, 2013, 5:21:35 PM from Donna Brewer to Hon. Thomas Marshall, cc Paul Myrden and Peter Au re FW: LC - ESA and ESG - Cost Overrun Provisions	4/1/2019	Tom Marshall
P-02843	Email dated March 19, 2019, 10:14 PM from Daniel Simmons to Barry Learmonth, cc Kate O'Brien, Admin, Dana Martin re LCP Financing Data Room	4/1/2019	Tom Marshall
P-02844	Nalcor Energy - Lower Churchill Project - Contract Strategy re CH0009 - Construction of North and South Dams dated May 22, 2014	4/4/2019	Aaron Rietveld/ Derek Tisdel
P-02845	Barnard-Pennecon J.V. - Lower Churchill Project Construction of North and South Dams - Request for Proposal No.: CH0009 - Priced Copy	4/4/2019	Aaron Rietveld/ Derek Tisdel
P-02846	Letter dated June 30, 2015 from Derek Tisdel to Ed Over re RFP No. CH0009 - Revised Proposal Options	4/4/2019	Aaron Rietveld/ Derek Tisdel
P-02847	Lower Churchill Project - CH0009 - North and South Dams - Scope of Work Specification dated July 15, 2015	4/4/2019	Aaron Rietveld/ Derek Tisdel
P-02848	Email dated July 30, 2015, 6:41:24 PM from edover@lowerchurchillproject.ca to stevegoulding@lowerchurchillproject.ca, cc johnmulcahy@lowerchurchillproject.ca re Fw: CH0009 Barnard-Pennecon Revised Proposal Documents	4/4/2019	Aaron Rietveld/ Derek Tisdel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02849	Email dated September 15, 2015, 8:08:32 AM from ronpower@lowerchurchillproject.ca to edover@lowerchurchillproject.ca, cc Ed Bush, Gilbert Bennett, et al re Barnard/Pennecon - Execution Plan	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02850	Uncle Gnarley news article dated July 10, 2017 re New Whistleblower Reveals Nalcor Responsible for Mud Lake Flooding	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02851	EY - CH-0009 Bernard-Pennecon/North & South Dams27 - Meeting Agreements & Actions dated January 2016	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02852	Email dated July 23, 2015, 4:01 PM from edover@lowerchurchillproject.ca to ken.mcclintock@lowerchurchillproject.ca and John Mulcahy re Fw: CH0009 Site Interface Issues	4/2/2019	John Mulcahy/ Mark Turpin
P-02853	Email dated July 9, 2015, 9:02 AM from kenmcclintock@lowerchurchillproject.ca to johnmulcahy@lowerchurchillproject.ca and edover@lowerchurchillproject.ca re Fw: LCP CH0009 - Response to Items Discussed on July 7th Conference Call	4/2/2019	John Mulcahy/ Mark Turpin
P-02854	Email dated July 15, 2015, 5:11:08 PM from edover@lowerchurchillproject.ca to lknox@hjoc.com and Nolan Jenkins, cc ken.mcclintock@lowerchurchillproject.ca and John Mulcahy re Status Update on CH0009	4/2/2019	John Mulcahy/ Mark Turpin
P-02855	Email dated July 31, 2015, 2:27:05 PM from edover@lowerchurchillproject.ca to kenmcclintock@lowerchurchillproject.ca, cc John Mulcahy and ken.mcclintock@lowerchurchillproject.ca re CH0009 articles - rev 28 July 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02856	Letter dated October 23, 2014 from Jason Kean to Adam Budzinski re CT0327-001 - Response to Letter LTR CT0327-001-0005 Road Access Construction to Date	4/3/2019	BJ Ducey/ Kelly Williams
P-02857	Email dated October 21, 2014, 5:05:28 PM from jasonkean@lowerchurchillproject.ca to abudzinski@valard.com, cc BJ Ducey, Richard Donica, et al re Your Letter	4/3/2019	BJ Ducey/ Kelly Williams



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02858	Agreement CT0327-001 Construction of 350kV HVdc Transmission Line (MF to SP) - Information Brief on Materially Significant Commercial Issues between Valard Construction LP ("Valard") and Labrador-Island Link Limited Partnership ("Company") dated January 10, 2017	4/3/2019	BJ Ducey/ Kelly Williams
P-02859	SNC-Lavalin - Newfoundland and Labrador Hydro - Lower Churchill Project - Pre-Feed Engineering Services - AC1060 - Field Investigation & Construction Requirements - 230 kV Transmission Line - Muskrat Falls to Gull Island dated February 2008	4/3/2019	BJ Ducey/ Kelly Williams
P-02860	SNC-Lavalin - Newfoundland and Labrador Hydro - Lower Churchill Project - Pre-Feed Engineering Services - AC1060 - Field Investigation & Construction Requirements - 735 kV Transmission Line - Gull Island to Churchill Falls dated February 2008	4/3/2019	BJ Ducey/ Kelly Williams
P-02861	Amec - Nalcor Energy - Lower Churchill Project - DC 1051 - Field Investigation and Construction Infrastructure HVdc Transmission Line - Gull Island to Soldiers Pond - Volume 1 - Geotechnical Report dated June 2009	4/3/2019	BJ Ducey/ Kelly Williams
P-02862	Amec - Nalcor Energy - Lower Churchill Project - DC 1051 - Field Investigation and Construction Infrastructure HVdc Transmission Line - Gull Island to Soldiers Pond - Volume 2 - Corridor and Test Location Maps dated June 2009	4/3/2019	BJ Ducey/ Kelly Williams
P-02863	Nalcor Energy - Lower Churchill Project re 315 kV HVac Geotechnical Baseline - Muskrat Falls to Churchill Falls dated September 14, 2012	4/3/2019	BJ Ducey/ Kelly Williams
P-02864	Handwritten Notes of Derek Tisdell dated July 8, 2015 re Muskrat N & S	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02865	Items worth noting from Labor Agreement which have benefited the owner	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02866	Handwritten Notes of Derek Tisdell dated February 7, 2017	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02867	Handwritten Notes of Derek Tisdell dated April 19, 2018	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02868	Barnard Pennecon Limited Partnership - Lower Churchill Project - CH0009-001 Construction of North South Dams - Change Orders (CO's) dated February 6, 2019	4/4/2019	Aaron Rietveld/ Derek Tisdell



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02869	Barnard-Pennecon J.V. - A13 Attachment 1 - Execution Plan	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02870	Detailed Company Information - Barnard Pennecon GP Ltd.	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02871	Site Assessment - Review of Management & Reporting of Direct & Indirect Labour dated June 25, 2018	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02872	Barnard Pennecon - 2018 North Dam Schedule	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02873	Curriculum Vitae - Aaron Rietveld	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02874	Email dated October 27, 2012, 6:54:22 PM from scotto'brien@nalcenergy.com to Ed Over, cc jason kean/nlhydro, mike collins/nlhydro and pat hussey/nlhydro re CH0032 Supply and Install Powerhouse-Hydro Mechanical Equipment - Status of Prequalification and RFP	4/5/2019	Bill Mavromatis
P-02875	Email dated December 11, 2013, 10:39:41 PM from scotto'brien@lowerchurchillproject.ca to Scott O'Brien re Fwd: CH0032 Background info	4/5/2019	Bill Mavromatis
P-02876	Email dated March 6, 2014, 9:51:58 AM from Frank Gillespie to scottobrien@lowerchurchillproject.ca, cc brucedrover@lowerchurchillproject.ca re Discussions with Andritz RE: CH0032 Performance to Date	4/5/2019	Bill Mavromatis
P-02877	Andritz Hydro Limited and Canmec Industriel Inc. - Supply and Install Subcontract - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Agreement No. CH0032-01 dated July 10, 2014	4/5/2019	Bill Mavromatis
P-02878	Letter dated September 10, 2014 from Mathieu Bertrand to Scott O'Brien re AH Letter - PM 001 - Object: CH0032 - Notification of Delays / possible delay to milestone date	4/5/2019	Bill Mavromatis
P-02879	Letter dated September 24, 2014 from Scott O'Brien to Mathieu Bertrand re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Andritz's Notification of Delays / Possible Delay to Milestone Date	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02880	Lower Churchill Project - Change Order between Company and Contractor - CH0032-001 - Supply & Install Powerhouse and Spillway Hydro-Mechanical Equipment - Muskrat Falls Corporation and Andritz Hydro Canada Inc. dated November 24, 2014	4/5/2019	Bill Mavromatis
P-02881	Letter dated December 15, 2014 from Scott O'Brien to Mathieu Bertrand re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Exhibit 9 - Interface and Milestone Schedule - Revision	4/5/2019	Bill Mavromatis
P-02882	Letter dated December 18, 2014 from Mathieu Bertrand to Scott O'Brien re AH Letter - PM 003 - Object: CH0032 - Response to letter LTR-CH0032001-009	4/5/2019	Bill Mavromatis
P-02883	Email dated January 7, 2015, 5:54:59 PM from scottobrien@lowerchurchillproject.ca to Frank Gillespie and Bruce Drover re Fwd: CH00032	4/5/2019	Bill Mavromatis
P-02884	Letter dated January 8, 2015 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - AH Acceleration Proposal - December 18, 2015 - LTR: 0188	4/5/2019	Bill Mavromatis
P-02885	Email dated January 21, 2015, 12:34:53 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com re Fw: Andritz	4/5/2019	Bill Mavromatis
P-02886	Email dated January 21, 2015, 2:13:13 PM from ronpower@lowerchurchillproject.ca to frankgillespie@lowerchurchillproject.ca re Andritz	4/5/2019	Bill Mavromatis
P-02887	Lower Churchill Project - Change Order between Company and Contractor - CH0032-001 - Supply & Install Powerhouse and Spillway Hydro-Mechanical Equipment - Muskrat Falls Corporation and Andritz Hydro Canada Inc. dated March 18, 2015	4/5/2019	Bill Mavromatis
P-02888	Letter dated March 19, 2015 from Scott O'Brien to Bill Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Change Order No. 06 - Revised Exhibit 9 - Work and Milestone Schedule	4/5/2019	Bill Mavromatis
P-02889	Email dated March 23, 2015, 8:19:30 AM from lanceclarke@lowerchurchillproject.ca to Pat Hussey re Fwd: Andritz	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02890	Email dated March 27, 2015 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Delays to Civil Works - Exhibit 9 Interface Milestones - LCP LTR-CH0032001-0009 dated 15-Dec-2014 - LCP LTR-CH0032001-0018 dated 19-Mar-2015 - LCP Change Order CH #06 - revised Exhibit 9	4/5/2019	Bill Mavromatis
P-02891	Commission of Inquiry Respecting the Muskrat Falls Project - Interview Transcript - Kathy Dunderdale dated February 1, 2019	4/2/2019	Kathy Dunderdale
P-02892	Letter dated March 31, 2015 from Scott O'Brien re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Your letter AH -Letter-PM-012	4/5/2019	Bill Mavromatis
P-02893	Letter dated May 26, 2015 from Scott O'Brien to Bill Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - LCP Letter LTR-CH0032001-0021 - Exhibit 9 - Interface Milestones	4/5/2019	Bill Mavromatis
P-02894	Letter dated May 26, 2015 from Scott O'Brien to Bill Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - LCP Letter LTR-CH0032001-0021 - 90 Day Notification Period to Andritz	4/5/2019	Bill Mavromatis
P-02895	Letter dated May 29, 2015 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - LCP letter - LTR-CH0032001-0028 Exhibit 9 - Interface Milestones - LCP letter - LTR-CH0032001-0032 - 90 Day Notification Period to Andritz	4/5/2019	Bill Mavromatis
P-02896	Appendix 4-7 - Nalcor Energy - Lower Churchill Project - CH0032 Site Mobilization dated June 12, 2015	4/5/2019	Bill Mavromatis
P-02897	Email dated June 25, 2015, 11:43:55 AM from William Mavromatis to Alois Zeuner re Muskrat Falls Gates - Installation Start	4/5/2019	Bill Mavromatis
P-02898	Email dated July 7, 2015, 11:11:56 AM from William Mavromatis to jdturcotte@canmec.com, cc Mathieu Bertrand re MFG - mobilization schedule	4/5/2019	Bill Mavromatis





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02899	Appendix 4-12 - Letter dated July 10, 2015 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - AH Letter AH-PM-021 dated 29 May 2015 - Interface Milestones and 90 Day Notification Period to Andritz - LCP Letter LTR-CH0032001-0032 dated 26 May 2015 - 90 Day Notification Period to Andritz	4/5/2019	Bill Mavromatis
P-02900	Email dated July 22, 2015, 5:05:14 PM from linetremblay@lowerchurchillproject.ca to edover@lowerchurchillproject.ca	4/5/2019	Bill Mavromatis
P-02901	Curriculum Vitae - Mark Turpin	4/2/2019	John Mulcahy/ Mark Turpin
P-02902	Email dated July 24, 2015, 11:00:11 AM from brucedrover@lowerchurchillproject.ca to frankgillespie@lowerchurchillproject.ca, scottobrien@lowerchurchillproject.ca, et al re Andritz Mobilization Meeting	4/5/2019	Bill Mavromatis
P-02903	Appendix 2-6 - Letter dated August 19, 2015 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - 1) Acceleration of Spillway Installation Schedule Proposal - Preliminary	4/5/2019	Bill Mavromatis
P-02904	Letter dated August 20, 2015 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Contractor Site Mobilization	4/5/2019	Bill Mavromatis
P-02905	Letter dated September 11, 2015 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Acceleration of Spillway Installation Schedule Andritz Proposal - Preliminary	4/5/2019	Bill Mavromatis
P-02906	Letter dated October 6, 2015 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Andritz Proposed Spillway Acceleration & River Diversion Bonus Plan dated 28 September 2015	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02907	Lower Churchill Project - Change Order between Muskrat Falls Corporation and Andritz Hydro Canada Inc. dated November 10, 2015	4/5/2019	Bill Mavromatis
P-02908	Lower Churchill Project - Change Order Authorization - CH0032001 - Supply & Install Powerhouse and Spillway Hydro-Mechanical Equipment - Muskrat Falls Corporation and Andritz Hydro Canada, Inc. dated November 10, 2015	4/5/2019	Bill Mavromatis
P-02909	Letter dated November 12, 2015 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Contractor Work Performance and Progress	4/5/2019	Bill Mavromatis
P-02910	Letter dated November 23, 2015 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment	4/5/2019	Bill Mavromatis
P-02911	Email dated December 5, 2015, 12:45:44 PM from scottobrien@lowerchurchillproject.ca to Michael Harris re Fwd: Andritz Submission on Acceleration Late Last Night	4/5/2019	Bill Mavromatis
P-02912	Letter dated December 14, 2015 from Scott O'Brien to William Mavromatis re CH-0032-001 Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Contractor Alleged Changed Site Conditions and Schedule Impacts	4/5/2019	Bill Mavromatis
P-02913	Andritz Hydro - Supply and Install Agreement - Lower Churchill Project - Muskrat Falls Hydroelectric Development - Agreement No.: CH0032-01 - Revised Proposal for Acceleration of Spillway Installation - Schedule (To meet River Diversion Requirements on or before 15 June 2016) dated December 18, 2015	4/5/2019	Bill Mavromatis
P-02914	Email dated December 13, 2015, 3:32:39 PM from johnmulcahy@lowerchurchillproject.ca to Scott O'Brien re Update North Spur	4/2/2019	John Mulcahy/ Mark Turpin
P-02915	Letter dated December 18, 2015 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment	4/5/2019	Bill Mavromatis
P-02916	Email dated January 12, 2016, 11:32:43 AM from Jean-David Turcotte to William Mavromatis, cc Eric Tremblay, Terry Savard, et al re MFG-CNM-HCM-P / Change Conditions and Delay (1994)	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02917	Letter dated January 25, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment	4/5/2019	Bill Mavromatis
P-02918	Letter dated February 25, 2016 from Bill Mavromatis to Scott O'Brien re 1) CH0032 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - 2) Spillway Installation Schedule - February 25, 2016 update	4/5/2019	Bill Mavromatis
P-02919	Letter dated February 29, 2019 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Spillway Installation Schedule - 25-Feb-2016 Update - LTR-CH0032001-001-0258	4/5/2019	Bill Mavromatis
P-02920	Letter dated March 4, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Performance Default Notice	4/5/2019	Bill Mavromatis
P-02921	Letter dated March 8, 2016 from Bill Mavromatis to Scott O'Brien re 1) CH0032 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - 2) Company's Letter LTR-CH0032001-0260 - Performance Default Notice - March 4, 2016	4/5/2019	Bill Mavromatis
P-02922	Letter dated March 18, 2016 from Bill Mavromatis to Scott O'Brien re 1) CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Contractor's Spillway Installation Plan	4/5/2019	Bill Mavromatis
P-02923	Letter dated March 22, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Spillway Schedule and Acceleration	4/5/2019	Bill Mavromatis
P-02924	Letter dated March 25, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Change Order No: 10 - Spillway Accelerated Schedule - Contractor's Invoice	4/5/2019	Bill Mavromatis
P-02925	Letter dated March 31, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Spillway Schedule and Acceleration	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02926	Letter dated April 4, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Spillway Schedule and Acceleration	4/5/2019	Bill Mavromatis
P-02927	Letter dated April 8, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Request for Meeting in St. John's - Change Order No. 010 - Spillway Schedule Acceleration	4/5/2019	Bill Mavromatis
P-02928	Letter dated April 13, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Change Order No. 10 - 1st Invoice - CHO 010 - Invoice and Payment Certificate	4/5/2019	Bill Mavromatis
P-02929	Letter dated April 20, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Notice of Dispute - CHO 010 - Invoice and Payment Certificate	4/5/2019	Bill Mavromatis
P-02930	Letter dated April 22, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - SRG Concrete Pour Bay No. 1 - Night Shift 6 April 2016	4/5/2019	Bill Mavromatis
P-02931	Premier Kathy Dunderdale - Press Conference dated December 10, 2013	4/2/2019	Kathy Dunderdale
P-02932	Letter dated April 22, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Bay 1 SRG and S1 Concreting Activities	4/5/2019	Bill Mavromatis
P-02933	Letter dated April 26, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - CHO 010 - Spillway Acceleration - Installation Subcontractor's (Canmec) Letter to Contractor	4/5/2019	Bill Mavromatis
P-02934	Letter dated April 28, 2016 from Bill Mavromatis to Scott O'Brien re CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Work Stoppage Concrete Pour Bay 1 SRG/SI - 14-Apr-2016	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02935	Letter dated May 9, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Notice of Dispute - CHO 010 - Invoice and Payment Certificate	4/5/2019	Bill Mavromatis
P-02936	Email dated May 13, 2016, 9:48:24 AM from William Mavromatis to Steven Hillier and Konstantin Makrogianoudis re FW: Letter 1994-CNM-HAL-095, Milestone I1B readiness impact on Canmec work	4/5/2019	Bill Mavromatis
P-02937	Letter dated March 17, 2016 from Scott O'Brien to William Mavromatis re Subject Agreement CH0032-001 Supply & Install Powerhouse and Spillway Hydro-Mechanical Equipment - Confirmation of Performance Default	4/5/2019	Bill Mavromatis
P-02938	Letter dated May 19, 2016 from Peter A. O'Flaherty to Muskrat Falls Corporation re 2016 01G3118 - Plaintiff: Andritz Hydro Canada Inc. - Defendant: Muskrat Falls Corporation	4/5/2019	Bill Mavromatis
P-02939	Email dated June 2, 2016, 9:30:52 PM from scottobrien@lowerchurchillproject.ca to sro.consulting@ re Fwd: Decision Support Package Final Draft	4/5/2019	Bill Mavromatis
P-02940	Email dated June 8, 2016, 5:14:50 Pm from William Mavromatis to Randy Skakun, cc Catherine Bohemier re FW: Downstream Spillway Access	4/5/2019	Bill Mavromatis
P-02941	Email dated June 17, 2016, 11:38:22 AM from linetremblay@lowerchurchillproject.ca to lcpdcc@lowerchurchillproject.ca re CH0032 LTR-CH0032001-0393	4/5/2019	Bill Mavromatis
P-02942	Email dated July 26, 2016, 4:42:25 PM from Konstantin Makrogianoudis to Sanjoy Upadhyay, Dominique Morin and Marc Gagnon, cc Mario Hamel, Luc Bourbeau, Luisa Sabetta and Mike Wade re Protection Methods for Large Components	4/5/2019	Bill Mavromatis
P-02943	Email dated August 26, 2016, 4:21:40 PM from lanceclarke@lowerchurchillproject.ca to Colleen Sutton re Fwd: Andritz Road Map	4/5/2019	Bill Mavromatis
P-02944	Letter dated September 1, 2016 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Adjustment to CHO-06 - Time impact of seasonal shift on the spillway work	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02945	Email dated September 2, 2016, 11:12:37 PM from Daniel Carrier to Konstantin Makrogianoudis, cc Luc Bourbeau, William Mavromatis, Michael Heldsinger and Dave Cote re Andritz CHR010 Cost Narrative RO.docx	4/5/2019	Bill Mavromatis
P-02946	Letter dated October 7, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment, Request for Extension of Time - Change Order No. 6	4/5/2019	Bill Mavromatis
P-02947	Nalcor Energy - Lower Churchill Project - Award Recommendation CH0032 - Supply and Install Powerhouse Hydro/Mechanical Equipment dated October 16, 2013	4/5/2019	Bill Mavromatis
P-02948	Nalcor Energy - Lower Churchill Project presentation re Status of CH0030 and CH0032 Packages dated January 6, 2017	4/5/2019	Bill Mavromatis
P-02949	Email dated January 19, 2017 from Aiden Meade to frankgillespie@lowerchurchillproject.ca, cc scottobrien@lowerchurchillproject.ca re CH0032 - Pleadings	4/5/2019	Bill Mavromatis
P-02950	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Project - CH0030 Preservation and Storage dated January 2017	4/5/2019	Bill Mavromatis
P-02951	Email dated January 31, 2017, 9:03:14 AM from ronpower@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca, et al re Andritz: T&G Installation	4/5/2019	Bill Mavromatis
P-02952	Letter dated January 31, 2017 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Extension of Time - Change Order No. CHO-006	4/5/2019	Bill Mavromatis
P-02953	Email dated March 2, 2017, 5:27:40 PM from Terry Savard to William Mavromatis, Nicole Hu and Steven Hillier, cc David Charbonneau, Mathieu Bertrand, et al re Letter 1994-CNM-HAL-126, reply to your letter HCM-CNM-116, Changes to Exhibit 9 Dates	4/5/2019	Bill Mavromatis
P-02954	Email dated April 7, 2017, 5:53:55 PM from William Mavromatis to Konstantin Makrogianoudis re FW: MFG-CNM-HCM-P / Site Downstream Situation	4/5/2019	Bill Mavromatis
P-02955	Email dated May 10, 2017, 4:34:49 PM from Konstantin Makrogianoudis to Daniel Carrier re Schedule Analysis	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02956	Andritz Hydro presentation re CHO-010 Request for Compensation dated May 16, 2017	4/5/2019	Bill Mavromatis
P-02957	Email dated June 26, 2017, 9:06:28 AM from Mario Hamel to Marc Gagnon, Francois Boulet, et al re Andritz comments June 26 Meeting Minutes - 170623 - Turbines Preservation.docx	4/5/2019	Bill Mavromatis
P-02958	Amending Agreement Number 1 - CH0032 between Muskrat Falls Corporation and Andritz Hydro Canada Inc. dated November 21, 2017	4/5/2019	Bill Mavromatis
P-02959	Nalcor Energy - Lower Churchill Project - Project Change Notice - PCN-0787 - CH0032-001 Amending Agreement 1 dated November 28, 2017	4/5/2019	Bill Mavromatis
P-02960	Lower Churchill Project - Change Order between Muskrat Falls Corporation and Andritz Hydro Canada Inc. dated December 1, 2017	4/5/2019	Bill Mavromatis
P-02961	Email dated December 8, 2017, 5:51:07 AM from Paul Adams to Scott O'Brien, cc Frank Gillespie and pauladams@lowerchurchillproject.ca re additions	4/5/2019	Bill Mavromatis
P-02962	Email dated December 12, 2017, 4:11:05 PM from pauladams@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, cc Frank Gillespie and Paul Adams re Andritz slide presentation	4/5/2019	Bill Mavromatis
P-02963	Email dated February 12, 2018, 11:46:49 PM from Jeanne Li to Daniel Carrier, cc Marc Gagnon and Dave Cote re LCP discussion - Re-preservation	4/5/2019	Bill Mavromatis
P-02964	Email dated May 3, 2018, 11:58:43 AM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com, bcc scottobrien@lowerchurchillproject.ca re Andritz	4/5/2019	Bill Mavromatis
P-02965	Lower Churchill Project - Change Order between Muskrat Falls Corporation and Andritz Hydro Canada Inc. dated September 18, 2018	4/5/2019	Bill Mavromatis
P-02966	Nalcor Energy and Emera Inc. Sanction Agreement dated December 17, 2012	4/3/2019	Kathy Dunderdale
P-02967	Email dated August 13, 2015, 12:23:14 PM from johnmulcahy@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, cc Ken McClintock and Paul Kennedy re CH0009	4/2/2019	John Mulcahy/ Mark Turpin





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02968	Handwritten Notes of Ken McClintock - Pages 1 to 16	4/2/2019	John Mulcahy/ Mark Turpin
P-02969	Limited Notice to Proceed - Lower Churchill Project between Muskrat Falls Corporation and Barnard-Pennecon JV LTD dated August 14, 2015	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02970	Excerpt from Mark Turpin's Expense Report dated January 2014 - June 2015	4/2/2019	John Mulcahy/ Mark Turpin
P-02971	Letter dated May 25, 2016 from Scott O'Brien to William Mavromatis re Agreement CH0032-001 - Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment	4/5/2019	Bill Mavromatis
P-02972	Letter dated May 23, 2017 from Aaron Rietveld to Scott O'Brien re CH0009-001 Construction of North and South Dams - DPLP-1418-L-137 - LTR-0343 - Force Majeure Declaration by Company 20-May-2017	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02973	Letter dated May 23, 2017 from Aaron Rietveld to Scott O'Brien re CH0009-001 Construction of North and South Dams - DPLP-1418-L-137 Rev. 1 - LTR-0343 - Force Majeure Declaration by Company 20-May-2018	4/4/2019	Aaron Rietveld/ Derek Tisdell
P-02974	Letter dated September 20, 2017 from Bill Mavromatis to Scott O'Brien re CH0032: Supply and Install Powerhouse and Spillway Hydro-Mechanical Equipment - Milestones 17 and 18	4/5/2019	Bill Mavromatis
P-02975	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Project - Spillway Gates - Construction Acceleration dated August 19, 2015	4/5/2019	Bill Mavromatis
P-02976	Email dated January 11, 2017, 2:30:49 PM from Frank Gillespie to pharrington@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca, et al, cc brucedrover@lowerchurchillproject.ca and richardsevers@lowerchurchillproject.ca re Andritz Status Update Presentation	4/5/2019	Bill Mavromatis
P-02977	Lower Churchill Project - Change Order between Muskrat Falls Corporation and Andritz Hydro Canada Inc. - CH0030 - Supply & Install Turbines & Generators dated January 30, 2015	4/5/2019	Bill Mavromatis
P-02978	Lower Churchill Project - Change Order between Muskrat Falls Corporation and Andritz Hydro Canada Inc. - CH0030 - Supply & Install Turbines & Generators dated December 18, 2015	4/5/2019	Bill Mavromatis



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02979	Lower Churchill Project - Change Order between Muskrat Falls Corporation and Andritz Hydro Canada Inc. - CH0030 - Supply & Install Turbines & Generators dated October 27, 2017	4/5/2019	Bill Mavromatis
P-02980	Curriculum Vitae - Bill Mavromatis	4/5/2019	Bill Mavromatis
P-02981	Email dated May 16, 2016, 4:26:20 PM from brucedrover@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, ronpower@lowerchurchillproject.ca and gbennett@nalcorenergy.com, cc scottobrien@lowerchurchillproject.ca, petertsekouras@lowerchurchillproject.ca, et al re CH0032 Andritz Gates Package Performance Presentation	4/5/2019	Bill Mavromatis
P-02982	Email dated March 21, 2014, 4:28:05 PM from brucedrover@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, and ronpower@lowerchurchillproject.ca, cc frankgillespie@lowerchurchillproject.ca and scottobrien@lowerchurchillproject.ca re CH0032 Gates Presentation - Update on Andritz	4/5/2019	Bill Mavromatis
P-02983	Email dated November 2, 2015, 4:34:54 PM from brucedrover@lowerchurchillproject.ca to Frank Gillespie, cc Scott O'Brien re CH0032 - Presentation on AH Issues for Paul	4/5/2019	Bill Mavromatis
P-02984	Witness Interview Transcript of Paul Lemay dated March 2, 2019	5/2/2019	Paul Lemay
P-02985	Email dated May 10, 2013, 4:17 PM from Valerie Murray to lcpdccc@nalcorenergy.com, cc Satish Sud, Ken Morrison, et al re C3 - CD0502 EPC Implementation Plan for ac Substations	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02986	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Project - CD0502 Construction of AC Substations - Interim Bid Evaluation Progress Report dated December 18, 2013	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02987	Email dated February 15, 2014, 11:18:09 AM from ronpower@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca re Alstom - Presentation - Execution Plan	5/3/2019	Thierry Martin/ Laszlo von Lazar



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-02988	Email dated May 1, 2014, 11:43:27 AM from anthonyjackman@lowerchurchillproject.ca to edover@lowerchurchillproject.ca re CD0502 Construction of AC Substations - Alstom Bid Clarification Meeting Minutes	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02989	Letter dated May 16, 2014 from Anthony Jackman to Vicki Marks re Bid Validity Period Extension	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02990	Nalcor Energy - Lower Churchill Project presentation re Lower Churchill Project - CD0502 Construction of AC Substations - Bid Evaluation and Award Recommendation dated July 4, 2014	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02991	Email dated July 16, 2014, 8:28:55 AM from darrendebourke@lowerchurchillproject.ca to jasonkean@lowerchurchillproject.ca, cc Paul Harrington re Alstom	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02992	Amendment No. 1 - Lower Churchill Project: HVdc Specialties - CD0501-001 - Converter Stations and Transition Compounds between Labrador-Island Link Limited Partnership and Alstom Grid Canada Inc. dated August 8, 2014	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02993	Nalcor Energy - Lower Churchill Project - Civil Works Contract Plan for Commitment Packages - CD0501 / CD0502 / CD0534 dated November 4, 2014	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02994	Alstom presentation re CHR 2007 / Change of Layouts for MF and SP dated April 28, 2015	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02995	Nalcor Energy - Lower Churchill Project - Grid/Alstom - Draft Bid Evaluation and Award Recommendation - CD 0504 - Civil Works and Buildings HVDC Specialties dated May 22, 2015	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02996	Nalcor Energy - Lower Churchill Project - Minutes of Meeting dated July 16, 2015	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02997	Amending Agreement Number 2 between Labrador-Island Link Limited Partnership and Alstom Grid Canada Inc. dated September 2, 2015	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02998	Nalcor Energy - Lower Churchill Project - Project Execution Plan - Alstom Grid Canada Inc. dated October 16, 2015	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-02999	Letter dated November 2, 2015 from Thierry Martin to Jean Francois Racine re MFA Site - CWC Schedule Analysis	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03000	Email dated November 4, 2015, 2:13:08 PM from pharrington@lowerchurchillproject.ca to Malcolm Jennings re Alstom & Andritz - Completions Risk	5/3/2019	Thierry Martin/ Laszlo von Lazar



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03001	Email dated November 26, 2015, 5:10:30 PM from darrendebourke@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca re CD0501-001/ CD0502-001 / CD0534-001 - Letter on Commissioning Readiness	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03002	Email dated December 5, 2015, 4:34:34 PM from Walter Feletto to petersturge@lowerchurchillproject.ca, cc Andrew Lambert, donlewis@lowerchurchillproject.ca, et al re Concerns	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03003	Email dated December 8, 2015, 1:06:50 PM from trinatroke@lowerchurchillproject.ca to andre.lambert@alstom.com, Anthony Jackman, et al re Minutes of Meeting - MF&CF Civil Works - 02-Dec-2015	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03004	Email dated January 21, 2016, 10:39:34 AM from darrendebourke@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, cc ronpower@lowerchurchillproject.ca and trinatroke@lowerchurchillproject.ca re MF Switchyard Quality Issues - GIS Bldg Piers	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03005	Email dated January 21, 2016, 8:23:22 PM from Thierry Martin to Denis Lepinay, daniel.lessard@pomerleau.ca, et al, cc Kenza Arab, Walter Feletto, et al re LCP Project / MFA / Advance Letter LTR-CD0504002-ALS-POM-0059 - MFA - GIS Building - Major Safety and Quality Issue	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03006	Email dated January 22, 2016, 10:09:06 AM from devinstanski@lowerchurchillproject.ca to darrendebourke@lowerchurchillproject.ca, cc Malcolm Jennings and Trina Troke re Fwd: Information from Alstom - GE	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03007	Letter dated March 1, 2016 from Thierry Martin to Darren DeBourke re Contractor Performance and Summary of Meeting held on 27-Jan-2016	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03008	Nalcor Energy - Lower Churchill Project - Project Change Notice - PCN-0632 CD0501/CD0502/CD0504 - Strategy for Transfers of Budget relating to Converter Station and ac Switchyard Civil Works dated April 8, 2016	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03009	Lower Churchill Project - Muskrat Falls, CD0502 - Root Cause Analysis (RCA) - Muskrat Falls GIS Building Concrete Pouring Issues dated May 3, 2016	5/3/2019	Thierry Martin/ Laszlo von Lazar



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03010	Email dated May 3, 2016, 9:20:41 PM from Melissa Coombs to anthonyjackman@lowerchurchillproject.ca, pierresasseville@lowerchurchillproject.ca and amandabatten@lowerchurchillproject.ca, cc Gilbert Bennett, Paul Harrington, et al re Approval of PCN-0630 - CD0501/CD0502 - Civil Contracting Strategy Change and Resolution of Other Outstanding Major Change Orders	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03011	Email dated May 9, 2016, 5:57 AM from Hebert Christian to GeorgeKean@lowerchurchillproject.ca, PeterSturge@lowerchurchillproject.ca and DonLewis@lowerchurchillproject.ca, cc Andre Lambert, Walter Feletto, et al re Accommodation issue (URGENT)	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03012	Letter dated May 18, 2016 from Stephen Hall to Darren DeBourke re MFA Site - MFA - Camp accommodations non-availability	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03013	Amendment Agreement Number 3 between Labrador-Island Link Limited Partnership and Grid Solutions Canada ULC dated July 5, 2016	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03014	Amendment Agreement Number 1 between Labrador Transmission Corporation and Grid Solutions Canada ULC dated August 23, 2016	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03015	Amending Agreement Number 4 between Labrador-Island Link Limited Partnership and Grid Solutions Canada ULC dated October 9, 2016	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03016	Letter dated October 20, 2016 from D. Scott Bianchi to Darren DeBourke re Recurrent protests at Muskrat Falls Worksite	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03017	Amending Agreement for CD0501-001 and CD0502-001 between Labrador Transmission Corporation and Grid Solutions Canada ULC dated April 13, 2017	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03018	Amending Agreement for CD0501-001 and CD0502-001 between Labrador Transmission Corporation and Grid Solutions Canada ULC dated December 15, 2017	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03019	Nalcor Energy - Lower Churchill Project presentation re Transmission Link Project - GE Global Performance	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03020	Lower Churchill Project - Muskrat Falls CH0007 - Memorandum by Mauro Palumbo re: Late Start of Construction Activities Due to the Belated Execution of the Contract Agreement	5/8/2019	Mauro Palumbo



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03021	Letter dated December 18, 2013 from Scott O'Brien to Ken Chrysolor/Vittorio Robiati re Contract CH0007-001 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Early Works / Execution Schedule (ASTALDI-EMAIL-000027)	5/8/2019	Mauro Palumbo
P-03022	Letter dated June 23, 2014 from Mauro Abbafati to Desmond Tranquilla re LCP Muskrat Falls Contract No. CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Request for Company Representative to be Based at Site for Discussions, Modifications & Approvals	5/8/2019	Mauro Palumbo
P-03023	Letter dated August 21, 2014 from Jose Alves to Desmond Tranquilla re LCP Muskrat Falls Contract No. CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Commercial Co-ordination Meeting - Action List	5/8/2019	Mauro Palumbo
P-03024	Letter dated October 27, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - Re: Request for Company Representative to be based at Site for Discussions, Modifications & Approvals - Astaldi Letter Aconex # LTR-CH0007001-179	5/8/2019	Mauro Palumbo
P-03025	Letter dated February 17, 2015 from Scott O'Brien to Giacomo Orsatti re Agreement No: CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Construction Schedule	5/8/2019	Mauro Palumbo
P-03026	Letter dated March 13, 2015 from Scott O'Brien to Giacomo Orsatti re Agreement No: CH0007-001: Construction of Intake and Powerhouse, Spillway and Transition Dams - The Integrated Covered Structure (ICS)	5/8/2019	Mauro Palumbo
P-03027	Letter dated May 30, 2015 from Don Delarosbil to Scott O'Brien re LCP Muskrat Falls Contract No: CH0007 - Construction of Intake, Powerhouse, Spillway and Transition Dams - Concrete Temperature Monitoring, Heating and Hoarding	5/8/2019	Mauro Palumbo
P-03028	Bridge Agreement between Muskrat Falls Corporation and Astaldi Canada Inc. dated July 27, 2016	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03029	Email dated June 25, 2017, 5:41:30 PM from melmelhem@lowerchurchillproject.ca to timothyrossy@lowerchurchillproject.ca re Signed version of Completion Contract	5/8/2019	Don Delarosbil/ Georges Bader
P-03030	Email dated February 20, 2018 , 4:07:39 PM from MelMelhem@lowerchurchillproject.ca to Michele Scolari, Donald Delarosbil and Georges Bader, cc MichaelHarris@lowerchurchillproject.ca and ScottOBrien@lowerchurchillproject.ca re Copy of signed Settlement Agreement	5/8/2019	Don Delarosbil/ Georges Bader
P-03031	CH0007 - 2018 Re-Advance Agreement - Muskrat Falls Corporation and Astaldi Canada Inc. dated May 29, 2018 - Amended June 11, 2018	5/8/2019	Don Delarosbil/ Georges Bader
P-03032	Email dated August 7, 2018, 12:57:26 Pm from ScottOBrien@lowerchurchillproject.ca to Rotundi Francesco, cc Gilbert Bennett, Pharrington@lowerchurchillproject.ca and LanceClarke@lowerchurchillproject.ca re CH)007 Funding Contract - rev 7 August 2018 Version 2	5/8/2019	Don Delarosbil/ Georges Bader
P-03033	Nalcor Energy Bidders List Review / Approval - Lower Churchill Project - Contract # CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams dated August 27, 2012	5/8/2019	Don Delarosbil/ Georges Bader
P-03034	Astaldi Canada - Package CH0007 - Pre-Award Record of Site Inspection and Status of Site Conditions dated September 12, 2013	5/8/2019	Don Delarosbil/ Georges Bader
P-03035	Minutes of Meeting between Astaldi Canada Inc. and Nalcor Energy dated September 14, 2013	5/8/2019	Don Delarosbil/ Georges Bader
P-03036	Paul Lemay Personal Notes on Bid Review for CH-0007 dated September 23, 2013	5/8/2019	Don Delarosbil/ Georges Bader
P-03037	Email dated October 17, 2013, 9:30:12 PM from scotto'brien@lowerchurchillproject.ca to marion_e_organ/nlhydro re Fwd: schedule	5/8/2019	Don Delarosbil/ Georges Bader
P-03038	Email dated October 31, 2013, 5:54:10 PM from EdOver@lowerchurchillproject.ca to Emanuele Triassi and Guido Venturini, cc PHarrington@lowerchurchillproject.ca, LanceClarke@lowerchurchillproject.ca, et al re Extension to the LNTP	5/8/2019	Don Delarosbil/ Georges Bader





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03039	Email dated November 2, 2013, 1:34:04 PM from ronpower@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, gbennett@nalcenergy.com, et al re Astaldi this week: Reflections	5/8/2019	Don Delarosbil/ Georges Bader
P-03040	Email dated November 7, 2013, 2:33 PM from lanceclarke@lowerchurchillproject.ca to ron power/nlhydro, cc Ed Over and scott o'brien/nlhydro re Astaldi call	5/8/2019	Don Delarosbil/ Georges Bader
P-03041	Nalcor Energy - Requisition - CH0007-001 - Astaldi Canada Inc.	5/8/2019	Don Delarosbil/ Georges Bader
P-03042	Letter dated December 9, 2013 from Ken Chryssolor to Scott O'Brien re Approved for Construction Drawings	5/8/2019	Don Delarosbil/ Georges Bader
P-03043	Letter dated December 13, 2013 from Ken Chryssolor to Ron Adamcyk re LCP Muskrat Falls Contract No. CH0007 - Early Works Schedule, 2 weeks Look Ahead	5/8/2019	Don Delarosbil/ Georges Bader
P-03044	Letter dated January 23, 2014 from Desmond Tranquilla to Ken Chryssolor re Health & Safety and Quality Personnel and Key Personnel - Agreement No.: CH0007-001 - Agreement Title: Construction of Intake and Powerhouse, Spillway and Transition Dams	5/8/2019	Don Delarosbil/ Georges Bader
P-03045	Nalcor Energy - Lower Churchill Project - Minutes of Meeting dated January 23, 2014	5/8/2019	Don Delarosbil/ Georges Bader
P-03046	Letter dated April 7, 2014 from Desmond Tranquilla to Guido Venturini and Vittorio Robiatti re Agreement No: CH0007-001 - Agreement Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - Effect of Problems with Contractor's Subcontractor Labrador Ready Mix	5/8/2019	Don Delarosbil/ Georges Bader
P-03047	Email dated May 1, 2014, 8:31:20 PM from pharrington@lowerchurchillproject.ca to Ron Power, cc Brian Crawley, Jason Kean and Lance Clarke re Onwards and upwards	5/8/2019	Don Delarosbil/ Georges Bader
P-03048	Email dated May 28, 2014, 8:22:51 AM from scottobrien@lowerchurchillproject.ca to Robert Woolgar re Fwd: Resignation	5/8/2019	Don Delarosbil/ Georges Bader
P-03049	Email dated June 3, 2014, 11:03:49 AM from scottobrien@lowerchurchillproject.ca to Brian Crawley and Faustina Cormick re Fwd: Resignation	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03050	CH0007 - Muskrat Falls Civil Works dated July 2014	5/8/2019	Don Delarosbil/ Georges Bader
P-03051	Lower Churchill Project - Analysis of Risks Associated with Astaldi Labour	5/8/2019	Don Delarosbil/ Georges Bader
P-03052	Letter dated August 28, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Agreement Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - Baseline Control Schedule and Schedule Development Control Plan	5/8/2019	Don Delarosbil/ Georges Bader
P-03053	Letter dated August 30, 2014 from Jose Alves to Desmond Tranquilla re LCP Muskrat Falls Contract No. CH0007 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Batching Plant Production & Site Concrete Activities	5/8/2019	Don Delarosbil/ Georges Bader
P-03054	Letter dated August 30, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - Contractor's Safety Operation - Safety Audit	5/8/2019	Don Delarosbil/ Georges Bader
P-03055	Exhibit 17 - Mutual Release - Nalcor Energy, Astaldi Canada Inc. and Muskrat Falls Corporation dated November 2013	5/8/2019	Don Delarosbil/ Georges Bader
P-03056	Letter dated August 31, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Batching Plant Production & Site Concrete Activities	5/8/2019	Don Delarosbil/ Georges Bader
P-03057	Letter dated September 26, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Baseline Control Schedule Conditional Acceptance	5/8/2019	Don Delarosbil/ Georges Bader
P-03058	Nalcor Energy - Lower Churchill Project - Minutes of Meeting #038 dated November 19, 2014	5/8/2019	Don Delarosbil/ Georges Bader
P-03059	Letter dated December 8, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - Mr. Bill Knox and Mr. Roy Collier becoming Astaldi employees	5/8/2019	Don Delarosbil/ Georges Bader
P-03060	Letter dated December 23, 2014 from Scott O'Brien to Jose Alves re Agreement No: CH0007-001 - Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - EMCO Corporation Claim for Lien No. 17552 - 5 December 2014	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03061	Nalcor Energy - Lower Churchill Project - CH0007-001 - Construction of Powerhouse, Spillway and Transition Dams - Astaldi Canada - Monthly Progress Report No. 011 - Reporting Period 26-Nov-2014 - 25-Dec-2014 dated February 4, 2015	5/8/2019	Don Delarosbil/ Georges Bader
P-03062	Nalcor Energy - Lower Churchill Project presentation re Muskrat Falls - Draft Cabinet Presentation dated February 2016	5/8/2019	Don Delarosbil/ Georges Bader
P-03063	Letter dated March 4, 2015 from G. Orsatti to Scott O'Brien re LCP Muskrat Falls Contract No. CH0007 - Construction of Intake Powerhouse, Spillway and Transition Dams - I.C.S. Temporary Structure Certificate & Resumption of Work	5/8/2019	Don Delarosbil/ Georges Bader
P-03064	Letter dated March 19, 2015 from G. Orsatti to Scott O'Brien re LCP Muskrat Falls Contract No. CH0007 - Construction of Intake Powerhouse, Spillway and Transition Dams - I.C.S. Temporary Structure Certification and Resumption of Work	5/8/2019	Don Delarosbil/ Georges Bader
P-03065	Email dated April 3, 2015, 1:39:10 PM from ronpower@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, michaelharris@lowerchurchillproject.ca and edbush@lowerchurchillproject.ca re Fw: As requested	5/8/2019	Don Delarosbil/ Georges Bader
P-03066	Email dated April 29, 2015, 3:27:00 PM from Emiliano Mancini to Richard Noble and David Steele re Astaldi's schedule issues	5/8/2019	Don Delarosbil/ Georges Bader
P-03067	CBC News Article dated May 28, 2015 re Abandoning Muskrat Falls 'dome' is Astaldi's decision, Nalcor VP says	5/8/2019	Don Delarosbil/ Georges Bader
P-03068	Letter dated June 12, 2015 from Scott O'Brien to Don Delarosbil re Agreement No: CH0007-001 - Construction of Intake, Powerhouse, Spillway and Transition Dams, the Path Forward - Letter from Mr. Stefano Cerri, 19 May 2015	5/8/2019	Don Delarosbil/ Georges Bader
P-03069	Letter dated June 16, 2015 from Scott O'Brien to Don Delarosbil re Agreement No: CH0007-001 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Contractor Management of Sub-Contractors	5/8/2019	Don Delarosbil/ Georges Bader
P-03070	Email dated June 22, 2015, 6:37:29 PM from emartin@nalcorenergy.com to gbennett@nalcorenergy.com and auburnwarren@nalcorenergy.com re Take a quick look please, I am running out of time	5/8/2019	Don Delarosbil/ Georges Bader
P-03071	Letter dated July 15, 2015 from Astaldi to Ed Martin re Letter of July 3, 2015	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03072	Letter dated July 21, 2015 from Don Delarosbil to Scott O'Brien re Your letter LTR-CH0007001-0601 dated 12 June 2015	5/8/2019	Don Delarosbil/ Georges Bader
P-03073	Email dated July 31, 2015, 2:38:08 PM from chelseabeckett@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca re Road Map	5/8/2019	Don Delarosbil/ Georges Bader
P-03074	Letter dated August 16, 2015 from Don Delarosbil to Scott O'Brien re Information Memo - Protest Activity at Muskrat Falls (August 14, 2015)	5/8/2019	Don Delarosbil/ Georges Bader
P-03075	Letter dated August 17, 2015 from Scott O'Brien to Don Delarosbil re Contractor Letter ACI-MFC-0389 August 16, 2015	5/8/2019	Don Delarosbil/ Georges Bader
P-03076	Letter dated August 17, 2015 from Scott O'Brien to Don Delarosbil re Company Notice of Force Majeure	5/8/2019	Don Delarosbil/ Georges Bader
P-03077	Letter dated August 18, 2015 from Scott O'Brien to Don Delarosbil re Contractor Letter 0714, Company Letters 0718, 0719	5/8/2019	Don Delarosbil/ Georges Bader
P-03078	Letter dated August 19, 2015 from Don Delarosbil to Scott O'Brien re Letter LTR-CH0007001-0714, Letter LTR-CH0007001-0718, Letter LTR-CH0007001-0719	5/8/2019	Don Delarosbil/ Georges Bader
P-03079	Letter dated September 1, 2015 from Lance Clarke to Francesco Rotundi re Collaborative resolution of critical issues	5/8/2019	Don Delarosbil/ Georges Bader
P-03080	Letter dated September 11, 2015 from Don Delarosbil to Scott O'Brien re LCP Muskrat Falls Contract No. CH0007 - Construction of Intake Powerhouse, Spillway and Transition Dams - Discount as per Minutes of Meeting dated 14 September 2013 between Astaldi Canada and Nalcor Energy - Agreement No: CH-0007-001 - Exhibit 2, Appendix A, Option 2-FPTCL, Schedule of Price Breakdown	5/8/2019	Don Delarosbil/ Georges Bader
P-03081	Letter dated October 20, 2015 from Don Delarosbil to Scott O'Brien re Letters 0714, 0716, 0717, 0718, 0719, 0722, 0723, 0727, 0738, 0740, 0744, 0827	5/8/2019	Don Delarosbil/ Georges Bader
P-03082	Letter dated October 20, 2015 from Don Delarosbil to Scott O'Brien re Letter CH0007001-0827	5/8/2019	Don Delarosbil/ Georges Bader
P-03083	Letter dated October 30, 2015 from Scott O'Brien to Don Delarosbil re Contractor Letter #ACI-MFC0468 (Aconex No. LTR-CH0007001-846)	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03084	Email dated February 5, 2016, 2:15:23 PM from jamesmeaney@lowerchurchillproject.ca to stevepellerin@lowerchurchillproject.ca, cc jasonkean@lowerchurchillproject.ca, lanceclarek@lowerchurchillproject.ca and pharrington@lowerchurchillproject.ca re URGENT ACTION NEEDED_TOP PRIORITY	5/8/2019	Don Delarosbil/ Georges Bader
P-03085	Email dated February 10, 2016, 2:54:25 PM from emartin@nalconenergy.com to Charles Bown and Julia Mullaley, cc gbennett@nalconenergy.com re Astaldi	5/8/2019	Don Delarosbil/ Georges Bader
P-03086	Email dated February 26, 2016, 1:40:58 PM from Kelvin Parsons to Dwight Ball, cc Tim Murphy re Fw: EY Meeting Notes	5/8/2019	Don Delarosbil/ Georges Bader
P-03087	Letter dated April 26, 2016 from Astaldi to Stan Marshall re fundamental issues	5/8/2019	Don Delarosbil/ Georges Bader
P-03088	GNL - Service NL - Occupational Health and Safety Inspections Branch - Inspection / Officer's Report re Astaldi Canada - Draft Tube Number 2 - Muskrat Falls Powerhouse, Goose Bay, NL dated May 30, 2016	5/8/2019	Don Delarosbil/ Georges Bader
P-03089	Professional Services Agreement for Technical Opinions - Lower Churchill Project - Muskrat Falls between ILF Consultants, Inc and Astaldi Canada Inc dated June 4, 2016	5/8/2019	Don Delarosbil/ Georges Bader
P-03090	Letter dated June 11, 2016 from Don Delarosbil to Scott O'Brien re Blackade at the south side access road gatehouse	5/8/2019	Don Delarosbil/ Georges Bader
P-03091	Letter dated June 12, 2016 from Scott O'Brien to Don Delarosbil re Blackade at the South Side Access Road Gatehouse	5/8/2019	Don Delarosbil/ Georges Bader
P-03092	Letter dated June 13, 2016 from Scott O'Brien to Don Delarosbil re Site Blackade and Protect Event - Resolution of Force Majeure Event	5/8/2019	Don Delarosbil/ Georges Bader
P-03093	Nalcor Energy - Lower Churchill Project - CH0007-001 - Intake & Powerhouse, Spillway & Transition Dams - Astaldi Canada Inc. - Muskrat Falls - Draft Tube Unit 2 Outlet - Civil General Report - Man Basket Inspection dated June 21, 2016	5/8/2019	Don Delarosbil/ Georges Bader
P-03094	Letter dated July 27, 2016 from Scott O'Brien to Don Delarosbil re Astaldi Engineering	5/8/2019	Don Delarosbil/ Georges Bader
P-03095	Letter dated August 24, 2016 from Scott O'Brien to Don Delarosbil re Critical Path Progress	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03096	Nalcor Energy - Lower Churchill Project - Muskrat Falls Project - Quality Audit of SuperMetal for Powerhouse Steel Fabrication - Package CH0007 Construction of Intake and Powerhouse, Spillway and Transition Dams - Audit Report No.: ARS-CH0007001-0013 dated August 26, 2016	5/8/2019	Don Delarosbil/ Georges Bader
P-03097	Letter dated August 30, 2016 from Don Delarosbil to Scott O'Brien re LTR-CH0007001-1380	5/8/2019	Don Delarosbil/ Georges Bader
P-03098	Letter dated September 9, 2016 from Mark Coben to Giuseppe Mazzucco re Lower Churchill Project - General Report - Site Inspection of Draft Tube Unit 1 Formwork and Falsework	5/8/2019	Don Delarosbil/ Georges Bader
P-03099	GNL - Service NL - Occupational Health and Safety Inspections Branch - Inspection / Officer's Report re Astaldi Canada - Draft Tube Number 2 - Muskrat Falls Powerhouse, Goose Bay, NL dated September 24, 2016	5/8/2019	Don Delarosbil/ Georges Bader
P-03100	Letter dated September 26, 2016 from Scott O'Brien to Don Delarosbil re Critical Path Concerns - Downstream Intake Works	5/8/2019	Don Delarosbil/ Georges Bader
P-03101	Letter dated September 26, 2016 from Scott O'Brien to Don Delarosbil re Schedule Impacts and Indirect Costs	5/8/2019	Don Delarosbil/ Georges Bader
P-03102	Letter dated September 26, 2016 from Don Delarosbil to Scott O'Brien re Critical Path Concerns - Downstream Intake Works - LTR-CH0007001-1429	5/8/2019	Don Delarosbil/ Georges Bader
P-03103	Letter dated September 27, 2016 from Scott O'Brien to Don Delarosbil re Critical Path Concerns - Downstream Intake Works - LTR 1429, 1434	5/8/2019	Don Delarosbil/ Georges Bader
P-03104	Letter dated October 10, 2016 from Don Delarosbil to Scott O'Brien re Critical Path	5/8/2019	Don Delarosbil/ Georges Bader
P-03105	Letter dated October 16, 2016 from Scott O'Brien to Don Delarosbil re Force Majeure Declaration by Company	5/8/2019	Don Delarosbil/ Georges Bader
P-03106	Letter dated October 18, 2016 from Scott O'Brien to Don Delarosbil re Schedule Critical Path	5/8/2019	Don Delarosbil/ Georges Bader
P-03107	Letter dated October 29, 2016 from Scott O'Brien to Don Delarosbil re Contractor Re-Mobilization	5/8/2019	Don Delarosbil/ Georges Bader
P-03108	Letter dated November 6, 2016 from Don Delarosbil to Scott O'Brien re Potential of additional protests	5/8/2019	Don Delarosbil/ Georges Bader
P-03109	Letter dated November 21, 2016 from Don Delarosbil to Scott O'Brien re Schedule Critical Path	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03110	Email dated December 7, 2016, 2:49:13 PM from Georges Bader to MikeCollins@lowerchurchillproject.ca, ScottOBrien@lowerchurchillproject.ca and TonyScott@lowerchurchillproject.ca, cc Donald Delarosbil and Francesco Rotundi re Andritz delay	5/8/2019	Don Delarosbil/ Georges Bader
P-03111	Astaldi Canada Inc. - Lower Churchill Project - Final Engineering Assessment Report of Draft Tube 2 Formwork/Falsework Failure dated February 24, 2017	5/8/2019	Don Delarosbil/ Georges Bader
P-03112	A DB Engineering - Muskrat Falls Generation Project - Unit #2, Pour D2ESB-03, Draft Tube Formwork - Collapse Investigation Report - Prepared for Nalcor Energy Lower Churchill Project - Project No. 160450 dated April 20, 2017	5/8/2019	Don Delarosbil/ Georges Bader
P-03113	Letter dated April 27, 2017 from Tim Wellert to Don Delarosbil re Lower Churchill Project - Technical Memorandum: Comments on the aDB Collapse Investigation Report	5/8/2019	Don Delarosbil/ Georges Bader
P-03114	Letter dated April 27, 2017 from Tim Wellert to Don Delarosbil re Lower Churchill Project - Technical Memorandum: Summary Report of Changes to Temporary Structure Work Processes after Draft Tube 2 Failure	5/8/2019	Don Delarosbil/ Georges Bader
P-03115	Letter dated April 27, 2017 from Tim Wellert to Don Delarosbil re Lower Churchill Project - Technical Memorandum: Summary of Engineering Actions after DT2 Incident	5/8/2019	Don Delarosbil/ Georges Bader
P-03116	Nalcor Energy - Lower Churchill Project - Final Engineering Assessment Report of Draft Tube #2 Formwork/Falsework Failure dated May 1, 2017	5/8/2019	Don Delarosbil/ Georges Bader
P-03117	Letter dated May 17, 2017 from Scott O'Brien to Don Delarosbil re Draft Tube Formwork Final Report	5/8/2019	Don Delarosbil/ Georges Bader
P-03118	Letter dated May 29, 2017 from Scott O'Brien to All MFG Site Contractors - C1 Component re Force Majeure Condition Discontinued	5/8/2019	Don Delarosbil/ Georges Bader
P-03119	Astaldi Canada Inc. - Lower Churchill Project - Muskrat Falls Loss - Date of the Loss: May 29, 2016 - Preliminary Loss Estimate dated October 17, 2017	5/8/2019	Don Delarosbil/ Georges Bader
P-03120	Claim Settlement Agreement between Astaldi Canada Inc. and Westport Insurance Corporation, Royal & Sun Alliance Inc. et al dated January 26, 2018	5/8/2019	Don Delarosbil/ Georges Bader





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03121	Email dated May 5, 2018, 3:19:00 PM from Georges Bader to PeterTsekouras@lowerchurchillproject.ca re FW: Crane Rail Path Forward	5/8/2019	Don Delarosbil/ Georges Bader
P-03122	CH0007 - Extraordinary Risk Request for Equitable Compensation - Rev. 0 Submitted to Muskrat Falls Corporation by Astaldi Canada Inc. dated May 23, 2018	5/8/2019	Don Delarosbil/ Georges Bader
P-03123	Letter dated July 7, 2018 from Scott O'Brien to Don Delarosbil re Removal of Contractor Personnel from Site (LTR-CH0007001-2702)	5/8/2019	Don Delarosbil/ Georges Bader
P-03124	Letter dated July 7, 2018 from Scott O'Brien to Don Delarosbil re Removal of Contractor Personnel from Site (LTR-CH0007001-2703)	5/8/2019	Don Delarosbil/ Georges Bader
P-03125	Letter dated July 7, 2018 from Scott O'Brien to Don Delarosbil re Removal of Contractor Personnel from Site (LTR-CH0007001-2704)	5/8/2019	Don Delarosbil/ Georges Bader
P-03126	Email dated July 8, 2018, 11:43:31 AM from Rotundi Francesco to Lance Clarke re Fwd: removal from site	5/8/2019	Don Delarosbil/ Georges Bader
P-03127	Email dated August 8, 2018, 4:07:00 PM from Rotundi Francesco to Lance Clarke and scottobrien@lowerchurchillproject.ca re Agreement	5/8/2019	Don Delarosbil/ Georges Bader
P-03128	Email dated September 14, 2018, 3:43:49 PM from ScottOBrien@lowerchurchillproject.ca to David.Koziel@AIG.com and John.Mcdevitt@LibertyMutual.com, cc Rotundi Francesco and aiden.mdeade@mcinnescooper.com re Letter Concerning Contractor Misrepresentation	5/8/2019	Don Delarosbil/ Georges Bader
P-03129	Astaldi Notes - P Harrington	5/8/2019	Don Delarosbil/ Georges Bader
P-03130	Letter dated September 28, 2018 from Scott O'Brien to Don Delarosbil re Notice of Default and Letter dated October 18, 2018 from Scott O'Brien to Don Delarosbil re Contractor Default - Stoppage of Work	5/8/2019	Don Delarosbil/ Georges Bader
P-03131	Email dated October 25, 2018, 11:13:54 AM from Donald Delarosbil to Stan Marshall, Stinellis Filippo, Gilbert Bennett and Rotundi Francesco re [External] Best for All	5/8/2019	Don Delarosbil/ Georges Bader
P-03132	Letter dated November 8, 2018 from Scott O'Brien to Don Delarosbil Re Notice of Termination - Company Letter LTR-CH0007001-2879	5/8/2019	Don Delarosbil/ Georges Bader



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03133	Letter dated September 16, 2014 from Desmond Tranquilla to Jose Alves re Control Schedule Baseline Document	5/8/2019	Don Delarosbil/ Georges Bader
P-03134	Letter dated September 28, 2014 from J Alves to D. Tranquilla re Issue of Revised Construction Schedule	5/8/2019	Don Delarosbil/ Georges Bader
P-03135	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Commercial Proposal Clarification Form dated May 14, 2013	5/8/2019	Mauro Palumbo
P-03136	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Commercial Proposal Clarification Form dated May 28, 2013	5/8/2019	Mauro Palumbo
P-03137	Email dated September 24, 2013, 3:51:37 PM from Maria Teresa Crepaldi to Guido Venturini, Mario Lanciani, Mauro Palumbo, Maurizio Robasto and Jennifer Hoffman re Package CH0007 Pre Award Record of Site Inspection and Status of Site Conditions	5/8/2019	Mauro Palumbo
P-03138	Email dated October 31, 2013, 7:33:10 PM from Guido Venturini to Mauro Palumbo, cc Gabriele Castellucci re Fw: Extension to the NLTP	5/8/2019	Mauro Palumbo
P-03139	Email dated November 12, 2013, 7:15:57 PM from Guido Venturini to Emanuele Triassi, cc Jennifer Hoffman, Mario Lanciani, et al re Nalcor Meeting on LNTP Progress Report	5/8/2019	Mauro Palumbo
P-03140	Email dated November 25, 2013, 4:21:00 AM from Mauro Palumbo to Lidia Sammartino and Maurizio Robasto re I: Proposed Signing of Contract Agreement with Nalcor on or before 30 Nov, 2013	5/8/2019	Mauro Palumbo
P-03141	Email dated December 11, 2013, 12:41:37 PM from Della Libera Federico to Emanuele Triassi, cc Enrico Violato, Ken Chryssolor, et al re R: Subcontractor selection for Power House winter protection	5/8/2019	Mauro Palumbo
P-03142	Email dated December 18, 2013, 10:42:08 AM from Frederico Della Libera to Federico Accorsi and Enrico Violato, cc Fabrizio Tonucci, Ken Chryssolor, et al re R: Emailing: Power house ICS comparison Proco-Budget	5/8/2019	Mauro Palumbo
P-03143	Email dated December 21, 2013, 9:07:01 AM from Emanuele Triassi to Maurizio Robasto, Jennifer Hoffman, Luigi Vivian and Mauro Palumbo re Fwd: LCP Muskrat Falls - Nalcor Kick-off Meeting 19 Dec 2013 - Astaldi Presentation and Meeting Notes	5/8/2019	Mauro Palumbo
P-03144	Email dated June 24, 2014, 7:18:09 AM from Enrico Mongili to Mauro Palumbo re I: Problems from beginning of project	5/8/2019	Mauro Palumbo



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03145	Nalcor Energy - Lower Churchill Project - Bid Evaluation and Award Recommendation - CD0501-001-Supply and Install Agreement for Converter Stations and Transitions Compounds	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03146	GE presentation re LCP - Project Review/Issue Resolution dated November 6, 2017	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03147	GE presentation re Nalcor Project Impacts dated August 17, 2018	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03148	GE Grid Solutions - Tier 1 & 2 Business and Product Offerings	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03149	Letter dated June 5, 2011 from Thierry Martin to M. Darren DeBourke re Article 30.7 - Assignment - Change of control - Alstom/GE transaction	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03150	Letter dated July 9, 2015 from Thierry Martin to M. Darren DeBourke re Article 30.7 - Assignment - Change of control - Alstom/GE transaction	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03151	Letter dated November 16, 2015 from Thierry Martin to Darren DeBourke re GE's acquisition of Alstom's energy assets	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03152	Summary of GE Grid - Amending Agreements (CD0501-001 / CD0502-001) dated April 2017	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03153	Amending Agreement for CD0501-001 and CD0502-001 between Labrador Transmission Corporation and GRID Solutions Canada ULC dated January 31, 2019	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03154	Nalcor Energy - Lower Churchill Project - SNC-Lavalin Inc. - 350 kV HVdc Line Geotechnical Baseline - Muskrat Falls to Soldiers Pond dated April 3, 2012	5/6/2019	Jason Kean
P-03155	Email dated January 23, 2013, 8:15:22 AM from JasonKean@nalcenergy.com to KTucker@nalcenergy.com, Afzal Hussain and Michah Sze, cc PatHussey@nalcenergy.com, Claude Daneau, et al re Contracting Strategy - CT0327	5/6/2019	Jason Kean
P-03156	Email dated March 10, 2013, 2:48:55 PM from JasonKean@nalcenergy.com to Lower_Churchill_Project_Staff@nlh.nf.ca, D_STJ_LowerChurchill_AllUsers re Information Bulletin - Integrated Project Schedule	5/6/2019	Jason Kean
P-03157	Email dated May 17, 2013, 9:36:03 AM from kwinson@nalcenergy.com to Wendy Darcy, cc Alex Twells, Mark DePaoli and Tricia Burton re LCP Sponsor workshop	5/6/2019	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03158	Email dated May 27, 2013, 12:17 PM from ronpower@nalcenergy.com to lanceclarke@nalcenergy.com, cc Gilbert Bennett, Jason Kean and Paul Harrington re meeting 30th and 31st May	5/6/2019	Jason Kean
P-03159	Email dated May 29, 2013, 10:07 AM from pharrington@nalcenergy.com to jasonkean@nalcenergy.com re SLI - Risk	5/6/2019	Jason Kean
P-03160	Email dated November 21, 2013, 9:39 AM from Alison Manzer to jamesmeaney@nalcenergy.com re FW: Lower Churchill; Nalcor; Response to Government Questions of November 12, 2013; Questions 2. Scheduling [IWOV-Legal.FID1640195]	5/6/2019	Jason Kean
P-03161	Email dated December 21, 2013, 12:39:16 PM from Jody Rideout to jasonkean@lowerchurchillproject.ca, cc Adam Budzinski re Valard Presentation 16/12/2013	5/6/2019	Jason Kean
P-03162	Email dated February 4, 2014, 6:00:40 PM from jasonkean@lowerchurchillproject.ca to rosanntaylor@lowerchurchillproject.ca re Fw: HVdc TL Discussion with Ed	5/6/2019	Jason Kean
P-03163	Email dated January 8, 2016, 12:05:05 PM from jasonkean@lowerchurchillproject.ca to Lance Clarke and Keith Dodson, cc Justin Dahl re EY Review	5/6/2019	Jason Kean
P-03164	Nalcor Energy - Lower Churchill Project - Project Change Notice - HVdc Clearing and Access - Forecasted Cost Increase for Northern Peninsula (Blocks #9, 10, 11 and 12) dated October 21, 2015	5/6/2019	Jason Kean
P-03165	Nalcor Energy - Lower Churchill Project - Minutes of Meeting dated May 11, 2016	5/6/2019	Jason Kean
P-03166	Email dated June 5, 2016, 8:42:11 AM from jasonkean@lowerchurchillproject.ca to Paul Harrington, cc Lance Clarke, Jason Kean, et al re Letter to Stan Marshall	5/6/2019	Jason Kean
P-03167	Email dated July 26, 2016, 7:12:09 PM from johnmacisaac@nalcenergy.com re Jim Keating re Fwd: Summary of meeting with Vallard	5/6/2019	Jason Kean
P-03168	Email dated October 4, 2016, 7:13:09 AM from jasonkean@lowerchurchillproject.ca to johnmacisaac@nalcenergy.com re For Your Reference	5/6/2019	Jason Kean
P-03169	Letter dated January 4, 2017 from Jason R. Kean to Gilbert Bennett re Notice of Termination of Services	5/6/2019	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03170	Email dated November 28, 2017, 7:53:57 AM from Project Solutions to pharrington@lowerchurchillproject.ca, cc Jason Kean and lanceclarke@lowerchurchillproject.ca re Some ideas	5/6/2019	Jason Kean
P-03171	Email dated December 1, 2017, 4:13:40 PM from Justin Dahl to pharrington@lowerchurchillproject.ca re Requested analysis	5/6/2019	Jason Kean
P-03172	Email dated December 18, 2017, 11:34:37 AM from pharrington@lowerchurchillproject.ca to smarshall@nalconenergy.com re Fw: SNC-L . LCP Risk Assessment Analysis	5/6/2019	Jason Kean
P-03173	Nalcor Energy - Lower Churchill Project presentation dated June 2018 re Lower Churchill Project - 12 - Cost Updates and Forecasting	5/6/2019	Jason Kean
P-03174	Industrial MegaProjects - Concepts, Strategies, and Practices for Success by Edward W. Merrow	5/6/2019	Jason Kean
P-03175	Email dated October 23, 2012, 2:21:18 PM from pharrington@nalconenergy.com to ktucker@nalconenergy.com, cc brian crawley@nalconenergy.com re Wind/Ice loadings updates - Top Priority	5/6/2019	Jason Kean
P-03176	AACE International Recommended Practice No. 69R-12 - Cost Estimate Classification System - As Applied in Engineering, Procurement, and Construction for the Hydropower Industry dated January 25, 2013	5/6/2019	Jason Kean
P-03177	Backgrounder: Key Factors Influencing Capital Costs - Jason Kean dated June 2014	5/6/2019	Jason Kean
P-03178	Nalcor Energy - Lower Churchill Project presentation dated June 30, 2016 re HVdc TL: Geotechnical Risk Review - Background, Current Situation, Action Going Forward	5/6/2019	Jason Kean
P-03179	Email dated June 4, 2016, 5:02:58 PM from pharrington@lowerchurchillproject.ca to Lance Clarke, Jason Kean, et al re Letter to Stan Marshall	5/6/2019	Jason Kean
P-03180	Email dated June 5, 2016, 2:37:11 PM from lance.clarke to Paul Harrington and Brian Crawley re comments	5/6/2019	Jason Kean
P-03181	Email dated June 5, 2016, 5:15:50 PM from Paul Harrington to Ron Power, lance.clarke, et al re Fwd: Letter	5/6/2019	Jason Kean
P-03182	Email dated June 6, 2016, 8:48:17 AM from Paul Harrington to Brian Crawley re Brian...please use this version to review	5/6/2019	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03183	Email dated June 6, 2016, 10:43:50 AM from Paul Harrington to PHarrington@lowerchurchillproject.ca re Fwd: comments	5/6/2019	Jason Kean
P-03184	OTL: Period Achievements and Priority Focus Areas - Period Ending: 11-Dec-2016	5/6/2019	Jason Kean
P-03185	Memo dated March 20, 2017 from Bruce Hallock to John MacIsacs and Greg Fleming re CT-0327-001 Construction of 350 KV HVDC Transmission Line	5/6/2019	Jason Kean
P-03186	Email dated June 3, 2017, 11:47 AM from RonPower@lowerchurchillproject.ca to project.solutions re Fw: Notable Achievement - HVdc line - Long Range Mountains	5/6/2019	Jason Kean
P-03187	Nalcor Energy - Lower Churchill Project New Release dated June 23, 2017 re Nalcor Energy provides update on Muskrat Falls Project	5/6/2019	Jason Kean
P-03188	Nalcor Energy Response to Grant Thornton Question 6.2 dated May 23, 2018	5/6/2019	Jason Kean
P-03189	Tower Setting and Stringing Plans - Jason Kean's notes	5/6/2019	Jason Kean
P-03190	Muskrat Falls Project: Analysis of OTL DANs (Jason Kean)	5/6/2019	Jason Kean
P-03191	GNL Backgrounder - Key Changes Affecting Project Estimate (Jason Kean)	5/6/2019	Jason Kean
P-03192	Revised Capital Cost - Cost Growth (Jason Kean)	5/6/2019	Jason Kean
P-03193	Nalcor Energy - Lower Churchill Project - Design Philosophy for Emergency Repair of Overhead Transmission	5/6/2019	Jason Kean
P-03194	Nalcor Energy - Lower Churchill Project - Operations and Maintenance Philosophy for Design dated April 25, 2011	5/6/2019	Jason Kean
P-03195	Overland Transmission Lines: Timeline Significant Events influencing Final Forecast Cost dated November 24, 2017	5/6/2019	Jason Kean
P-03196	PUB-Nalcor-14 - Muskrat Falls Review - Question and Answer	5/6/2019	Jason Kean
P-03197	PUB-Nalcor-15 - Muskrat Falls Review - Question and Answer	5/6/2019	Jason Kean
P-03198	DG3 - Estimate Cost of EPCM Services	5/6/2019	Jason Kean
P-03199	Labrador-Island Link Limited Partnership and Alstom Grid Canada, Inc. - Supply and Install Agreement - Converter Stations and Transition Compounds - Agreement No. CD0501-001 dated March 31, 2014	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03200	Exhibit 2 - Compensation - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03201	Exhibit 3 - Coordination Procedures - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03202	Exhibit 4 - Supplier Document Requirements List - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03203	Exhibit 5 - Health and Safety Requirements - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03204	Exhibit 6 - Environmental and Regulatory Compliance Requirements - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03205	Exhibit 7 - Quality Requirement - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03206	Exhibit 8 - Subcontractors, Manufacturers and Material Sources - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03207	Exhibit 9 - Work and Milestone Schedule - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03208	Exhibit 10 - Declaration of Residency - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03209	Exhibit 11 - Company Supplied Documents - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03210	Exhibit 12 - Worksite Conditions - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03211	Exhibit 13 - Provincial Benefits - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03212	Exhibit 14 - Performance Security - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03213	Exhibit 15 - Rules for Arbitration - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03214	Exhibit 16 - Lower Churchill Construction Projects Benefits Strategy - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03215	Exhibit 17 - Joint Cost Savings Initiative for Civil Works - Agreement Number: CD0501-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03216	Email dated November 24, 2016, 10:29:16 AM from philipbursey@lowerchurchillproject.ca to stephenfollett@lowerchurchillproject.ca re Emailing: Exhibit 1, Exhibit 2, Articles (CD0502-001)	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03217	Exhibit 3 - Coordination Procedures - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03218	Exhibit 4 - Supplier Document Requirements List - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03219	Exhibit 5 - Health and Safety Requirements - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03220	Exhibit 6 - Environmental and Regulatory Compliance Requirements - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03221	Exhibit 7 - Quality Requirement - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03222	Exhibit 8 - Subcontractors, Manufacturers and Material Sources - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03223	Exhibit 9 - Schedule - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03224	Exhibit 10 - Declaration of Residency - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03225	Exhibit 11 - Company Supplied Documents - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03226	Exhibit 12 - Worksite Conditions - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03227	Exhibit 13 - Provincial Benefits - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03228	Exhibit 14 - Performance Security - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03229	Exhibit 15 - Rules for Arbitration - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03230	Exhibit 16 - Lower Churchill Construction Projects Benefits Strategy - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03231	Exhibit 17 - Joint Cost Savings Initiative for Civil Works - Agreement Number: CD0502-001	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03232	Nalcor Energy - Lower Churchill Project - Bid Evaluation and Award Recommendation - CD0502 - Construction of AC Substations dated July 25, 2014	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03233	Muskrat Falls Project: TL Scope Cost Growth (OCB to AFE Rev 5) dated November 22, 2017 (Jason Kean)	5/6/2019	Jason Kean
P-03234	Understanding the Outcomes of Megaprojects - A Quantitative Analysis of Very Large Civilian Projects by Edward W. Merrow	5/6/2019	Jason Kean
P-03235	2009 AACE International - RISK.01 - Recommended Practices for Risk Analysis and Cost Contingency Estimating by John K. Hollmann	5/6/2019	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03236	2010 AACE International Transactions - RISK.01 - Alternate Methods for Integrated Cost & Schedule Contingency Estimating by John K. Hollmann	5/6/2019	Jason Kean
P-03237	2011 AACE International Transactions - RISK.1027 - Estimate Accuracy: Dealing with Reality by John K. Hollmann	5/6/2019	Jason Kean
P-03238	2014 AACE International Technical Paper - RISK.1584 - Risk Analysis at the Edge of Chaos by John K. Hollmann	5/6/2019	Jason Kean
P-03239	2014 AACE International Technical Paper - RISK.1721 - Variability in Accuracy Ranges: A Case Study in the Canadian Hydropower Industry by John K. Hollmann, Raminder S. Bali, John M. Boots, Chantale Germain, Michel Guevremont and Kelman Kai-man	5/6/2019	Jason Kean
P-03240	AACE International - Risk Analysis at the Edge of Chaos by John K. Hollmann	5/6/2019	Jason Kean
P-03241	Letter dated November 26, 2018 from Shirley A. Walsh to Cheryl Blundon re The Liberty Consulting Group Report - Analysis of Newfoundland Island Interconnected System Power Supply Adequacy for the Winter of 2018-2019 - Biweekly Update Report	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03242	The Telegram news article dated April 8, 2019 re Russell Wangersky: Muskrat Falls problems go right down the line	5/3/2019	Thierry Martin/ Laszlo von Lazar
P-03243	Email dated January 23, 2013, 3:29 PM from Jean-Pierre Samon to Guido Venturini, cc Ghislain Fortin re OrgChart Muskrat Falls 18_12 rev GV.xls	5/8/2019	Mauro Palumbo
P-03244	Email dated December 10, 2012, 9:27 AM from Jeannot Harvey to Guido Venturini, cc Emanuele Triassi, Fortin Ghislain, et al re Support à L'estimation du projet Muskrat	5/8/2019	Mauro Palumbo
P-03245	Email dated February 19, 2013, 6:47:14 AM from Jean-Pierre Samson to Federico Della Libera re TR: Project Labrador	5/8/2019	Mauro Palumbo
P-03246	Email dated February 19, 2013, 5:53 AM from Federico Della Libera to Frank Flanagan, cc Carlo Improta, Emanuele Triassi, et al re Muskrat Falls: Labourers unit cost table	5/8/2019	Mauro Palumbo
P-03247	Astaldi Canada - Lower Churchill Project - Muskrat Falls Generation Plan - Construction Schedule dated August 16, 2013	5/8/2019	Mauro Palumbo
P-03248	Muskrat Falls Project - Contract CH0007 - Tender Phase - Overall tender organization, subcontractors, productivity rates and labour costs used to finalize the offer	5/8/2019	Mauro Palumbo



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03249	Astaldi - Appendix A2.4 - Personnel Rate Schedule - Package Number: CH0007	5/8/2019	Mauro Palumbo
P-03250	Astaldi - Planning Concrete Powerhouse dated March 21, 2013	5/8/2019	Mauro Palumbo
P-03251	Astaldi - Muskrat Falls Tender Workforce	5/8/2019	Mauro Palumbo
P-03252	The Oxford Handbook of Megaproject Management, edited by Bent Flyvbjerg, Chapter 1.2 "Classics in Megaproject Management"	5/6/2019	Jason Kean
P-03253	Transmittal dated December 24, 2012, 9:19:08 AM from Leigh Anne Sutton to Reynold Hokenson, cc Jason Kean, bcc Nicole Collins, Sarah Gosse, et al re Issued for Information	5/6/2019	Jason Kean
P-03254	Email dated April 29, 2013, 1:47 PM from James Meaney to Craig Hippert re Fw: Data Room Comparisons + notes	5/6/2019	Jason Kean
P-03255	Email dated October 26, 2015, 9:18:07 AM from nazmiboran@lowerchurchillproject.ca to keenanhealey@lowerchurchillproject.ca, kumarkandaswamy@lowerchurchillproject.ca, et al re HVdc TL - Review of Foundation Works - Structure S1-70	5/6/2019	Jason Kean
P-03256	Nalcor Energy - Lower Churchill Project - Minutes of Meeting dated September 23, 2016	5/6/2019	Jason Kean
P-03257	Nalcor Energy - Lower Churchill Project presentation re OTL: Period Achievements and Priority Focus Areas - Period Ending: December 11, 2016	5/6/2019	Jason Kean
P-03258	Email dated March 20, 2017, 6:07:39 PM from brucehallock@lowerchurchillproject.ca to John MacIsaac, Greg Fleming and Aidan Meade, cc petejwhelan@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca re Valard Delays and Cost Claims	5/6/2019	Jason Kean
P-03259	Email dated May 2, 2019, 8:57 PM from Leonard Knox to Barry Learmonth re Interview with Len Knox	5/6/2019	Jason Kean
P-03260	Email dated April 30, 2019, 3:59 PM from Deborah LJ Hutchings to Michael Collins, cc Irene Muzychka, Adrienne Ding, Gobhina Nagarajah re Jason Kean Questions	5/6/2019	Jason Kean
P-03261	Nalcor Energy - Lower Churchill Project presentation dated January 29, 2016 re TL Update - Presentation to Oversight Committee	5/6/2019	Jason Kean



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03262	Nalcor Energy - Lower Churchill Project presentation dated July 14, 2016 re Valard Performance Discussion - CEO Briefing	5/6/2019	Jason Kean
P-03263	Nalcor Energy - Lower Churchill Project presentation dated November 29, 2016 re Overland Transmission Update - Presentation to IE & MF Oversight Committee	5/6/2019	Jason Kean
P-03264	Nalcor Energy - Lower Churchill Project presentation dated December 7, 2016 re Overland TL - 2017 Look-ahead	5/6/2019	Jason Kean
P-03265	Valard News Release dated November 23, 2017 re Valard Construction Completes Historic Churchill Falls - Muskrat Falls and Labrador-Island Transmission Link Project	5/6/2019	Jason Kean
P-03266	Email dated December 16, 2016, 6:36 AM from JasonKean@lowerchurchillproject.ca to Project Solutions Inc. re Fw: Milestone - Final Transmission Tower Erection in Labrador	5/6/2019	Jason Kean
P-03267	Email dated December 16, 2016, 10:22 AM from JasonKean@lowerchurchillproject.ca to Jason Kean re Fw: MFDC Aconex On Hold Updates, W50	5/6/2019	Jason Kean
P-03268	Email dated December 16, 2016, 1:24 PM from JasonKean@lowerchurchillproject.ca to Jason Kean re Fw: LCP-CM-TRANSMIT-04183: CT0327-001 350 kV HVdc Transmission Line Section 1 - MOM - CT0327-001 - Island Planning Workshop - 23-Sep-2016	5/6/2019	Jason Kean
P-03269	Nalcor Energy - Lower Churchill Project - Target Milestone Schedule dated October 1, 2012	5/6/2019	Jason Kean
P-03270	Nalcor Energy - Lower Churchill Project presentation dated February 4, 2013 re CH0007 Powerhouse and Spillway - Contract - key dates	5/6/2019	Jason Kean
P-03271	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Project Change Notice re Change to Diversion Timeline at MF and Overall Schedule Changes for MF Project dated March 7, 2013	5/6/2019	Jason Kean
P-03272	Letter dated May 31, 2016 from Jean-Francois Blouin to Stan Marshall re Muskrat Falls project's impasse	5/8/2019	Don Delarosbil/ Georges Bader
P-03273	Email dated September 14, 2012, 4:20:17 PM from Luc Chausse to DarrenDebourke@nalcorenergy.com, cc Satish Sud, Mohamad Makky, et al re AC Substations - Optimal Contract Approach - Decision Support (DRAFT)	5/10/2019	Darren DeBourke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03274	Letter dated April 23, 2019 from Deborah Hutchings to Barry Learmonth re Jason Kean - Reply to Summons to Produce dated 11 April 2019	5/6/2019	Jason Kean
P-03275	Nalcor Energy - Lower Churchill Project - Construction Management Plan dated May 29, 2012	5/6/2019	Jason Kean
P-03276	Letter dated February 1, 2019 from Jamie Chippett to Peter Ralph re Geotechnical Investigation and Environmental Assessment of the Labrador-Island Link	5/6/2019	Jason Kean
P-03277	Letter dated April 4, 2014 from Desmond Tranquilla to Guido Venturini, Vittorio Robiatti and Jack Zhou re Revision of Document and Drawing Submittals	5/8/2019	Don Delarosbil/ Georges Bader
P-03278	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Construction of Intake and Powerhouse, Spillway and Transition Dams Scope of Work Specifications dated September 27, 2013	5/8/2019	Don Delarosbil/ Georges Bader
P-03279	Email dated March 10, 2014, 11:31:00 AM from David Steele to Paul J. Morris, cc Mike Haycox and Aman Gill re FW: Government Contract for Signing	5/13/2019	Michael Kennedy
P-03280	EY presentation dated March 11, 2014 re Government of Newfoundland and Labrador - Review of government protocols to provide cost accountability and project oversight - Muskrat Falls Hydroelectric Project - Kick off meeting	5/13/2019	Michael Kennedy
P-03281	Email dated March 19, 2014, 1:16:00 PM from David Steele to Aman Gill re Preliminary Findings_v5 - DS.pptx	5/13/2019	Michael Kennedy
P-03282	Email dated March 20, 2014, 2:54:00 PM from David Steele to Mike Haycox, Claude Francoeur, Lynn Healey, Jim Lutes and Charles-Antoine St-Jean, cc Richard Noble and Aman Gill re Government of NL - LCP Oversight Update	5/13/2019	Michael Kennedy
P-03283	Email dated March 21, 2014, 6:44:00 PM from David Steele to Paul J. Morris re EY Draft Report	5/13/2019	Michael Kennedy
P-03284	EY presentation dated March 21, 2014 re Government of Newfoundland and Labrador - Review of Government protocols to oversee the Lower Churchill Project - Extracted Recommended Information Request	5/13/2019	Michael Kennedy
P-03285	Email dated April 2, 2014, 5:58:00 PM from Richard Noble to David Steele, cc Aman Gill re Draft Responses to Potential Nalcor Questions	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03286	Email dated April 10, 2014, 9:07:21 AM from Richard Noble to Charles-Antoine St-Jean, Aman Gill, David Steele and Mike Haycox, cc Cleo Myers re Quick update LCP project Newfoundland	5/13/2019	Michael Kennedy
P-03287	EY presentation dated April 2014 re Government of Newfoundland and Labrador - Oversight Protocol for the LCP - Potential information request items to be reviewed with Nalcor	5/13/2019	Michael Kennedy
P-03288	Email dated April 16, 2014, 9:59:09 AM from Richard Noble to Charles-Antoine St-Jean and David Steele re Government of NL/Nalcor press	5/13/2019	Michael Kennedy
P-03289	Email dated June 6, 2014, 12:25:00 PM from Richard Noble to David Steele re Comparison of LCP Compliance Checklist with the original data request	5/13/2019	Michael Kennedy
P-03290	Email dated June 19, 2014, 12:04:00 PM from Richard Noble to David Steele re Updated Comparison with Typical Assurance Reviews Appended	5/13/2019	Michael Kennedy
P-03291	Email dated July 15, 2014, 12:32:22 PM from Richard Noble to David Steele re Richard's information	5/13/2019	Michael Kennedy
P-03292	Email dated July 24, 2014, 5:02:00 PM from Richard Noble to David Steele re IPS and Level 3	5/13/2019	Michael Kennedy
P-03293	Email dated July 26, 2014, 11:50:00 AM from David Steele to Craig Martin, cc Richard Noble re updated report	5/13/2019	Michael Kennedy
P-03294	Email dated September 23, 2014, 10:02:36 AM from Richard Noble to David Steele re quick chat with Craig tomorrow	5/13/2019	Michael Kennedy
P-03295	EY report dated October 6, 2014 re Government of Newfoundland and Labrador - Muskrat Falls - Oversight Committee Advisory Services	5/13/2019	Michael Kennedy
P-03296	Email dated November 7, 2014, 10:18:34 AM from David Steele to Julie Mallowney re FW: Contract for Advisory Services	5/13/2019	Michael Kennedy
P-03297	Email dated November 25, 2014, 8:52:23 AM from Richard Noble to David Steele re Update	5/13/2019	Michael Kennedy
P-03298	Email dated November 26, 2014, 11:56:00 PM from Richard Noble to David Steele re Notes from our telecon with Craig Martin re: Draft Report Review 9:30 (5am Pacific) 26/11/2014	5/13/2019	Michael Kennedy
P-03299	Email dated November 27, 2014, 9:06:00 AM from Emiliano Mancini to Aman Gill and Richard Noble, cc David Steele re Availability for Gov NL next week	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03300	Email dated November 27, 2014, 12:25:35 PM from David Steele to Richard Noble re Meeting with Craig	5/13/2019	Michael Kennedy
P-03301	Email dated November 27, 2014, 4:22:00 PM from Emiliano Mancini to Richard Noble, cc David Steele re Notes on Craig's report to Oversight Committee	5/13/2019	Michael Kennedy
P-03302	Email dated December 1, 2014, 5:33:22 PM from David Steele to Richard Noble re Another quick question	5/13/2019	Michael Kennedy
P-03303	Email dated December 4, 2014, 5:48:22 PM from Richard Noble to David Steele re getting concerned	5/13/2019	Michael Kennedy
P-03304	Email dated December 5, 2014, 2:36:00 PM from David Steele to Craig Martin re Muskrat Falls - SOW for Project Controls Review_v5.pptx	5/13/2019	Michael Kennedy
P-03305	Email dated December 15, 2014, 2:05:00 PM from David Steele to Richard Noble re Next steps	5/13/2019	Michael Kennedy
P-03306	Email dated December 19, 2014, 3:53:00 PM from David Steele to Paul Hickey re Muskrat Falls Oversight_Memo to File_16Dec2014.docx	5/13/2019	Michael Kennedy
P-03307	Email dated January 20, 2015, 1:22:18 PM from David.Steele@ca.ey.com to David Steele re Scanned document from David.Steele@ca.ey.com	5/13/2019	Michael Kennedy
P-03308	Email dated January 20, 2015, 2:14:00 PM from Richard Noble to David Steele re Scanned document from David.Steele@ca.ey.com	5/13/2019	Michael Kennedy
P-03309	Email dated January 20, 2015, 7:33:44 PM from Richard Noble to David Steele re High level summary of result of limiting project review scope.docx	5/13/2019	Michael Kennedy
P-03310	Email dated January 22, 2015, 3:07:22 PM from Richard Noble to David Steele, cc Paul Hickey re EY Recommendations to the Muskrat Falls OC.docx	5/13/2019	Michael Kennedy
P-03311	Email dated January 22, 2015, 6:37:48 PM from David Steele to Richard Noble, Charles-Antoine St-Jean, Paul Hickey and Jim Lutes re Muskrat Falls - Risk Profile.pptx	5/13/2019	Michael Kennedy
P-03312	Email dated January 25, 2015, 11:30:20 PM from Richard Noble to David Steele re Scope Summary RN Comment.docx	5/13/2019	Michael Kennedy
P-03313	Email dated February 13, 2015, 9:13:48 AM from Craig Martin to Richard Noble, cc David Steele re Internal Audit and EY Proposed Scopes	5/13/2019	Michael Kennedy





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03314	Email dated February 19, 2015, 5:42:00 PM from Richard Noble to David Steele and Emiliano Mancini re Planning for Gov NL	5/13/2019	Michael Kennedy
P-03315	Email dated February 25, 2015, 10:15:00 PM from Richard Noble to Craig Martin, cc Emiliano Mancini and David Steele re FW: LCP - Audit Programs - Schedule and cost	5/13/2019	Michael Kennedy
P-03316	Email dated March 6, 2015, 3:03:00 PM from David Steele to Craig Martin, cc Richard Noble and Paul Hickey re Update before I head off on vacation	5/13/2019	Michael Kennedy
P-03317	Email dated March 11, 2015, 2:15:45 PM from Emiliana Mancini to CMartin@gov.nl.ca, cc David Steele and Richard Noble re FW: Workplan - update	5/13/2019	Michael Kennedy
P-03318	Email dated March 13, 2015, 5:56:57 PM from Emiliano Mancini to alisonball@nalcorenergy.com, cc DouglasWoodford@nalcorenergy.com and Richard Noble re Meeting today at 3pm - Documents	5/13/2019	Michael Kennedy
P-03319	Email dated March 14, 2015, 10:37:46 AM from Richard Noble to David Steele and Paul Hickey re Update before I head off on vacation	5/13/2019	Michael Kennedy
P-03320	Email dated March 18, 2015, 10:44:32 PM from David Steele to Richard Noble re List of Requested Documents	5/13/2019	Michael Kennedy
P-03321	Email dated March 24, 2015, 1:15:00 AM from Emiliano Mancini to MBradbury@nalcorenergy.com, cc alisonball@nalcorenergy.com, David Steele, et al re Proposed E&Y Comments for your review	5/13/2019	Michael Kennedy
P-03322	Email dated March 25, 2015, 1:55:23 PM from Emiliano Mancini to CMartin@gov.nl.ca, cc David Steele and Richard Noble re SOW - Review of project controls for cost and schedule - Draft	5/13/2019	Michael Kennedy
P-03323	Email dated March 26, 2015, 11:03:41 PM from Emiliano Mancini to CMartin@gov.nl.ca, cc Richard Noble and David Steele re Nalcor's kick of meeting deck	5/13/2019	Michael Kennedy
P-03324	Email dated April 9, 2015, 11:29:23 PM from Emiliano Mancini to CMartin@gov.nl.ca, cc David Steele and Richard Noble re Project Controls review - weekly status report	5/13/2019	Michael Kennedy
P-03325	Email dated April 14, 2015, 4:48:00 PM from David Steele to Craig Martin re FW: Scanned document from David.Steele@ca.ey.com	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03326	Email dated April 27, 2015, 1:30:25 PM from Craig Martin to David Steele re Revised SOW	5/13/2019	Michael Kennedy
P-03327	Email dated May 6, 2015, 3:56:00 PM from David Steele to Richard Noble and Emiliano Mancini re All meetings minuted	5/13/2019	Michael Kennedy
P-03328	Email dated May 7, 2015, 7:11:00 PM from Richard Noble to David Steele and Emiliano Mancini, cc Paul Hickey re When speaking to Craig today...	5/13/2019	Michael Kennedy
P-03329	Email dated May 19, 2015, 12:00:00 PM from Emiliano Mancini to alisonball@nalconenergy.com, cc DouglasWoodford@nalconenergy.com and Richard Noble re Cost and Schedule Review Update	5/13/2019	Michael Kennedy
P-03330	Email dated June 5, 2015, 4:08:00 PM from David Steele to Richard Noble and Emiliano Mancini re Just talked to Craig	5/13/2019	Michael Kennedy
P-03331	Email dated June 24, 2015, 9:39:00 AM from David Steele to Craig Martin, cc Richard Noble re Paragraphs with EY suggestions.docx	5/13/2019	Michael Kennedy
P-03332	Email dated June 25, 2015, 2:26:00 PM from Richard Noble to David Steele re response to EY Final_June 17_EY response2.docx	5/13/2019	Michael Kennedy
P-03333	Email dated August 27, 2015, 12:58:04 AM from Richard Noble to Charles-Antoine St-Jean and David Steele re Draft v2	5/13/2019	Michael Kennedy
P-03334	Email dated September 22, 2015, 11:12:00 AM from David Steele to Richard Noble re Discuss Nalcor Feedback	5/13/2019	Michael Kennedy
P-03335	Email dated September 27, 2015, 3:42:49 PM from Julia Mullaley to David Steele, cc Craig Martin re Other Assurance Reviews.docx	5/13/2019	Michael Kennedy
P-03336	Meeting Request Acceptance dated September 28, 2015, 10:30 AM from David Steele to Richard Noble, Charles-Antoine St-Jean and Paul Hickey re Muskrat Falls Report - update	5/13/2019	Michael Kennedy
P-03337	Email dated September 29, 2015, 4:54:00 PM from David Steele to Richard Noble re 2 report option	5/13/2019	Michael Kennedy
P-03338	Email dated October 14, 2015, 4:10:00 PM from David Steele to Craig Martin, cc Richard Noble re Update on report	5/13/2019	Michael Kennedy
P-03339	Email dated October 26, 2015, 3:01:00 PM from David Steele to Craig Martin re Update on report	5/13/2019	Michael Kennedy
P-03340	Email dated December 16, 2015, 9:32:00 PM from Michael Kennedy to Kirsten Tisdale, Paul Hickey, David Steele and Richard Noble re Call from Premier - Confidential	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03341	Email dated December 18, 2015, 1:23:00 PM from David Steele to Julia Mullaley re Muskrat Falls Project - EY Program Review.pptx	5/13/2019	Michael Kennedy
P-03342	Handwritten Notes of Michael Kennedy dated December 20, 2015 to February 17, 2016	5/13/2019	Michael Kennedy
P-03343	Email dated January 7, 2016, 10:21:00 AM from David Steele to Melanie Brooks re Initial Meeting - Summary v2.pptx	5/13/2019	Michael Kennedy
P-03344	Email dated January 15, 2016, 4:18:16 PM from Julia Mullaley to David Steele re FW: Muskrat Falls Oversight.pdf	5/13/2019	Michael Kennedy
P-03345	Email dated January 21, 2016, 4:26:07 PM from Tim Calver to David Steele, cc Thieu Hue Lam re Still little meaningful data from Nalcor	5/13/2019	Michael Kennedy
P-03346	Email dated January 21, 2016, 10:21:39 PM from David Steele to Michael Kennedy re Call from Julia	5/13/2019	Michael Kennedy
P-03347	Email dated January 22, 2016, 6:52:00 AM from Tim Calver to StevePellerin@lowerchurchillproject.ca re Data room progress	5/13/2019	Michael Kennedy
P-03348	Email dated January 22, 2016, 6:55:58 AM from Tim Calver to Sam Wolyniec and Emiliano Mancini, cc Thieu Hue Lam and Richard Noble re Still little meaningful data from Nalcor	5/13/2019	Michael Kennedy
P-03349	Email dated January 22, 2016, 7:56:00 AM from Thieu Hue Lam to David Leather, David Steele, et al re Lower Churchill Review Project Status Report to GNL	5/13/2019	Michael Kennedy
P-03350	Email dated January 22, 2016, 4:37:00 PM from David Steele to Julia Mullaley, cc cdown@gov.nl.ca re Data flow	5/13/2019	Michael Kennedy
P-03351	Email dated January 22, 2016, 5:49:00 PM from Emiliano Mancini to Tim Calver and Sam Wolyniec, cc Richard Noble re Rebaseline risks and checks	5/13/2019	Michael Kennedy
P-03352	Email dated January 23, 2016, 10:27:00 AM from David Steele to Julia Mullaley and cdown@gov.nl.ca re Status report	5/13/2019	Michael Kennedy
P-03353	Email dated January 23, 2016, 11:49:00 AM from David Steele to Tim Calver re Regarding Nalcor Board Documents	5/13/2019	Michael Kennedy
P-03354	Nalcor - Brian Crawley Meeting dated January 27, 2016	5/13/2019	Michael Kennedy
P-03355	Email dated January 29, 2016, 10:25:20 AM from David Steele to Tim Calver, Thieu Hue Lam, Michael Kennedy and David Leather re Presentation to GNL - Current EY Delivery Risks_20160128.pptx	5/13/2019	Michael Kennedy
P-03356	Email dated February 1, 2016, 5:15:00 PM from David Steele to Julia Mullaley re Request from Ed Martin	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03357	Email dated February 13, 2016, 10:38:00 AM from David Steele to Tim Calver, Kirsten Tisdale and Michael Kennedy, cc Paul Hickey re GNL - MFP Summary Status - Draft.pptx	5/13/2019	Michael Kennedy
P-03358	Handwritten Notes of Michael Kennedy dated February 24, 2016 to March 11, 2016	5/13/2019	Michael Kennedy
P-03359	Email dated February 24, 2016, 2:27:41 PM from Tim Calver to StevePellerin@lowerchurchillproject.ca, cc Sam Wolyniec, Chris Congram and Robert Spasyouti re Question on Owner's Costs	5/13/2019	Michael Kennedy
P-03360	Email dated February 25, 2016, 12:52:35 PM from Robert Spasyouti to Tim Calver, Chris Congram, Sam Wolyniec and Thieu Hue Lam re Nalcor QAs	5/13/2019	Michael Kennedy
P-03361	Email dated February 29, 2016, 4:49:27 PM from Tim Calver to David Steele, Paul Hickey and Kirsten Tisdale, cc Michael Kennedy, David Leather, et al re FW: Feedback	5/13/2019	Michael Kennedy
P-03362	Email dated March 1, 2016, 2:33:00 PM from David Steele to Tim Calver re The Story.pptx	5/13/2019	Michael Kennedy
P-03363	Email dated March 2, 2016, 10:18:24 AM from Richard Noble to Tim Calver, cc David Steele and Michael Kennedy re P80	5/13/2019	Michael Kennedy
P-03364	Email dated March 7, 2016, 8:16:02 PM from Michael Kennedy to Tim Philpotts and Kirsten Tisdale re FW: Updated draft	5/13/2019	Michael Kennedy
P-03365	Email dated March 18, 2016, 6:28:55 PM from Tim Calver to PHarrington@lowerchurchillproject.ca, StevePellerin@lowerchurchillproject.ca, et al, cc Michael Kennedy, David Steele and David Leather re Draft interim report	5/13/2019	Michael Kennedy
P-03366	Email dated March 21, 2016, 7:46:49 PM from David Leather to Paul Hickey re Message to Nalcor	5/13/2019	Michael Kennedy
P-03367	Email dated April 7, 2016, 4:37:00 PM from David Steele to Paul Hickey re meeting with Premier	5/13/2019	Michael Kennedy
P-03368	Email dated April 9, 2016, 9:25:02 AM from Paul Hickey to Tim Murphy, cc David Leather, Tim Calver, David Steele and Michael Kennedy re Muskrat Falls Report and Assistance with Astaldi Negotiations	5/13/2019	Michael Kennedy
P-03369	Email dated April 12, 2016, 3:36:00 PM from Michael Kennedy to Barry Munro, Murray McDonald and Tim Philpotts re FW: EY Report Issued	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03370	Email dated April 20, 2016, 10:02:00 AM from David Steele to Tim Calver, Sam Wolyniec, et al re Proposal for final report - DRAFT 19.04 TC v3. pptx	5/13/2019	Michael Kennedy
P-03371	Email dated April 21, 2016, 4:53:00 PM from Michael Kennedy to David Steele re Nalcor Transitional Matters	5/13/2019	Michael Kennedy
P-03372	Email dated May 1, 2016, 9:44:00 PM from Michael Kennedy to David Steele, David Leather, Paul Hickey and Tim Calver re Prep discussion for SM - CEO	5/13/2019	Michael Kennedy
P-03373	Email dated May 9, 2015, 11:15:00 AM from David Steele to Emiliano Mancini, cc Richard Noble re Agenda-Memo to Oversight Committee - 8May2015.docx	5/13/2019	Michael Kennedy
P-03374	Handwritten Notes of Michael Kennedy dated June 8, 2016	5/13/2019	Michael Kennedy
P-03375	Email dated June 9, 2016, 5:16:59 PM from David Steele to Julia Mullaley re Time sensitive - response requested	5/13/2019	Michael Kennedy
P-03376	Email dated June 10, 2016, 5:30:33 AM from Tim Calver to Michael Kennedy, David Leather and Paul Hickey, cc David Steele re Meeting notes	5/13/2019	Michael Kennedy
P-03377	Email dated June 15, 2016, 2:38:00 PM from Paul Hickey to David Leather, cc David Steele, Michael Kennedy and Tim Calver re Update from Meeting with Premier's Office	5/13/2019	Michael Kennedy
P-03378	iMessage Conversation dated April 16, 2018, 5:08:53 PM with Paul Harrington, Scott O'Brien, Ron Power, Lance Clarke and Jason Kean	5/7/2019	Jason Kean
P-03379	iMessage Conversation dated March 26, 2019 between Ron Power and Jason Kean	5/7/2019	Jason Kean
P-03380	Nalcor Energy - Lower Churchill Project - LTA - LITL Quantitative Cost and Schedule Risk Analysis (Q1-2016)	5/7/2019	Jason Kean
P-03381	Email dated August 22, 2016, 11:11:00 PM from David Steele to Paul Hickey re FW: Muskrat meeting	5/13/2019	Michael Kennedy
P-03382	Email dated September 6, 2016, 2:04:45 PM from Tim Calver to David Steele, David Leather, Michael Kennedy and Paul Hickey re MF deck	5/13/2019	Michael Kennedy
P-03383	Email dated September 6, 2016, 6:25:00 PM from Paul Hickey to Tim Calver re MF deck	5/13/2019	Michael Kennedy
P-03384	Email dated September 27, 2016, 9:49:54 PM from David Steele to Julia Mullaley re Muskrat - alignment on next steps	5/13/2019	Michael Kennedy
P-03385	Email dated October 18, 2016, 8:55:29 PM from Paul Hickey to Kirsten Tisdale and David Steele re Checking in re NL	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03386	Email dated December 11, 2016, 9:18:00 PM from Michael Kennedy to Paul Carter, cc David Steele re Muskrat Falls	5/13/2019	Michael Kennedy
P-03387	Email dated January 11, 2017, 2:43:00 PM from David Steele to Damian Joy and Michael Kennedy, cc Paul Hickey and Tim Calver re Ongoing Assurance	5/13/2019	Michael Kennedy
P-03388	Email dated January 13, 2017, 9:36:27 AM from David Steele to Tim Calver re Will sched a call shortly, but...	5/13/2019	Michael Kennedy
P-03389	Email dated January 18, 2017, 2:49:45 PM from David Steele to WalterParsons@gov.nl.ca, cc Paul Hickey re EY Proposed SOW	5/13/2019	Michael Kennedy
P-03390	Email dated February 1, 2017, 11:50:37 AM from Michael Kennedy to Tim Calver, Damian Joy and David Steele re Muskrat Falls	5/13/2019	Michael Kennedy
P-03391	Email dated March 3, 2017, 3:23:24 AM from Paul Hickey to Michael Kennedy re Update re Muskrat Falls	5/13/2019	Michael Kennedy
P-03392	Email dated March 22, 2017, 1:40:00 PM from Paul Hickey to Jim Lutes, cc Barry Munro re Muskrat Falls Project	5/13/2019	Michael Kennedy
P-03393	Email dated May 1, 2017, 11:43:54 AM from Kirsten Tisdale to David Steele re Muskrat Falls & Clerk	5/13/2019	Michael Kennedy
P-03394	Email dated May 11, 2017, 1:05:00 PM from David Steele to Paul Hickey and Michael Kennedy re FW: UPDATED VERSION - EY Independent Assurance	5/13/2019	Michael Kennedy
P-03395	Email dated May 15, 2017, 11:08:06 AM from Paul Hickey to David Steele and Michael Kennedy re Meeting with Charles Bown	5/13/2019	Michael Kennedy
P-03396	Email dated June 2, 2017, 3:04:00 PM from David Steele to Paul Carter and Charles Bown re SOW	5/13/2019	Michael Kennedy
P-03397	Email dated June 13, 2017, 2:04:00 AM from Michael Kennedy to David Steele, Tim Calver and Sam Wolyniec, cc Paul Hickey, Damian Joy and Neal Argent re Muskrat Review	5/13/2019	Michael Kennedy
P-03398	Email dated June 27, 2017, 12:02:00 PM from David Steele to Charles Bown, cc Michael Kennedy re Update	5/13/2019	Michael Kennedy
P-03399	Email dated June 28, 2017, 11:42:00 AM from David Steele to Johna Thompson re FW: Muskrat Review	5/13/2019	Michael Kennedy
P-03400	Email dated July 13, 2017, 3:24:00 PM from Michael Kennedy to JamesMeaney@lowerchurchillproject.ca to StevePellerin@lowerchurchillproject.ca and Damian Joy re Meetings on Friday	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03401	Email dated July 19, 2017, 4:16:10 PM from Sam Wolyniec to Mitchell Curley, Michael Kennedy and Damian Joy re Muskrat Falls Update Presentation.pptx	5/13/2019	Michael Kennedy
P-03402	Email dated July 20, 2017, 11:24:00 AM from Mitchell Curley to TanyaPower@lowerchurchillproject.ca re Latest AFE Reasons for Increases	5/13/2019	Michael Kennedy
P-03403	Email dated August 18, 2017, 11:08:08 AM from David Steele to Paul Hickey, Michael Kennedy and Damian Joy re OC feedback	5/13/2019	Michael Kennedy
P-03404	Email dated August 25, 2017, 10:21:00 AM from David Steele to Johna Thompson re Ministerial Briefing.pptx	5/13/2019	Michael Kennedy
P-03405	Email dated August 25, 2017, 5:40:23 PM from Paul Hickey to David Steele and Michael Kennedy re Notes from Ministerial Briefing	5/13/2019	Michael Kennedy
P-03406	Email dated August 28, 2017, 10:03:45 AM from David Steele to Damian Joy, cc Paul Hickey re FW: Notes from Ministerial Briefing	5/13/2019	Michael Kennedy
P-03407	Email dated August 28, 2017, 6:29:00 AM from Michael Kennedy to David Steele, Paul Hickey and Damian Joy re Latest version and comments from client	5/13/2019	Michael Kennedy
P-03408	Email dated August 31, 2017, 9:34:21 AM from Paul Hickey to Paul Carter, cc David Steele re Report	5/13/2019	Michael Kennedy
P-03409	Email dated September 26, 2017, 9:15:00 PM from Michael Kennedy to Michael Kennedy	5/13/2019	Michael Kennedy
P-03410	Muskrat Falls Project Oversight Committee - EY Services Expenditures as of December 2017	5/13/2019	Michael Kennedy
P-03411	Email dated April 17, 2015, 4:58:13 PM from Emiliano Mancini to CMartin@gov.nl.ca, cc Richard Noble and David Steele re LCP Project Controls Review - weekly update	5/13/2019	Michael Kennedy
P-03412	Email dated April 24, 2015, 12:29:00 PM from Emiliano Mancini to CMartin@gov.nl.ca, cc Richard Noble and David Steele re MFP Project Controls Review - weekly update Apr 20th	5/13/2019	Michael Kennedy
P-03413	Email dated May 5, 2015, 11:06:55 PM from Emiliano Mancini to David Steele and Richard Noble re Tomorrow's breakfast debriefing	5/13/2019	Michael Kennedy
P-03414	Email dated May 8, 2015, 3:12:12 PM from Emiliano Mancini to David Steele and Richard Noble re All meetings minuted	5/13/2019	Michael Kennedy





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03415	Email dated May 26, 2015, 2:47:00 PM from Emiliano Mancini to Richard Noble and David Steele re briefing with Craig - Valard performance	5/13/2019	Michael Kennedy
P-03416	Email dated June 8, 2015, 3:34:00 PM from David Steele to Craig Martin, cc Emiliano Mancini and Richard Noble re Latest Version	5/13/2019	Michael Kennedy
P-03417	Email dated June 24, 2015, 5:50 PM from Richard Noble to Emiliano Mancini re FW: Response to "Preliminary Findings"	5/13/2019	Michael Kennedy
P-03418	Email dated June 25, 2015, 4:11:55 PM from David Steele to Craig Martin, cc Richard Noble re EY's review and response to Nalcor's comments	5/13/2019	Michael Kennedy
P-03419	Email dated August 12, 2015, 10:10:00 PM from David Steele to Craig Martin, cc Richard Noble and Harman Khurana re Draft Report	5/13/2019	Michael Kennedy
P-03420	Email dated August 31, 2015, 11:32:00 AM from David Steele to Harman Khurana and Craig Martin re Draft Report	5/13/2019	Michael Kennedy
P-03421	Email dated September 28, 2015, 10:58:10 AM from Julia Mullaley to David Steele, cc Craig Martin re FW: Response to EY Report from Nalcor	5/13/2019	Michael Kennedy
P-03422	Email dated October 28, 2015, 5:41:00 PM from Richard Noble to Craig Martin, cc David Steele, Charles-Antoine St-Jean and Paul Hickey re Updated Draft Reports	5/13/2019	Michael Kennedy
P-03423	Email dated December 18, 2015, 2:38:20 PM from Richard Noble to David Steele, cc Michael Kennedy, Kirsten Tisdale and Paul Hickey re Reports	5/13/2019	Michael Kennedy
P-03424	EY presentation dated December 29, 2015 re Muskrat Falls Project Executive Level Internal Briefing - Draft Confidential - Strictly EY Eyes Only	5/13/2019	Michael Kennedy
P-03425	Email dated January 26, 2016, 2:09:47 PM from David Leather to David Steele and Tim Calver, cc Michael Kennedy re Meeting with Ed Martin	5/13/2019	Michael Kennedy
P-03426	Email dated January 30, 2016, 9:46:22 AM from Tim Calver to David Steele, David Leather and Michael Kennedy, cc Thieu Hue Lam re Meeting with Paul Harrington	5/13/2019	Michael Kennedy
P-03427	Email dated February 5, 2016, 3:55:20 PM from Tim Calver to StevePellerin@lowerchurchillproject.ca and PHarrington@lowerchurchillproject.ca, cc Sam Wolyniec, David Steele and Michael Kennedy re EY slides	5/13/2019	Michael Kennedy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03428	Email dated February 11, 2016, 9:39:08 PM from Sam Wolyniec to Chris Congram and Emiliano Mancini, cc Tim Calver re FW: Notes of today's discussion	5/13/2019	Michael Kennedy
P-03429	Email dated February 12, 2016, 12:41:00 PM from David Steele to Julia Mullaley re GNL - MFP Summary Status - Draft.pptx	5/13/2019	Michael Kennedy
P-03430	Email dated December 6, 2016, 11:57:00 PM from Michael Kennedy to Paul Hickey, David Steele, Tim Calver and Kirsten Tisdale re Muskrat Falls - Notes from meeting with Paul Carter and Bern Coffey	5/13/2019	Michael Kennedy
P-03431	Email dated April 5, 2017, 12:13:35 AM from Michael Kennedy to Neal Argent, Malcolm Bairstow, Chris Matthews and Claus Jensen, cc Damian Joy re Muskrat Falls	5/13/2019	Michael Kennedy
P-03432	Email dated January 26, 2016, 11:59:05 AM from David Leather to Thieu Hue Lam, cc Sam Wolyniec, David Steele, Michael Kennedy and Tim Calver re Gilbert Bennett meeting	5/13/2019	Michael Kennedy
P-03433	Email dated January 31, 2016, 5:26:47 PM from Tim Calver to David Leather and Michael Kennedy, cc David Steele, Sam Wolyniec, Emiliano Mancini, Chris Congram and Thieu Hue Lam re Pre read for coming week	5/13/2019	Michael Kennedy
P-03434	Contractor Team Evaluation - O'Connell-Dragados JV and Barnard	5/14/2019	Ken McClintock
P-03435	Contract Team Evaluation - Barnard	5/14/2019	Ken McClintock
P-03436	Email dated September 15, 2014, 3:56:17 PM from roylewis@nalcorenergy.com to lanceclarke@lowerchurchillproject.ca, cc markturpin@lowerchurchillproject.ca re CH0009 - Construction of North and South Dams - RFP	5/14/2019	Ken McClintock
P-03437	Instructions to Bidders - Package Number: CH0009	5/14/2019	Ken McClintock
P-03438	Email dated April 1, 2019, 1:30 PM from Andy Fitzgerald to Barry Learmonth re James Meaney	5/15/2019	James Meaney
P-03439	GNL Cabinet Directive dated April 26, 2012 re Legislative Amendments Required to Advance the Implementation of the Muskrat Falls Project	5/15/2019	Charles Bown
P-03440	GNL Information Note - Department of Natural Resources dated October 4, 2012 re Consultant's Review of Nalcor-NLH Commercial Term Sheet	5/15/2019	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03441	GNL Information Note - Department of Natural Resources dated January 7, 2013 re Muskrat Falls Project Workplan for 2013	5/15/2019	Charles Bown
P-03442	Email dated May 15, 2013, 2:50:59 pm from Rob McGrath to Ashley E. McCarthy, Paul O Parsons and Phil McCarthy re workplan update	5/15/2019	Charles Bown
P-03443	Email dated October 9, 2013, 7:49:45 AM from Charles W. Bown to EMartin@nalcorenergy.com re comments on Presentation	5/15/2019	Charles Bown
P-03444	Email dated October 27, 2013, 12:34:17 PM from Charles W. Bown to Tracy English, Diana Quinton and Paul J. Morris, cc Tina Williams, Dawn Dalley and KONEill@nlh.nl.ca re Comments on 20 Questions response	5/15/2019	Charles Bown
P-03445	Email dated November 11, 2013, 4:55:47 PM from Charles W. Bown to Paul J. Morris, Donna Brewer, Peter Au and Paul Myrden, cc Tracy English and Rob McGrath re Oversight	5/15/2019	Charles Bown
P-03446	Email dated November 11, 2013, 7:38:53 PM from Charles W. Bown to Donna Brewer, Paul J. Morris, et al re EPC	5/15/2019	Charles Bown
P-03447	Email dated November 21, 2013, 3:22:28 PM from AuburnWarren@nalcorenergy.com to BFowler@blg.com, Charles W. Bown, et al re Business issue Debrief	5/15/2019	Charles Bown
P-03448	Email dated March 5, 2014, 4:43:31 PM from Charles W. Bown to charleswesleybown re FW: Electricity Review and Oversight	5/15/2019	Charles Bown
P-03449	GNL Briefing Note - Department of Finance - 2015-16 Budget Process	5/15/2019	Charles Bown
P-03450	GNL News Release dated December 21, 2015 re Media Advisory: Announcement of a Review of Muskrat Falls Project	5/15/2019	Charles Bown
P-03451	GNL News Release dated December 21, 2015 re Response Management of the Province's Investment - Government Opens Books on Muskrat Falls Project	5/15/2019	Charles Bown
P-03452	GNL News Release dated December 21, 2015 re Responsible Oversight Committee Releases Review of Muskrat Falls Project Cost and Schedule Management Processes and Controls	5/15/2019	Charles Bown
P-03453	GNL News Release dated April 14, 2016 re 2016 Budget Speech - Restoring Fiscal Confidence and Accountability	5/15/2019	Charles Bown
P-03454	Email dated April 16, 2016, 5:17:37 PM from Charles W. Bown to Julia Mullaley and Todd Stanley re Fw: Presentation to Caucus	5/15/2019	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03455	Email dated June 9, 2016, 5:15:19 PM from Charles W. Bown to Siobhan Coady, Diana Quinton, Megan Sheppard and Tracy English re Fw: Protect at Muskrat Falls Construction Site	5/15/2019	Charles Bown
P-03456	Email dated June 12, 2016, 2:33:57 PM from Charles W. Bown to Siobhan Coady, Diana Quinton, Megan Sheppard and Tracy English re Fw: Final update blockade at MF site has ended - update June 12 at 2:00 pm NST	5/15/2019	Charles Bown
P-03457	Email dated October 6, 2016, 6:37:31 PM from Charles W. Bown to Siobhan Coady, Lesley Clarke, Megan Sheppard, Diana Quinton and Walter Parsons re Statement from Nalcor	5/15/2019	Charles Bown
P-03458	Email dated October 17, 2016, 4:45:23 PM from Charles W. Bown to Siobhan Coady, Diana Quinton, Megan Sheppard and Walter Parsons re FW: Muskrat Falls concerns must be addressed now, says President	5/15/2019	Charles Bown
P-03459	Email dated October 19, 2016, 9:30:14 AM from Colleen G. Janes to Charles W. Bown and John Tompkins re FW: Letter from the Honourable Minister Trimper	5/15/2019	Charles Bown
P-03460	Email dated October 21, 2016, 4:02:08 PM from Charles W. Bown to Bernard Coffey re OCOR-23982 Discussion Questions - Enhanced Federal Loan Guarantee.DOC	5/15/2019	Charles Bown
P-03461	Email dated October 23, 2016, 3:54:16 PM from Donna Brewer to Dennis Sharpe, Craig Martin and Gillian Skinner re Fw: GRS - Major Investment Projects Unit	5/15/2019	Charles Bown
P-03462	GNL News Release dated December 6, 2016 re Charles Bown to lead Major Projects and Initiatives Unit from <i>The Way Forward</i>	5/15/2019	Charles Bown
P-03463	Email dated March 30, 2017, 5:10:30 PM from Angela Onesi to amanner@casselsbrock.com, anne.boudreau@ic.gc.ca, et al re FLG2 Agreement and COREA & PFE Acknowledgement	5/15/2019	Charles Bown
P-03464	AC Substations - Optimal Contract Approach - Decision Support submitted to Nalcor Energy by Power Advocate Canada Ltd. Dated September 7, 2012	5/10/2019	Darren DeBourke
P-03465	Memorandum dated September 14, 2012 from L. Chausse/M. Makky to Darren Debourke, cc R. Power, N. Bechard and J. Kean re Lower Churchill Project - AC Substations Optimate Contract Approach	5/10/2019	Darren DeBourke
P-03466	Email dated October 2, 2013, 10:35 PM from James Meaney to Scott Pelley re LCP Equity Forecast for NL	5/15/2019	Financial Close



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03467	Email dated October 16, 2013, 10:07 PM from James Meaney to Derrick Sturge and Auburn Warren, cc Rob Hull	5/15/2019	Financial Close
P-03468	Email dated October 18, 2013, 11:51:03 AM from jamesmeaney@nalcenergy.com to John Matovich re RFF Path Forward - Key Points for Tomorrow's Discussion	5/15/2019	Financial Close
P-03469	Email dated October 18, 2013, 4:28:12 PM from Paul J. Morris to Charles W. Bown and Tracy English re FW: Minister Request	5/15/2019	Financial Close
P-03470	Email dated October 18, 2013, 4:30:09 PM from Charles W. Bown to Derrick Dalley, cc Darrell Hynes re Fw: Minister Request	5/15/2019	Financial Close
P-03471	Email dated November 1, 2013, 2:02:15 PM from Charles W. Bown to Sharon Griffiths re Fw: Minister Request	5/15/2019	Financial Close
P-03472	Email dated November 1, 2013, 5:53 PM from jamesmeaney@nalcenergy.com to georgechehab@lowerchurchillproject.ca, cc Jason Kean and Lance Clarke re FFC analysis (Sept)	5/15/2019	Financial Close
P-03473	Paul Myrden Handwritten Notes (1)	5/15/2019	Financial Close
P-03474	Paul Myrden Handwritten Notes (2)	5/15/2019	Financial Close
P-03475	Paul Myrden Handwritten Notes (3)	5/15/2019	Financial Close
P-03476	Email dated November 4, 2013, 10:52:57 AM from AuburnWarren@nalcenergy.com to Donna Brewer, cc DSturge@nalcenergy.com, Paul Myrden, et al, re Minister Request - Split of IDC/AFUDC/Financing Fees/Reserves/Other	5/15/2019	Financial Close
P-03477	Email dated November 4, 2013, 6:32 PM from Xeno Martis to AuburnWarren@nalcenergy.com, CraigHippner@nalcenergy.com, et al, cc Xeno Martin re Fw: The Cost Overruns Event of Default [IWOV-Legal.FID1640195]	5/15/2019	Financial Close
P-03478	Email dated November 8, 2013, 9:12 AM from Paul Myrden to Paul J. Morris, Charles W. Bown, Todd Stanley, Donna Brewer, Peter Au and Rob McGrath, cc Tracy English re Cost Overruns	5/15/2019	Financial Close
P-03479	Economic Policy Committee - Agenda dated November 12, 2013	5/15/2019	Financial Close
P-03480	Email dated November 13, 2013, 11:08:00 AM from Paul Myrden to MBradbury@nalcenergy.com and Paul J. Morris, cc ScottPelley@nalcenergy.com, RobHull@nalcenergy.com, et al re Equity Funding Protocol	5/15/2019	Financial Close



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03481	Email dated November 15, 2013, 3:48 PM from jamesmeaney@nalcorenergy.com to kentlegge@nalcorenergy.com and gbennett@nalcorenergy.com, cc geraldcahill@lowerchurchillproject.ca, colleenbaker@lowerchurchillproject.ca, et al re Information for NL Dept Finance	5/15/2019	Financial Close
P-03482	Email dated November 15, 2013, 8:33 PM from jamesmeaney@nalcorenergy.com to gillianandrews@gov.nl.ca, cc Ann Marie Miller, David J. Drover, et al re Fw: Subsequent Event (confidential)	5/15/2019	Financial Close
P-03483	Email dated November 18, 2013, 11:02 AM from jamesmeaney@nalcorenergy.com to Gerald Cahill and Colleen Baker, cc Paul Kennedy and Philip Bursey re Fw: Information for NL Dept Finance	5/15/2019	Financial Close
P-03484	Email dated November 18, 2013, 11:52 AM from jamesmeaney@nalcorenergy.com to gbennett@nalcorenergy.com, pharrington@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca re Fw: Note from Ed on Capital Costs	5/15/2019	Financial Close
P-03485	Email dated November 18, 2013, 11:57 AM from jamesmeaney@nalcorenergy.com to pharrington@lowerchurchillproject.ca, cc gbennett@nalcorenergy.com and lanceclarke@lowerchurchillproject.ca re Fw: Note from Ed on Capital Costs	5/15/2019	Financial Close
P-03486	Email dated November 18, 2013, 2:00 PM from jamesmeaney@nalcorenergy.com to gbennett@nalcorenergy.com, cc Lance Clarke and Paul Harrington re Note from Ed on Capital Costs	5/15/2019	Financial Close
P-03487	Email dated November 18, 2013, 2:23 PM from jamesmeaney@nalcorenergy.com to geraldcahill@lowerchurchillproject.ca and colleenbaker@lowerchurchillproject.ca and philipbursey@lowerchurchillproject.ca re Fw: Information for NL Dept Finance	5/15/2019	Financial Close



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03488	Letter dated December 11, 2013 from Desmond Tranquilla to Ken Chrysolor/Vittoria Robiati re Contract CH0007-001 - Construction of Intake and Powerhouse, Spillway and Transition Dams - Approved for Construction Drawings	5/8/2019	Mauro Palumbo
P-03489	Email dated November 8, 2013, 8:47:54 AM from Paul J. Morris to Todd Stanley, Donna Brewer, Paul Myrden and Yvonne A Power, cc Peter Au, Charles W. Bown and Tracy English re LC - ESA and ESG - Cost Overrun Provisions	5/15/2019	Financial Close
P-03490	Email dated November 20, 2013, 10:38 AM from scottpelley@nalcenergy.com to dawndalley@nalcenergy.com re 3:00 with Ed re Shareholder	5/15/2019	Financial Close
P-03491	Email dated November 21, 2013, 10:11 PM from jamesmeaney@nalcenergy.com to Xeno Martis, derrick sturge/nlhydro, auburn warren/nlhydro and rob hull/nlhydro re Fwd: Way Forward with IE on Cost and Schedule	5/15/2019	Financial Close
P-03492	Email dated November 21, 2013, 10:32 PM from auburnwarren@nalcenergy.com to Derrick Sturge and James Meaney, cc Xeno Martis and Rob Hull re Way Forward with IE on Cost and Schedule	5/15/2019	Financial Close
P-03493	Email dated November 21, 2013, 11:13 AM from jamesmeaney@nalcenergy.com to Alison Manzer re MWH Comments to Canada on Capital Cost	5/15/2019	Financial Close
P-03494	Email dated November 22, 2013, 11:13:21 AM from Paul Myrden to Donna Brewer re FW: Proposed Text for Canada	5/15/2019	Financial Close
P-03495	Email dated December 9, 2013, 12:51:46 PM from Paul Myrden to Yvonne A Power and Donna Brewer re Briefing with Premier today @ 3:00 pm	5/15/2019	Financial Close
P-03496	Email dated February 11, 2014, 11:49:19 AM from Donna Brewer to Paul J. Morris, cc Tansy Mundon, Charles W. Bown and Paul Myrden re FW: Minister Request	5/15/2019	Financial Close
P-03497	Email dated November 11, 2014, 11:54:07 AM from Charles W. Bown to Tracy English re Fw: Minister Request	5/15/2019	Financial Close
P-03498	Email dated March 10, 2014, 11:01:46 AM from DSturge@nalcenergy.com to Donna Brewer, cc AuburnWaren@nalcenergy.com, Charles W. Bown and JamesMeaney@nalcenergy.com re Minister Request	5/15/2019	Financial Close
P-03499	Email dated March 12, 2014, 8:19:24 AM from Pauline Blanche to Charles W. Bown, cc Philip Ivey re Nalcor	5/15/2019	Financial Close





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03500	Email dated March 12, 2014, 1:11:43 PM from Donna Brewer to Paul Myrden, cc Peter Au re Nalcor MF project equity.xlsx	5/15/2019	Financial Close
P-03501	Email dated July 30, 2014, 1:40:48 PM from Jennifer Collingwood to Milly Brown, cc Kevin J. Guest re KM/QA	5/15/2019	Financial Close
P-03502	Email dated July 30, 2014, 1:44 PM from koneill@nlh.nl.ca to emartin@nalcorenergy.com re Fw: Latest Draft	5/15/2019	Financial Close
P-03503	Email dated July 30, 2014, 4:34:18 PM from KONEill@nlh.nl.ca to Jacquelyn Howard, cc DawnDalley@nalcorenergy.com re Wondering if you could share the comms materials on the OC report release?	5/15/2019	Financial Close
P-03504	Email dated July 30, 2014, 4:41:03 PM from koneill@nlh.nl.ca to Tina Newhook re FW: Additional QA: Can you please provide responses to these questions?	5/15/2019	Financial Close
P-03505	Email dated July 30, 2014, 8:29:27 PM from Milly Brown to Julia Mullaley, Charles W. Bown and Donna Brewer re Over sight KMs and Q and As	5/15/2019	Financial Close
P-03506	Email dated July 30, 2014, 8:38:46 PM from gbennett@nalcorenergy.com to Charles Bown, cc Ed Martin and Karen ONeill re MF Costs	5/15/2019	Financial Close
P-03507	Email dated July 31, 2014, 8:46:45 AM from Jennifer Collingwood to Craig Martin, Julia Mullaley and Milly Brown, cc Jacquelyn Howard re Oversight - news release and KM/QA	5/15/2019	Financial Close
P-03508	Email dated November 20, 2016, 12:01 PM from Mark Ellis to Darren Debourke, cc Trina Troke re Confidential: Re: Summary / Outcome of yesterdays meeting with CFLCo	5/10/2019	Darren DeBourke
P-03509	Email dated November 23, 2016, 8:15 AM from Darren Debourke to Greg Fleming re Travel Justification for PES and Montpellier P&C FAT	5/10/2019	Darren DeBourke
P-03510	Letter dated August 5, 2015 from Darren DeBourke to Thierry Martin re Exhibit 17 - Contractor's Responsibility for the Execution of the Civil Works	5/10/2019	Darren DeBourke
P-03511	Letter dated August 11, 2015 from Darren DeBourke to Thierry Martin re Monthly Progress Reports	5/10/2019	Darren DeBourke
P-03512	Letter dated August 17, 2015 from Darren DeBourke to Thierry Martin re CD0501-001-Supply and Install Converter Stations and Transition Compounds - CD0502-001-Construction of ac Substations - Notification of Force Majeure at Muskrat Falls Worksite	5/10/2019	Darren DeBourke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03513	Letter dated August 18, 2015 from Darren DeBourke to Thierry Martin re CD0501-001-Supply and Install Converter Stations and Transition Compounds - CD0502-001-Construction of ac Substations - End of Force Majeure at Muskrat Falls Worksite	5/10/2019	Darren DeBourke
P-03514	Letter dated January 22, 2016 from Darren DeBourke to Thierry Martin re Contractor Performance - Action Plan for Immediate Change to Ensure Successful Project Delivery	5/10/2019	Darren DeBourke
P-03515	Letter dated February 3, 2016 from Darren DeBourke to Thierry Martin re Contractor Performance and summary of Meeting held on January 27, 2016	5/10/2019	Darren DeBourke
P-03516	Letter dated February 18, 2016 from Darren DeBourke to Thierry Martin re Schedule Workshop Concerns and Next Steps	5/10/2019	Darren DeBourke
P-03517	Letter dated March 9, 2016 from Thierry Martin to Darren DeBourke re Contractor Performances / ongoing actions	5/10/2019	Darren DeBourke
P-03518	Letter dated March 16, 2016 from Darren DeBourke to Thierry Martin re Monthly Progress Report Status	5/10/2019	Darren DeBourke
P-03519	Letter dated April 12, 2016 from Thierry Martin to Darren DeBourke re Contractor Performance & Ongoing Actions - Improvement Plan	5/10/2019	Darren DeBourke
P-03520	Letter dated April 19, 2016 from Darren DeBourke to Thierry Martin re Contractor Performance and Ongoing Actions - Improvement Plan	5/10/2019	Darren DeBourke
P-03521	Letter dated May 20, 2016 from Darren DeBourke to Stephen Hall re Muskrat Falls Accommodation Complex	5/10/2019	Darren DeBourke
P-03522	Letter dated May 25, 2016 from Darren DeBourke to Stephen Hall re Outstanding Monthly Progress Reports	5/10/2019	Darren DeBourke
P-03523	Nalcor Energy - Lower Churchill Project presentation dated May 27, 2016 re Lower Churchill Project - GE Grid Steering Committee	5/10/2019	Darren DeBourke
P-03524	Letter dated June 13, 2016 from Darren DeBourke to Stephen Hall re CD0501-001-Supply and Install Converter Stations and Transition Compounds - CD0502-001-Construction of ac Substations - End of Force Majeure at Muskrat Falls Worksite	5/10/2019	Darren DeBourke
P-03525	Letter dated September 29, 2016 from Darren DeBourke to Scott Bianchi re Requirement by Contractor to Provide Compliant Monthly Progress Reports	5/10/2019	Darren DeBourke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03526	Letter dated October 16, 2016 from Darren DeBourke to Scott Bianchi re Notification of Force Majeure at Muskrat Falls	5/10/2019	Darren DeBourke
P-03527	Letter dated October 17, 2016 from Darren DeBourke to Scott Bianchi re End of Force Majeure at Muskrat Falls	5/10/2019	Darren DeBourke
P-03528	Letter dated October 20, 2016 from Darren DeBourke to Scott Bianchi re Notification of Force Majeure at Muskrat Falls	5/10/2019	Darren DeBourke
P-03529	Letter dated October 24, 2016 from Darren DeBourke to Scott Bianchi re Instruction to Demobilize from Muskrat Falls Worksite due to Force Majeure Situation	5/10/2019	Darren DeBourke
P-03530	Letter dated October 26, 2016 from Darren DeBourke to Scott Bianchi re Force Majeure Events at Muskrat Falls	5/10/2019	Darren DeBourke
P-03531	Nalcor Energy - Lower Churchill Project - Minutes of Meeting dated November 4, 2016	5/10/2019	Darren DeBourke
P-03532	Letter dated November 9, 2016 from Darren DeBourke to Scott Bianchi re End of Force Majeure at Muskrat Falls	5/10/2019	Darren DeBourke
P-03533	Email dated March 3, 2016, 9:21 AM from Darren DeBourke to Stephen Hall, cc Paul Harrington, bcc Trina Troke re Action Plans	5/10/2019	Darren DeBourke
P-03534	Nalcor Energy - Lower Churchill Project - Procurement Management Plan dated February 2, 2012	5/14/2019	Des Tranquilla
P-03535	Email dated August 20, 2013, 4:53:03 PM from geraldcahill@lowerchurchillproject.ca to marionorgan@lowerchurchillproject.ca re Fw: Delegation of Authority	5/14/2019	Des Tranquilla
P-03536	Email dated March 12, 2014, 10:15:27 AM from desmondtranquilla@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, cc mikecollins@lowerchurchillproject.ca, neilferguson@lowerchurchillproject.ca, et al re Management Responsibility and Communication of the Astaldi Package	5/14/2019	Des Tranquilla
P-03537	Email dated April 6, 2014, 2:02:28 PM from desmondtranquilla@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, cc robertwoolgar@lowerchurchillproject.ca, mikecollins@lowerchurchillproject.ca, et al	5/14/2019	Des Tranquilla
P-03538	Email dated November 21, 2014, 2:49 PM from desmondtranquilla@lowerchurchillproject.ca to Carlos Fernandez, cc Bruce Hallock, Ed Bush, et al re Cost vs Progress	5/14/2019	Des Tranquilla



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03539	Email dated August 2, 2011, 7:55 PM from Auburn Warren to Ed Martin and Robert Thompson re Fw: Shareholder...	5/15/2019	Charles Bown
P-03540	Email dated June 4, 2013, 3:37 PM from auburnwarren@nalcenergy.com to Charles Bown, cc derrick sturge/nlhydro and Paul J. Morris re FLG CPs	5/15/2019	Charles Bown
P-03541	Email dated October 6, 2013, 2:28 PM from Ed Martin to Charles Bown re Fw: Cabinet	5/15/2019	Charles Bown
P-03542	Email dated October 27, 2013, 11:30 PM from Ed Martin to Charles Bown, Gilbert Bennett and Dawn Dalley re Some thoughts	5/15/2019	Charles Bown
P-03543	Email dated November 3, 2013, 7:37 PM from Ed Martin to Charles Bown	5/15/2019	Charles Bown
P-03544	Email dated November 11, 2013, 7:46 PM from Charles Bown to DSturge@nalcenergy.com re EPC	5/15/2019	Charles Bown
P-03545	Email dated November 22, 2013, 11:13:21 AM from Paul Myrden to Donna Brewer re FW: Proposed Text for Canada	5/15/2019	Charles Bown
P-03546	Email dated November 30, 2013, 2:20:04 PM from Charles W. Bown to Julia Mullaley and Paula Burt re Fw: Latest from Alison	5/15/2019	Charles Bown
P-03547	Email dated February 20, 2014, 6:53 PM from Ed Martin to Karen O'Neill, Dawn Dalley, et al re Meeting tomorrow	5/15/2019	Charles Bown
P-03548	Email dated March 10, 2014, 10:50 AM from dsturge@nalcenergy.com to Donna Brewer, cc Charles Bown, auburnwarren@nlhydro, and jamesmeaney@nlhydro re Minister Request	5/15/2019	Charles Bown
P-03549	Email dated April 16, 2014, 10:38 AM from Ed Martin to Dawn Dalley, Charles Bown and Gilbert Bennett re Fw: Long time no contact	5/15/2019	Charles Bown
P-03550	Email dated April 25, 2014, 8:23 AM from dawndalley@nalcenergy.com to Charles Bown, cc Ed Martin re VOCM	5/15/2019	Charles Bown
P-03551	Email dated June 24, 2014, 9:32 PM from Charles W. Bown to Ed Martin, Dawn Dalley, et al re Muskrat Falls presentation	5/15/2019	Charles Bown
P-03552	Email dated June 24, 2014, 10:03 PM from koneill@nlh.nl.ca to Charles Bown and Diana Quinton, cc emartin@nalcenergy.com, dawndalley@nalcenergy.com and gbennett@nalcenergy.com re Draft speaking notes and public presentation on MF value/cost	5/15/2019	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03553	Nalcor Energy - Lower Churchill Project presentation dated June 24, 2014 re Muskrat Falls Project - Independent Engineer Overview	5/15/2019	Charles Bown
P-03554	Email dated July 24, 2014, 9:41 AM from gbennett@nalcorenergy.com to Charles Bown re Risk	5/15/2019	Charles Bown
P-03555	Email dated July 30, 2014, 8:39 PM from gbennett@nalcorenergy.com to Charles Bown, cc Ed Martin and Karen O'Neill re MF Costs	5/15/2019	Charles Bown
P-03556	Email dated December 14, 2014, 1:13 PM from dawndalley@nalcorenergy.com to Charles Bown re Questions and Answers Updated	5/15/2019	Charles Bown
P-03557	Email dated February 4, 2015, 3:40 PM from pharrington@lowerchurchillproject.ca to Charles Bown, cc gbennett@nalcorenergy.com re meeting with Craig Martin	5/15/2019	Charles Bown
P-03558	Email dated March 27, 2015 from pharrington@lowerchurchillproject.ca to Craig Martin, cc Gilbert Bennett and Charles Bown re Status on Current MF Oversight Committee Requests	5/15/2019	Charles Bown
P-03559	Email dated April 26, 2015, 12:51:58 PM from emartin@nalcorenergy.com to Charles Bown re Fwd: Value to Shareholder Presentation	5/15/2019	Charles Bown
P-03560	Email dated May 25, 2015, 8:29:00 AM from gbennett@nalcorenergy.com to Charles Bown re Integrated cover	5/15/2019	Charles Bown
P-03561	Email dated June 24, 2015, 5:46:43 PM from emartin@nalcorenergy.com to Charles Bown re Cabinet Presentation for Tomorrow	5/15/2019	Charles Bown
P-03562	Email dated August 11, 2015, 1:57:04 PM from koneill@nlh.nl.ca to Charles Bown, cc gbennett@nalcorenergy.com re FW: MF Update schedule	5/15/2019	Charles Bown
P-03563	Email dated August 13, 2015, 8:53 PM from koneill@nlh.nl.ca to Charles Bown re CHANGE IN PROTEST SITUATION - Update on Protest Activity at two Muskrat Falls work sites - Update as of 5:30 pm NST Aug 13	5/15/2019	Charles Bown
P-03564	Email dated September 11, 2015, 11:34:50 PM from auburnwarren@nalcorenergy.com to Charles Bown cc Ed Martin, Dawn Dalley, Derrick Sturge, Dave Jones and Dave Jones re Rate Smoothing	5/15/2019	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03565	Nalcor Energy - Lower Churchill Project presentation dated September 16, 2015 re Project Update - Oversight Committee	5/15/2019	Charles Bown
P-03566	Email dated September 26, 2015, 6:54 PM from dawndalley@nalcenergy.com to Charles Bown re Fwd: Commercially sensitive comments in the E&Y report	5/15/2019	Charles Bown
P-03567	Email dated September 26, 2015, 11:52 PM from emartin@nalcenergy.com to Charles Bown re Still up?	5/15/2019	Charles Bown
P-03568	Email dated September 28, 2015, 2:54 PM from auburnwarren@nalcenergy.com to koneill@nlh.nl.ca, cc Dave Jones, Dawn Dalley, et al re Rates/Bills Data - DG3 vs 2014 vs Now	5/15/2019	Charles Bown
P-03569	Email dated December 20, 2015, 12:56 PM from pharrington@lowerchurchillproject.ca to Charles Bown re Call to Canada/IE on Monday PM	5/15/2019	Charles Bown
P-03570	Email dated January 22, 2016, 9:09 AM from gbennett@nalcenergy.com to Charles Bown re Follow up on EY request regarding Board minutes, etc.	5/15/2019	Charles Bown
P-03571	Email dated January 22, 2016, 5:36:43 PM from emartin@nalcenergy.com to Julia Mullaley, cc Charles Bown re Draft Cabinet Presentation	5/15/2019	Charles Bown
P-03572	Email dated February 8, 2016, 8:41 PM from emartin@nalcenergy.com to Charles Bown re MF Bullet points	5/15/2019	Charles Bown
P-03573	Email dated February 8, 2016, 10:45 PM from emartin@nalcenergy.com to Charles Bown re MF Bullet points	5/15/2019	Charles Bown
P-03574	Email dated February 24, 2016, 4:05 PM from emartin@nalcenergy.com to Charles Bown, cc Derrick Sturge re Fw: Governance Deck	5/15/2019	Charles Bown
P-03575	Email dated June 16, 2016, 2:44 PM from auburnwarren@nalcenergy.com to Charles Bown, Craig Martin, and Donna Brewer, cc dsturge@nalcenergy.com, davejones@nalcenergy.com, et al re Additional information for Province	5/15/2019	Charles Bown
P-03576	Nalcor Energy - Lower Churchill Project presentation dated June 23, 2016 re Lower Churchill Project - Briefing the Oversight Committee	5/15/2019	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03577	Email dated August 2, 2016, 5:02:25 PM from Charles W. Bown to Julia Mullaley and Krista Quinlan re Fw: Key Messages and Q&As re: Astaldi bridge document	5/15/2019	Charles Bown
P-03578	GNL Information Note - Department of Natural Resources dated September 27, 2016 re September 23 Meeting on Enhanced Federal Loan Guarantee (FLG2)	5/15/2019	Charles Bown
P-03579	Email dated December 4, 2009, 1:24:22 PM from elizabethgray@nalcorenergy.com to kentlegge@nalcorenergy.com and robhull@nalcorenergy.com, cc carolannelutz@nalcorenergy.com and gmittchell@nalcorenergy.com re Upper Churchill Redress Agreement	5/15/2019	Charles Bown
P-03580	Email dated August 14, 2015, 4:35:14 PM from emartin@nalcorenergy.com to Charles Bown re LCP Deck - Commercially Sensitive and Confidential	5/15/2019	Charles Bown
P-03581	Contract of Employment dated January 25, 2017 between Her Majesty the Queen in Right of Newfoundland and Labrador and Charles Bown	5/15/2019	Charles Bown
P-03582	Letter dated October 29, 2015 from Ernst & Young to Julia Mullaley re Review of Muskrat Falls Project Cost and Schedule Management Processes and Controls	5/13/2019	Michael Kennedy
P-03583	Letter dated October 29, 2015 from Ernst & Young to Julia Mullaley re Review of Muskrat Falls Project Cost and Schedule Management Processes and Controls (Full)	5/13/2019	Michael Kennedy
P-03584	Letter dated December 18, 2015 from Gilbert Bennett to Julia Mullaley re Review of Muskrat Falls Project Cost and Schedule Management Processes and Controls	5/13/2019	Michael Kennedy
P-03585	EY presentation dated December 20, 2015 re Government of Newfoundland and Labrador - Request for EY to Review Project Cost, Schedule and Associated Risk of the Muskrat Falls Project	5/13/2019	Michael Kennedy
P-03586	Muskrat Falls Oversight Committee - Review of Project Cost and Schedule Forecast and Related Risk dated January 14, 2016	5/13/2019	Michael Kennedy
P-03587	Muskrat Falls Oversight Committee - Review of Implementation of the Recommendations from the EY Interim Report dated April 8, 2016	5/13/2019	Michael Kennedy





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03588	Letter dated August 31, 2017 from Stan Marshall to Charles Bown re Response to EY Report	5/13/2019	Michael Kennedy
P-03589	Nalcor Briefing Note dated March 7, 2016 re Implications of Cancelling or Significantly Delaying the Muskrat Falls Project	5/15/2019	Charles Bown
P-03590	GNL Information Note - Department of Environment and Conservation dated August 24, 2016 re Methylmercury Mitigation Workshop and Human Health Risk Assessment Plan for Lower Churchill Generation Project	5/15/2019	Charles Bown
P-03591	GNL Decision/Direction Note - Department of Environment and Climate Change dated September 20, 2016 re Methylmercury Workshop Outcome Assessment regarding the Lower Churchill Generation Project	5/15/2019	Charles Bown
P-03592	EY Contract and Billing Summary dated March 6, 2014 to June 2, 2017	5/13/2019	Michael Kennedy
P-03593	EY presentation dated March 11, 2016 re Muskrat Falls Project Review - Budget Status Report	5/13/2019	Michael Kennedy
P-03594	Excerpt from Scott O'Brien's text messages dated April 2, 2019	5/14/2019	Des Tranquilla
P-03595	Email dated November 22, 2011, 10:46:40 AM from Paul G. Scott to Rob McGrath and Philip Ivimey re FW: Upper Churchill Redress Agreement - Settlement Payments	5/15/2019	Charles Bown
P-03596	Email dated January 29, 2012, 8:17:04 PM from Paul G. Scott to Charles W. Bown	5/15/2019	Charles Bown
P-03597	GNL Memorandum to Executive Council dated February 16, 2012 re Funding of the Churchill Fall Hydro Electric Development Redress Agreement	5/15/2019	Charles Bown
P-03598	GNL Cabinet Secretariat Analysis dated February 21, 2012 re Funding of the Churchill Falls Hydro Electric Development Redress Agreement	5/15/2019	Charles Bown
P-03599	Email dated November 26, 2012, 5:03:22 PM from James Meaney to Derrick Sturge and Charles Bown re NR-Can	5/15/2019	Charles Bown
P-03600	Email dated November 26, 2012, 5:17:16 PM from Derrick Sturge to Charles Bown re NR-Can	5/15/2019	Charles Bown
P-03601	Email dated November 14, 2013, 11:03:45 AM from dsturge@nalcorenergy.com to Ed Martin re FLG CP Status	5/15/2019	Charles Bown
P-03602	Email dated November 14, 2013, 11:08:07 AM from dsturge@nalcorenergy.com to Auburn Warren and Ed Martin, cc Charles Bown re FLG CP Status	5/15/2019	Charles Bown



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03603	Email dated May 16, 2013, 4:35:47 AM from Charles W. Bown to Jamie Chippett, cc Tracy English re Fw: Methyl Mercury Speaking Points.doc	5/15/2019	Charles Bown
P-03604	MIT Technology Review dated July 21, 2016 re Full Scale of Olympic Financial Disasters Revealed	5/15/2019	Michael Kennedy
P-03605	Email dated November 19, 2013, 2:25 PM from jamesmeaney@nalcenergy.com to Derrick Sturge, Auburn Warren, Rob Hull and Craig Hippert re Fw: Updated Capital Costs	5/15/2019	Financial Close
P-03606	Email dated November 9, 2013, 11:50 AM from jamesmeaney@nalcenergy.com to Home re Fw: Variance Explanation for Feds	5/15/2019	Financial Close
P-03607	Email dated November 28, 2013, 4:02:59 PM from jamesmeaney@nalcenergy.com to edbush@lowerchurchillproject.ca, cc Ed Bush, George Chehab and Paul Harrington re MF/LTA/LIL Budgets	5/15/2019	Financial Close
P-03608	Email dated November 8, 2013, 10:56:46 PM from jamesmeaney@nalcenergy.com to georgechehab@lowerchurchillproject.ca, cc Ed Bush, Jason Kean, Lance Clarke and Paul Harrington, bcc Auburn Warren re Variance Explanation for Feds	5/15/2019	Financial Close
P-03609	Email dated November 19, 2013, 9:16:29 PM from jamesmeaney@nalcenergy.com to John Bate and darren.marsh@aon.ca, cc Marilyn Leonard, Rob Hull, Paul Harrington and Lance Clarke re Updated Capital Costs for Insurance Submissions (Confidential)	5/15/2019	Financial Close
P-03610	Email dated November 18, 2013, 2:12:07 PM from JamesMeaney@nalcenergy.com to Paul Myrden re Fw: Cost Overruns - The language for s.4.10 of the FLG Term Sheet [IWOV-Legal.FID1640195]	5/15/2019	Financial Close
P-03611	Email dated November 20, 2013, 12:05:12 PM from Xeno Martis to CraigHippert@nalcenergy.com, Auburn Warren, et al, cc Angela Ones, Felix Gutierrez, et al re FW: NL - Cost Overruns	5/15/2019	Financial Close



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03612	Email dated November 17, 2013, 2:46:26 AM from Linda L. Bertoldi to Paul Myrden, Randy Pelletier, et al, cc Linda L. Bertoldi and Bruce E. Fowler re FW: Cost Overruns - The language for s.4.10 of the FLG Term Sheet [IWOV-Legal.FID1640195]	5/15/2019	Financial Close
P-03613	Email dated November 16, 2013, 1:56:05 PM from DSturge@nalcenergy.com to Donna Brewer, Paul Myrden, et al re Fw: Cost Overruns - The language for s.4.10 of the FLG Term Sheet [IWOV-Legal.FID1640195]	5/15/2019	Financial Close
P-03614	Email dated November 25, 2013, 4:20:23 PM from Tansy Mundon to Paul Myrden, Donna Brewer, et al re Mid Year Update Qs and As.docx	5/15/2019	Financial Close
P-03615	Email dated November 12, 2013, 9:38:27 AM from Todd Stanley to Charles W. Bown, cc Randy Pelletier, Meaghan McConnell, et al re NL IGA	5/15/2019	Financial Close
P-03616	Email dated jasonkean@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca re Fw: Meeting in Toronto	5/21/2019	Ron Power
P-03617	Letter dated September 27, 2013 from Ed Bush to Jason Kean re Project Management Support Services - Lower Churchill Project - Project Controls Manager	5/21/2019	Ron Power
P-03618	Master Services Agreement - LC-PM-149 for Professional Services for Lower Churchill Project between Nalcor Energy and PMX Inc. dated September 30, 2013	5/21/2019	Ron Power
P-03619	Nalcor Energy - Lower Churchill Project - Purchase Order dated October 10, 2013 re LCP01714 - Professional Services - Ed Bush	5/21/2019	Ron Power
P-03620	Email dated October 29, 2013, 10:10:31 AM from scotto'brien@lowerchurchillproject.ca to robert.woolgar/nlhydro and faustina corrnick/nlhydro re Fwd: Resume for Senior Contracts Administrator - Mel Melhem	5/21/2019	Ron Power
P-03621	Nalcor Energy - Lower Churchill Project - Purchase Order dated November 27, 2013 re LCP01780 - Professional Services - Mel Melhem	5/21/2019	Ron Power
P-03622	Email dated January 30, 2014, 8:03:53 AM from ronpower@lowerchurchillproject.ca to jasonkean@lowerchurchillproject.ca re Senior Planner CVs	5/21/2019	Ron Power
P-03623	Nalcor Energy - Lower Churchill Project - Requisition dated January 30, 2014 re Extension of Ed Bush	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03624	Nalcor Energy - Lower Churchill Project Change Order dated February 12, 2014 re LCP01714 - Professional Services - Ed Bush	5/21/2019	Ron Power
P-03625	Email dated February 24, 2014, 3:27:32 PM from nancysarron@lowerchurchillproject.ca to colleensutton@lowerchurchillproject.ca, cc faustinaconick@lowerchurchillproject.ca re Fw: Contract Administrator CVs	5/21/2019	Ron Power
P-03626	Email dated February 28, 2014, 2:47:12 PM from jasonkean@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca re Fw: Proposal for Senior Planner - Component 1	5/21/2019	Ron Power
P-03627	Assignment Agreement between Nalcor Energy and PMX Inc. dated March 5, 2014	5/21/2019	Ron Power
P-03628	Nalcor Energy - Lower Churchill Project Purchase Order dated March 18, 2014 re LCP01913 - Professional Services - Andrew Whitty	5/21/2019	Ron Power
P-03629	Change Order dated December 4, 2014 re LCP01780 - Professional Services - Mel Melhem	5/21/2019	Ron Power
P-03630	Change Order dated December 19, 2014 re LCP02346 - Professional Services - Anthony Embury	5/21/2019	Ron Power
P-03631	Email dated April 13, 2015, 3:13:40 PM from scottobrien@lowerchurchillproject.ca to Ron Power re Resume for Peter Tsekouras	5/21/2019	Ron Power
P-03632	Purchase Change Order dated July 10, 2015 re LCP01927 - Professional Services - Hicham Geres	5/21/2019	Ron Power
P-03633	Personnel Requisition - Renewal dated June 20, 2016 re Peter Tsekouras	5/21/2019	Ron Power
P-03634	Letter dated April 23, 2019 from Deborah Hutchings to Barry Learmonth re Ron Power - Reply to Summons to Produce dated 11 April 2019	5/21/2019	Ron Power
P-03635	Response to GT RFI #Q10.34 dated November 7, 2018	5/21/2019	Project Management Team
P-03636	Gilbert Bennett - Travel Authorizations - 2012 - 2018	5/21/2019	Project Management Team



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03637	Scott O'Brien - Travel Authorizations - 2012 - 2018	5/21/2019	Project Management Team
P-03638	Email dated September 26, 2015, 5:38:30 PM from dawndalley@nalcenergy.com to pharrington@lowerchurchillproject.ca to Ed Martin, Gilbert Bennett, Karen O'Neill, Lance Clarke and Steve Pellerin re Commercially sensitive comments in the E&Y report	5/21/2019	Project Management Team
P-03639	Email dated March 28, 2014, 10:13:46 AM from jamesmeaney@nalcenergy.com to Paul J. Morris, cc Derrick Sturge, Mark Bradbury, et al re Muskrat Falls Oversight	5/21/2019	Project Management Team
P-03640	Email dated April 10, 2014, 2:50:28 PM from jamesmeaney@nalcenergy.com to Alison Manzer re NL MF oversight / IE process	5/21/2019	Project Management Team
P-03641	Email dated May 26, 2014, 3:54:49 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com re Report for Government - re oversight	5/21/2019	Project Management Team
P-03642	Email dated October 20, 2014, 9:17:21 AM from jamesmeaney@lowerchurchillproject.ca to dsturge@nalcenergy.com re Fw: Oversight Committee (OC)	5/21/2019	Project Management Team
P-03643	Email dated November 27, 2014, 1:14:34 PM from pharrington@lowerchurchillproject.ca to Ed Bush and Brian Crawley, cc Brian Crawley and George Chehab re confirmation	5/21/2019	Project Management Team
P-03644	Email dated November 28, 2014, 1:29:59 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com, cc jamesmeaney@lowerchurchillproject.ca, koneill@nlh.nl.ca and edbush@lowerchurchillproject.ca re OC and IE meeting today	5/21/2019	Project Management Team
P-03645	Email dated December 7, 2014, 1:27:51 PM from pharrington@lowerchurchillproject.ca to koneill@nlh.nl.ca and janinemccarthy@nalcenergy.com, cc Ed Bush, Gilbert Bennett, James Meaney and Robert Woolgar re Update Q & As from OC	5/21/2019	Project Management Team
P-03646	Email dated December 23, 2014, 6:07 PM from jamesmeaney@lowerchurchillproject.ca to Paul Harrington, cc Gilbert Bennett re Oversight Committee	5/21/2019	Project Management Team



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03647	Email dated March 18, 2015, 9:57:16 AM from mbradbury@nalcenergy.com to jamesmeaney@lowerchurchillproject.ca, cc stevepellerin@lowerchurchillproject.ca, alisonball@nalcenergy.com and douglaswoodford@nalcenergy.com re OC Meeting on EY Scope, etc.	5/21/2019	Project Management Team
P-03648	Email dated June 22, 2015, 11:34:32 AM from pharrington@lowerchurchillproject.ca to emartin@nalcenergy.com, cc Charles Bown and Gilbert Bennett, bcc lanceclarke@lowerchurchillproject.ca re Report feedback as requested	5/21/2019	Project Management Team
P-03649	Email dated September 25, 2015, 1:03:47 PM from pharrington@lowerchurchillproject.ca to dawndalley@nalcenergy.com, cc Ed Martin and Gilbert Bennett re E&Y and OC questions	5/21/2019	Project Management Team
P-03650	Email dated September 26, 2015, 9:23 PM from gbennett@nalcenergy.com to Paul Harrington re Commercially sensitive comments in the E&Y report	5/21/2019	Project Management Team
P-03651	Email dated September 28, 2015, 10:20 PM from jamesmeaney@lowerchurchillproject.ca to Dawn Dalley, cc Gilbert Bennett, Lance Clarke, Paul Harrington and Steve Pellerin re Draft Report	5/21/2019	Project Management Team
P-03652	Nalcor Energy - Lower Churchill Project presentation dated January 2016 re Ernst & Young Cost and Schedule Forecast Review	5/21/2019	Project Management Team
P-03653	Email dated January 14, 2016, 4:27 PM from emartin@nalcenergy.com to Gilbert Bennett, Paul Harrington and Lance Clarke re Revised wording	5/21/2019	Project Management Team
P-03654	Email dated February 2, 2016, 8:59:33 AM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com and emartin@nalcenergy.com, cc lanceclarke@lowerchurchillproject.ca and brian crawley@lowerchurchillproject.ca re EY Information Requests	5/21/2019	Project Management Team



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03655	Email dated February 9, 2016, 10:09:10 AM from pharrington@lowerchurchillproject.ca to jnullaley@gov.nl.ca, cc Charles Bown, Gilbert Bennett and Steve Pellerin re Follow up to EY meeting	5/21/2019	Project Management Team
P-03656	Email dated February 29, 2016, 4:19:27 PM from pharrington@lowerchurchillproject.ca re Feedback	5/21/2019	Project Management Team
P-03657	Email dated March 12, 2016, 11:01 AM from pharrington@lowerchurchillproject.ca to koneill@nlh.nl.ca, cc Brian Crawley, Deanne Fisher, et al re EY & OC Report Release - Comms Review Karen/Deanne	5/21/2019	Project Management Team
P-03658	Letter dated November 16, 2018 from Shirley A. Walsh to Cheryl Blundon re Newfoundland and Labrador Hydro - the Board's Investigation and Hearing into Supply Issues and Power Outages on the Island Interconnected System - Reliability and Resource Adequacy Study - November 2018	5/21/2019	Project Management Team
P-03659	The Liberty Consulting Group - Review of Newfoundland and Labrador Hydro Power Supply Adequacy and Reliability Prior to and Post Muskrat Falls - Final Report - Executive Summary dated August 19, 2016	5/21/2019	Project Management Team
P-03660	Uncle Gnarley news article dated March 25, 2019 re More Pre-Sanction Fraud or Incompetence?	5/21/2019	Project Management Team
P-03661	Email dated March 18, 2018, 3:54 PM from pharrington@lowerchurchillproject.ca to gbennett@nalconenergy.com and karenoneill@nalconenergy.com, cc ronpower@lowerchurchillproject.ca re Pam Frampton article	5/21/2019	Project Management Team
P-03662	Letter dated October 16, 2016 from Scott O'Brien to Aaron Rietveld re Force Majeure Declaration by Company	5/21/2019	Project Management Team
P-03663	Stakeholder Updated - Blockade at Muskrat Falls Main Gate - Started October 16, 2016 dated October 26, 2016	5/21/2019	Project Management Team
P-03664	Letter dated October 20, 2016 from Aaron Rietveld to Scott O'Brien re Force Majeure Declaration by Company	5/21/2019	Project Management Team





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03665	Nalcor Energy - Project Management Project - Project Change Notice dated November 7, 2016 re PCN-0690 Muskrat Falls - Demonstrations and Protests (October 2016)	5/21/2019	Project Management Team
P-03666	Nalcor Energy - Project Management Project - Project Change Notice dated January 16, 2017 re PCN-0706 Creation of a Commitment Package for Potential Costs Associated with Future Protests at the Muskrat Falls Site	5/21/2019	Project Management Team
P-03667	SNC-Lavalin - Nalcor Energy - Project Cost Status - Project: 505573 : Lower Churchill Project - Period 071 from April 27, 2017 to May 31, 2017	5/21/2019	Project Management Team
P-03668	Letter dated May 3, 2016 from Don Delarosbil to Scott O'Brien re Lack of Resources - Ironworkers	5/21/2019	Project Management Team
P-03669	Westney Consulting Group presentation dated June 2018 re Lower Churchill Project - Muskrat Falls Generation - Updated Risk Assessment - Discussion Document	5/21/2019	Project Management Team
P-03670	Email dated September 21, 2014, 3:28:58 PM from pharrington@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca re Ron's Concerns re Astaldi	5/21/2019	Project Management Team
P-03671	Nalcor Energy - Lower Churchill Project presentation dated January 20, 2016 re Astaldi Update	5/21/2019	Project Management Team
P-03672	Justification for incremental compensation	5/21/2019	Project Management Team
P-03673	Letter dated July 22, 2017 from Don Delarosbil to Scott O'Brien re Tone of recent letters	5/21/2019	Project Management Team
P-03674	Nalcor Energy - Lower Churchill Project - Internal Audit Project # 17-30 - Report Name: Lower Churchill Project Conflict of Interest Audit dated April 23, 2018	5/21/2019	Ron Power
P-03675	Nalcor Energy - Lower Churchill Project - CH0007 Management Report - Week #26 - Reporting Period: June 24, 2018 to June 28, 2018	5/21/2019	Ron Power
P-03676	Curriculum Vitae - Ronald Power	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03677	Montreal Engineering Company Limited - Federal Republic of Nigeria - National Electric Power Authority - Jebba Hydroelectric Development - Contract No. 14 NEP 5838-8 for General Civil Works - Sanction No. 42-104-02-14 - Volume 1 dated January 31, 1979	5/21/2019	Ron Power
P-03678	Petro-Canada 2008 Salary and Benefits Summary	5/21/2019	Ron Power
P-03679	Scope of Work and Technical Attachments	5/21/2019	Ron Power
P-03680	Form Letter dated February XX, 2009 from Clifford C. Rowe re Expression of Interest (EOI) No. "G-002" - Engineering Design and Project Support Agreement - Lower Churchill Project Development	5/21/2019	Ron Power
P-03681	Lower Churchill Project - Contract Packages List & Engineering Deliverables by Package dated January 20, 2009	5/21/2019	Ron Power
P-03682	SNC-Lavalin - Hydroelectric Projects over \$100,000,000 dated April 8, 2009	5/21/2019	Ron Power
P-03683	SNC-Lavalin - Major Civil Engineering Projects over \$1,000,000,000 dated April 8, 2009	5/21/2019	Ron Power
P-03684	Letter dated December 19, 2011 from Normand Bécard to Ron Power re Lower Churchill Development - Agreement LC-G-002 - Engineering, Procurement and Construction Management (EPCM) Services - Component 1 Project Manager	5/21/2019	Ron Power
P-03685	Exhibit 3 - Scope of Services	5/21/2019	Ron Power
P-03686	Email dated April 17, 2012, 7:13 PM from Ron Power to Geoff Marshall, LCP - SNC, et al, re Information Systems (IS/IT) Task Force	5/21/2019	Ron Power
P-03687	SNC Resumes received - Postings July 24, 2014 to February 1, 2019 - Report updated February 4, 2019	5/21/2019	Ron Power
P-03688	Nalcor Energy - Lower Churchill Project - SNC-Lavalin - Trip Evaluation Report - Contractor Project Site Visits - Related Package Number: CH0007 - Package Title: Intake, Powerhouse, Spillway and Transition Dams dated April 14, 2013	5/21/2019	Ron Power
P-03689	Nalcor Energy - Astaldi Canada Final Presentation dated September 4, 2013 re Muskrat Falls Generation	5/21/2019	Ron Power
P-03690	Astaldi Subs	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03691	Email dated November 12, 2018, 10:57 AM from Ron Power to Scott O'Brien, Paul Harrington, et al re Some History re Astaldi's Project Managers	5/21/2019	Ron Power
P-03692	Letter dated May 15, 2014 from Scott O'Brien to Guido Venturini re Contact Information - Construction Supervision Personnel	5/21/2019	Ron Power
P-03693	Letter dated December 8, 2014 from Desmond Tranquilla to Jose Alves re Agreement No: CH0007-001 - Title: Construction of Intake and Powerhouse, Spillway and Transition Dams - Mr. Bill Knox and Mr. Roy Collier becoming Astaldi employees (with Construction Flowchart - Effective January 2015)	5/21/2019	Ron Power
P-03694	Photos of Construction Site provided by Ron Power dated April 25 or 26, 2014	5/21/2019	Ron Power
P-03695	Position held in 2013/2014 spreadsheet (provided by Ron Power)	5/21/2019	Ron Power
P-03696	Agreement 15436-OB for Professional Services for The Lower Churchill Project between Newfoundland and Labrador Hydro and RJP Services dated January 21, 2008	5/21/2019	Ron Power
P-03697	Amending Agreement Number 1 between Newfoundland and Labrador Hydro and RJP Services Inc. dated December 5, 2008	5/21/2019	Ron Power
P-03698	Amending Agreement Number 3 between Nalcor Energy and RJP Services Inc. dated July 21, 2011	5/21/2019	Ron Power
P-03699	Email dated August 11, 2013, 2:11:19 PM from ronpower@lowerchurchillproject.ca to markmcgrath@lowerchurchillproject.ca, cc scotto'brien@lowerchurchillproject.ca re Resumes: Ron and Scott	5/21/2019	Ron Power
P-03700	Amending Agreement Number 7 between Lower Churchill Management Corporation and RJP Services Inc. dated July 7, 2014	5/21/2019	Ron Power
P-03701	Amending Agreement Number 8 between Lower Churchill Management Corporation and RJP Services Inc. dated June 10, 2015	5/21/2019	Ron Power
P-03702	Amending Agreement Number 10 between Lower Churchill Management Corporation and RJP Services Inc. dated May 18, 2017	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03703	Email dated May 11, 2016, 9:14:24 PM from ronpower@lowerchurchillproject.ca to Paul Harrington, bcc Ron Power re Pls send me your personal emails...I want to send you some info	5/21/2019	Ron Power
P-03704	Email dated September 3, 2013, 5:40:09 PM from ronpower@lowerchurchillproject.ca to paulharrington/nlhydro, cc bob barnes/nlhydro re North Spur	5/21/2019	Ron Power
P-03705	Email dated November 26, 2014, 4:48:37 PM from ronpower@lowerchurchillproject.ca to scotto'brien@lowerchurchillproject.ca, pharrington@lowerchurchillproject.ca, et al re Confidential: Fw: S011-L010-200-170330-00222 North Spur Design & Request for Hydro Geological Studies 25 Nov 2013	5/21/2019	Ron Power
P-03706	Nalcor Energy - Lower Churchill Project - Muskrat Falls Generation Plan - Construction Phase dated January 1, 2016	5/21/2019	Ron Power
P-03707	Email dated November 7, 2013, 2:53 PM from ronpower@lowerchurchillproject.ca to scotto'brien@lowerchurchillproject.ca re Fw: Astaldi progress question	5/21/2019	Ron Power
P-03708	Email dated November 15, 2013, 3:15:44 PM from scotto'brien@lowerchurchillproject.ca to desmond_tranquilla/nlhydro re Astaldi	5/21/2019	Ron Power
P-03709	Email dated January 14, 2014, 8:41:48 AM from pharrington@lowerchurchillproject.ca to scotto'brien@lowerchurchillproject.ca, ronpower@lowerchurchillproject.ca, et al re Astaldi Concerns	5/21/2019	Ron Power
P-03710	Email dated January 16, 2014, 2:19:32 PM from ronpower@lowerchurchillproject.ca to pathussey@lowerchurchillproject.ca, pharrington@lowerchurchillproject.ca, et al re Fw: Astaldi RCC Experience - summary note	5/21/2019	Ron Power
P-03711	Email dated March 30, 2014, 3:48:40 PM from pharrington@lowerchurchillproject.ca to ron_power/nlhydro re Confidential: Fw: Astaldi Steering Committee Meeting - outcome	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03712	Email dated April 18, 2014, 4:01:15 PM from pharrington@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca, cc Ed Bush, Ed Over, et al re Astaldi	5/21/2019	Ron Power
P-03713	Email dated October 8, 2014, 7:49:56 AM from scottobrien@lowerchurchillproject.ca to Ron Power, cc Ed Bush re Astaldi ICS Schedule	5/21/2019	Ron Power
P-03714	Email dated November 20, 2014 from edbush@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca, scottobrien@lowerchurchillproject.ca, et al, cc georgechehab@lowerchurchillproject.ca re Astaldi Cost Analysis	5/21/2019	Ron Power
P-03715	Email dated November 20, 2014, 9:07:17 AM from ronpower@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca, et al re Confidential: For Info	5/21/2019	Ron Power
P-03716	Email dated November 30, 2014, 9:27:48 PM from ronpower@lowerchurchillproject.ca to Paul Harrington re I have every confidence in you	5/21/2019	Ron Power
P-03717	Email dated January 26, 2015, 9:50:50 AM from ronpower@lowerchurchillproject.ca to Ron Power, bcc Ron Power re Fwd: More Notes	5/21/2019	Ron Power
P-03718	Email dated January 29, 2015, 4:36:51 PM from pharrington@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca, cc Brian Crawley, Ed Bush, et al re Astaldi cash flow	5/21/2019	Ron Power
P-03719	Email dated February 1, 2015, 12:27:08 PM from ronpower@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca re Hi Ron just checking in	5/21/2019	Ron Power
P-03720	Email dated March 5, 2015, 3:16:13 PM from Mike Harris to brucehallock@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca, et al re Confidential	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03721	Email dated March 17, 2015, 5:20 PM from ronpower@lowerchurchillproject.ca to michaelharris@lowerchurchillproject.ca re Fw: Astaldi: Revised Monthly Report No. 1 Fw: NE-LCP-TRANSMIT-017207: INFORMATION (WF-006757) Component 1 - CH0007 - Construction of Intake, Powerhouse Spillway and Transition Dams - Astaldi Document for Review PM-A06 (Due 26-Apr-2014) Lead Reviewe...	5/21/2019	Ron Power
P-03722	Email dated August 4, 2015, 7:35:43 AM from pharrington@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca re Your insight on the schedule	5/21/2019	Ron Power
P-03723	Email dated June 3, 2016, 3:33 PM from Richard Harding to Scott O'Brien, ronaldpower re Final Report_Optimization Schedule Study	5/21/2019	Ron Power
P-03724	Email dated August 8, 2016, 4:36:46 PM from ronpower@lowerchurchillproject.ca to gbennett@nalconenergy.com, cc pharrington@lowerchurchillproject.ca, lanceclarke@lowerchurchillproject.ca, et al re CH0007 Replacement Contractor Strategy	5/21/2019	Ron Power
P-03725	Email dated August 30, 2016, 3:03:53 PM from ronpower@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, brian crawley@lowerchurchillproject.ca, et al re Fw: CH0007-001 Concrete - 2014-2015	5/21/2019	Ron Power
P-03726	Email dated November 13, 2016, 8:42:57 PM from ronpower@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, cc gbennett@nalconenergy.com, lanceclarke@lowerchurchillproject.ca and scottobrien@lowerchurchillproejct.ca re Prosecc - Plan B: Bid Evaluation and Award Recommendation - Slide Deck	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03727	Email dated September 21, 2014, 2:07:50 PM from pharrington@lowerchurchillproject.ca to edover@lowerchurchillproject.ca, ronpower@lowerchurchillproject.ca, et al, cc lanceclarke@lowerchurchillproject and gbennett@nalcenergy.com re Meeting with Barnard - Bozeman Montana	5/21/2019	Ron Power
P-03728	Email dated October 20, 2015, 6:28:52 PM from ronpower@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca, cc robertwoolgar@lowerchurchillproject.ca, pharrington@lowerchurchillproject.ca, et al re Barnard-Pennecon Org. Chart	5/21/2019	Ron Power
P-03729	Email dated October 21, 2015, 9:03:48 PM from ronpower@lowerchurchillproject.ca to Paul Harrington, cc Jason Kean, Scott O'Brien, et al re CH0009 org chart issues	5/21/2019	Ron Power
P-03730	Email dated October 22, 2015, 11:56:41 AM from pharrington@lowerchurchillproject.ca to ronpower@lowerchurchillproject.ca re Barnard issue	5/21/2019	Ron Power
P-03731	Email dated May 12, 2017, 9:14 AM from Dr. Malcolm Dunstan to Power re Sent to your personal email	5/21/2019	Ron Power
P-03732	Excerpt from Scott O'Brien's text messages dated March 22, 2019	5/21/2019	Ron Power
P-03733	Email dated December 18, 2017, 10:47 AM from LanceClarke@lowerchurchillproject.ca re Fwd: Keeyask Project - PUB Report	5/21/2019	Ron Power
P-03734	Email dated November 8, 2012, 2:07:21 PM from LanceClarke@nalcenergy.com to Alex Twells, cc Norman Bechard, RonPower@nalcenergy.com, et al re Phase III	5/23/2019	Lance Clarke
P-03735	Email dated March 4, 2013, 8:42:38 AM from LanceClarke@nalcenergy.com to PHarrington@nalcenergy.com, RonPower@nalcenergy.com, et al, cc David Clarke, DavidClark@nalcenergy.com, et al re RDC Ratification is Official	5/23/2019	Lance Clarke
P-03736	Email dated March 14, 2013, 8:34 AM from lanceclarke@nalcenergy.com to paulharrington/nlhydro, cc gilbertbennett/nlhydro re Deloitte Risk Review	5/23/2019	Lance Clarke





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03737	May 1, 2012 - May 1, 2017 Lower Churchill Project Transmission Construction Collective Agreement between Lower Churchill Transmission - Construction Employers' Association Inc. and International Brotherhood of Electrical Workers and IBEW Local Union 1620 dated January 28, 2013	5/23/2019	Lance Clarke
P-03738	May 2012 - 2017 Lower Churchill Reservoir Clearing Collective Agreement between Lower Churchill Reservoir Clearing Employers' Association Inc. and Labourers' International Union of North America and Construction and General Labourers' Union, Rock and Tunnel Workers Local 1208 dated March 28, 2013	5/23/2019	Lance Clarke
P-03739	May 2012 - 2017 Collective Agreement between Muskrat Falls Employers' Association Inc. and Resource Development Trades Council of Newfoundland and Labrador for the Construction of The Lower Churchill Hydroelectric Generation Project at Muskrat Falls on the Lower Churchill River Newfoundland and Labrador dated March 14, 2013	5/23/2019	Lance Clarke
P-03740	Email dated May 29, 2013, 9:34 AM from pharrington@nalcenergy.com to gbennett@nalcenergy.com and lanceclarke@nalcenergy.com, cc jasonkean@nalcenergy.com and brian crawley@nalcenergy.com re SLI - Risk	5/23/2019	Lance Clarke
P-03741	Muskrat Falls Corporation and Astaldi Canada Inc. - Civil Works Agreement - Construction of Intake and Powerhouse, Spillway and Transition Dams - Agreement No. CH0007 dated November 29, 2013 (Full Document)	5/23/2019	Lance Clarke
P-03742	Nalcor Energy - Lower Churchill Project presentation dated June 2015 re Lower Churchill Project - Astaldi CH-0007 - Review of Project to Date (~18 months in)	5/23/2019	Lance Clarke
P-03743	Email dated September 30, 2015, 11:15:45 AM from Pete Oppenheim to stevegoulding@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca, cc Keith Dodson and Justin Dahl re FW: Ibbs/Nalcor data points	5/23/2019	Lance Clarke
P-03744	Astaldi reply to MFC's summary response to Justification for Incremental Compensation dated May 27, 2016	5/23/2019	Lance Clarke
P-03745	Tanya Power - LinkedIn Profile	5/24/2019	Tanya Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03746	Nalcor Energy - Lower Churchill Project - Integrated Project Schedule (IPS) dated April 3, 2013	5/24/2019	Tanya Power
P-03747	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending October 31, 2013	5/24/2019	Tanya Power
P-03748	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending May 2, 2014	5/24/2019	Tanya Power
P-03749	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending June 25, 2014	5/24/2019	Tanya Power
P-03750	Nalcor Energy - Lower Churchill Project - Technical Interface Management Plan dated June 27, 2014	5/24/2019	Tanya Power
P-03751	Nalcor Energy - Lower Churchill Project - Project Risk Management Plan dated October 23, 2014	5/24/2019	Tanya Power
P-03752	Nalcor Energy - Lower Churchill Project - Information Management Plan dated May 13, 2015	5/24/2019	Tanya Power
P-03753	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending May 25, 2015	5/24/2019	Tanya Power
P-03754	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending June 25, 2015	5/24/2019	Tanya Power
P-03755	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending July 25, 2015	5/24/2019	Tanya Power
P-03756	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending August 25, 2015	5/24/2019	Tanya Power
P-03757	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending September 25, 2015	5/24/2019	Tanya Power
P-03758	Nalcor Energy - Lower Churchill Project presentation re Integrated Project Schedule (IPS) - Monthly Schedule and Progress Analysis - Cut off Date: 28 Oct 2015	5/24/2019	Tanya Power
P-03759	Nalcor Energy - Lower Churchill Project presentation re Integrated Project Schedule (IPS) - Monthly Schedule and Progress Analysis - Cut off Date: 25 Nov 2015	5/24/2019	Tanya Power
P-03760	Nalcor Energy - Lower Churchill Project presentation re Integrated Project Schedule (IPS) - Monthly Schedule and Progress Analysis - Cut off Date: 30 Dec 2015	5/24/2019	Tanya Power
P-03761	Nalcor Energy - Lower Churchill Project - Monthly Forecast Approval Form for period ending April 25, 2016	5/24/2019	Tanya Power
P-03762	Nalcor Energy - Lower Churchill Project - Procedure for Incurred Cost dated June 3, 2016	5/24/2019	Tanya Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03763	Nalcor Energy - Lower Churchill Project - Component Construction Progress and Performance Management Procedure dated July 27, 2016	5/24/2019	Tanya Power
P-03764	Cost Approval Form for period ending July 2016	5/24/2019	Tanya Power
P-03765	Cost Approval Form for period ending November 2016	5/24/2019	Tanya Power
P-03766	Cost Approval Form for period ending December 2016	5/24/2019	Tanya Power
P-03767	Cost Approval Form for period ending May 2017	5/24/2019	Tanya Power
P-03768	Cost Approval Form for period ending June 2017	5/24/2019	Tanya Power
P-03769	Nalcor Energy - Lower Churchill Project - Management of Manpower Forecast dated September 11, 2017	5/24/2019	Tanya Power
P-03770	Nalcor Energy - Lower Churchill Project - Project Work Breakdown Structure and Code of Accounts dated October 15, 2017	5/24/2019	Tanya Power
P-03771	Cost Approval Form for period ending January 2018	5/24/2019	Tanya Power
P-03772	Nalcor Energy - Lower Churchill Project - Project Control Management Plan dated April 6, 2018	5/24/2019	Tanya Power
P-03773	Nalcor Energy - Lower Churchill Project - Technical Interface Management Plan dated April 18, 2018	5/24/2019	Tanya Power
P-03774	Nalcor Energy - Lower Churchill Project presentation dated May 2018 re Lower Churchill Project - Project Controls	5/24/2019	Tanya Power
P-03775	Nalcor Energy - Lower Churchill Project - Change Management Procedure dated September 28, 2018	5/24/2019	Tanya Power
P-03776	Nalcor Energy - Lower Churchill Project - Project Change Management Plan dated December 19, 2011	5/24/2019	Tanya Power
P-03777	Nalcor Energy - Lower Churchill Project - Procedure for Cost Control dated May 10, 2016	5/24/2019	Tanya Power
P-03778	Nalcor Energy - Lower Churchill Project - Procedure for Cost Control dated May 3, 2018	5/24/2019	Tanya Power
P-03779	Memorandum dated April 9, 2019 from Tanya Power to McInnes Cooper re Summary of Management Outlook Cost Decks located in Response to a Request from Inquiry Counsel	5/24/2019	Tanya Power
P-03780	Excerpt from Paul Harrington's text messages dated April 1, 2019	5/21/2019	Ron Power



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03781	Email dated January 24, 2011, 2:10:11 PM from ronpower@nalcenergy.com to pathussey@nalcenergy.com, lanceclarke@nalcenergy.com, et al re Role Descriptions	5/21/2019	Ron Power
P-03782	Letter dated April 23, 2019 from Deborah Hutchings to Barry Learmonth re Lance Clarke - Reply to Summons to Produce dated 11 April 2019	5/23/2019	Lance Clarke
P-03783	Email dated February 23, 2011, 1:54:21 PM from colleensimpson@nalcenergy.com to ronpower@nalcenergy.com, cc markmcgrath@nalcenergy.com and catherinerowsell@nalcenergy.com re Area Manager - HVdc Specialty Installations & Switchyard	5/21/2019	Ron Power
P-03784	Email dated November 22, 2013, 9:34:23 AM from ronpower@lowerchurchillproject.ca to robertwoolgar@lowerchurchillproject.ca, cc pharrington@lowerchurchillproject.ca and scotto'brien@lowerchurchillproject.ca re Northspur discussion	5/21/2019	Ron Power
P-03785	Email dated November 26, 2013, 4:48:37 PM from ronpower@lowerchurchillproject.ca to scotto'brien@lowerchurchillproject.ca, pharrington@lowerchurchillproject.ca, et al re Confidential: Fw: S011-L010-200-170330-00222 NORTH SPUR Design & Request for Hydro Geological Studies 25 Nov 2013	5/21/2019	Ron Power
P-03786	Astaldi Canada - Nalcor Energy - Lower Churchill Project - Package CH0007 - Core Technical Proposal - Appendix A13 - Execution Plan dated April 16, 2013	5/21/2019	Ron Power
P-03787	Large Hydro Projects - Contract Size Information dated April 9, 2019	5/21/2019	Ron Power
P-03788	List of Contract Admins / Contract Coordinators per Rev. B4 Org. Charts dated October 10, 2013	5/21/2019	Ron Power
P-03789	PMX Personnel Not Hired	5/21/2019	Ron Power
P-03790	Email dated August 24, 2016, 12:49 PM from Paul Harrington re Update	5/21/2019	Ron Power
P-03791	Email dated May 2, 2014, 1:59:33 PM from lance.clarke to lanceclarke@nalcenergy.com	5/23/2019	Lance Clarke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03792	Email dated May 12, 2014, 5:13:09 PM from scottobrien@lowerchurchillproject.ca to Paul Harrington, cc Lance Clarke, Ed Bush, Gilbert Bennett, Jason Kean and Ron Power re EOI for CH0009	5/23/2019	Lance Clarke
P-03793	Email dated May 13, 2014, 2:57:28 PM from lanceclarke@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca and scottobrien@lowerchurchillproject.ca re Astaldi Draft	5/23/2019	Lance Clarke
P-03794	Email dated June 3, 2014, 2:50:37 PM from markturpin@lowerchurchillproject.ca to Scott O'Brien, Lance Clarke, Ron Power, Scott O'Brien, Paul Harrington and Pat Hussey re Update CH0009 - following meeting Friday 30th May	5/23/2019	Lance Clarke
P-03795	Nalcor Energy - Lower Churchill Project presentation dated February 2016 re Muskrat Falls - Draft Cabinet Presentation	5/23/2019	Lance Clarke
P-03796	Email dated May 28, 2015, 2:12:09 PM from lanceclarke@lowerchurchillproject.ca to Chelsea Beckett re Astaldi Notes 4	5/23/2019	Lance Clarke
P-03797	Email dated May 28, 2015, 2:17:00 PM from lanceclarke@lowerchurchillproject.ca to Chelsea Beckett re Astaldi Notes 5	5/23/2019	Lance Clarke
P-03798	Email dated July 16, 2015, 10:15:20 AM from lanceclarke@lowerchurchillproject.ca to Chelsea Beckett re Other notes for file	5/23/2019	Lance Clarke
P-03799	Email dated July 16, 2015, 10:16:22 AM from lanceclarke@lowerchurchillproject.ca to Chelsea Beckett re Other Astaldi notes	5/23/2019	Lance Clarke
P-03800	Email dated July 16, 2016, 2015, 10:17:09 AM from lanceclarke@lowerchurchillproject.ca to Chelsea Beckett re Other notes	5/23/2019	Lance Clarke
P-03801	Email dated November 2, 2015, 3:21:23 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com and lanceclarke@lowerchurchillproject.ca, cc scottobrien@lowerchurchillproject.ca and ronpower@lowerchurchillproject.ca re Andritz - Gates	5/23/2019	Lance Clarke
P-03802	Email dated June 7, 2016, 10:10:27 AM from Paul Harrington to Nik Argirov re Fwd: Just met with Stan	5/23/2019	Lance Clarke



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03803	Astaldi Completions Agreement DSP - Binder 1	5/23/2019	Lance Clarke
P-03804	Astaldi Completions Agreement DSP - Binder 2	5/23/2019	Lance Clarke
P-03805	Email dated January 4, 2017, 9:03:23 AM from jamesmeaney@lowerchurchillproject.ca to dsturge@nalcenergy.com re Fw: Resignation: Deputy General Project Manager - J. Kean	5/23/2019	Lance Clarke
P-03806	Email dated May 28, 2015, 2:21:38 PM from lanceclarke@lowerchurchillproject.ca to Chelsea Beckett re Astaldi Notes 6	5/23/2019	Lance Clarke
P-03807	Email dated June 14, 2018, 10:40:36 PM from Paul Harrington to Lance Clarke re ASTALDI	5/23/2019	Lance Clarke
P-03808	Scope of Services Summary - Lance Clarke	5/23/2019	Lance Clarke
P-03809	Location of Project Managers during Project Construction (provided by Ron Power)	5/21/2019	Ron Power
P-03810	May 2012 - 2017 Lower Churchill Reservoir Clearing Collective Agreement between Lower Churchill Reservoir Clearing Employers' Association Inc. and Labourers' International Union of North America and Construction and General Labourers' Union, Rock and Tunnel Workers Local 1208 dated June 15, 2013	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03811	Newfoundland and Labrador Regulation 67/13 - Lower Churchill Hydroelectric Generation Project - Special Project Order under the Labour Relations Act (O.C. 2013-189) dated June 17, 2013	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03812	Newfoundland and Labrador Regulation 68/13 - Lower Churchill Project Transmission Construction - Special Project Order under the Labour Relations Act (O.C. 2013-188) dated June 17, 2013	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03813	Newfoundland and Labrador Regulation 69/13 - Lower Churchill Reservoir Clearing - Special Project Order under the Labour Relations Act (O.C. 2013-190) dated June 17, 2013	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03814	May 1, 2012 - May 1, 2017 Lower Churchill Project Transmission Construction Collective Agreement between Lower Churchill Transmission - Construction Employers' Association Inc. and International Brotherhood of Electrical Works and IBEW Local Union 1620 - Revision 2 dated April 14, 2014	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03815	May 1, 2012 - May 1, 2017 Lower Churchill Project Transmission Construction Collective Agreement between Lower Churchill Transmission - Construction Employers' Association Inc. and International Brotherhood of Electrical Works and IBEW Local Union 1620 - Revision 3.1 dated August 15, 2014	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03816	Letter dated October 17, 2017 from Carol Ann Molloy to Pat McCormack re Grievance # 273 Settlement	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03817	Nalcor Energy - Lower Churchill Project - Collective Agreement between Muskrat Falls Employers' Association Inc. and Resource Development Trades Council of Newfoundland and Labrador dated May 9, 2018	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03818	Muskrat Falls Arbitration Log dated September 3, 2013 to February 7, 2019	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03819	Resource Development Trades Council presentation re Muskrat Falls Grievance Updated - March 29, 2013 to April 8, 2019	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03820	Clark Labour and Training Solutions presentation re Development of a Labour Framework for Bull Arm Fabrication	5/23/2019	Lance Clarke
P-03821	Email dated April 7, 2014, 2:53:04 PM from SaraHussey@lowerchurchillproject.ca to cps re 15012-OB Amending Agreement No. 8	5/23/2019	Lance Clarke
P-03822	Email dated June 6, 2016, 9:49:20 PM from Keith Dodson to Lance Clarke re Current situation	5/23/2019	Lance Clarke
P-03823	Sworn Statement dated November 29, 2013 by Julia Mullaley	5/29/2019	Julia Mullaley
P-03824	Email dated June 16, 2014, 11:23:14 AM from Julia Mullaley to Jacquelyn Howard and Paula Burt, cc Charles W. Bown re Update on MF capital cost	5/29/2019	Julia Mullaley





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03825	Email dated July 7, 2014, 3:53:15 PM from Julia Mullaley to Catherine Evans and Mabel MacPherson re FW: Meeting and Update with Premier	5/29/2019	Julia Mullaley
P-03826	Internal Memorandum dated May 8, 2015 re Notes from the meeting with Julia Mullaley and Craig Martin on May 6, 2015	5/29/2019	Julia Mullaley
P-03827	Email dated June 23, 2015, 12:47:19 PM from Julia Mullaley to Milly Brown, cc Craig Martin re Tom Baird (@BairdTom) mentioned you in conversation on Twitter!	5/29/2019	Julia Mullaley
P-03828	Meeting Request for August 18, 2015, 11:00 AM from Paul A Davis to Charles W. Bown, Ross Wiseman, et al re Ed Martin - Muskrat Falls Update	5/29/2019	Julia Mullaley
P-03829	Email dated September 28, 2015, 11:02:08 AM from Heather MacLean to Paula Burt and Julia Mullaley, cc Joe Browne re Info for distribution to Cabinet for MF conversation this afternoon	5/29/2019	Julia Mullaley
P-03830	Email dated September 29, 2015, 12:15:29 AM from Milly Brown to Kevin Penney and Alison Macleod-Boland re Fw: Draft	5/29/2019	Julia Mullaley
P-03831	Email dated October 15, 2015, 2:12:58 PM from Craig Martin to Julia Mullaley and Charles W Bown re FW: Update on report	5/29/2019	Julia Mullaley
P-03832	Email dated December 20, 2015, 1:25:22 PM from Julia Mullaley to Tracy King, Paul Myrden, et al re Final report and Nalcor Response	5/29/2019	Julia Mullaley
P-03833	Email dated January 15, 2016, 4:48:23 PM from David Steele to Julia Mullaley re FW: Scanned document from David.Steele@ca.ey.com	5/29/2019	Julia Mullaley
P-03834	GNL presentation dated March 10, 2016 re Summary of EY Interim Report - March 2016	5/29/2019	Julia Mullaley
P-03835	Email dated April 12, 2016, 9:18:37 AM from Julia Mullaley to Tim Murphy, Kelvin Parsons, et al re Fw: Summary - Reasons why not to shut down MF	5/29/2019	Julia Mullaley
P-03836	Email dated April 22, 2016, 1:58:00 PM from David Steele to Julia Mullaley re Muskrat Falls - Discussion regarding next steps	5/29/2019	Julia Mullaley
P-03837	Email dated June 13, 2016, 11:41:12 AM from Julia Mullaley to PHarrington@lowerchurchillproject.ca, cc GBennett@nalcorenergy.com, JasonKean@lowerchurchillproject.ca, et al re EY	5/29/2019	Julia Mullaley



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03838	Email dated August 10, 2016, 9:29:46 PM from Julia Mullaley to Siobhan Coady re Fw: MF Update	5/29/2019	Julia Mullaley
P-03839	Email dated August 11, 2016, 9:05:15 PM from Charles W. Bown to Julia Mullaley and Cindy Hussey re KM's Nalcor	5/29/2019	Julia Mullaley
P-03840	Email dated September 6, 2016, 2:31:00 PM from David Steele to Julia Mullaley re EY report - MRF	5/29/2019	Julia Mullaley
P-03841	Nalcor Energy - Lower Churchill Project - Labour Model Recommendations Report ("Report") dated February 10, 2011	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03842	Review of Special Project Order Legislation in Newfoundland and Labrador dated February 29, 2012	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03843	List of Unions and Brief Description of Work	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03844	Email dated December 22, 2015, 10:32:15 AM from brian crawley@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca and gbennett@nalcorenergy.com re Detailed summary of grievances - project to date	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03845	Memorandum of Understanding dated May 31, 2016 between Lower Churchill Transmission Construction Employers' Association Inc. ("Association") and International Brotherhood of Electrical Workers and IBEW Local Union 1620 ("Union") re Travel Time	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03846	Email dated September 16, 2016, 5:09:54 PM from Donald Delarosbil to scottobrien@lowerchurchillproject.ca re Fwd: Letter Stan Marshall	5/30/2019	Scott O'Brien
P-03847	Email dated November 20, 2017, 1:05:57 PM from Donald Delarosbil to ScottOBrien@lowerchurchillproject.ca re Disputed Items	5/30/2019	Scott O'Brien
P-03848	Email dated December 8, 2017, 2:42:07 PM from Donald Delarosbil to ScottOBrien@lowerchurchillproject.ca re Confidential Commercial Negotiations	5/30/2019	Scott O'Brien
P-03849	Email dated January 29, 2018, 11:39:46 AM from Donald Delarosbil to ScottOBrien@lowerchurchillproject.ca re 20 million change order	5/30/2019	Scott O'Brien



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03850	Email dated February 6, 2018, 10:38:08 AM from Donald Delarosbil to ScottOBrien@lowerchurchillproject.ca to Lance Clarke, Francesco Rotundi and Georges Bader re 2017 Claims Agreement	5/30/2019	Scott O'Brien
P-03851	Email dated June 24, 2014, 4:41:47 PM from Charles W. Bown to Julia Mullaley, Paula Burt and Tracy English re Fw: Presentation for Cabinet tomorrow morning	5/29/2019	Julia Mullaley
P-03852	Email dated July 3, 2014, 8:56:10 PM from Julia Mullaley to Milly Brown and Darrell Hynes re Fw: Quebec	5/29/2019	Julia Mullaley
P-03853	Letter dated July 31, 2014 from Julia Mullaley to Derrick Sturge re Additional Auditing Procedures	5/29/2019	Julia Mullaley
P-03854	Email dated September 27, 2015, 4:17:39 PM from dawndalley@nalcenergy.com to Julia Mullaley re Report with our comments	5/29/2019	Julia Mullaley
P-03855	Email dated September 27, 2015, 7:56:20 PM from dawndalley@nalcenergy.com to Julia Mullaley re Report with our comments	5/29/2019	Julia Mullaley
P-03856	Email dated February 24, 2016, 3:04:17 PM from Julia Mullaley to Siobhan Coady re FW: Astaldi Options Analysis	5/29/2019	Julia Mullaley
P-03857	Email dated March 5, 2016, 8:56:45 PM from emartin@nalcenergy.com to Julia Mullaley re This week	5/29/2019	Julia Mullaley
P-03858	Email dated March 15, 2016, 1:33 PM from David Leather to Julia Mullaley, cc Paul Hickey re Comments on Nalcor's Negotiating Strategy	5/29/2019	Julia Mullaley
P-03859	Email dated April 10, 2019, 9:54 AM from Peter Ralph to Julia Mullaley re Minute of Council	5/29/2019	Julia Mullaley
P-03860	RSNL 1990 Chapter L-1 - Labour Relations Act - An Act Respecting Labour Relations in the Province	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03861	Email dated August 11, 2013, 1:49:29 PM from ronpower@lowerchurchillproject.ca to scotto'brien@lowerchurchillproject.ca re CV - a few edits - pls review	5/30/2019	Scott O'Brien
P-03862	Email dated February 11, 2011, 3:56 PM from colleensimpson@nalcenergy.com to ronpower@nalcenergy.com re Area Mgr-Muskrat Falls Dams and Spillways	5/30/2019	Scott O'Brien



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03863	Email dated April 11, 2014, 6:15:51 AM from pathussey@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca re Confidential	5/30/2019	Scott O'Brien
P-03864	Email dated August 14, 2014, 8:37:18 AM from scottobrien@lowerchurchillproject.ca to Scott O'Brien re Fwd: Letter from Gilbert 7 August	5/30/2019	Scott O'Brien
P-03865	Email dated November 9, 2015, 3:51 PM from scottobrien@lowerchurchillproject.ca to Grant Horwood, Robert Woolgar, et al re CH0008 - Winter Shutdown	5/30/2019	Scott O'Brien
P-03866	Email dated December 13, 2015, 5:17:29 PM from scottobrien@lowerchurchillproject.ca to Lance Clarke re Confidential: Update North Spur	5/30/2019	Scott O'Brien
P-03867	Email dated June 23, 2014, 2:47:07 PM from Scott O'Brien to Ron Power and Robert Woolgar re Fwd: Astaldi Update - Notes from Today's Meeting	5/30/2019	Scott O'Brien
P-03868	Email dated July 16, 2014, 6:43:04 PM from scottobrien@lowerchurchillproject.ca to Gilbert Bennett, Ron Power and Paul Harrington re Fwd: Astaldi Action Plan VEO Prep - 15-July-2014 rev 1	5/30/2019	Scott O'Brien
P-03869	Email dated June 9, 2015, 11:12:31 AM from scottobrien@lowerchurchillproject.ca to Ron Power and Ed Bush re Fwd: Astaldi Schedule	5/30/2019	Scott O'Brien
P-03870	Email dated April 13, 2016, 3:24:57 PM from scottobrien@lowerchurchillproject.ca to Lance Clarke re Fwd: CI schedule	5/30/2019	Scott O'Brien
P-03871	Email dated July 17, 2014, 9:39:15 AM from lanceclarke@lowerchurchillproject.ca to Paul Harrington, cc Scott O'Brien, Gilbert Bennett and Ron Power re Astaldi Action Plan VEO Prep - 15-July-2014 rev 1	5/30/2019	Scott O'Brien
P-03872	Email dated July 17, 2014, 4:29:28 PM from ronpower@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca, cc Gilbert Bennett and Paul Harrington re Fwd: Astaldi Action Plan VEO Prep - 15-July-2014 rev 1	5/30/2019	Scott O'Brien



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03873	Email dated October 31, 2013, 5:43:10 PM from edover@lowerchurchillproject.ca to frankgillespie@lowerchurchillproject.ca and scotto'brien@lowerchurchillproject.ca re Fw: CH0032 - Approved LNTP - Signed by both parties	5/30/2019	Scott O'Brien
P-03874	Memo dated January 25, 2016 from Julia Mullaley to Premier re Nalcor entering into discussions with Astaldi	5/29/2019	Julia Mullaley
P-03875	Letter dated May 3, 2019 from Michael Gillingham to Barry Learmonth re Newfoundland and Labrador Building and Construction Trades Council and Resource Development Trades Council of Newfoundland and Labrador	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03876	Email dated August 22, 2016, 12:15:19 PM from Paul Carter to Nina Goudie, cc Suzanne Williams, Julia Mullaley, et al re Welcome	6/3/2019	Paul Carter
P-03877	Email dated September 7, 2016, 11:48:26 AM from Paul Carter to StevePellerin@lowerchurchillproject.ca re Some early questions	6/3/2019	Paul Carter
P-03878	Email dated September 21, 2016, 10:52:26 AM from Paul Carter to David Steele, cc Julia Mullaley re Muskrat - alignment on next steps	6/3/2019	Paul Carter
P-03879	Email dated October 5, 2016, 5:14:09 PM from David Steele to Paul Carter re Tomorrow	6/3/2019	Paul Carter
P-03880	Email dated November 12, 2016, 11:17:38 AM from Paul Carter to Bernard Coffey re KM's OC report	6/3/2019	Paul Carter
P-03881	Email dated November 16, 2016, 4:28:59 PM from Paul Carter to Krista Quinlan and Bernard Coffey re FW: Note on cofferdam at Muskrat Falls	6/3/2019	Paul Carter
P-03882	Email dated November 22, 2016, 8:01:07 AM from Paul Carter to StevePellerin@lowerchurchillproject.ca re Report	6/3/2019	Paul Carter
P-03883	Email dated November 22, 2016, 2:44:09 PM from Paul Carter to Bernard Coffey re FW: NDP NR - Government must establish proper oversight for Nalcor	6/3/2019	Paul Carter
P-03884	Email dated November 22, 2016, 3:11:23 PM from Paul Carter to Bernard Coffey re FW: July '16 IE Ste Visit Report	6/3/2019	Paul Carter
P-03885	Email dated November 23, 2016, 7:34:22 PM from Paul Carter to Charles W. Bown, cc Krista Quinlan and Bernard Coffey re briefing	6/3/2019	Paul Carter



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03886	Email dated November 23, 2016, 3:30:37 PM from Paul Carter to Bernard Coffey re Summary	6/3/2019	Paul Carter
P-03887	Email dated December 3, 2016, 12:57:16 PM from Paul Carter to Bernard Coffey re Fw: Nalcor - Update on cofferdam	6/3/2019	Paul Carter
P-03888	GNL Draft Information Note - Cabinet Secretariat dated December 7, 2016 re Muskrat Falls Oversight Committee November 29-31 Site Visits and Meetings	6/3/2019	Paul Carter
P-03889	Letter dated December 14, 2016 from Paul Q. Carter to Gilbert Bennett re Independent Engineer July 2016 Site Visit Report Dated November 2, 2016	6/3/2019	Paul Carter
P-03890	Email dated December 14, 2016 from Paul Carter to gbennett@nalconenergy.com, cc stevepellerin@lowerchurchillproject.ca re Oversight Committee Letter	6/3/2019	Paul Carter
P-03891	Email dated February 9, 2017, 4:46:35 PM from Paul Carter to Bernard Coffey, cc Krista Quinlan re FW: Daily Updates	6/3/2019	Paul Carter
P-03892	Email dated March 10, 2017, 8:55:22 AM from Paul Carter to Bernard Coffey, cc Charles Bown, Diana Quinton, et al re FW: November-Dec IE Trip report	6/3/2019	Paul Carter
P-03893	Email dated March 31, 2017, 2:28:16 PM from Paul Carter to gbennett@nalconenergy.com, cc StevePellerin@lowerchurchillproject.ca re North Spur	6/3/2019	Paul Carter
P-03894	Email dated April 22, 2017, 11:06:33 AM from Paul Carter to Bernard Coffey re New Document: MFG Project Unit #2, Pour D2ESB-03, Draft Tube Formwork Collapse Investigation Report	6/3/2019	Paul Carter
P-03895	Email dated May 12, 2017, 10:23:10 AM from Paul Carter to Charles Bown re FW: Attached letter from Gilbert Bennett	6/3/2019	Paul Carter
P-03896	Email dated May 28, 2017, 9:27:00 PM from David Steele to Charles Bown and Paul Carter, cc Paul Hickey and Michael Kennedy re Muskrat Falls - EY SOW	6/3/2019	Paul Carter
P-03897	Email dated June 2, 2017, 3:26:58 PM from Charles Bown to David Steele and Paul Carter re SOW	6/3/2019	Paul Carter
P-03898	Email dated July 14, 2017, 12:26:39 PM from Paul Carter to Vanessa Newhook, Vanessa Newhook and Cory Grandy re EY	6/3/2019	Paul Carter
P-03899	Email dated July 20, 2017, 9:18:37 AM from Paul Carter to gbennett@nalconenergy.com and StevePellerin@lowerchurchillproject.ca re North Spur Letter	6/3/2019	Paul Carter



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03900	Email dated Paul Carter to Carolyn Jarvis, Charles Bown, et al re FW: Letter from Premier Dwight Ball	6/3/2019	Paul Carter
P-03901	Email dated August 30, 2017, 3:16:11 PM from Paul Carter to David Steele re FW: Comments on EY	6/3/2019	Paul Carter
P-03902	Email dated August 31, 2017, 1:06:18 PM from Paul Carter to Carolyn Jarvis, Charles Bown, et al re EY report	6/3/2019	Paul Carter
P-03903	Email dated October 31, 2017, 10:48:09 AM from jason muise to Charles Bown, cc Paul Carter, Carolyn Jarvis re Committee Quarterly Report	6/3/2019	Paul Carter
P-03904	RDTC Guiding Principles that differentiates the Project dated March 5, 2012	5/27/2019	Pat McCormick/ Dave Wade/ Tom Walsh
P-03905	Email dated May 2, 2014, 4:18 PM from Cindy Hussey to Craig Martin, cc Renee Tinkov re Draft Contract	6/3/2019	Craig Martin
P-03906	Email dated May 27, 2014, 8:34:27 PM from David Steele to Craig Martin re OC Objectives and Role_v1.docx	6/3/2019	Craig Martin
P-03907	Email dated May 30, 2014, 2:04:04 PM from Cindy Hussey to Renee Tinkov and Suzanne Williams, cc Craig Martin, Tracy King and Julia Mullaley re C. Martin Contract - Schedule A	6/3/2019	Craig Martin
P-03908	Nalcor Energy - Lower Churchill Project presentation dated June 24, 2014 re Muskrat Falls Project - Value and Cost Update	6/3/2019	Craig Martin
P-03909	Email dated July 24, 2014, 4:38:10 PM from Craig Martin to Charles W. Bown re Fw: IPS and Level 3	6/3/2019	Craig Martin
P-03910	Email dated July 24, 2014, 4:58:00 PM from Richard Noble to Craig Martin re Follow up to that note	6/3/2019	Craig Martin
P-03911	Email dated September 17, 2014, 3:35:21 PM from Craig Martin to Jim re MWH Update	6/3/2019	Craig Martin
P-03912	Email dated October 2, 2014, 6:30:32 AM from Craig Martin to JamesMeaney@lowerchurchillproject.ca re RFP	6/3/2019	Craig Martin
P-03913	Email dated November 28, 2014, 4:59:26 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com, koneill@nlh.nl.ca and brian crawley@lowerchurchillproject.ca, cc James Meaney and Craig Martin re Deck used with OC today	6/3/2019	Craig Martin
P-03914	Email dated December 16, 2014, 10:44:11 PM from gbennett@nalcenergy.com to Craig Martin and Charles Bown, cc jamesmeaney@lowerchurchillproject.ca re Questions re report	6/3/2019	Craig Martin





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03915	Email dated December 17, 2014, 5:00:05 PM from JamesMeaney@lowerchurchillproject.ca to Craig Martin, cc GBennett@nalconenergy.com, PHarrington@lowerchurchillproject.ca and EdBush@lowerchurchillproject.ca re Cost Variances	6/3/2019	Craig Martin
P-03916	Email dated January 7, 2015, 12:19 PM from gbennett@nalconenergy.com to Craig Martin, cc Charles Bown and Paul Harrington re Meeting this Thursday	6/3/2019	Craig Martin
P-03917	Email dated January 16, 2015, 11:59:00 AM from David Steele to Craig Martin re Muskrat Falls - SOW for Project Controls Review_draft_Jan15.pptx	6/3/2019	Craig Martin
P-03918	Email dated February 23, 2015, 12:24:00 PM from David Steele to Craig Martin re FW: Scanned document for David.Steele@ca.ey.com	6/3/2019	Craig Martin
P-03919	Email dated March 12, 2015, 9:11 AM from Craig Martin to Milly Brown and Julia Mullaley re News release for review: Muskrat Falls Remains on Time and on Budget	6/3/2019	Craig Martin
P-03920	Email dated March 19, 2015, 1:11:03 PM from Craig Martin to stevepellerin@lowerchurchillproject.ca re FYI	6/3/2019	Craig Martin
P-03921	Email dated March 28, 2015, 2:45:13 PM from jamesmeaney@lowerchurchillproject.ca to Craig Martin, cc shewalsh@deloitte.ca and Steve Pellerin re Deloitte's Additional Procedures Draft Report	6/3/2019	Craig Martin
P-03922	Email dated April 22, 2015, 9:37:27 AM from mbradbury@nalconenergy.com to Craig Martin, cc jackieborden@nalconenergy.com re my call	6/3/2019	Craig Martin
P-03923	Email dated May 7, 2015, 2:00 PM from Clerk of Executive Council to Charles W. Bown, Donna Brewer, et al cc Paula Burt, Cindy Hussey, et al re EXECUTIVE APPOINTMENT	6/3/2019	Craig Martin
P-03924	Email dated June 23, 2015, 2:53 PM from pharrington@lowerchurchillproject.ca to Craig Martin, cc stevepellerin@lowerchurchillproject.ca re IE References	6/3/2019	Craig Martin
P-03925	Email dated September 28, 2015, 3:22:36 PM from Craig Martin to Dawn Dalley, cc Julia Mullaley re Draft Report	6/3/2019	Craig Martin
P-03926	Email dated September 28, 2015, 6:34:26 PM from Craig Martin to Dawn Dalley re Fw: MF Oversight Committee Report and IE references	6/3/2019	Craig Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03927	Email dated September 28, 2015, 10:12:29 PM from Craig Martin to DawnDalley@nalcenergy.com re MF Oversight Committee Report and IE references	6/3/2019	Craig Martin
P-03928	Email dated September 28, 2015, 10:35:29 PM from David Steele to Paul Hickey re FW: Update from EY	6/3/2019	Craig Martin
P-03929	Email dated November 9, 2015, 3:58:57 PM from dawndalley@nalcenergy.com to Harman Khurana, cc Steve Pellerin and Craig Martin re Updated Draft Reports	6/3/2019	Craig Martin
P-03930	Email dated November 25, 2015, 8:38:47 AM from stevepellerin@lowerchurchillproject.ca to Harman Khurana re Updated Draft Reports	6/3/2019	Craig Martin
P-03931	Email dated December 21, 2015, 8:59 AM from Craig Martin to Julia Mullaley re Fw: Q & A Update	6/3/2019	Craig Martin
P-03932	Email dated January 3, 2016, 11:22:44 AM from David Steele to Julia Mullaley re Detailed Supplement	6/3/2019	Craig Martin
P-03933	Email dated February 13, 2016, 4:28:03 PM from Craig Martin to Julia Mullaley, Charles W. Bown and Cory Grandy re Oversight Steering Meeting next week	6/3/2019	Craig Martin
P-03934	Email dated March 16, 2016, 10:47:04 AM from Craig Martin to pharrington@lowerchurchillproject.ca re FW: MF reports	6/3/2019	Craig Martin
P-03935	Email dated November 19, 2016, 1:02:50 PM from Craig Martin to auburnwarren@nalcenergy.com re COREA issues.docx	6/3/2019	Craig Martin
P-03936	GNL News Release dated April 10, 2017 re New Muskrat Falls Oversight Committee Members Announced	6/3/2019	Craig Martin
P-03937	Email dated August 7, 2017, 7:19:00 AM from robhull@nalcenergy.com to Jim Haynes, Elizabeth Lewis, et al re Draft Terms of Reference	6/3/2019	Craig Martin
P-03938	GNL Memorandum to Executive Council dated August 31, 2011 re Memorandum of Principles Outlining Commercial Arrangements to Enable Financing of Phase One of the Lower Churchill Project	5/29/2019	Julia Mullaley
P-03939	Letter dated May 27, 2019 from Iris Power to Honourable Richard LeBlanc re Julia Mullaley's black notebooks	5/29/2019	Julia Mullaley
P-03940	GNL Information Note dated December 2, 2013 re Lower Churchill Project - Contingent Equity Funding of Cost Overruns	5/29/2019	Julia Mullaley
P-03941	Nalcor Energy - Lower Churchill Project dated March 21, 2019 re Muskrat Falls Generation Project - Safety Performance - 2 Years LTI Free	6/30/2019	Scott O'Brien



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03942	Astaldi monthly room counts from forecast vs Lab Catering vs BMRS - August 2013 to October 2018	6/30/2019	Scott O'Brien
P-03943	Average Response Time for CONs & SQYs - 2015 - 2018	6/30/2019	Scott O'Brien
P-03944	CBTU Conference 2019 - First-Ever CBTU Distinction Awards Recognize Industry Changemakers in Apprenticeship, Health and Safety and Community Benefits dated April 29, 2019	6/30/2019	Scott O'Brien
P-03945	Muskrat Falls Project - Achieving Safety Success Together - Muskrat Falls Project Recognized with Health and Safety Distinction Award dated April 30, 2019	6/30/2019	Scott O'Brien
P-03946	Nalcor Energy - Lower Churchill Project CH0007 Management Report - Week #07 - Report Period: February 11, 2018 to February 17, 2018	6/30/2019	Scott O'Brien
P-03947	Astaldi Concession Request / Site Queries Response Time from January 2014 until termination	6/30/2019	Scott O'Brien
P-03948	Scott O'Brien - Out-of-Province Travel - 2012 to 2018	6/21/2019	Gilbert Bennett
P-03949	Agreement LC-PM-058 for Professional Services for Lower Churchill Project between Nalcor Energy and SRO Consulting Services dated March 16, 2011	5/30/2019	Scott O'Brien
P-03950	Amending Agreement Number 1 dated April 19, 2012 between Nalcor Energy and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03951	Amending Agreement Number 3 dated April 23, 2013 between Nalcor Energy and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03952	Amending Agreement Number 2 dated June 27, 2013 between Nalcor Energy and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03953	Assignment Agreement dated February 26, 2014 to Scott O'Brien re Assignment of Agreements listed in Schedule A between Nalcor Energy and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03954	Amending Agreement Number 4 dated April 17, 2014 between Lower Churchill Management Corporation and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03955	Amending Agreement Number 5 dated April 17, 2015 between Lower Churchill Management Corporation and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03956	Amending Agreement Number 6 dated March 23, 2016 between Lower Churchill Management Corporation and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03957	Amending Agreement Number 7 dated March 23, 2017 between Lower Churchill Management Corporation and SRO Consulting Services Inc.	5/30/2019	Scott O'Brien
P-03958	Muskrat Falls Corporation - Lower Churchill Project - Muskrat Falls Generation Facility - Authorization for Expenditure (AFE) dated March 6, 2014	6/5/2019	Paul Harrington
P-03959	Muskrat Falls Corporation - Lower Churchill Project - Muskrat Falls Generation Facility - Authorization for Expenditure (AFE) dated March 6, 2014 (Revised)	6/5/2019	Paul Harrington
P-03960	August 2015 Briefing Deck by CEO (EJM) VP (GB) to the Premier, Minister of Finance, Julia Mullaley, Charles Bown. Cap cost of \$7.65B (leading to AFE rev 2)	6/5/2019	Paul Harrington
P-03961	Email dated September 4, 2015, 8:20:11 AM from pharrington@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca re Fw: draft deck for tomorrow's excomm	6/5/2019	Paul Harrington
P-03962	Email dated June 21, 2012, 7:19:30 AM from Patrick Lamarre to Joseph Salim re Performance issue	6/5/2019	Paul Harrington
P-03963	Email dated July 12, 2018, 4:16:41 PM from pharrington@lowerchurchillproject.ca to scottobrien@lowerchurchillproject.ca and ronpower@lowerchurchillproject.ca re Fw: [External] URGENT	6/5/2019	Paul Harrington
P-03964	Email dated July 22, 2013, 11:06 PM from EMartin@nalcoreenergy.com to Paul Harrington, cc GBennett@nalcoreenergy.com re Tonight's discussion	6/5/2019	Paul Harrington
P-03965	Email dated May 20, 2016, 5:33 PM from traceypennell@nalcoreenergy.com to koneill@nlh.nl.ca and markking@nalcoreenergy.com, cc annmalone@nalcoreenergy.com re ATIPP - final response	6/5/2019	Paul Harrington
P-03966	Email dated June 4, 2017, 3:45:23 PM from pharrington@lowerchurchillproject.ca to smarshall@nalcoreenergy.com, gbennett@nalcoreenergy.com and lanceclarke@lowerchurchillproject.ca re Fw: Draft Update from Stan	6/5/2019	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03967	Email dated April 30, 2018, 4:12:20 PM from pharrington@lowerchurchillproject.ca to gbennett@nalconenergy.com, cc scottobrien@lowerchurchillproject.ca re Progress Update meeting with Stan	6/5/2019	Paul Harrington
P-03968	Email dated June 5, 2016, 5:16 PM from Paul Harrington to Ron Power, lance.clarke, et al re Fwd: Letter	6/5/2019	Paul Harrington
P-03969	Email dated November 28, 2013, 10:00 AM from pharrington@lowerchurchillproject.ca to robertwoolgar@lowerchurchillproject.ca, ronpower@lowerchurchillproject.ca, and scotto'brien@lowerchurchillproject.ca, cc bobilett@lowerchurchillproject.ca, regisbouchard@lowerchurchillproject.ca, gbennett@nalconenergy.com re IE report comments - urgent	6/5/2019	Paul Harrington
P-03970	Email dated September 1, 2015, 3:28:46 PM from pharrington@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca, stevepellerin@lowerchurchillproject.ca and gbennett@nalconenergy.com re IE	6/5/2019	Paul Harrington
P-03971	Email dated June 11, 2015, 10:09 AM from anthonyembury@lowerchurchillproject.ca to georgechehab@lowerchurchillproject.ca, tomchudy@lowerchurchillproject.ca, et al re Fw: Draft Findings - "CONFIDENTIAL"	6/5/2019	Paul Harrington
P-03972	Email dated January 17, 2016, 1:51:07 PM from pharrington@lowerchurchillproject.ca to lanceclarke@lowerchurchillproject.ca, cc Brian Crawley, Jason Kean and Steve Pellerin re Plan for next week	6/5/2019	Paul Harrington
P-03973	Email dated March 11, 2016, 8:42 AM from jamesmeaney@lowerchurchillproject.ca to Auburn Warren re FLG 2	6/5/2019	Paul Harrington
P-03974	Email dated March 15, 2013, 8:07:08 AM from ronpower@nalconenergy.com to Francois Couturier, cc Jason Kean and Normand Bechard re Fw: Announcement: Integrated Management Team	6/5/2019	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03975	Email dated March 30, 2013, 5:05 PM from Ed Martin to Paul Harrington and Gilbert Bennett, cc Lance Clarke re Meeting with Bob Card and Scott Thon April 25th	6/5/2019	Paul Harrington
P-03976	Email dated July 22, 2013, 11:14:38 PM from Paul Harrington to Brian Crawley re Fwd: Tonight's discussion	6/5/2019	Paul Harrington
P-03977	Email dated April 18, 2014, 1:00:40 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com and emartin@nalcenergy.com re Fw: Astaldi	6/5/2019	Paul Harrington
P-03978	Email dated May 7, 2014, 10:31 PM from gbennett@nalcenergy.com to pharrington re ASTALDI	6/5/2019	Paul Harrington
P-03979	Email dated April 8, 2015, 12:01:01 PM from pharrington@lowerchurchillproject.ca to edbush@lowerchurchillproject.ca, ronpower@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca, cc jasonkean@lowerchurchillproject.ca and brian crawley@lowerchurchillproject.ca re Checking First	6/5/2019	Paul Harrington
P-03980	Email dated May 4, 2015, 5:02:17 PM from edbush@lowerchurchillproject.ca to pharrington@lowerchurchillproject.ca, cc ronpower@lowerchurchillproject.ca, scottobrien@lowerchurchillproject.ca, et al re Astaldi Performance Targets - April 2015	6/5/2019	Paul Harrington
P-03981	Email dated August 2, 2015, 10:52:50 AM from lanceclarke@lowerchurchillproject.ca to Paul Harrington re Astaldi Advance	6/5/2019	Paul Harrington
P-03982	Email dated August 7, 2016, 1:36:07 PM from pharrington@lowerchurchillproject.ca to gbennett@nalcenergy.com and lanceclarke@lowerchurchillproject.ca, cc scottobrien@lowerchurchillproject.ca and ronpower@lowerchurchillproject.ca re Scott meeting with Don D-Friday	6/5/2019	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03983	Email dated March 29, 2018, 10:08 AM from pharrington@lowerchurchillproject.ca to smarshall@nalcenergy.com and gbennett@nalcenergy.com, cc lanceclarke@lowerchurchillproject.ca, scottobrien@lowerchurchillproject.ca and ronpower@lowerchurchillproject.ca re Astaldi Challenges	6/5/2019	Paul Harrington
P-03984	Email dated June 24, 2013, 10:50:19 AM from ronpower@lowerchurchillproject.ca to scotto'brien@lowerchurchillproject.ca, cc pharrington@lowerchurchillproject.ca, jasonkean@lowerchurchillproject.ca, et al re Acceleration of Engineering Design Work for South Dam, Cofferdams and North RCC Dam	6/5/2019	Paul Harrington
P-03985	Email dated May 12, 2019, 2:53:57 PM from Daniel Simmons to Michael Collins, cc Admin, Irene Muzychka, et al re FW: \$100 million revenue NPV increase - EAA	6/4/2019	Auburn Warren
P-03986	Email dated October 6, 2013, 7:12 PM from torielly@nalcenergy.com to Rob Henderson and Auburn Warren, cc Kevin Goulding re Long Term Island Interconnected Fuel and Power Purchase	6/4/2019	Auburn Warren
P-03987	Email dated October 7, 2013, 8:52:57 PM from torielly@nalcenergy.com to auburnwarren@nalcenergy.com, cc gordonalexander@nlh.nl.ca re MF COD - Impact of Delay on Fuel Costs	6/4/2019	Auburn Warren
P-03988	Email dated October 7, 2013, 11:18 AM from torielly@nalcenergy.com to kevingoulding@nlh.nl.ca re Long Term Island Interconnected Fuel and Power Purchase Forecast	6/4/2019	Auburn Warren
P-03989	Waterfall DG3 vs RFF Analysis Excel Spreadsheet	6/4/2019	Auburn Warren
P-03990	Email dated April 15, 2019, 4:48:52 PM from Daniel Simmons to Michael Collins, cc Admin and Dana Martin re [Potential Junk/Spam] FW: [External] FW: \$300 million savings	6/4/2019	Auburn Warren
P-03991	Delay in LC COD IE Spreadsheet - 2017 and 2018 Strategist Output	6/4/2019	Auburn Warren





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-03992	Email dated October 26, 2013, 10:31:09 PM from torielly@nalcenergy.com to auburnwarren@nalcenergy.com, cc gordonalexander@nlh.nl.ca re Fw: Package	6/4/2019	Auburn Warren
P-03993	Waterfall DG3 vs. RFF Analysis v3 Excel Spreadsheet	6/4/2019	Auburn Warren
P-03994	Net benefits analysis for DG3 final with ML carbon induced water mgmt and new export02 spreadsheet	6/4/2019	Auburn Warren
P-03995	Email dated May 25, 2019, 11:10:47 AM from Daniel Simmons to Michael Collins, cc Dana Martin and Admin re MFI Request 029	6/4/2019	Auburn Warren
P-03996	Big Benefit Scenario with UARB (AGA Added) spreadsheet	6/4/2019	Auburn Warren
P-03997	Energy Marketing Revenue Recall energy sold to UARB spreadsheet	6/4/2019	Auburn Warren
P-03998	Revenue and Tariff Model (Spreadsheet password - NRUBUA)	6/4/2019	Auburn Warren
P-03999	Revenue and Tariff Model - V2 (Spreadsheet password - NRUBUA)	6/4/2019	Auburn Warren
P-04000	Energy Marketing Revenue Recall energy sold to UARB (converted to Base C) spreadsheet	6/4/2019	Auburn Warren
P-04001	Data Room Email Notifications Received by Paul Carter (MFOC)	6/3/2019	Paul Carter
P-04002	Email dated April 1, 2019, 9:14 PM from TanyaPower@lowerchurchillproject.ca to Paul Carter, cc StevePellerin@lowerchurchillproject.ca, RosanneWilliams@lowerchurchillproject.ca and James Meaney@lowerchurchillproject.ca re Power Development - OC Deck and Project Cumulative Incurred Variance Explanation	6/3/2019	Paul Carter
P-04003	Email dated March 29, 2019, 11:15 AM from RosanneWilliams@lowerchurchillproject.ca to Paul Carter, cc TanyaPower@lowerchurchillproject.ca and StevePellerin@lowerchurchillproject.ca re Power Supply PPT	6/3/2019	Paul Carter
P-04004	Paul Carter Email Log dated May 24, 2019	6/3/2019	Paul Carter
P-04005	Oversight Committee Funding 2014-15 to 2019-20 - effective May 30, 2019	6/3/2019	Paul Carter
P-04006	Email dated July 12, 2017, 2:57:58 PM from Paul Carter to Jason Muise, cc Charles Bown re SNC Risk Assessment - 2013	6/3/2019	Paul Carter



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04007	Email dated July 21, 2014, 3:22:06 PM from Craig Martin to Charles W. Bown re FW: Nalcor - Final Document Request Recommendation	6/3/2019	Craig Martin
P-04008	Email dated July 28, 2014, 3:52:35 PM from Xeno Martis to Alison Manzer, Randy Pelletier and JamesMeaney@nalcenergy.com, cc Alexander Gagnon, Craig Martin, et al re NL IE reliance letter signed by ProjectCo's [IWOV-Legal.FID1640195]	6/3/2019	Craig Martin
P-04009	Email dated June 8, 2015, 9:12:00 AM from Richard Noble to David Steele and Craig Martin, cc Emiliano Mancini re Meeting	6/3/2019	Craig Martin
P-04010	Email dated June 23, 2015, 8:40 AM from Craig Martin to David Steele and Richard Noble re Response to "Preliminary Findings"	6/3/2019	Craig Martin
P-04011	Email dated January 12, 2016, 4:02 PM from Craig Martin to Tim Murphy and Julia Mullaley re Deck	6/3/2019	Craig Martin
P-04012	Email dated July 6, 2017, 5:14:54 PM from Jason Muise to Donna Brewer, Gordon McIntosh, et al re SNC Risk Assessment - 2013	6/3/2019	Craig Martin
P-04013	GNL presentation dated March 15, 2019 re Muskrat Falls Project Oversight Committee - Quarterly Project Update - Period Ending December 31, 2018	6/3/2019	Paul Carter
P-04014	GNL Information Note dated December 9, 2016 re Muskrat Falls Oversight Committee November 29 - December 1, 2016 Site Visits and Meetings	6/3/2019	Paul Carter
P-04015	Handwritten Notes of Paul Harrington dated January 7, 2016	6/5/2019	Paul Harrington
P-04016	PRIMS Estimate Assessment Model - Final Strategic Risk Ranging - June 11, 2012	6/5/2019	Paul Harrington
P-04017	PRIMS Estimate Assessment Model - LCP Strategic Risk Ranging after June 4, 2012	6/5/2019	Paul Harrington
P-04018	Lower Churchill Project - Tactical Cost Risk Assessment - Ranging after May 23, 2012	6/5/2019	Paul Harrington
P-04019	Lower Churchill Project - Tactical Cost Risk Assessment - Ranging after May 25, 2012	6/5/2019	Paul Harrington
P-04020	Email dated May 9, 2019, 1:26:45 PM from Richard Westney to Michael Collins re Worst case value for productivity	6/5/2019	Paul Harrington
P-04021	Nalcor Energy - 73rd Board of Directors Meeting dated December 18, 2013 - Wayne Chamberlain	6/5/2019	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04022	Email dated May 29, 2019, 12:28:14 PM from Michael Collins to Richard Westney re Worst case value for productivity	6/5/2019	Paul Harrington
P-04023	Email dated May 30, 2019, 11:06:05 AM from Michael Collins to Richard Westney re Worst case value for productivity	6/5/2019	Paul Harrington
P-04024	Email dated June 1, 2019, 5:21:13 PM from Richard Westney to Michael Collins re Worst case value for productivity	6/5/2019	Paul Harrington
P-04025	Letter dated January 18, 2019 from Matthew Craig to Dave Vardy re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/954/2018)	6/4/2019	Auburn Warren
P-04026	CBC news article dated April 21, 2019 re Nalcor chair says board lost confidence of government	6/10/2019	Cathy Bennett
P-04027	Email dated June 19, 2016, 10:46:13 AM from Keith Dodson to Paul Harrington and Lance Clarke re Path Forward	6/5/2019	Paul Harrington
P-04028	Nalcor Energy - Lower Churchill Project - Construction Management Plan dated April 2, 2014	6/5/2019	Paul Harrington
P-04029	Email dated November 15, 2011, 6:43:27 PM from Cathy Bennett to Tom Clift, Ed Martin, Ken Marshall and Gerry Shortall, cc Cathy Bennett re Status of Meeting with Premier	6/10/2019	Cathy Bennett
P-04030	Email dated September 19, 2012, 8:18:00 PM from Cathy Bennett to Ed Martin and Dawn Dalley re FW: Follow up to Last Night's discussion	6/10/2019	Cathy Bennett
P-04031	Email dated October 3, 2012, 10:17:32 PM from Martin Sullivan to Catherine Squire re Fwd: Wednesday Update Project Foundation	6/10/2019	Cathy Bennett
P-04032	Email dated December 18, 2015, 4:31:06 PM from auburnwarren@nalcorenergy.com to Donna Brewer, Craig Martin and Charles Bown, cc emartin@nalcorenergy.com and dsturge@nalcorenergy.com re FLG Slides for Minister Bennett - Dec 18 2015.ppt	6/10/2019	Cathy Bennett
P-04033	Chronology provided by Cathy Bennett - December 22 to April 20	6/10/2019	Cathy Bennett
P-04034	Memo dated June 17, 2017 from Siobhan Coady to Cathy Bennett, cc Greg Mercer re Nalcor Update	6/10/2019	Cathy Bennett
P-04035	Email dated March 6, 2016, 6:37:58 PM from Paul Harrington to Jason Kean and lanceclarke@lowerchurchillproject.ca re Fwd: Feedback on decks .. Urgent	6/5/2019	Paul Harrington



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04036	Email dated February 23, 2016, 3:22:00 PM from Robert Spasyouti to Joe Telebar, cc Thieu Hue Lam, Michael Kennedy, David Steels and Paul Hickey re Lower Churchill Ring Fence	6/5/2019	Paul Harrington
P-04037	Email dated January 18, 2016, 1:15:10 PM from Paul McCarthy to David Steele, Michael Kennedy, et al re ACTION REQUIRED: Muskrat Falls Ring Fence Procedures Agreement	6/5/2019	Paul Harrington
P-04038	Email dated January 13, 2016, 12:04:34 PM from emartin@nalconenergy.com to July Mullaley and Charles Bown, cc gbennett@nalconenergy.com, pharrington@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca re Wording	6/5/2019	Paul Harrington
P-04039	Email dated January 11, 2016, 5:37:18 PM from pharrington@lowerchurchillproject.ca to brian crawley@lowerchurchillproject.ca and lanceclarke@lowerchurchillproject.ca, cc gbennett@nalconenergy.com re Fw: Clearance to start to populate Data room and share data/decks etc.	6/5/2019	Paul Harrington
P-04040	Email dated May 20, 2010, 12:09:59 PM from pharrington@nalconenergy.com to phumphries@nalconenergy.com re Fw: Sign off Case 8	6/5/2019	Paul Harrington
P-04041	Muskrat Falls Oversight Committee - Review of Project Cost and Schedule Forecast and Related Risk dated January 14, 2016 (Signed)	6/5/2019	Paul Harrington
P-04042	Non-Disclosure Agreement dated January 18, 2016 between Ernst & Young and Nalcor Energy	6/5/2019	Paul Harrington
P-04043	Muskrat Falls - I Believe in the Power of Newfoundland and Labrador dated October 13, 2012	6/10/2019	Cathy Bennett
P-04044	Curriculum Vitae - John H. MacIsaac	6/11/2019	John MacIsaac
P-04045	Email dated May 18, 2016, 10:04:20 PM from Paul Harrington to JohnMacIsaac@nalconenergy.com to JasonKean@lowerchurchillproject.ca and Gilbert Bennett re Meetings	6/11/2019	John MacIsaac
P-04046	Memo dated June 1, 2016 from John MacIsaac to Stan Marshall, cc Gilbert Bennett and Mike Roberts re Brief update note - Leadership Alignment Meeting on forth coming Project Restructure	6/11/2019	John MacIsaac
P-04047	Email dated July 8, 2016, 9:30:59 AM from Paul Harrington to Nik Argirov re Organization	6/11/2019	John MacIsaac



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04048	Email dated January 5, 2017, 3:32:17 PM from johnmacisaac@nalcenergy.com to James Meaney, cc Gilbert Bennett and Derrick Sturge re Contingent Risk - Management Change to LCP	6/11/2019	John MacIsaac
P-04049	Letter dated July 20, 2018 from Jason Kean to Stanley Marshall re Assertions made surrounding the circumstances of the resignation of J. Kean	6/11/2019	John MacIsaac
P-04050	Nalcor Energy - Lower Churchill Project - Project Change Notice - PCN-0429 Additional 10% of Foundations for HVdc dated March 27, 2015	6/11/2019	John MacIsaac
P-04051	Nalcor Energy - Lower Churchill Project - Project Change Notice - PCN-0531 Geotechnical Field Investigation for HVdc Line dated October 7, 2015	6/11/2019	John MacIsaac
P-04052	Email dated December 3, 2016, 9:17:45 AM from johnmacisaac@nalcenergy.com to Greg Fleming and Stephen Follett re Fwd: Draft MoM - GE Steering Committee	6/11/2019	John MacIsaac
P-04053	Email dated November 1, 2013 from Derrick Sturge to Ed Martin re Minister Marshall info	6/12/2019	Edmund Martin
P-04054	Nalcor Energy 79th Board of Directors Meeting dated November 28, 2014	6/10/2019	Ken Marshall
P-04055	Lower Churchill Project - Master AFE's	6/10/2019	Ken Marshall
P-04056	Email dated March 28, 2012, 1:31:46 PM from Cathy Bennett to Ed Martin, cc Tom Clift, ken.marshall and g.shortall re Update from the Chair	6/10/2019	Cathy Bennett
P-04057	Email dated June 19, 2014, 1:44:25 PM from koneill@nlh.nl.ca to emartin@nalcenergy.com and dawndalley@nalcenergy.com, cc jamesmeaney@nalcenergy.com and brian crawley@lowerchurchillproject.ca re Final deck for Premier Marshall	6/21/2019	Gilbert Bennett
P-04058	Letter dated February 16, 2019 from Daniel W. Simmons to Kate O'Brien re Gilbert Bennett Interview	6/21/2019	Gilbert Bennett
P-04059	Letter dated February 12, 2018 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/31/2018)	6/21/2019	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04060	Letter dated November 13, 2018 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/812/2018)	6/21/2019	Gilbert Bennett
P-04061	Letter dated December 12, 2018 from Suzanne Hollett re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/903/2018)	6/21/2019	Gilbert Bennett
P-04062	Letter dated January 15, 2019 from Matthew Craig re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/947/2018)	6/21/2019	Gilbert Bennett
P-04063	Letter dated January 16, 2019 from Matthew Craig re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/946/2018)	6/21/2019	Gilbert Bennett
P-04064	Letter dated January 23, 2019 from Matthew Craig re Your request for access to information under Part II of the Access to Information and Protection of Privacy Act, 2015 (File #: PB/972/2018)	6/21/2019	Gilbert Bennett
P-04065	CBC news article dated April 30, 2012 re Opposition questions SNC-Lavalin's link to Muskrat Falls	6/12/2019	Edmund Martin
P-04066	The Telegram news article dated July 11, 2014 re Muskrat Falls remains the best option	6/12/2019	Edmund Martin
P-04067	CBC news article dated September 14, 2014 re Muskrat Falls prompts Harvard research on mercury levels	6/12/2019	Edmund Martin
P-04068	The Telegram news article dated January 14, 2015 re Mercury concerns covered in assessment: Nalcor	6/12/2019	Edmund Martin
P-04069	The Telegram news article dated September 10, 2015 re Nunatsiavut and Nalcor at odds over mercury	6/12/2019	Edmund Martin
P-04070	CBC news article dated December 1, 2015 re Mercury levels from Muskrat Falls pose threat, says environmental panelist	6/12/2019	Edmund Martin
P-04071	CBC news article dated March 11, 2016 re No thanks! Nunatsiavut rebuffs request to talk about mercury in Lake Melville	6/12/2019	Edmund Martin
P-04072	CBC news article dated April 18, 2016 re Nalcor downplays study findings into methylmercury fears at Muskrat Falls	6/12/2019	Edmund Martin



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04073	Email dated June 23, 2017, 4:33:58 PM from JohnMacIsaac@nalcenergy.com to Dwight Ball, Heather Jacobs, et al, cc DeanneFisher@nalcenergy.com and JohnMacIsaac@nalcenergy.com re Preliminary Response from yesterdays take aways RE: Transformer Movement in July	6/11/2019	John MacIsaac
P-04074	Email dated June 24, 2016, 1:35 PM from RonPower@lowerchurchillproject.ca to Ron Power re Fwd: CH00031 Balance of Plant Muskrat Falls Contract	6/11/2019	John MacIsaac
P-04075	Summary of June 2017 CT0327-001 Contract Value (Valard)	6/11/2019	John MacIsaac
P-04076	Email dated June 22, 2016, 1:21 PM from Paul Harrington to John MacIsaac, Gilbert Bennett, Derrick Sturge and Lance Clarke re CH00031 Balance of Plant Muskrat Falls Contract	6/11/2019	John MacIsaac
P-04077	Letter dated November 14, 2016 from Paul Kennedy to Greg Fleming re Agreement Name: Master Services Agreement	6/11/2019	John MacIsaac
P-04078	Consultant Agreement LC-PM-226 for Commissioning Services and Personnel for Lower Churchill Project between Lower Churchill Management Corporation and Rising Edge Technologies Ltd. dated October 31, 2017	6/11/2019	John MacIsaac
P-04079	Amending Agreement Number 02 dated March 22, 2018 between Lower Churchill Management Corporation and Rising Edge Technologies Ltd.	6/11/2019	John MacIsaac
P-04080	Government of Newfoundland and Labrador Transportation Policy	6/12/2019	Edmund Martin
P-04081	CBC news article dated April 20, 2016 re Ed Martin steps down from Nalcor helm amid government criticism	6/12/2019	Edmund Martin
P-04082	The Telegram news article dated February 20, 2017 re Timeline: The Ed Martin Severance Scandal	6/12/2019	Edmund Martin
P-04083	Uncle Gnarley news article dated May 16, 2016 re Vardy/Penney appalled by Nalcor Briefing Note on Muskrat Falls Project	6/12/2019	Edmund Martin
P-04084	Nalcor Energy - Lower Churchill Project - Travel Authorizations for Edmund Martin	6/12/2019	Edmund Martin
P-04085	Email dated February 20, 2010, 8:33:05 PM from Don Burrage to Felix Collins, Ken Morrissey, et al re Fw: QC Innu to hunt in Labrador to protest New Dawn	6/12/2019	Edmund Martin
P-04086	Nalcor Energy - Lower Churchill Project - Monthly Progress Report - Period ending August 31, 2015	6/12/2019	Edmund Martin





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04087	Nalcor Energy Eighty-Fifth Meeting of Board of Directors dated June 25, 2015	6/12/2019	Edmund Martin
P-04088	January 2016 Cabinet Briefing Deck with an Astaldi focus	6/12/2019	Edmund Martin
P-04089	Nalcor Energy Organizational Charts	6/18/2019	Brendan Paddick
P-04090	Statement by Honourable Siobhan Coady, Minister of Natural Resources dated November 29, 2016 re Appointments Announced to the Board of Directors of Nalcor Energy	6/18/2019	Brendan Paddick
P-04091	GNL News Release dated November 29, 2016 re Improving Management Oversight - Nalcor Energy Board of Directors Appointments Announced	6/18/2019	Brendan Paddick
P-04092	Listing of 2017 Board Meetings and Attendees	6/18/2019	Brendan Paddick
P-04093	Nalcor Energy - Mandate - Safety, Health, Environment and Community Committee dated September 2017	6/18/2019	Brendan Paddick
P-04094	Letter dated October 2, 2017 from Brendan Paddick to Honourable Premier Dwight Ball re Nalcor's use of "embedded" contractors on the Lower Churchill Project (LCP) and the Corporation's withholding of billing rates for those contractors in response to an Access to Information request	6/18/2019	Brendan Paddick
P-04095	Letter dated October 13, 2017 from Premier Dwight Ball to Brendan Paddick re embedded contractors and the disclosure of their billing rates	6/18/2019	Brendan Paddick
P-04096	Letter dated May 16, 2018 from Siobhan Coady to Brendan Paddick re Allegations against Nalcor Energy and its Employees	6/18/2019	Brendan Paddick
P-04097	Excerpt from Nalcor Energy Business and Financial Report 2016 - Corporate Governance (pages 34-40)	6/18/2019	Brendan Paddick
P-04098	Excerpt from Nalcor Energy Annual Report 2017 - Corporate Governance (pages 52-58)	6/18/2019	Brendan Paddick
P-04099	Excerpt from Nalcor Energy Annual Report 2018 - Corporate Governance (pages 37-43)	6/18/2019	Brendan Paddick
P-04100	Clarification re Exhibit P-01829 dated June 13, 2019	6/14/2019	Edmund Martin
P-04101	Curriculum Vitae - George F. Jergeas	6/19/2019	Dr. George Jergeas



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04102	University of Calgary presentation dated June 19, 2019 re Analysis of Industry Best Practices by Dr. George F. Jergeas to the Commission of Inquiry Respecting the Muskrat Falls Project	6/19/2019	Dr. George Jergeas
P-04103	International Journal of Project Management - Do classics exist in megaproject management?	6/19/2019	Dr. George Jergeas
P-04104	Megaproject Planning and Management: Essential Readings - edited by Bent Flyvbjerg	6/19/2019	Dr. George Jergeas
P-04105	Email dated June 16, 2019, 5:23 PM from Gail Boland to Peter Ralph, Iris M. Power and Paul Carter, cc Denise Hanrahan re The Notebooks of Donna Brewer	6/17/2019	Financial Close
P-04106	Email dated May 18, 2016, 3:23:36 PM from lanceclarke@lowerchurchillproject.ca to Ron Power re Fwd: Governance change	6/21/2019	Gilbert Bennett
P-04107	Email dated June 2, 2016, 11:25:01 AM from Paul Harrington to Gilbert Bennett re Fwd: PM Contract Changes	6/21/2019	Gilbert Bennett
P-04108	Email dated June 21, 2016, 6:22:42 PM from Paul Harrington to Gilbert Bennett, cc Lance Clarke re We need to talk	6/21/2019	Gilbert Bennett
P-04109	GNL Information Note - Department of Natural Resources dated November 13, 2015 re Nalcor Board Governance	6/18/2019	Brendan Paddick
P-04110	GNL Memorandum to Executive Council dated November 2, 2016 re Nalcor Energy Board Appointments	6/18/2019	Brendan Paddick
P-04111	Email dated January 17, 2017, 11:28:09 AM from Nena Abundo to Lynn Sullivan re FW: mandate letter	6/18/2019	Brendan Paddick
P-04112	Nalcor Energy - One Hundred and Twelfth Meeting of Board of Directors dated September 29, 2017	6/18/2019	Brendan Paddick
P-04113	Email dated November 23, 2017 from abrophy@nalcorenergy.com to carlarussell@nalcorenergy.com, cc sonyawhite@nalcorenergy.com re Fw: 114th Nalcor Energy Board Papers - tomorrow's meeting at 11:30 am	6/18/2019	Brendan Paddick
P-04114	Curriculum Vitae - Brendan Paddick	6/18/2019	Brendan Paddick
P-04115	Nunatsiavut Government News Release dated September 9, 2014 re Health study to explore links between Inuit diet and mercury exposure in Lake Melville	6/20/2019	Environmental Panel
P-04116	Email dated September 9, 2015, 4:36:23 PM from Bert Pomeroy to bcc applybyc@gov.nl.ca re News Release: Outraged with Nalcor's Response	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04117	Email dated October 16, 2015, 11:34:16 AM from GBennett@nalconenergy.com to Carl McLean, cc Colleen G. Janes, Aubrey Gover and KathyKnight@nalconenergy.com re Harvard Mercury Research report	6/20/2019	Environmental Panel
P-04118	Letter dated November 9, 2015 from Darryl Shiwak to Colleen Janes re Harvard University mercury research results in relation to Muskrat Falls hydroelectric development in Labrador - protecting Inuit lands and health	6/20/2019	Environmental Panel
P-04119	Email dated November 26, 2015, 10:36:06 AM from Aubrey Gover to Michelle Watkins and Brian Harvey, cc Ron Bowles and Janice Barnes re FW: ENVC Emerging Issue Note - Mercury	6/20/2019	Environmental Panel
P-04120	Letter dated December 17, 2015 from Darryl Shiwak to Perry Trimper re Muskrat Falls development and the impending downstream impacts on Inuit health	6/20/2019	Environmental Panel
P-04121	Letter dated January 6, 2016 from Perry Trimper to Darryl Shiwak re Harvard Research Paper on Methylmercury	6/20/2019	Environmental Panel
P-04122	Letter dated January 21, 2016 from Perry Trimper to Darryl Shiwak re gathering of technical experts in Happy Valley-Goose Bay to discuss methylmercury.	6/20/2019	Environmental Panel
P-04123	Nunatsiavut Government News Release dated March 10, 2016 re Facts 'indisputable'; no value to hold workshop on downstream effects of Muskrat Falls, says Shiwak	6/20/2019	Environmental Panel
P-04124	GNL Information Note - Department of Environment and Conservation dated March 15, 2016 re Workshop and status of the Human Health Risk Assessment Plan / Environmental Effects Monitoring Plan on Lower Churchill Generation Project	6/20/2019	Environmental Panel
P-04125	Email dated April 18, 2016, 1:40:00 PM from Dwight Ball to Premier of NL re FW: NEWS RELEASE - Flooding of Lake Melville must not be allowed if full clearing not carried out	6/20/2019	Environmental Panel
P-04126	The Telegram news article dated April 23, 2016 re Methylmercury in Lake Melville at issue, for everyone	6/20/2019	Environmental Panel
P-04127	Letter dated April 27, 2016 from Darryl Shiwak to Perry Trimper re Lake Melville scientific report and summary for policymakers	6/20/2019	Environmental Panel
P-04128	GNL presentation re Human Health Risk Assessment Plan & Methylmercury - Lower Churchill	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04129	Letter dated June 14, 2016 from Perry Trimper to Peter Madden re Human Health Risk Assessment Plan (HHRAP) - Lower Churchill Hydroelectric Generation Project	6/20/2019	Environmental Panel
P-04130	GNL News Release dated June 14, 2016 re Environmental Assessment Bulletin	6/20/2019	Environmental Panel
P-04131	GNL News Release dated June 14, 2016 re Protecting Human Health and the Environment	6/20/2019	Environmental Panel
P-04132	Letter dated June 21, 2016 from Perry Trimper to Darryl Shiwak re Human Health Risk Assessment Plan (HHRAP) - Lower Churchill Hydroelectric Generation Project	6/20/2019	Environmental Panel
P-04133	Email dated June 23, 2016, 12:31:06 PM from Bert Pomeroy re Trimper misleading public, says Shiwak	6/20/2019	Environmental Panel
P-04134	Letter dated June 30, 2016 from Premier Dwight Ball to Grand Chief Anastasia Qupee re public commitments to reconvene experts regarding the potential for methylmercury in Lake Melville associated with Muskrat Falls	6/20/2019	Environmental Panel
P-04135	Letter dated June 30, 2016 from Premier Dwight Ball to Johannes Lampe re public commitments to reconvene experts regarding the potential for methylmercury in Lake Melville associated with Muskrat Falls	6/20/2019	Environmental Panel
P-04136	Letter dated June 30, 2016 from Premier Dwight Ball to Todd Russell re public commitments to reconvene experts regarding the potential for methylmercury in Lake Melville associated with Muskrat Falls	6/20/2019	Environmental Panel
P-04137	Letter dated July 15, 2016 from Johannes Lampe to Premier Dwight Ball re Muskrat Falls project - Downstream Impacts - proposed meeting	6/20/2019	Environmental Panel
P-04138	Letter dated July 22, 2016 from Perry Trimper to Johannes Lampe re proposed methylmercury workshop	6/20/2019	Environmental Panel
P-04139	Letter dated August 12, 2016 from Darryl Shiwak to Perry Trimper re appeal decision of June 14, 2016 to approve Nalcor Energy's Human Health Risk Assessment Plan (HHRAP) for the Lower Churchill Hydroelectric Generation Project (the Project) (Reg. 1305)	6/20/2019	Environmental Panel
P-04140	Email dated August 25, 2016, 1:39:32 PM from Brian Harvey to Martin Goebel, Bas Cleary and Paul A. Carter, cc Aubrey Gover and Christopher Appleby re Raw Notes - MeHg Meeting - HVGB.docx	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04141	Email dated September 7, 2016, 8:58:04 AM from Paul A. Carter to Wayne Thistle, cc Jane Kirk re ECCC Comments pdf converted: Draft Workshop Report - Methylmercury Mitigation & Muskrat Falls (Aug 4, 2016 in Goose Bay)	6/20/2019	Environmental Panel
P-04142	Letter dated September 11, 2016 from Perry Trimper to Darryl Shiwak re Appeal on Human Health Risk Assessment Plan (HHRAP) - Lower Churchill Hydroelectric Generation Project	6/20/2019	Environmental Panel
P-04143	Letter dated September 20, 2016 from Johannes Lampe to Hon. Dwight Ball re mitigating impacts from methylmercury flowing into Lake Melville before flooding of the Muskrat Falls reservoir begins	6/20/2019	Environmental Panel
P-04144	Email dated September 27, 2016, 9:06:08 AM from Wayne Thistle to Martin Goebel, cc Bas Cleary, Paul A. Carter and Brian Harvey re Final Report - Scientific Workshop - August 4, 2016	6/20/2019	Environmental Panel
P-04145	Email dated September 29, 2016, 12:26:27 PM from Bert Pomeroy re NEWS RELEASE - Progress made during Muskrat Falls meeting with Province	6/20/2019	Environmental Panel
P-04146	GNL News Release dated September 29, 2016 re the September 26 meeting with the Nunatsiavut Government on their concerns relating to methylmercury	6/20/2019	Environmental Panel
P-04147	Email dated October 6, 2016, 4:31:15 PM from Diana Quinton to Siobhan Coady, Charles W. Bown, et al re Here are updated messages from Environment on methylmercury	6/20/2019	Environmental Panel
P-04148	Email dated October 14, 2016, 4:46:04 PM from Bert Pomeroy to Bert Pomeroy re NEWS RELEASE - President Lampe calls on premier to halt Muskrat Falls	6/20/2019	Environmental Panel
P-04149	GNL Information Note - Department of Environment and Climate Change/Labrador and Aboriginal Affairs dated October 16, 2016 re Update on Discussions with the Nunatsiavut Government (NG) regarding Methylmercury	6/20/2019	Environmental Panel
P-04150	Letter dated October 18, 2016 from Perry Trimper to Johannes Lampe re Muskrat Falls Flooding, Mitigation Measures, Monitoring Program and Oversight Roles	6/20/2019	Environmental Panel
P-04151	Email dated October 20, 2016, 9:21:52 AM from Paula Hayes-Butt to bcc Joy Buckle, Andrew Caddell, et al re CBC - Nalcor ordered to increase clearing at Muskrat Falls reservoir	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04152	GNL News Release dated October 19, 2016 re Protecting Human Health and the Environment	6/20/2019	Environmental Panel
P-04153	Email dated October 20, 2016, 3:39:54 PM from Bert Pomeroy re Muskrat Falls position has not changed, says President Lampe	6/20/2019	Environmental Panel
P-04154	Email dated October 21, 2016, 1:11 PM from Fanny Hoddinott to president@harvard.edu, cc Premier and karoff@seas.harvard.edu re Letter from the Honourable Perry Trimper	6/20/2019	Environmental Panel
P-04155	The Telegram news article dated October 26, 2016 re Indigenous leaders reach compromise with government; tell protesters 'go home'	6/20/2019	Environmental Panel
P-04156	GNL News Release dated October 26, 2016 re Provincial Government and Indigenous Leaders Make Significant Progress on Muskrat Falls Issues	6/20/2019	Environmental Panel
P-04157	Nunatsiavut Government statement dated October 27, 2016 re Protecting our health, culture and way of life	6/20/2019	Environmental Panel
P-04158	Letter dated October 28, 2016 from Michel Tremblay to Scott O'Brien re Lower Churchill, Phase 1 Development - Agreement LC-G-002 - Engineering Procurement and Construction Management (EPCM) Services - Muskrat Falls - Partial Impoundment during Construction	6/20/2019	Environmental Panel
P-04159	Email dated November 1, 2016, 4:43:18 PM from Lesley Clarke to Charles W. Bown, Siobhan Coady, et al re CBC - 'We are doing the right thing': Nalcor CEO speaks out after Muskrat Falls protests	6/20/2019	Environmental Panel
P-04160	Letter dated November 30, 2016 from Darryl Shiwak to Siobhan Coady re Muskrat Falls Initial Impoundment Requirements	6/20/2019	Environmental Panel
P-04161	Letter dated December 23, 2016 from Siobhan Coady to Darryl Shiwak re Muskrat Falls Initial Impoundment Requirements	6/20/2019	Environmental Panel
P-04162	GNL Information Note - Department of Environment and Climate Change (ECC) dated February 16, 2017 re Independent Expert Advisory Committee (IEAC) Terms of Reference (TOR) Progress Update	6/20/2019	Environmental Panel
P-04163	GNL Decision/Direction Note - Department of Municipal Affairs and Environment dated March 31, 2017 re Independent Expert Advisory Committee (IEAC) Terms of Reference (TOR)	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04164	Email dated May 19, 2017, 1:30:14 PM from Connie K. Shea to Jamie Chippett re BN/2017/0070 : Information Note - IEAC progress update May 19 2017	6/20/2019	Environmental Panel
P-04165	GNL News Release dated August 4, 2017 re Chair Appointed to Independent Expert Advisory Committee	6/20/2019	Environmental Panel
P-04166	Letter dated August 15, 2017 from Johannes Lampe to Hon. Dwight Ball re current situation in relation to the water levels of the Muskrat Falls reservoir and the view of Nalcor Energy that methylmercury production is not taking place in the impounded area	6/20/2019	Environmental Panel
P-04167	GNL Information Note - Department of Municipal Affairs and Environment dated December 5, 2017 re Results of the Methylmercury Monitoring Program at Muskrat Falls	6/20/2019	Environmental Panel
P-04168	Independent Expert Advisory Committee (IEAC) Oversight Committee (OC) - Briefing Package for circulation to OC Members in advance of the January 24, 2018 meeting dated January 17, 2018	6/20/2019	Environmental Panel
P-04169	Independent Expert Advisory (IEC) Committee - Suggestions for Targeted Mitigation Action - Scenarios A and B dated January 23, 2018	6/20/2019	Environmental Panel
P-04170	Letter dated March 28, 2018 from Eddie Joyce to Stan Marshall re Independent Experts Advisory Committee	6/20/2019	Environmental Panel
P-04171	Email dated April 13, 2018, 4:55:00 PM from Martin Goebel to Jamie Chippett, Haseen Khan and Erin Shea re Evaluation of the Scientific Submissions to the IEC on Mitigation	6/20/2019	Environmental Panel
P-04172	Letter dated April 24, 2018 from Grand Chief Gregory Rich and Deputy Grand Chief Etienne Rich to Eddie Joyce re recommendations made by the Independent Expert Advisory Committee ("IEAC")	6/20/2019	Environmental Panel
P-04173	GNL presentation dated May 16, 2018 re Methylmercury at Muskrat Falls	6/20/2019	Environmental Panel
P-04174	Email dated May 31, 2018, 4:58:45 PM from Erin Shea to Andrew Parsons re FYI - KMs - IEAC Final Recommendations	6/20/2019	Environmental Panel
P-04175	Letter dated July 6, 2018 from Tony Andersen to Andrew Parsons re Independent Expert Advisory Committee (IEAC) recommendations	6/20/2019	Environmental Panel





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04176	Innu Nation news release dated August 7, 2018 re Innu Nation Challenges University of Toronto Associate Professor Deborah Cowen - Muskrat Falls Open Letter to Prime Minister Justin Trudeau Offensive and Factually Incorrect	6/20/2019	Environmental Panel
P-04177	Email dated August 9, 2018, 2:23:31 PM from Jamie Chippett to Andrew Parsons and Erin Shea re FW: IEAC Recommendations	6/20/2019	Environmental Panel
P-04178	Letter dated August 13, 2018 from Tony Andersen to Andrew Parsons re Independent Expert Advisory Committee (IEAC) recommendations	6/20/2019	Environmental Panel
P-04179	Email dated August 15, 2018, 7:45:27 PM from Ken Reimer to Jamie Chippett re IEAC	6/20/2019	Environmental Panel
P-04180	Nunatsiavut Government News Release dated August 31, 2018 re Premier's lack of action on Muskrat Falls commitments a step back fro reconciliation, says President Lampe	6/20/2019	Environmental Panel
P-04181	CBC news article date September 9, 2018 re Nunatsiavut president slams 'empty words' two years after landmark Muskrat agreement	6/20/2019	Environmental Panel
P-04182	Email dated September 13, 2018, 3:35 PM from Martin Goebel to Connie K. Shea re In on MeHg	6/20/2019	Environmental Panel
P-04183	Email dated September 30, 2018, 9:47:17 PM from Ken Reimer to Jamie Chippett re Muskrat Falls	6/20/2019	Environmental Panel
P-04184	GNL presentation dated November 6, 2018 re Technical Briefing: IEAC's Methylmercury Recommendations	6/20/2019	Environmental Panel
P-04185	Letter dated November 15, 2018 from Todd Russell to Graham Letto re the Independent Expert Advisory Committee (IEAC) recommendations relative to the Muskrat Falls Project	6/20/2019	Environmental Panel
P-04186	The Labradorian news article dated December 27, 2018 re Premier says decision on Muskrat Falls clearing will be made soon	6/20/2019	Environmental Panel
P-04187	GNL presentation dated January 9, 2019 re Response to the Independent Experts Advisory Committee's Methylmercury Recommendations	6/20/2019	Environmental Panel
P-04188	Email dated January 17, 2019, 9:34:59 AM from John Cowan to Siobhan Coady re FW: Wetland Capping Initiative	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04189	Email dated February 13, 2019, 3:28:47 PM from GBennett@nalcorenergy.com to Jamie Chippett and Paul Carter, cc DeanneFisher@nalcorenergy.com re Wetland Capping Initiative	6/20/2019	Environmental Panel
P-04190	The Telegram news article dated February 28, 2019 re Muskrat Falls Inquiry: Weren't aware of reports, Nunatsiavut representatives say	6/20/2019	Environmental Panel
P-04191	Email dated April 9, 2019, 9:35:03 AM from Erin Shea to Graham Letto, cc Jamie Chippett, Susan Squires, et al re QP Note - IEAC - Meeting	6/20/2019	Environmental Panel
P-04192	Letter dated June 4, 2018 from Brendan Paddick to Siobhan Coady re allegations of wrongdoing at Nalcor Energy	6/18/2019	Brendan Paddick
P-04193	GNL Methylmercury and Muskrat Falls: Sharing and Understanding Our Varied Perspectives - Scientific Workshop - St. John's, NL dated March 22, 2016	6/20/2019	Environmental Panel
P-04194	Meeting Note - Department of Environment and Conservation - Premier Ball Meeting with Nunatsiavut Government dated June 26, 2016	6/20/2019	Environmental Panel
P-04195	GNL Information Note - Department of Environment and Climate Change (ECC) dated August 29, 2016 re Methylmercury Mitigation Workshop and Human Health Risk Assessment Plan for the Lower Churchill Generation Project	6/20/2019	Environmental Panel
P-04196	Email dated March 12, 2013, 11:15:38 AM from KONEill@nlh.nl.ca to Charles W. Bown, Tracy English and Heather Maclean, cc DawnDalley@nalcorenergy.com and GBennett@nalcorenergy.com re Briefing note on North Spur	6/20/2019	Environmental Panel
P-04197	Permit to Alter a Body of Water dated July 10, 2013 to Peter Madden re Lower Churchill Muskrat Falls - Dams, Powerhouse, Spillway and North Spur Stabilization	6/20/2019	Environmental Panel
P-04198	Email dated July 9, 2014, 2:01:08 PM from Deborah Thomas to Jamie Chippett re KM's	6/20/2019	Environmental Panel
P-04199	Email dated July 31, 2014, 9:48:39 AM from Martin Goebel to Haseen Khan re Landslides in vicinity of LCP	6/20/2019	Environmental Panel
P-04200	Letter dated August 28, 2014 from Paula Dawe to Peter Madden re Information Requirements Concerning the Lower Churchill Falls Project	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04201	GNL Information Note - Department of Environment and Conservation dated September 12, 2014 re Permit to Alter a Body of Water - Lower Churchill Project (LCP)	6/20/2019	Environmental Panel
P-04202	Dr. Stig Bernander Presentation dated October 30, 2014 re Quick Clay and the North Spur	6/20/2019	Environmental Panel
P-04203	Email dated November 7, 2014, 4:23:20 PM from Martin Goebel to Haseen Khan, cc Deborah Thomas re FW: Key Messages on North Spur/Dam Safety	6/20/2019	Environmental Panel
P-04204	Email dated November 10, 2014, 8:40:39 AM from Haseen Khan to Martin Goebel re Key Messages on North Spur/Dam Safety	6/20/2019	Environmental Panel
P-04205	Email dated July 14, 2015, 10:40:53 AM from Paula V. Dawe to Haseen Khan re NALCOR Dam Safety timeline	6/20/2019	Environmental Panel
P-04206	Nalcor Energy - Lower Churchill Project - SNC Lavalin - CH0008 - North Spur Stabilization Works Dynamic Analysis Study dated December 11, 2015	6/20/2019	Environmental Panel
P-04207	GNL Information Note - Department of Environment and Conservation dated April 18, 2016 re Lower Churchill Project - Muskrat Falls - North Spur	6/20/2019	Environmental Panel
P-04208	Nalcor Energy - Lower Churchill Project - Muskrat Falls Dam Related Emergency (Full Supply Construction Phase) - Emergency Preparedness Plan dated June 30, 2016	6/20/2019	Environmental Panel
P-04209	Nalcor Energy - Lower Churchill Project - Muskrat Falls Dam Related Emergency (Winter Headpond Construction Phase) - Emergency Preparedness Plan dated June 30, 2016	6/20/2019	Environmental Panel
P-04210	Email dated March 21, 2017, 2:14:27 PM from Erin Shea to Jamie Chippett, cc Lynn Robinson and Martin Goebel re FYI: NR KMs - Dam Safety at Muskrat Falls	6/20/2019	Environmental Panel
P-04211	Email dated May 12, 2017, 10:23:08 AM from Paul Carter to Charles Bown re FW: Attached letter from Gilbert Bennett	6/20/2019	Environmental Panel
P-04212	Letter dated July 20, 2017 from Paul Q. Carter to Gilbert Bennett re North Spur Stability	6/20/2019	Environmental Panel
P-04213	Letter dated August 17, 2017 from Gilbert Bennett to Paul Carter re North Spur Stability - Letter Dated 20 July 2017	6/20/2019	Environmental Panel
P-04214	GNL Information Note - Department of Municipal Affairs and Environment dated October 6, 2017 re Muskrat Falls Independent Dam Safety Program Audit	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04215	Letter dated December 19, 2012 from Gilbert Bennett to David Schulze re request for further information on the Joint Review Panel Recommendation 15.5 - Lower Churchill Project Monitoring and Community Liaison Committee	6/21/2019	Gilbert Bennett
P-04216	Letter dated February 4, 2013 from Gilbert Bennett to Chef Piétacho re Government of Newfoundland and Labrador's commitment to ensure consultations with Indigenous groups, collectives and other relevant stakeholders to answer the concerns of the public and communicate the follow-up results (Translation)	6/21/2019	Gilbert Bennett
P-04217	Canadian Environmental Assessment Agency - Labrador-Island Transmission Link - Comprehensive Study Report dated June 2013	6/21/2019	Gilbert Bennett
P-04218	Letter dated July 8, 2013 from David Schulze to Bill Coulter re Request for comments on the Comprehensive Study Report for the power transmission lines between Labrador and the island of Newfoundland, CEAA ref. no. 51746; Our file 7550-005 (Translation)	6/21/2019	Gilbert Bennett
P-04219	Letter dated July 8, 2013 from David Schulze to Gilbert Bennett re Hydroelectric power generation project on the Lower Churchill River, our file 7550-001; Provincial authorizations permitting the construction of power transmission lines between Labrador and the island of Newfoundland, our file 7550-005 (Translation)	6/21/2019	Gilbert Bennett
P-04220	Letter dated July 8, 2013 from David Schulze to Marion Organ re Provincial authorizations permitting the construction of power transmission lines between Labrador and the island of Newfoundland, our file 7550-005 (Translation)	6/21/2019	Gilbert Bennett
P-04221	Letter dated July 26, 2013 from Marion Organ to David Schulze re Reply to your letter dated July 8, 2013 concerning the Labrador-Island Transmission Link Project (Transmission Project)	6/21/2019	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04222	Email dated July 28, 2013, 8:21 PM from David Schulze to GBennett@nalconenergy.com and Labrador-Island,TransmissionLink [CEAA], cc MarionOrgan@lowerchurchillproject.ca, Patrick Marrie, et al re Demande de commentaires sur le rapport d'etude approfondie pour le projet de ligne de transport d'energie entre le Labrador et l'ile de Terre-Neuve	6/21/2019	Gilbert Bennett
P-04223	Letter dated November 16, 2017 from Suzanne Hollett re Your requests for access to information under Part II of the Access to Information under Part II of the access to Information and Protection of Privacy Act, 2015 (File #: PB/763/2017)	6/21/2019	Gilbert Bennett
P-04224	GNL Information Note - Department of Environment and Conservation dated May 16, 2016 re Methylmercury Workshop and Status of the Human Health Risk Assessment Plan/Environmental Effects Monitoring Plan on the Lower Churchill Project	6/20/2019	Environmental Panel
P-04225	Ministerial Decision on Nalcor's HHRA Plan within the Muskrat Falls Environmental Effects Monitoring Program - Communications Plan dated May 26, 2016	6/20/2019	Environmental Panel
P-04226	Nalcor Energy - Lower Churchill Project - Muskrat Falls - Soil and Vegetation Removal from the Future Reservoir Area - Targeted Scenarios dated March 22, 2018	6/20/2019	Environmental Panel
P-04227	GNL Cabinet Presentation dated April 10, 2019 re Independent Experts Advisory Committee recommendations and related Minute of Council	6/20/2019	Environmental Panel
P-04228	Email dated April 8, 2019, 6:02 PM from Aubrey Gover to Graham Letto, Siobhan Coady and Randy Edmunds, cc Jamie Chippett and Kerry Chaytor re IEAC	6/20/2019	Environmental Panel
P-04229	Responsibility Matrix and Status of Recommendations of the Joint Review Panel	6/20/2019	Environmental Panel
P-04230	Azimuth presentation dated June 8 re Mercury '101'	6/20/2019	Environmental Panel
P-04231	Azimuth presentation dated June 28 re Muskrat Falls Reservoir and the Canadian Reservoirs Comparison Matrix	6/20/2019	Environmental Panel
P-04232	Baird/Reed Harris presentation to Government of Newfoundland and Labrador dated June 28, 2018 re Goose Bay/Lake Melville Model to Methylmercury in Water	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04233	Reed Harris presentation dated June 28, 2018 re Predicted Increases in Methylmercury Concentrations in Goose Bay and Lake Melville Waters Following the Creation of Muskrat Falls Reservoir	6/20/2019	Environmental Panel
P-04234	Wood presentation dated June 2018 re Lower Churchill River Physical Ecosystem: General Overview	6/20/2019	Environmental Panel
P-04235	Wood presentation dated June 2018 re Predicted MeHg in Downstream Food Web	6/20/2019	Environmental Panel
P-04236	Azimuth presentation dated June 28 re Summary of Human Health Risks and Methylmercury - Overview of Baseline and Predicted Exposure Scenarios for Lake Melville and Hg in Hair Summary	6/20/2019	Environmental Panel
P-04237	Azimuth presentation dated June 28 re MeHg Generation in MFR - Summary of Water Results - December 2017 - May 2018	6/20/2019	Environmental Panel
P-04238	GNL Meeting Note - Environment and Climate Change/Labrador and Aboriginal Affairs - Premier Ball Meeting with the Nunatsiavut Government dated September 26, 2016	6/20/2019	Environmental Panel
P-04239	Tab 2 - Letter from Andrew Parsons to Stan Marshall re IEAC Recommendations on Methylmercury at Muskrat Falls	6/20/2019	Environmental Panel
P-04240	Tab 4 - Email dated January 7, 2019, 7:59 AM from Erin Shea to Jamie Chippett re Fwd: PowerPointPresentation on IEAC Recommendations	6/20/2019	Environmental Panel
P-04241	Tab 5 - Email dated January 7, 2019, 12:39 PM from Jamie Chippett to Valerie Glynn re New IEAC deck	6/20/2019	Environmental Panel
P-04242	Tab 7 - GNL Information Note - Department of Municipal Affairs and Environment dated January 10, 2019 re Government's Response to the IEAC Recommendations on Methylmercury	6/20/2019	Environmental Panel
P-04243	Tab 8 - Email dated January 23, 2019, 12:07 PM from Martin Goebel to Valerie Glynn re Minister Letto to Stan Marshall	6/20/2019	Environmental Panel
P-04244	Tab 11 - Email dated January 16, 2019, 4:56 PM from Peter Miles to DeanneFisher@nucoreenergy.com, John Cowan and Jason Card re Wetland Capping Initiative	6/20/2019	Environmental Panel
P-04245	Tab 12 - Email dated January 21, 2019, 12:31 AM from John Cowan to Corey Snook re FW: Wetland Capping Initiative	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04246	Tab 13 - Email dated January 22, 2019, 4:35 PM from Martin Goebel to Ali Askary re 146	6/20/2019	Environmental Panel
P-04247	Tab 14 - Letter from Graham Letto to Stan Marshall re IEAC Recommendations on Methylmercury at Muskrat Falls	6/20/2019	Environmental Panel
P-04248	Tab 15 - Email dated February 11, 2019, 8:25 PM from Jamie Chippett to Erin Shea re FOR REVIEW: km - IEAC	6/20/2019	Environmental Panel
P-04249	Tab 17 - Email dated April 8, 2019, 11:45 PM from Erin Shea to Jamie Chippett re FOR APPROVAL: QP Note - IEAC - Meeting	6/20/2019	Environmental Panel
P-04250	GNL Information Note - Municipal Affairs and Environment dated March 6, 2019 re Response to the recommendations of the Independent Expert Advisory Committee	6/20/2019	Environmental Panel
P-04251	Timeline for Methylmercury Actions - March 22, 2016 to January 10, 2019	6/20/2019	Environmental Panel
P-04252	Timeline for Methylmercury Actions - March 22, 2016 to June 13, 2019	6/20/2019	Environmental Panel
P-04253	GNL Information Note - Labrador Affairs Secretariat dated January 11, 2019 re Lower Churchill Project Permitting	6/20/2019	Environmental Panel
P-04254	Handwritten Notes of Paul Carter dated February 11, 2019	6/20/2019	Environmental Panel
P-04255	Elizabeth Day's Notes - Lower Churchill Meeting dated January 14, 2019 and February 11, 2019	6/20/2019	Environmental Panel
P-04256	Krista Quinlan's Notes - Lower Churchill Meeting dated January 14, 2019 and February 11, 2019	6/20/2019	Environmental Panel
P-04257	Letter dated September 25, 2014 from David Schulze to Michael J. Alexander and Maurice Landry re Environmental Assessment of the Labrador-Newfoundland Island Power Line Project, CEAR No. 10-03-51746; Mitigation and monitoring plan for species listed under the <i>Endangered Species Act</i> , Nalcor document No. ILK-PT-MD-0000-EV-PL-0001-0; Or file #7550-005	6/20/2019	Environmental Panel
P-04258	Recovery Strategy for Three Woodland Caribou Herds ( <i>Rangifer tarandus caribou</i> ; Boreal population) in Labrador	6/20/2019	Environmental Panel
P-04259	Nalcor Energy - Lower Churchill Project - Labrador-Island Transmission Link - Species at Risk - Impacts Mitigation and Monitoring Plan - B2	6/20/2019	Environmental Panel
P-04260	Handwritten Notes of Jamie Chippett (various dates)	6/20/2019	Environmental Panel
P-04261	Nalcor Energy - 78th Board of Directors Meeting dated October 2, 2014	6/21/2019	Gilbert Bennett





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04262	Excerpt from James Meaney iMessages dated February 13, 2019 to February 15, 2019	6/21/2019	Gilbert Bennett
P-04263	Email dated May 6, 2019, 9:11:49 PM from Daniel Simmons to Michael Collins, cc Gobhina Nagarajah, Irene Muzychka and Dana Martin re Followups from Gilbert Bennett Interview	6/21/2019	Gilbert Bennett
P-04264	Email dated May 6, 2019, 9:16:37 PM from Daniel Simmons to Michael Collins cc Gobhina Nagarajah, Irene Muzychka and Dana Martin re Tower Weights and Quantities at Bid and Final	6/21/2019	Gilbert Bennett
P-04265	Letter dated December 3, 2008 from Gilbert Bennett to Bob Barnes and Paul Harrington re Reliability design return period for the Labrador-Island HVdc Link	6/21/2019	Gilbert Bennett
P-04266	Email dated January 23, 2012, 11:22 AM from bbarnes@nalcenergy.com to pharrington@nalcenergy.com, ronpower@nalcenergy.com, et al, cc colleensutton@nalcenergy.com re Basis of Design to line up with DG-3	6/21/2019	Gilbert Bennett
P-04267	Nalcor Energy - Lower Churchill Project - Basis of Design dated October 4, 2012	6/21/2019	Gilbert Bennett
P-04268	Email dated February 21, 2012, 6:59:16 AM from kentlegge@nalcenergy.com to carolannelutz@nalcenergy.com and elizabethgray@nalcenergy.com re Fw: Redress	6/21/2019	Gilbert Bennett
P-04269	Email dated November 30, 2011, 4:39:19 PM from Gilbert Bennett to Mary Hatherly re Fw: Briefing document for Friday meeting re Redress Payments	6/21/2019	Gilbert Bennett
P-04270	Email dated May 8, 2019, 1:26:22 PM from Dana Martin to Daniel Simmons and Michael Collins, cc Gobhina Nagarajah and Irene Muzychka re Followups from Gilbert Bennett Interview [IWQV-Active.FID3881181]	6/21/2019	Gilbert Bennett
P-04271	Email dated November 13, 2011, 10:55 AM from mbradbury@nalcenergy.com to davepardy@nalcenergy.com, cc kentlegge@nalcenergy.com, alisonball@nalcenergy.com, et al re Fw: Redress Settlement Payments	6/21/2019	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04272	Letter dated March 9, 2012 from Thomas J. O'Rielly to Maureen P. Greene re Reference from Lieutenant-Governor in Council on the Muskrat Falls Project (the "Muskrat Falls Review")	6/21/2019	Gilbert Bennett
P-04273	Muskrat Falls Project - Exhibit 97 - Review of Existing Meteorological Studies Conducted on the Labrador-Island Transmission Link - Nalcor Energy - Lower Churchill Project dated September 2011	6/21/2019	Gilbert Bennett
P-04274	Email dated November 28, 2013, 9:39 PM from scotto'brien@lowerchurchillproject.ca to ronpower/nlhydro, cc jasonkean/nlhydro and clarencehewitt/nlhydro re *Confidential: Fw: S011-L010-200-170330-00222 NORTH SPUR Design & Request for Hydro Geological Studies 25 Nov 2013	6/21/2019	Gilbert Bennett
P-04275	Aecon-Flatiron-Barnard JV - Lower Churchill Project - Package 0007 - Appendix A13-Site Executive Plan	6/21/2019	Gilbert Bennett
P-04276	Hatch - Nalcor Energy - Final Report for Examination of 2017 Ice Jam Event dated September 18, 2017	6/21/2019	Gilbert Bennett
P-04277	Letter dated July 24, 2018 from Peter Madden to Haseen Khan re Amendment Request for Permit to Alter a Body of Water ALT6933-2013 - Muskrat Falls Generation Site	6/21/2019	Gilbert Bennett
P-04278	Memorandum dated July 31, 2018 from Krista Trowbridge to Peter Madden re NE-LCP-MEMO-003455: Re: Amendment Request for ALT6933 - Wetland Capping	6/21/2019	Gilbert Bennett
P-04279	House of Assembly Proceedings, Vol. XLVII No. 26 dated May 3, 2012	6/21/2019	Gilbert Bennett
P-04280	The Telegram news article dated August 11, 2011 re Shuttering Holyrood station	6/21/2019	Gilbert Bennett
P-04281	Memo dated May 1, 2019 from Regis Bouchard to File, Greg Snyder, et al re North Spur - Downstream Slope Stability - Sensitivity Analysis Addendum to the Post Construction Assessment Report (PCA)	6/21/2019	Gilbert Bennett
P-04282	SNC-Lavalin - Nalcor Energy - Lower Churchill Project - Engineering Report - North Spur - Post Construction Assessment dated September 7, 2018	6/21/2019	Gilbert Bennett
P-04283	Nalcor Energy - Lower Churchill Project - North Spur Stabilization Works - Construction Report dated January 27, 2019	6/21/2019	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04284	Information Note: Joint Review Panel Recommendations Regarding Reservoir Preparation and Clearing	6/21/2019	Gilbert Bennett
P-04285	Background Information - Lower Churchill Project and MethylMercury Levels in the Lower Churchill River System	6/21/2019	Gilbert Bennett
P-04286	Email dated October 31, 2016, 7:47:57 AM from Cathy Lockyer to Paul A. Carter re Final Workshop Report - Methylmercury Mitigation & Muskrat Falls (Aug 4, 2016 in Goose Bay) by Wayne Thistle	6/21/2019	Gilbert Bennett
P-04287	Email dated September 23, 2016, 3:27:09 PM from janinemccarthy@lowerchurchillproject.ca to deannefisher@nalcenergy.com re Background Info	6/21/2019	Gilbert Bennett
P-04288	Email dated August 19, 2016, 5:49:10 PM from Peter Madden to petermadden@lowerchurchillproject.ca re Methyl Mercury Letter	6/21/2019	Gilbert Bennett
P-04289	Email dated March 20, 2015, 5:42:33 PM from fletcherbaltz@lowerchurchillproject.ca to kevinmiller@lowerchurchillproject.ca, cc Brad Hadley, David Riffe, et al re North Spur Security Plan/Risk Registry	6/21/2019	Gilbert Bennett
P-04290	Muskrat Falls Projects - Exhibit 85 - Reliability Study of Transmission Lines on the Avalon and Connaigre Peninsula dated April 1996	6/21/2019	Gilbert Bennett
P-04291	EA Commitment: EA-LITL-0013	6/21/2019	Gilbert Bennett
P-04292	Tab 10 - Email dated January 16, 2019, 9:51 AM from DeanneFisher@nalcenergy.com to Peter Miles, John Cowan and Jason Card re Wetland Capping Initiative	6/27/2019	Siobhan Coady
P-04293	Email dated January 24, 2016, 10:24:50 AM from Tim Murphy to Dwight Ball, cc Kelvin Parsons re Confidential: Food for Thought Memo re: Tuesday's P&P Meeting	6/27/2019	Siobhan Coady
P-04294	Nalcor Energy - Lower Churchill Project presentation dated January 2016 re Muskrat Falls Update - Draft Cabinet Presentation	6/27/2019	Siobhan Coady
P-04295	Email dated February 28, 2016, 4:33:31 Pm from Tim Murphy to Paul Hickey re Chat	6/27/2019	Siobhan Coady
P-04296	Email dated February 29, 2016, 5:51:19 PM from Siobhan Coady to Julia Mullaley re Fw: Tweets re MF Oversight Committee	6/27/2019	Siobhan Coady



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04297	Email dated March 4, 2016, 3:53:22 PM from Siobhan Coady to Kelvin Parsons re Confidential: Ed Martin's Current Employment Contract	6/27/2019	Siobhan Coady
P-04298	Email dated March 11, 2016, 8:35:04 AM from Siobhan Coady to Tim Murphy re Memo	6/27/2019	Siobhan Coady
P-04299	Email dated March 18, 2016, 8:25:37 PM from Siobhan Coady to Tim Murphy, Kelvin Parsons and Julia Mullaley re Fw: Updated materials - EY Report	6/27/2019	Siobhan Coady
P-04300	Email dated March 18, 2016, 11:27:41 PM from Siobhan Coady to Dwight Ball, Julia Mullaley, Kelvin Parsons and Tim Murphy re Astaldi Letter	6/27/2019	Siobhan Coady
P-04301	Email dated March 18, 2016, 9:09 PM from EMartin@nalcenergy.com to Julia Mullaley and Siobhan Coady, cc GBennett@nalcenergy.com, PHarrington@lowerchurchillproject.ca and LanceClarke@lowerchurchillproject.ca re Fwd: Astaldi letter	6/27/2019	Siobhan Coady
P-04302	Email dated March 30, 2016, 3:46:32 PM from Siobhan Coady to Diana Quinton, cc Charles W. Bown and Megan Sheppard re Posting: October EY report and EY contract	6/27/2019	Siobhan Coady
P-04303	Email dated September 20, 2016, 2:30 PM from Colleen G. Janes to Perry Trimper re MeHg Presentation to Premier	6/27/2019	Siobhan Coady
P-04304	Tab 1 - GNL presentation dated November 1, 2018 re Technical Briefing: IEAC's Methylmercury Recommendations	6/27/2019	Siobhan Coady
P-04305	Email dated January 9, 2017, 10:04:08 AM from Walter Parsons to Diane Carroll re FW: HP TRIM CORRESPONDENCE-OUTGOING : OCOR-24927 : Response to Vardy re EY Ernst and Young	6/27/2019	Siobhan Coady
P-04306	Office of the Auditor General - Review of Severance - Mr. Edmund J. Martin dated February 2017	6/27/2019	Siobhan Coady
P-04307	GNL Memorandum to Executive Council dated March 3, 2017 re Additional Federal Loan Guarantee for Muskrat Falls	6/27/2019	Siobhan Coady
P-04308	GNL Background Note - Muskrat Falls Project Overview - Department of Natural Resources dated July 27, 2017 re To provide a Muskrat Falls Project Summary and Update	6/27/2019	Siobhan Coady
P-04309	Letter dated July 28, 2017 from Premier Dwight Ball to Michel Tremblay re Muskrat Falls Development	6/27/2019	Siobhan Coady
P-04310	GNL News Release dated August 31, 2017 re Minister Coady Releases EY Report	6/27/2019	Siobhan Coady



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04311	GNL Memorandum to Executive Council dated November 1, 2017 re Review of the Decision to Sanction and the Execution of the Muskrat Falls Project	6/27/2019	Siobhan Coady
P-04312	Email dated November 28, 2017, 10:44:36 AM from Corey Snook to Christine Boland, Robyn J. Montague and Mark Janes re FW: Power Points - Wind and Electricity Concepts	6/27/2019	Siobhan Coady
P-04313	GNL Memorandum to Executive Council dated November 10, 2017 re Reference Questions on Electricity Rate Mitigation for the Board of Commissioners of Public Utilities (PUB)	6/27/2019	Siobhan Coady
P-04314	GNL News Release dated March 26, 2018 re Government Adopts Open Access Framework for Transmitting Electricity	6/27/2019	Siobhan Coady
P-04315	Newfoundland and Labrador Regulation 42/18 - Open Access Transmission Regulations under the Electrical Power Control Act, 1994 and the Public Utilities Act (O.C. 2018-088) dated May 31, 2018	6/27/2019	Siobhan Coady
P-04316	Bill 2 - An Act to Amend the Electrical Power Control Act, 1994 and the Public Utilities Act	6/27/2019	Siobhan Coady
P-04317	CBC news article dated August 22, 2018 re Ratepayers won't be on hook for 'tremendous burden' of Muskrat Falls, Ball promises	6/27/2019	Siobhan Coady
P-04318	The Telegram news article dated August 22, 2018 re Ratepayers won't pay for Muskrat Falls, somehow: premier	6/27/2019	Siobhan Coady
P-04319	CBC news article dated September 5, 2018 re 'Need not fret' at the prospect of doubling electricity rates, says premier	6/27/2019	Siobhan Coady
P-04320	Tab 3 - GNL presentation dated November 13, 2018 re Technical Briefing: IEAC's Methylmercury Recommendations	6/27/2019	Siobhan Coady
P-04321	Tab 9 - Email dated January 16, 2019, 9:31 AM from Jamie Chippett to GBennett@nalconenergy.com, cc DeanneFisher@nalconenergy.com and smarshall@nalconenergy.com re Wetland Capping initiative	6/27/2019	Siobhan Coady
P-04322	GNL - Protecting you from the Cost Impacts of Muskrat Falls dated April 2019	6/27/2019	Siobhan Coady
P-04323	Minutes - Muskrat Falls Project Oversight Committee dated October 25, 2018	6/25/2019	Gilbert Bennett
P-04324	Minutes - Muskrat Falls Project Oversight Committee dated December 4, 2018	6/25/2019	Gilbert Bennett



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04325	GNL News Release dated April 15, 2019 re Premier Ball Releases Plan to Protect Residents from the Cost Impacts of Muskrat Falls	6/27/2019	Siobhan Coady
P-04326	The Telegram news article dated April 11, 2017 re Coady beefs up Muskrat Falls oversight	6/27/2019	Siobhan Coady
P-04327	The Telegram news article dated July 22, 2017 re Paying for past mistakes	6/27/2019	Siobhan Coady
P-04328	Nalcor Energy presentation dated December 15, 2015 re Financial Overview	6/27/2019	Siobhan Coady
P-04329	Email dated March 17, 2016, 8:44:48 AM from jamesmeaney@lowerchurchillproject.ca to Derrick Sturge re Meeting last night	6/27/2019	Siobhan Coady
P-04330	Memo dated September 11, 2018 from Rob Hull to Members of the Board of Directors, Nalcor Energy re Rate Mitigation Update	6/27/2019	Siobhan Coady
P-04331	Environmental Assessment Commitments for Lower Churchill Hydro Generation Project - Status Update and High Level Description of Supporting Documentation dated June 2019	6/21/2019	Gilbert Bennett
P-04332	Environmental Assessment Commitments for Lower Churchill Project Labrador Island Transmission Link - Status Update and High Level Description of Supporting Documentation dated June 2019	6/21/2019	Gilbert Bennett
P-04333	Kelvin Parsons handwritten notes dated December 4, 2015 to February 22, 2016	6/27/2019	Siobhan Coady
P-04334	Curriculum Vitae - Jennifer Fiddian-Green	6/28/2019	Jennifer Fiddian-Green
P-04335	Grant Thornton Report to the Commission of Inquiry Respecting the Muskrat Falls Project - Additional Scope of Work - Review of Specific Expenditures dated April 22, 2019 - Updated May 7, 2019	6/28/2019	Jennifer Fiddian-Green
P-04336	Nalcor Energy - Lower Churchill Project - Internal Audit Project # 16-09 - Report Name: LCP Rotational Travel Audit dated July 5, 2016	6/28/2019	Jennifer Fiddian-Green
P-04337	Labrador - Island Link Limited Partnership and H.J. O'Connell Construction Limited - Civil Works Agreement - Construction of Earthworks at Soldier's Pond - Agreement No. CD0503-002 dated October 18, 2013	6/28/2019	Jennifer Fiddian-Green



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04338	Nalcor Energy - Code of Conduct and Business Ethics Handbook	6/28/2019	Jennifer Fiddian-Green
P-04339	Lower Churchill Project - Purchase Order: CT0355-030-003 Inland Trucking Service dated January 7, 2016	6/28/2019	Jennifer Fiddian-Green
P-04340	Nalcor Energy Internal Audit Memo dated June 4, 2018 from Jackie Borden to Scott O'Brien, cc Ron Power re MF Review - Sea Cans	6/28/2019	Jennifer Fiddian-Green
P-04341	Agreement LC-PM-121 for Professional Services for Lower Churchill Project between Nalcor Energy and 60472 Newfoundland and Labrador dated February 4, 2013	6/28/2019	Jennifer Fiddian-Green
P-04342	Nalcor Energy Internal Audit Memo dated December 15, 2017 from Jackie Borden to Stan Marshall, cc Gilbert Bennett re Muskrat Falls Site Review - Confidential	6/28/2019	Jennifer Fiddian-Green
P-04343	CBC news article dated June 24, 2016 re It's official: Muskrat Falls a boondoggle, says Stan Marshall	6/28/2019	Stan Marshall
P-04344	Island Interconnected System - Five Year Operating Data - 2011-2015	6/21/2019	Gilbert Bennett
P-04345	Letter dated April 15, 2019 from Stig Bernander and Lennart Elfgren to Siobhan Coady re Investigation of the Safety of the North Spur	6/27/2019	Siobhan Coady
P-04346	Letter dated February 26, 2019 from David Vardy, Ron Penney and Des Sullivan to Siobhan Coady re Risks arising from the North Spur	6/27/2019	Siobhan Coady
P-04347	Letter dated October 2, 2018 from Stig Bernander and Lennart Elfgren to Siobhan Coady re Investigation of the Safety of the North Spur	6/27/2019	Siobhan Coady
P-04348	Letter dated March 14, 2019 from James L. Gordon to Siobhan Coady re correction to statement made in letter to Dr. Elfgren and Dr. Bernander of March 12, 2019	6/27/2019	Siobhan Coady
P-04349	End-of-visit statement by the United Nations Special Rapporteur on human rights and hazardous substances and wastes, Baskut Tuncak on his visit to Canada, 24 May to 6 June 2019	6/27/2019	Siobhan Coady
P-04350	Grant Thornton Presentation to the Commission of Inquiry Respecting the Muskrat Falls Project dated June 28, 2019 re Additional Scope of Work - Review of Specific Expenditures	6/28/2019	Jennifer Fiddian-Green
P-04351	GNL presentation dated December 14, 2015 re NL Electricity Rates and the Muskrat Falls Project	6/27/2019	Siobhan Coady





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04352	Nalcor Energy - CEO Speaking Notes - Muskrat Falls Cost and Schedule Update News Conference dated June 24	6/28/2019	Stan Marshall
P-04353	Nalcor Energy - Lower Churchill Project presentation dated June 22, 2016 re Muskrat Falls Project Update	6/28/2019	Stan Marshall
P-04354	The Liberty Consulting Group - Sixth Quarterly Monitoring Report on the Integration of Power Supply Facilities to the Island Interconnected System dated May 22, 2019 presented to the Board of Commissioners of Public Utilities Newfoundland and Labrador	6/28/2019	Stan Marshall
P-04355	CBC news article dated April 21, 2016 re Stan Marshall, Nalcor's new CEO, 'deeply troubled' by Muskrat Falls	6/28/2019	Stan Marshall
P-04356	Email dated April 20, 2016, 6:26:56 PM from Tim Murphy to Nancy O'Connor, Dwight Ball, Siobhan Coady, Kelvin Parsons, Julia Mullaley, cc Carla Foote and Diana Quinton re For Review - April 21 Draft Comms Materials	6/28/2019	Stan Marshall
P-04357	Email dated April 25, 2016, 9:26:12 AM from Tim Calver to David Steele, David Leather, et al re FW: Suggested Approach to Discussion with New Nalcor CEO, Stan Marshall	6/28/2019	Stan Marshall
P-04358	GNL News Release dated April 21, 2016 re Responsible Management of the Province's Investment	6/28/2019	Stan Marshall
P-04359	CBC news article dated February 12, 2018 re What the swift collapse of some Labrador caribou can tell us about endangered species	6/28/2019	Stan Marshall
P-04360	CBC news article dated June 25, 2019 re PCs accuse government of 'deliberate' inaction on methylmercury at Muskrat	6/28/2019	Stan Marshall
P-04361	Email dated February 1, 2012, 6:08:15 PM from Heather Maclean to Jerome Kennedy, Charles W. Bown, et al re Fw: Manitoba Hydro International Report further evidence that a full PUB review of Muskrat Falls is needed	7/4/2019	Dwight Ball
P-04362	Email dated February 6, 2012, 11:53:38 AM from Jacquelyn Howard to Heather Maclean, Glenda Power and Milly Brown, cc Josephine Cheeseman and Jennifer Collingwood re FW: Public Utilities Board review of Muskrat Falls not addressing alternatives: Ball	7/4/2019	Dwight Ball



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04363	Email dated March 7, 2012, 5:31:09 PM from Jacquelyn Howard to Heather Maclean, Tina Williams, Glenda Power and Milly Brown, cc Jennifer Collingwood and Josephine Cheeseman re FW: Kennedy Avoids Opposition Request for Documents	7/4/2019	Dwight Ball
P-04364	Email dated March 15, 2012, 7:25:44 PM from Jacquelyn Howard to Heather Maclean, Melony O'Neill and Glenda Power, cc Milly Brown, Josephine Cheeseman and Jennifer Collingwood re Fw: Government dismisses Joint Review Panel recommendations	7/4/2019	Dwight Ball
P-04365	Email dated May 31, 2012, 3:52:11 PM from Jennifer Collingwood to Glenda Power, Milly Brown, et al re FW: Muskrat power too expensive for US markets	7/4/2019	Dwight Ball
P-04366	Email dated June 11, 2012, 3:27:24 PM from Heather Maclean to Jerome Kennedy, Charles W. Bown and Tracy Shute re fyi: Nalcor appointments all about politics: Ball	7/4/2019	Dwight Ball
P-04367	Email dated June 18, 2012, 4:59:49 PM from Jacquelyn Howard to Heather Maclean, Glenda Power, et al re Fw: Appointments to Nalcor Board a missed opportunity	7/4/2019	Dwight Ball
P-04368	Email dated June 28, 2012, 9:28:09 AM from Jacquelyn Howard to Glenda Power, Heather Maclean, et al re FW: Ball releases letter to Premier on Muskrat Falls debate	7/4/2019	Dwight Ball
P-04369	The Telegram news article dated August 1, 2012 re Opposition asks: how about those DG3 numbers?	7/4/2019	Dwight Ball
P-04370	Email dated August 21, 2012, 8:53:13 AM from Jacquelyn Howard to Heather Maclean, Lynn Hammond et al re FW: Level of personal attacks by government is disturbing: Ball	7/4/2019	Dwight Ball
P-04371	Email dated September 7, 2012, 12:05:24 PM from Jacquelyn Howard to Lynn Hammon, Milly Brown, et al re FW: What happened to the Deputy Minister	7/4/2019	Dwight Ball
P-04372	Email dated September 17, 2012, 2:38:17 PM from Jacquelyn Howard to Lynn Hammond, Debbie Marnell, et al re FW: Liberals Present Government with Proposed Rules for Muskrat Falls Debate	7/4/2019	Dwight Ball
P-04373	Email dated September 28, 2012, 9:22:03 AM from Jacquelyn Howard to Heather Maclean, Lynn Hammond, et al re FW: Kennedy Questioned Debate Rules a Decade Earlier	7/4/2019	Dwight Ball



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04374	Email dated October 11, 2012, 9:33:21 AM from Jacquelyn Howard to Heather Maclean, Lynn Hammond, et al re FW: Liberals Question the Premier's Commitment to Debating Muskrat Falls	7/4/2019	Dwight Ball
P-04375	Email dated October 12, 2012, 6:44:22 PM from Paul Wilson to Charles W. Bown re FW: Fax: Special Debate on Muskrat Falls - Dwight Ball	7/4/2019	Dwight Ball
P-04376	Letter dated October 12, 2012 from Dwight Ball to Ed Martin re Special Debate on Muskrat Falls	7/4/2019	Dwight Ball
P-04377	Email dated October 29, 2012, 12:59:37 PM from Jacquelyn Howard to Lynn Hammond, Debbie Marnell, et al re FW: Premier Making a Mockery of Muskrat Falls	7/4/2019	Dwight Ball
P-04378	Email dated October 31, 2012, 2:57:36 PM from Catherine Evans to Mary Byrne re FW: Opposition dissatisfied with information released	7/4/2019	Dwight Ball
P-04379	Email dated November 6, 2012, 5:21:07 PM from Bradley Power to Darrell Hynes and Derrick Dalley re Fw: Pulling the plug on the Muskrat Falls Special Debate is an insult to democracy	7/4/2019	Dwight Ball
P-04380	Email dated November 20, 2012, 9:48:52 AM from Heather Maclean to Jerome Kennedy, Charles W. Bown et al re media: CP - Opposition fumes as province limits debate on Muskrat Falls project in Labrador	7/4/2019	Dwight Ball
P-04381	Email dated November 23, 2012, 3:09:31 PM from Jennifer Collingwood to Lynn Hammond, Milly Brown, et al re FW: Government continues to mislead the public on Muskrat Falls	7/4/2019	Dwight Ball
P-04382	Email dated November 28, 2012, 7:30:07 PM from Bradley Power to Derrick Dalley and Darrell Hynes re Fw: Government shoot down a Liberal motion for an Independent Report on Muskrat Falls	7/4/2019	Dwight Ball
P-04383	Email dated November 30, 2012, 5:27:59 PM from Jacquelyn Howard to Lynn Hammond, Debbie Marnell, et al re Fw: Liberals ask Where is the Loan Guarantee?	7/4/2019	Dwight Ball
P-04384	Email dated December 3, 2012, 8:29:26 PM from Heather Maclean to Jerome Kennedy, Charles W. Bown, et al re FYI: Emera in the driver's seat on possible loan guarantee	7/4/2019	Dwight Ball



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04385	Email dated December 5, 2012, 4:43:58 PM from Jennifer Collingwood to Lynn Hammond, Lynette Carroll, et al re FW: Government planning to take the teeth out of energy watchdog	7/4/2019	Dwight Ball
P-04386	Email dated December 5, 2012, 6:44:31 PM from Jennifer Collingwood to Lynette Carroll, Lynn Hammond, et al re Fw: Premier makes a joke out of Muskrat Falls debate	7/4/2019	Dwight Ball
P-04387	Email dated December 11, 2012, 5:54:05 PM from Jacquelyn Howard to Heather Maclean, Tina Williams, et al re Fw: Government Makes Another Mistake with more Negligent Decisions	7/4/2019	Dwight Ball
P-04388	Email dated December 13, 2012, 6:21:11 PM from Jacquelyn Howard to Luke Joyce, Heather Maclean, et al re Fw: Cost of Muskrat Falls forces Government to seek funding	7/4/2019	Dwight Ball
P-04389	Email dated December 13, 2012, 9:15:43 AM from Heather Maclean to Jerome Kennedy, Charles W. Bown, et al re fyi: Government back peddles on sanctioning promise for Muskrat Falls	7/4/2019	Dwight Ball
P-04390	Email dated December 17, 2012, 7:07:51 PM from Jacquelyn Howard to Heather Maclean, Tina Williams, et al re Fw: Democratic process a joke when it comes to Muskrat Falls	7/4/2019	Dwight Ball
P-04391	Email dated December 17, 2012, 6:08:41 PM from Bradley Power to Derrick Dalley and Darrell Hynes re FW: Confidence in Public Utilities Board remains high on Muskrat Falls: Liberals	7/4/2019	Dwight Ball
P-04392	Email dated December 17, 2012, 7:53:17 PM from Bradley Power to Derrick Dalley and Darrell Hynes re FW: Questions still remain with sanctioning of Muskrat Falls	7/4/2019	Dwight Ball
P-04393	Email dated December 18, 2012, 7:14:49 PM from Jacquelyn Howard to Heather Maclean, Lisa E. Lawlor, et al re Fw: Filibuster only option for dreadful Muskrat Falls legislation	7/4/2019	Dwight Ball
P-04394	Email dated December 18, 2012, 7:13:32 PM from Jacquelyn Howard to Heather Maclean, Tina Williams, et al re Fw: Minister Does Not Know Muskrat Falls Project	7/4/2019	Dwight Ball
P-04395	Email dated December 19, 2012, 7:46:24 AM from Jacquelyn Howard to Heather Maclean, Tina Williams, et al re Fw: Government Shuts Down Debate on Muskrat Falls Legislation	7/4/2019	Dwight Ball



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04396	Email dated December 22, 2012, 1:40:27 PM from Jacquelyn Howard to Heather Maclean, Lynn Hammond, et al re Fw: Muskrat Falls Filibuster ends with Significant Debate	7/4/2019	Dwight Ball
P-04397	Email dated May 23, 2013, 4:49:22 PM from Jennifer Collingwood to Jennifer L Tulk, Tracey Boland, et al re Fw: Secrets prevail with Government and Nalcor	7/4/2019	Dwight Ball
P-04398	Email dated May 31, 2013, 3:28:05 PM from Jennifer Collingwood to Diana Quinton, Jennifer L. Tulk, et al re Fw: Questions raised over conditions of the Muskrat Falls federal loan guarantee	7/4/2019	Dwight Ball
P-04399	Email dated July 22, 2013, 4:52:40 PM from Jennifer Collingwood to Diana Quinton, Jennifer Tulk, et al re Fw: Maritime Link decision from Nova Scotia threatens Muskrat Falls project	7/4/2019	Dwight Ball
P-04400	Email dated September 12, 2013, 3:36:40 PM from Jennifer Collingwood to Diana Quinton, Jennifer Tulk, et al re FW: Answers needed on Muskrat Falls project	7/4/2019	Dwight Ball
P-04401	Email dated October 21, 2013, 4:47:11 PM from Jennifer Collingwood to Diana Quinton, Jennifer Tulk, et al re FW: PCs walk away from Industrial Development in NL	7/4/2019	Dwight Ball
P-04402	Email dated November 4, 2013, 6:08:41 PM from Jennifer Collingwood to Diana Quinton, Jennifer Tulk, et al re Fw: Dunderdale giving away benefits of Muskrat Falls to Nova Scotia	7/4/2019	Dwight Ball
P-04403	Email dated November 14, 2013, 5:42:46 PM from Jennifer Collingwood to Diana Quinton, Jennifer Tulk, et al re Fw: Government and Nalcor at odds over importance of Water Management Agreement	7/4/2019	Dwight Ball
P-04404	Email dated November 20, 2013, 5:31:42 PM from Jennifer Collingwood to Heather MacLean, Diana Quinton, et al re Fw: Premier fails to reveal all the facts on Muskrat Falls	7/4/2019	Dwight Ball
P-04405	Email dated November 29, 2013, 12:34:20 PM from Jennifer Collingwood to Diana Quinton, Jennifer Tulk, et al re FW: Muskrat Falls: A Great Deal for Nova Scotia	7/4/2019	Dwight Ball
P-04406	Email dated March 19, 2014, 11:02:28 AM from Jennifer Collingwood to Diana Quinton, Hugh Donnan, et al re FW: No truly Independent Oversight on Muskrat Falls Project	7/4/2019	Dwight Ball



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04407	Email dated March 24, 2014, 6:22:10 PM from Diana Quinton to Derrick Dalley, Ian Froude, et al re Fw: Muskrat Falls Oversight Committee lacks independence: Ball	7/4/2019	Dwight Ball
P-04408	Email dated March 26, 2014, 5:49:09 PM from Jennifer Collingwood to Tracey Boland, Milly Brown, et al re FW: Government rejects opportunity for AG oversight of Nalcor	7/4/2019	Dwight Ball
P-04409	Email dated April 15, 2014, 6:42:57 PM from Jennifer Collingwood to Diana Quinton, Tracey Boland, et al re Fw: Project overruns at Muskrat Falls with fall to ratepayers	7/4/2019	Dwight Ball
P-04410	Email dated April 23, 2014, 3:03:33 PM from Jennifer Collingwood to Tina Williams, Diana Quinton, et al re FW: Ball calls on Premier to clarify Muskrat Falls comments	7/4/2019	Dwight Ball
P-04411	Email dated May 23, 2014, 11:46:28 AM from Jennifer Collingwood to Diana Quinton, Tracey Boland, et al re FW: Muskrat Falls Power Purchase Agreement should be public: Ball	7/4/2019	Dwight Ball
P-04412	VOCM media clip dated June 27, 2014, 11:25 AM re Nalcor Announcement: "Dwight Ball", Liberal Leader first of all gives a shout out to the organizers of Expo Labrador because it was a wonderful event	7/4/2019	Dwight Ball
P-04413	Email dated September 30, 2015, 11:35:56 AM from Brian Scott to Darrell Hynes, Donna Ivey, et al re CBC - Muskrat Falls cost increase shows poor management from Nalcor, says Dwight Ball	7/4/2019	Dwight Ball
P-04414	GNL presentation dated June 27, 2019 re Muskrat Falls Project Oversight Committee - Quarterly Project Update - Period Ending March 31, 2019	7/2/2019	Stan Marshall
P-04415	Email dated February 27, 2017, 10:46 AM from PHarrington@lowerchurchillproject.ca to Paul Carter, cc StevePellerin@lowerchurchillproject.ca, GBennett@nalcorenergy.com, et al re Ice conditions	7/2/2019	Stan Marshall
P-04416	Nalcor Energy - Lower Churchill Project presentation dated June 15, 2017 re Lower Churchill Project - The Link - Transmission Update	7/2/2019	Stan Marshall
P-04417	Nalcor Energy presentation dated November 2015 re Nalcor's Evolution - The path to long term sustainability	7/2/2019	Stan Marshall
P-04418	Nalcor Energy presentation re Transition to Operations - Ready for Commercial Integration	7/2/2019	Stan Marshall



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04419	PUB-Nalcor-078 - Rate Mitigation Options and Impacts Reference	7/2/2019	Stan Marshall
P-04420	Nalcor Energy - Lower Churchill Project - Cold Eye Review of Design and Technical Specifications, North Spur Stabilization Works - Final Report dated January 9, 2014	6/20/2019	Environmental Panel
P-04421	Nalcor Energy - Annual Activity and Compliance Report - Code of Business Conduct and Ethics dated February 13, 2017	6/28/2019	Jennifer Fiddian-Green
P-04422	Nalcor Energy Internal Audit - Ethics Line Report 8, 9, 11 - Conflict of Interest and Procurement dated April 12, 2018	6/28/2019	Jennifer Fiddian-Green
P-04423	Nalcor Energy Internal Audit - Ethics Line Report 27 - Conflict of Interest and Procurement dated January 24, 2019	6/28/2019	Jennifer Fiddian-Green
P-04424	Nalcor Energy Internal Audit - Note to File re: Procurement and Conflict of Interest Investigation	6/28/2019	Jennifer Fiddian-Green
P-04425	Nalcor Energy presentation dated November 2015 re Internal Audit Planning - Audit Committee - Nalcor Energy	6/28/2019	Jennifer Fiddian-Green
P-04426	Nalcor Energy presentation dated November 2016 re Board of Directors - Nalcor Energy - Internal Audit Plan	6/28/2019	Jennifer Fiddian-Green
P-04427	Nalcor Energy Internal Audit - Audit Plan dated November 2017	6/28/2019	Jennifer Fiddian-Green
P-04428	LCP Response to GT Q#4 in response to Request List for Additional Scope of Work dated December 19, 2018	6/28/2019	Jennifer Fiddian-Green
P-04429	Internal Audit Memo dated October 25, 2017 from Jackie Borden to Scott O'Brien, cc Lance Clarke re Muskrat Falls Site Timesheet Review	6/28/2019	Jennifer Fiddian-Green
P-04430	Curriculum Vitae - Denise Hanrahan	7/16/2019	Financial Impacts Panel
P-04431	Curriculum Vitae - Kevin Fagan	7/16/2019	Financial Impacts Panel
P-04432	Curriculum Vitae - Lorraine Michael	7/16/2019	Financial Impacts Panel
P-04433	Curriculum Vitae - Brandon Schaufele	7/16/2019	Financial Impacts Panel
P-04434	Curriculum Vitae - Bernice Hancock	7/16/2019	Financial Impacts Panel
P-04435	Curriculum Vitae - Jerry Earle	7/16/2019	Financial Impacts Panel
P-04436	Curriculum Vitae - Peter Alteen	7/16/2019	Financial Impacts Panel





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04437	Curriculum Vitae - Ole Jonny Klakegg	7/24/2019	Dr. Ole Jonny Klakegg
P-04438	Professor Ole Jonny Klakegg, NTNU, presentation re Governance frameworks - The Norwegian State Project Model and other schemes. Preconditions and effective elements - suggestions for Newfoundland and Labrador	7/24/2019	Dr. Ole Jonny Klakegg
P-04439	Concept Report No. 47 re Governance Schemes for Major Public Investment Projects - A comparative study of principle and practices in six countries dated September 2016	7/24/2019	Dr. Ole Jonny Klakegg
P-04440	International Journal of Project Management - Taming the 'trolls': Major public projects in the making dated April 8, 2015	7/24/2019	Dr. Ole Jonny Klakegg
P-04441	C.D. Howe Institute Commentary No. 528 - Dammed If You Do: How Sunk Costs Are Dragging Canadian Electricity Ratepayers Underwater dated January 2019	7/18/2019	AJ Goulding
P-04442	Muskrat Falls Inquiry Speaking Notes dated July 2019 provided by Jerry Earle, NAPE	7/16/2019	Financial Impacts Panel
P-04443	The Impact of the Muskrat Falls Project: A Choice for Government prepared for NAPE dated July 10, 2019	7/16/2019	Financial Impacts Panel
P-04444	NAPE presentation re Financial Impact of the Muskrat Falls Project	7/16/2019	Financial Impacts Panel
P-04445	Report to the Muskrat Falls Inquiry - Review of Several Financial Issues Relating to the Decision to Proceed with the Muskrat Falls Project prepared by MPA Morrison Park Advisors Inc. dated May 2019	7/17/2019	Pelino Colaiacovo
P-04446	Commission of Inquiry Respecting the Muskrat Falls Project presentation by Peter Alteen dated July 16, 2019	7/16/2019	Financial Impacts Panel
P-04447	Letter dated April 25, 2019 from Darlene Whalen to Siobhan Coady re Rate Mitigation Options and Impacts Reference	7/16/2019	Financial Impacts Panel
P-04448	Newfoundland and Labrador Board of Commissioners of Public Utilities - Reference to the Board - Rate Mitigation Options and Impacts - Muskrat Falls Project - Interim Report dated February 15, 2019	7/16/2019	Financial Impacts Panel
P-04449	GNL Report - Protecting You From the Cost Impacts of Muskrat Falls dated April 2019	7/16/2019	Financial Impacts Panel
P-04450	2018 Tax Review Report - Independent Tax Review Committee - Newfoundland and Labrador dated November 30, 2018	7/16/2019	Financial Impacts Panel
P-04451	GNL - Mitigating Muskrat: 38 Month Review	7/16/2019	Financial Impacts Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04452	Public Utilities Board Reference to Board on Rate Mitigation Options and Impacts dated April 24, 2019	7/16/2019	Financial Impacts Panel
P-04453	2018 Tax Review Report: Background and Analysis - Independent Tax Review Committee - Newfoundland and Labrador dated November 30, 2019	7/16/2019	Financial Impacts Panel
P-04454	Dennis Browne's Bio	7/16/2019	Financial Impacts Panel
P-04455	Newfoundland Labrador Hydro presentation dated July 16, 2019 re Muskrat Falls Project & Customer Rates	7/16/2019	Financial Impacts Panel
P-04456	Opening Remarks for Denise Hanrahan, Deputy Minister of Finance - Muskrat Falls Inquiry Phase III dated July 16, 2019	7/16/2019	Financial Impacts Panel
P-04457	London Economics - Regulatory and policy issues of interest to the Muskrat Falls Inquiry dated July 11, 2019	7/18/2019	AJ Goulding
P-04458	Curriculum Vitae - A.J. Goulding	7/18/2019	AJ Goulding
P-04459	Presentation to Commission of Inquiry Respecting the Muskrat Falls Project by Lorraine Michael dated July 16, 2019	7/16/2019	Financial Impacts Panel
P-04460	Financial Impact of the Muskrat Falls Project - Panel Presentation by Bernice Hancock	7/16/2019	Financial Impacts Panel
P-04461	Impacts of the Muskrat Falls Project on Ratepayers and Taxpayers by Brandon Schaufele dated July 16, 2019	7/16/2019	Financial Impacts Panel
P-04462	Statistics Canada Census 2016	7/16/2019	Financial Impacts Panel
P-04463	Principles of Public Utility Rates and various documents provided by Dennis Browne	7/16/2019	Financial Impacts Panel
P-04464	Morrison Park Advisors - Presentation to Commission of Inquiry Respecting the Muskrat Falls Project dated July 2019	7/17/2019	Pelino Colaiacovo
P-04465	Curriculum Vitae - Mel Cappe, O.C.	7/26/2019	Mel Cappe
P-04466	Mel Cappe presentation re Governance and The Role of the Public Service in Westminster Parliamentary Democracies dated July 26, 2019	7/26/2019	Mel Cappe
P-04467	ScienceDirect International Journal of Project Management - Front-end definition of projects: Ten paradoxes and some reflections regarding project management and project governance dated January 19, 2015	7/24/2019	Dr. Ole Jonny Klakegg
P-04468	Hydro Quebec - Strategic Plan 2016-2020 - Setting new sights with our clean energy	7/18/2019	Pelino Colaiacovo



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04469	Report of the 2014 Statutory Review - Access to Information and Protection of Privacy Act - Newfoundland and Labrador - Volume I: Executive Summary	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04470	Report of the 2014 Statutory Review - Access to Information and Protection of Privacy Act - Newfoundland and Labrador - Volume II: Full Report	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04471	Government of Newfoundland and Labrador - Management of Information Act - SNL2005 Chapter M-1.01 - An Act Respecting the Management of Government Information for the Province dated May 19, 2005	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04472	Government of British Columbia - Information Management Act [SBC 2015] Chapter 27 dated May 28, 2015	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04473	London Economics International LLC presentation re Regulatory and policy issues in Newfoundland and Labrador dated July 18-19, 2019	7/18/2019	AJ Goulding
P-04474	Government of British Columbia News Release dated March 8, 2017 re British Columbia legislates a "duty-to-document"	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04475	Vancouver Sun news article dated March 14, 2017 re Opinion: B.C. government's 'duty to document' bill an empty façade	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04476	Government of British Columbia News Release dated April 1, 2019 re Legislative updates increase transparency, accountability	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04477	Curriculum Vitae - Dr. Kelly Blidook	7/25/2019	Dr. Kelly Blidook
P-04478	Speak No Evil, Write No Evil: Exploring Chain-of-Command Communications and Documentation Practices in the NL Public Service by Dr. Kelly Blidook dated July 16, 2019	7/25/2019	Dr. Kelly Blidook
P-04479	Background on A Duty to Document	7/25/2019	Dr. Kelly Blidook
P-04480	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2016-022 - Department of Natural Resources dated October 4, 2016	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04481	Canadian Centre for Management Development - A Strong Foundation - Report of the Task Force on Public Service Values and Ethics dated January 2000	7/26/2019	Mel Cappe



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04482	Notes for Remarks by The Honourable Gordon Osbaldeston dated January 22, 1988	7/26/2019	Mel Cappe
P-04483	Mowat Research #122 - Creating a High-Performing Canadian Civil Service Against a Backdrop of Disruptive Change dated June 2016	7/26/2019	Mel Cappe
P-04484	Management of the Public Service - Report 4: Paperwork and Systems Management	7/26/2019	Mel Cappe
P-04485	Royal Commission on Financial Management & Accountability - Final Report dated March 1979	7/26/2019	Mel Cappe
P-04486	Court of Appeal Judgment - Churchill Falls (Labrador) Corporation Limited v Hydro-Quebec dated June 20, 2019	7/23/2019	Water Management
P-04487	ATIPPA, 2015 - Jurisdiction Scan completed by August 2016	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04488	Government of Newfoundland and Labrador - Information Management System and Duty to Document Update dated July 18, 2019	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04489	GNL - Government Information Management System	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04490	GNL - Government Information Management System (On-line links)	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04491	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2015-011 - Department of Municipal and Intergovernmental Affairs dated December 14, 2015	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04492	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2016-005 - Premier's Office dated April 13, 2016	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04493	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report P-2017-003 - Human Resource Secretariat dated August 16, 2017	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04494	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2019-005 - Nalcor Energy dated January 25, 2019	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04495	Statement dated May 17, 2019 from BC Information and Privacy Commissioner regarding independent oversight over government's duty to document and use of personal communication tools	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04496	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2016-021 - Nalcor Energy dated October 4, 2016	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04497	CBC news article dated October 31, 2017 re Access to information requests overwhelming staff, says privacy commissioner	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04498	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2019-002 - Department of Natural Resources dated January 11, 2019	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04499	House of Assembly Proceedings, Vol. XLVII No. 3 dated April 23, 2015	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04500	GNL Briefing Note dated May 18, 2005 re Management of Government Information Act	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04501	House of Assembly Proceedings Vol. XLV No. 25 dated May 12, 2005	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04502	House of Assembly Proceedings Vol. XLV No. 27 dated May 17, 2005	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04503	GNL Information Note dated August 28, 2017 re Legislating a Duty to Document	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04504	Memo dated March 17, 2017 from Nina Goudie to Bern re Duty to Document	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04505	Memo dated June 28, 2017 to Betty re Questions related to Duty to Document	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04506	GNL Memorandum to the Executive Council dated March 15, 2005 re The Management of Government Information Act	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04507	Update: Implementation Table for ATIPPA Review Committee's 90 Recommendations (updated July 2019)	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04508	Office of the Information and Privacy Commissioner - Transitory Records dated November 13, 2018	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04509	GNL Office of the Chief Information Officer IM Services - Identifying and Disposing of Transitory Records dated September 24, 2018	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04510	GNL Office of the Chief Information Officer - Directive - Instant Messaging dated September 24, 2018	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04511	GNL Budget Speech - Budget 2016	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04512	Department of Finance - Duty to Document - Program Costs Estimates dated January 13, 2017	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04513	Appendix B - Recent OCIO Training	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04514	Osgoode Hall Law School of York University - 2001 The Law-Making Role of the Supreme Court of Canada: Rapporteur's Synthesis	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04515	GNL - Government's Information Management System and Supports dated July 19, 2019	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04516	Newfoundland and Labrador Regulation 2018 - Access to Information and Protection of Privacy Act, 2015 - Schedule B Amendment Order under the Access to Information and Protection of Privacy Act, 2015 (O.C. 2018-020) dated February 8, 2018	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04517	GNL News Release dated March 3, 2015 re Improving Access to Information	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04518	SNL2002 Chapter A-1.1 Access to Information and Protection of Privacy Act dated March 14, 2002	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04519	SNL2015 Chapter A-1.2 Access to Information and Protection of Privacy Act dated June 1, 2015	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04520	Office of the Information and Privacy Commissioner - Newfoundland and Labrador - Report A-2017-026 - Nalcor Energy dated December 5, 2017	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04521	New Zealand Legislation - Public Records Act 2005 dated September 28, 2017	7/22/2019	Gobhina Nagarajah/ Judge Donovan Molloy
P-04522	GNL - Focusing Our Energy - Energy Plan Progress Report - 2015	7/26/2019	CIMFP
P-04523	Letter dated January 11, 2013 from Dionne Schulze to Gilbert Bennett re Hydroelectric generating facility project on the lower course of the Churchill River; n/d 7550-001	7/26/2019	CIMFP
P-04524	Letter dated February 28, 2013 from Tilman Bieger to Chief Jean-Charles Pietacho & counsellors re Authorisation for works impacting the habitat of fish as a result of construction of the hydroelectric generating facility on the lower course of the Churchill River - Muskrat Falls Reservoir (Courtesy Translation)	7/26/2019	CIMFP
P-04525	Email dated December 9, 2013, 9:55 PM from David Schulze to stephen.corbett@tc.gc.ca, cc Jean-Charles Pietacho, Yves Bernier, et al re Follow-up Application for approval of work to install the transmission line from the Muskrat Falls to the Churchill falls, as well as a number of temporary bridges (Courtesy Translation)	7/26/2019	CIMFP
P-04526	Labrador and Aboriginal Affairs - Lower Churchill Project - Government of Newfoundland and Labrador Permit Approvals dated June 30, 2016	7/26/2019	CIMFP
P-04527	Professor Ole Jonny Klakegg, NTNU, presentation re Governance frameworks - The Norwegian State Project Model and other schemes. Preconditions and effective elements - suggestions for Newfoundland and Labrador (with notes)	7/24/2019	Dr. Ole Jonny Klakegg
P-04528	Reference Class Forecasting: A clear and present danger to cost-effective capital investment on major infrastructure projects dated May 2019	7/24/2019	Dr. Ole Jonny Klakegg





**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04529	Volume 2: The Public Service and Transparency - Defining Boundaries: The Constitutional Argument for Bureaucratic Independence and its Implication for the Accountability of the Public Service	7/26/2019	Mel Cappe
P-04530	Volume 2: The Public Service and Transparency - Encouraging "Rightdoing" and Discouraging Wrongdoing: A Public Service Charter and Disclosure Legislation	7/26/2019	Mel Cappe
P-04531	Volume 2: The Public Service and Transparency - For the Want of a Nail: The Role of Internal Audit in the Sponsorship Scandal	7/26/2019	Mel Cappe
P-04532	Canadian Audit and Accountability Foundation - Parliamentary Oversight - Committees and Relationships - A Guide to Strengthening Public Accounts Committees	7/26/2019	Mel Cappe
P-04533	Minutes of the Third Meeting of the Board of Directors of Labrador-Island Link General Partner Corporation dated November 14, 2012	7/26/2019	CIMFP
P-04534	GNL - List of ATIPP Coordinators dated June 27, 2019	7/25/2019	Dr. Kelly Blidook
P-04535	Minutes of the Second Meeting of the Board of Directors of Lower Churchill Management Corporation dated March 18, 2014	7/26/2019	CIMFP
P-04536	Minutes of the Third Meeting of the Board of Directors of Muskrat Falls Corporation dated March 19, 2014	7/26/2019	CIMFP
P-04537	Minutes of the Fourth Meeting of the Board of Directors of Muskrat Falls Corporation dated June 20, 2014	7/26/2019	CIMFP
P-04538	Minutes of the Third Meeting of the Board of Directors of Lower Churchill Management Corporation dated June 24, 2014	7/26/2019	CIMFP
P-04539	Minutes of the Fifth Meeting of the Board of Directors of Muskrat Falls Corporation dated November 20, 2014	7/26/2019	CIMFP
P-04540	Moody's Investors Service - Rating Action: Moody's downgrades Newfoundland and Labrador's ratings to A1, outlook changed to stable dated July 24, 2019	7/26/2019	CIMFP
P-04541	SNL1995 Chapter E-16.1 - Executive Council Act	7/26/2019	Mel Cappe
P-04542	Litigation Meaning	7/26/2019	Mel Cappe
P-04543	CBC news article dated July 23, 2019 re Methylmercury deal struck with 2 of 3 Labrador Indigenous groups	6/20/2019	Environmental Panel



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b>Public Exhibit</b>	<b>Description of Exhibit</b>	<b>Date Entered into Evidence</b>	<b>Witness Entered Under</b>
P-04544	CBC news article dated July 22, 2019 re Nunatsiavut president pleads with premier to pump the brakes on Muskrat Falls flooding	6/20/2019	Environmental Panel
P-04545	NTV news article dated July 23, 2019 re Nunatsiavut rejects methylmercury compensation deals reached with two indigenous groups	6/20/2019	Environmental Panel
P-04546	Nunatsiavut Government Media Release dated July 22, 2019 re President calls on Premier to direct Nalcor to suspend flooding of Muskrat Falls reservoir	6/20/2019	Environmental Panel
P-04547	CBC news article dated July 26, 2019 re Weighing the methylmercury risk: What researchers say about country food	6/20/2019	Environmental Panel
P-04548	Construction Owners Association of Alberta - Alberta Report III - A Best Practice of the Construction Owners Association of Alberta dated June 2019	7/26/2019	CIMFP
P-04549	Nalcor's Response to Commission - Question 1 - AJ Goulding Report	8/12/2019	CIMFP
P-04550	LWHN-NLH-023 - 2013 NLH General Rate Application (Appendix for Question 1 - P-04549)	8/12/2019	CIMFP
P-04551	Nalcor's Response to Commission - Question 2 - AJ Goulding Report	8/12/2019	CIMFP
P-04552	Nalcor's Response to Commission - Question 3 - AJ Goulding Report	8/12/2019	CIMFP
P-04553	Nalcor's Response to Commission - Question 5 - AJ Goulding Report	8/12/2019	CIMFP
P-04554	Nalcor's Response to Commission - Question 5 - AJ Goulding Report (Appendix for Question 5 - P-04553)	8/12/2019	CIMFP
P-04555	Letter dated August 12, 2019 from Ted Lomond to Commissioner Richard LeBlanc re Responses to A.J. Goulding Report	8/12/2019	CIMFP
P-04556	Submission of the Consumer Advocate to the Commission of Inquiry Respecting the Report of A.J. Goulding dated August 14, 2019	8/15/2019	CIMFP
P-04557	Letter dated August 14, 2019 from Darren C. Stratton to R. Barry Learmonth and Irene Muzychka re CIMFP Exhibit P-03875 - Correspondence from Martin Whalen Hennebury Stamp dated May 3, 2019	8/15/2019	CIMFP



**Commission of Inquiry Respecting the Muskrat Falls Project**  
**Exhibit Listing**  
**September 17, 2018 - August 15, 2019**

<b><i>Public Exhibit</i></b>	<b><i>Description of Exhibit</i></b>	<b><i>Date Entered into Evidence</i></b>	<b><i>Witness Entered Under</i></b>
P-04558	Memorandum prepared by Nalcor Energy for the Commission of Inquiry regarding the Muskrat Falls Project dated August 14, 2019 re oversight or verification of the determination of the amount of Project costs to be paid through commercial arrangements by consumers of electricity in the province of Newfoundland and Labrador	8/15/2019	CIMFP
P-04559	Council for Clean & Reliable Energy - Jurisdictional Review of Energy Regulation by Province and Territory dated July 2019	8/15/2019	CIMFP